



Gwendolyn Brooks College Preparatory Academy HS / Plan summary

2018-2020 plan summary

Team

Name	Role	Email	Access
Shannae Jackson	Principal	sbjackson1@cps.edu	Has access
Cortez McCoy	Assistant Principal	camccoy@cps.edu	No Access
Kerry Dolan	Assistant Principal	krdolan@cps.edu	No Access
Catherine Clark	History Department Chair	caroland@cps.edu	No Access
Chrisan David	English Department Chair	csdavid@cps.edu	No Access
Steve Rogg	STEM Department Chair	srrogg@cps.edu	No Access
Michael Schroers	STEM Department Chair	MCSchroers@cps.edu	No Access
Mariam Schmid	AC Math Teacher	mrschmid@cps.edu	No Access
Julia Ciciora	AC Science Teacher and HS STEM Teacher and LSC Teacher	jgonzalez450@cps.edu	No Access
Eugene Hazzard	AC and HS Math Teacher	ehazzard@cps.edu	No Access
Gianna Campione	AC and HS English Teacher	gcampione@cps.edu	No Access
Matthew Mrozek	AC and HS Math Teacher	mmrozek@cps.edu	No Access

Melisa Campos	AC and HS History Teacher	mcampos32@cps.edu	No Access
Alex Kmicikewycz	LSC Teacher	aokmicikewyc@cps.edu	No Access
Presita West	LSC Parent	presitawest@yahoo.com	No Access
Fred Williams	LSC Parent	fred.alpha85@yahoo.com	No Access
Greg Robinson	VOB President	grobinson@flexco.com	No Access
Jeffrey Massey	LSC President	jpmassey@sbcglobal.net	No Access

Team meetings

Date	Participants	Topic
04/24/2018	ILT Members	Overview of CIWP Goals
05/01/2018	VOB Meeting	Overview of CIWP and Meeting with Officers about parent portion of the CIWP
05/03/2018	LSC Meeting	Overview of CIWP Goals and Budget

School Excellence Framework

Culture of & Structure for Continuous Improvement 4 of 4 complete

Leadership & Collective Responsibility:

Leadership & Collective Responsibility is characterized by an unwavering commitment to fulfilling a shared vision of success. There is a clear focus and high expectations for staff and students, motivating the entire school community to continue striving for success for every student.

Score

1 2 **3** 4

We have built in Department time and PLC time for students to collaborate and develop common formative assessments, common summative assessments, and discuss the results of the data to plan for intervention. PLCs look at individual student progress of mastery and develop intervention/acceleration to help students achieve mastery or to extend their learning. We will continue to build a shared vision of success by creating PLC protocols that outline the shared tasks and expectations as well as outline the protocol for data analysis discussions.

Guide for Leadership & Collective Responsibility

- ◊ **Set the direction and create a sense of purpose by building consensus on and implementing a shared vision.**
 - Consider the demographics of the school community in developing a shared vision.
 - Help stakeholders understand the relationship between the school's vision and their initiatives and priorities.
 - Consistently use informal and formal opportunities to champion and articulate the vision.
 - Act in ways that consistently reflect the school's core values, beliefs, and priorities in order to establish trust.
 - Ensure the school's identity, vision, and mission drive school decisions.
 - Use the Multi-Tiered System of Support framework as a standard for how to distribute leadership and make significant decisions both academically and social-emotionally.
- ◊ **Inspire a culture of collective responsibility for the success of ALL students in the whole school (not solely teacher's own students).**

- **Empower others to make or influence significant decisions.**
 - Build shared leadership structures and opportunities for job-embedded leadership training and development.
 - Capitalize on the leadership skills of others.
 - Constantly listen and synthesize what is heard, and learn from all sources.
- **Employ the skills to effectively manage change.**
 - Master skills associated with large-scale strategic planning processes and implementation of such plans.
 - Steer through the challenges associated with making improvements, both large and small.
- **Create and sustain a coherent instructional program (coordinated and consistent) with learning goals.**
- **Use the CPS Framework for Teaching to ground instructional guidance and coaching.**
 - Model ambitious goals for teaching and learning for all students, including priority groups.
 - Draw from the best available evidence to inform instructional improvement decisions.
- **Enable staff to focus and prioritize what matters most.**
 - Buffer staff from external distractions to the school's priorities and goals.
 - Limit school improvement goals to a few high leverage activities.
 - Prioritize teaching challenging content, engaging students in learning, rigor and ways to raise achievement.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ School's vision, beliefs, and how it is shared (e.g. presentations to community, promotional materials) ✓ Five Essentials – Program Coherence
Measures	✓ Five Essentials
Five Essentials	Effective Leaders Collaborative Teachers
CPS Framework for Teaching	4d. Growing and Developing Professionally 4e. Demonstrating Professionalism
CPS Performance Standards for School Leaders	A1. Assesses the Current State of School Performance and Develops a CIWP A2. Implements Data Driven Decision Making and Data Driven Instruction A5. School Vision and Mission Drive Decision-Making D4. Demonstrates Change Management

Instructional Leadership Team:

Score

The ILT is characterized by having a consistent structure for teacher leadership that is focused on creating and implementing the theories of action that improve teaching and learning. ILT meetings are a productive forum to identify challenges, collect and review evidence, exchange ideas, and propose and implement solutions to challenges to school improvement.

1 2 **3** 4

The ILT meets weekly to discuss the implementation of CBL/SBG and DOK (all goals of our instructional core effectiveness document). The ILT discusses how to plan for differentiated instruction in the classroom that meets the needs of the students and helps students to achieve mastery of the standards (SAT, NWEA, NGSS, CCSS) and learning targets. ILT and Admin. team will be responsible for maintaining ILT agendas. At ILT meetings, Admin will model and discuss Instructional Core Effectiveness goals and progress. ILT members will share this information with their department. As a result, PLCs will implement the initiatives of (differentiation/CBL and DOK) ILT conducts instructional rounds to collect data and have meaningful discussions about differentiated instruction (the three identified strategies).

Guide for Instructional Leadership Team

- **Engage in on-going inquiry (e.g. continuous improvement cycles) as a basis for improvement.**
 - Gain productive insight and take substantial new action or adjust strategy that clearly addresses root causes.
 - Relentlessly ask, **"Is it working?"** about every program, initiative, and strategy in the school.
 - Vet Initiatives and strategies on the basis of their direct or proven impact on outcomes.
 - Monitor if previous actions were implemented (fidelity) and working as intended. Ask, **"If not, why not?"**
- **Share leadership for improving teaching and learning with representative school members.**
 - Organize the team around a common understanding of team's purpose and instructional priorities.
 - Represent all relevant specialty content areas, programs, related services, and grade bands/department teams and is an appropriate size.
 - Represent a balance of work styles (e.g. task-oriented, provides push-back, synthesizes, etc.)
- **Use protocols and ask probing questions.**
 - Ask questions focused on factors within sphere of control and avoid a focus on student factors.
 - Use appropriate protocols and level of analysis (grade, school-wide, individuals) for meeting purpose.
 - Systematically consider root cause(s) based on thorough review of evidence.
- **Use timely and relevant data/evidence sources.**
 - Gather and use current and relevant local student, school, teacher performance (e.g. attendance data, assessment results), and operational data formatively to review and revise school and classroom practices as needed.
 - Disaggregate data for priority student groups (e.g. English learners, diverse learners).
- **Schedule and structure frequent meetings.**
 - Meet regularly (2-4 times per month).

- Use an agenda with a clear focus.
- **Collaborate effectively, value transparency, and inform and engage stakeholders.**
 - All team members have equity of voice and are actively engaged in asking questions.
 - Celebrate small wins and improvements.
 - Regularly inform and engage stakeholders of key data and work of the ILT.
- **Build the capacity of teacher teams to lead cycles of learning and problem solving focused on student learning data and student work.**

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ ILT Effectiveness Rubric Score ✓ ILT artifacts (e.g. agenda, calendar, protocols, minutes) ✓ Evidence that work of ILT has contributed to positive outcomes for students and staff ✓ Teacher team agendas/minutes reflective of ILT focus
Measures	✓ Five Essentials: Instructional Leadership
Five Essentials	Effective Leaders Collaborative Teachers
MTSS Framework	Shared Leadership, Evaluation of MTSS
CPS Framework for Teaching	4a. Reflecting on Teaching & Learning 4d. Growing and Developing Professionally 4e. Demonstrating Professionalism
CPS Performance Standards for School Leaders	A1. Assesses the Current State of School Performance and Develops a CIMP A2. Implements Data Driven Decision Making and Data Driven Instruction
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	✓ Instructional Leadership Team Planning Tools ✓ PLC and Mentoring Coaching Resources

Professional Learning:

Professional Learning includes sufficient time, support, and 'safe practice' space to internalize new knowledge to change practice and beliefs. Adults persevere in collaboration with their colleagues to innovate and improve implementation of new practices.

Score

1 2 **3** 4

PLCs meet weekly to develop common formative and summative assessments and to analyze data related to student mastery. Teachers participate in Department led instructional rounds to see implementation of differentiated instruction. Admin and ILTs need to consistently schedule in instructional rounds so we can collect data on our progress toward differentiation and DOK. According to our DOK analysis protocol, 70% of teachers have analyzed their summative assessments and 22% have analyzed their formative assessments. Teachers look at 4 questions, question 1: 60% of teachers found that their assessments were level 2, question 2: 73% were level 2 and 22% were level 3, Question 3: 33% were level 1 and 27% were level 2, Question 4: 60% were level 3.

Guide for Professional Learning

- **Select and design professional learning (PL) to achieve school-wide improvement, including closing priority group achievement gaps.**
 - Use data to identify performance and practice gaps to inform PL plan.
 - Use research about best practices to identify potential learning and subject matter experts to support.
 - Solicit feedback from staff to inform selection of PL opportunities.
 - Provide PL relevant to the cultural and linguistic needs of students.
 - Provide both whole staff and differentiated PL to individual teacher levels.
- **Implement and sustain on-going, job-embedded professional learning (PL) (e.g. coaching, peer learning opportunities, action research)**
 - Recommend and/or provide PL opportunities directly related to individuals' specific areas of need and professional growth goals.
 - Encourage staff to broaden networks to bring new knowledge and resources to learning environment.
 - Teachers initiate opportunities for professional growth and proactively seek opportunities to enhance content knowledge and pedagogical skill.
- **Structure time for teachers to collaborate and learn together.**
 - Create schedules and systems to conduct peer observations, and coaching. Reflect on its impact.
 - Teachers provide and accept collegial support and feedback to/from colleagues.
 - Teachers participate in and facilitate professional inquiry in teams to advance student learning.
- **Make 'safe practice' an integral part of professional learning.**
 - Allow teachers ample time to try new strategies, refine skills, grapple with implementation problems, and share knowledge and experience.
 - Provide support that addresses the specific challenges of changing classroom practice. Provide coaching/mentoring support to validate continuing to work through struggles.
- **Monitor implementation to ensure staff uses new knowledge to improve practice and it is having the desired effect on practice and student outcomes.**
 - Conduct frequent non-REACH observations to provide coaching and actionable feedback.
- **Provide induction and support for new teachers.**
 - Assign each new teacher a mentor who is skilled in pedagogy and is an open, collaborative colleague.
 - Schedule a series of 'learning experiences' for new teachers that helps them navigate important initiatives (e.g. REACH) and provides information on school specific goals and resources.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ School's PD Plan – review for goal alignment – does the plan advance the school's improvement agenda? ✓ PD agendas, PD feedback surveys ✓ Teacher practice improving on the Framework for Teaching (e.g. Basic>Proficient, Proficient>Distinguished)
Measures	✓ SQRP Attainment and Growth ✓ Five Essentials: Collaborative Teachers
Five Essentials	- Effective Leaders - Collaborative Teachers
MTSS Framework	Shared Leadership, Curriculum & Instruction
CPS Framework for Teaching	4a. Reflecting on Teaching & Learning 4d. Growing and Developing Professionally 4e. Demonstrating Professionalism
CPS Performance Standards for School Leaders	B2. Observes and Evaluates Staff and Gives Feedback to Staff B6. Professional Development Provided for Staff
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	✓ Teaching the Teachers ✓ Making Better Use of Research ✓ Upcoming Professional Learning Opportunities ✓ Framework for Teaching PD Modules

Aligned Resources:

Score

Resources (e.g. time, budget, staff, and community resources) are aligned to school priorities. Improving achievement guides resource allocation. Making the most of student time and staffing is a priority. The school organizes resources school-wide through schedules and staffing plans that target additional time and individual attention to those students who need it most and to highest priority subject areas.

1 2 3 4

Resources are aligned to school priorities. Departments have built in departmental time and PLC time weekly. Built in time is focused on school priorities related to teaching and learning, core effectiveness goals and intervention. In the 7th, 8th, and 9th grades, the team utilizes seminar time to provide targeted intervention in math and science for the students who are struggling. Students who only need to master a few standards are programmed into flex seminars. When they achieve mastery, students are able to flex out of the seminar. Teachers in PLCs have discussions about student progress, mastery and what interventions students need to be successful. Based on this information, students receive appropriate intervention in the highest priority subject areas.

Guide for Aligned Resources

- **Design a school day that is responsive to student needs.**
 - Use CPS Instructional Time Guidelines to maximize instructional time.
 - Use CPS Instructional Block Guidelines to maximize academic-engaged time.
- **Align the budget to the CIWP priorities and the mission of the school.**
 - Avoid overemphasis on the purchase of products/programs that are not research based or do not respond to SEF needs.
 - Leverage strategic source vendors to maximize dollars.
 - Seek and obtain grants to support articulated needs.
 - Use grant funds strategically to support areas of highest need.
 - Maximize the use of supplemental funding to close any priority group achievement gaps.
- **Streamline purchase procedures to minimize lapses between ordering and receiving materials.**
- **Evaluate, to the extent possible, the consequences for student learning of resource allocation decisions to develop an evidence base of outcomes of particular uses of resources.**
- **Have a 'hiring team' and collaborative hiring process with clear selection criteria to identify and select best available candidates.**
 - Actively work to build a pool of potential staff members, particularly difficult to fill positions (e.g. staff to serve English learners).
 - Use an interview process including a protocol for questioning and select highly qualified candidates.
 - Require a classroom lesson demonstration to assess candidate expertise, philosophy and commitment.
 - Check teachers' previous performance at CPS schools.
- **Strategically assign teachers to grade and content areas to create a balanced team with a variety of strengths.**
 - Ensure all students have fair access to high-quality teachers in the school.
- **Effectively utilize Related Service Providers at the classroom level.**
- **Use data including teacher evaluations and exit interviews to inform a retention strategy.**
 - Create a positive climate and working conditions for teaching that attracts and retains educator talent.
 - Create opportunities for growth including opportunities for staff to assume additional leadership roles or pursue personal growth goals.
 - Track retention rates over time and use this information to isolate staffing strengths and identify opportunities to improve.
 - Solicit information from staff using exit interviews/surveys to understand reasons for leaving school or district.
- **Make outreach efforts to engage community members as partners and resources.**
- **Partner with one or more organizations that share the values of the school and have a complementary mission to the school's vision.**
 - Monitor the impact of partner organizations' activity.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Schedules
	✓ Teacher retention rates
	✓ Staff exit interviews/surveys (data on reasons for leaving school or district)
	✓ Candidate interview protocol documents
	✓ List of community-based organizations that partner with the school and description of services
	✓ Evidence of effectiveness of the services that community-based organizations provide
Measures	✓ Budget analysis and CIWP
	✓ Five Essentials
Five Essentials	Effective Leaders, Collaborative Teachers
MTSS Framework	Shared Leadership, Curriculum & Instruction, Family & Community Engagement
CPS Framework for Teaching	4a. Reflecting on Teaching & Learning 4e. Demonstrating Professionalism
CPS Performance Standards for School Leaders	A3. Allocates Resources to Support Student Learning, Prioritizing Time B4. Hires and Retains Highly Effective Teachers
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
✓ Aligning Resources with Priorities: Focusing on What Matters Most	
✓ Instructional Supports	
✓ Strategic Source Vendor List	
✓ CPS Instructional Time Guidelines: Elementary School Overview	
✓ CPS Instructional Time Guidelines: High School Overview	
✓ CPS Instructional Block Guidance: K-2 Literacy	
✓ CPS Instructional Block Toolkit: Math	

Expectations for depth & breadth of Student Learning

4 of 4 complete

Curriculum:

Score

1 2 3 4

The curriculum – what students should know and be able to do - makes standards come alive for students. All students have access to an academically rigorous curriculum that inspires students to think and contribute high quality work to authentic audiences beyond the classroom. The curriculum fully integrates academic and social emotional learning opportunities for all students, including diverse learners, English learners, and advanced learners. The school regularly examines the curriculum to check alignment to standards and opportunities for all students to meet those standards.

Teachers have identified power standards (SAT, NWEA, CCSS, NGSS) and unpacked them into learning targets. Teachers are continuing to work on making sure their assessments are aligned to their learning targets. Teachers develop UBDs and common assessments during PLC time. Teachers need to continue to work on vertical alignment in the department for effective implementation of CBL/personalized learning. Teachers need to continue to receive if their assessments are appropriately aligned to the power standards and learning targets. Teachers need to continue to analyze the rigor of assessments using the DOK analysis tool.

Guide for Curriculum

- - **Align units of instruction (horizontally/vertically) to scope and sequence maps and pace units and lessons appropriately.**
 - Focus so units can be adequately addressed in the time available.
 - Examine formative data to determine mastery and pace. Discuss how much time it takes to adequately address the essential elements, and the viability of documents that articulate essential content and timing of delivery (e.g. pacing guides, curriculum maps).
- **Utilize the ‘big ideas’ that should be taught to determine whether students are being taught the body of knowledge, the understandings and the skills expected.**
 - Identify the essential understandings – what students should learn in greater depth. In other words, know ‘covering everything but learning nothing’ does not work.
- **Expose and extend opportunities for all students to grade appropriate levels of text complexity in all types of texts, including informational in all content areas.**
 - Articulate language goals that are separate from and support content goals. Literacy - reading, writing and speaking are essential ‘learning tools’ across the curriculum (disciplinary literacy).
- **Engage all learners in content areas by fully integrating opportunities for all learners, including:**
 - Diverse learners to demonstrate core knowledge and skills.
 - English Learners to develop academic language to demonstrate mastery.
 - Use English and native language development standards in addition to content standards to differentiate instruction and assessments for English learners, to ensure meaningful access to content, regardless of English language proficiency.
 - Understand research and implement programs to develop native language literacy for English learners.
 - Advanced learners to extend core knowledge and skills.
- **Integrate academic and social emotional learning.**
- **Connection to real world, authentic application of learning. For example,**
 - Provide opportunities for meaningful project-based learning.
 - Integrate field-based learning through partnerships with city institutions (e.g. museums), colleges, universities, and community based organizations.
- - Curriculum is culturally relevant/sustaining and provides opportunities to explore and celebrate students’ communities, culture, history, and language.
 - Curriculum is tailored to the strengths, needs, and interests of each student.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Curriculum maps, vertical/horizontal ✓ Sequencing and pacing guides ✓ Thematic units which cover multiple disciplines ✓ Comprehensive unit plans including assessments
Measures	✓ SGRP Attainment and Growth
Five Essentials	- Ambitious Instruction - Effective Leaders - Collaborative Teachers
MTSS Framework	Curriculum & Instruction
CPS Framework for Teaching	3a. Communicating with Students 3c. Engaging Students in Learning 1a. Demonstrating knowledge of content and pedagogy 1d. Designing Coherent Instruction
CPS Performance Standards for School Leaders	- B1. Implements Curricular Scope and Sequence and Reviews Instructional Practices - C1. Creates a Culture that Supports Social Emotional Learning and Effective Effort
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
✓	CPS Content Frameworks: Math , Science , Social Science , and Literacy
✓	CPS Literacy Scope and Sequence
✓	CPS Math Scope and Sequence Guidance
✓	Digital Citizenship Curriculum
✓	K-12 Financial Literacy Guide
✓	Personal Finance 3.0 Course
✓	Physical Education Scope & Sequence
✓	Health Education Scope & Sequence
✓	Interdisciplinary African & African American Studies Curriculum
✓	Interdisciplinary Latino and Latin American Studies Curriculum

Instructional Materials:

Score

Materials to present learning content and what the learner uses to demonstrate are characterized by variability and flexibility. Materials are identified and adapted to increase access to learning for all students. Materials include multimedia and embedded, just-in-time supports; varied tools and supports; alternative pathways, and varied levels of support and challenge. (adapted from UDL Guidelines 2.0)

1 2 **3** 4

Teachers are working toward providing differentiated instruction that incorporates students being able to develop different products and outcomes. Students have access to technology/chromebooks and technology is embedded within the curriculum. Teachers and admin are still working to identify the best platform to implement and support CBL/SBG/personalized learning.

Guide for Instructional Materials

Instructional materials (including technology) are.....

- **Aligned to curricular plans and expectations of the standards.**
- **Varied and flexible.**
 - Are selected and adapted based on learning objectives and learner needs.
 - Include a variety of quality media, manipulatives and supplies to achieve valued learning outcomes.
- **Intentionally planned by identifying or adapting appropriate tools (including technology) for specific instructional needs.**
 - Student outcomes and developmental appropriateness determine when and who will use the materials.
 - Materials are updated/upgraded in response to new information and understandings.
- **Equitably available and accessible to all teachers and students.**
 - Teachers and students have available a variety of high quality, standards-aligned instructional materials and resources.
 - Materials are in English and native language for English learners.
 - Reference and resource materials are readily available and circulated throughout the school.
- **Include multimedia and embedded, just-in-time supports (e.g. hyperlinked glossaries, background information, and on-screen coaching) – for conveying conceptual knowledge.**
 - Students interact with instructional materials to engage all modalities in the learning process.
 - Technology is integral to students learning experiences.
 - Units and lessons include grade-appropriate levels of texts and other materials so every student can access the content/skills.
- **Include tools and supports needed to access, analyze, organize, synthesize, and demonstrate understanding in varied ways – for learning and expression of knowledge.**
 - The needs of the students at different performance levels are met by using a variety of instructional materials that allow students to draw on all of their learning capacities.
 - The teacher models effective use of various materials.
 - Students understand that materials are a means to acquire language, knowledge, and competencies.
 - Technology enhances students' higher order, creative thinking and problem solving.
 - Materials connect subject area content to real life applications.
- **Include alternative pathways including choice of content, varied levels of support and challenge, and options for recruiting and sustaining interest and motivation – for engaging and learning.**
 - Students make choices about instructional materials as part of learning.
 - Materials address the needs of the total child: cognitive, linguistic, social, emotional, physical, and aesthetic.
 - Consumables are often non-print supplies that promote active, hands-on learning.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Cross-section of materials from a variety of content areas and grade levels ✓ Evidence of scaffolding and differentiation for all students to access the content/skills ✓ Description of materials in curriculum and/or lesson plans ✓ Presence of varied texts, supplementary media (e.g. videos)
Measures	✓ SGRP Attainment and Growth
Five Essentials	- Ambitious Instruction - Supportive Environment
MTSS Framework	Curriculum & Instruction
CPS Framework for Teaching	1a. Demonstrating Knowledge of Content and Pedagogy 1b. Demonstrating Knowledge of Students 1c. Selecting Learning Objectives 1d. Designing Coherent Instruction
CPS Performance Standards for School	A3. Allocates Resources to Support Student Learning, Prioritizing Time
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
✓ Universal Design for Learning Guidelines 2.0 ✓ UDL PD Modules ✓ CPS Integrated Library System (S.O.A.R.)	

Rigorous Student Tasks:

Score

The school regularly examines student work - what students are being asked to do on in their classrooms - across grades or courses in all content areas. Examining the texts and tasks students experience provides the necessary insight to gauge rigor and illuminate how the standards are actualized prompting the question whether or not approaches support the true spirit of college and career readiness. (adapted from The Education Trust – Equity in Motion Series)

1 2 3 4

This is a focus of our Instructional Core Effectiveness Document. Teachers review and analyze assessments for 3/4 DOK levels using DOK framework. Teacher use the DOK analysis protocol to assess their DOK levels of assessments and assignments. Teachers continue to work on making sure their assessments and assignments are aligned to DOK levels. (put in data from walk through)

Guide for Rigorous Student Tasks

- **Begin with the belief that all students can learn. (see *Culture for Learning*)**
 - Convey high learning expectations for all students and develop structures that enable practice and perseverance for each individual student.
 - Create an environment where students assume responsibility for high-quality work by persevering, initiating improvements, addressing critiques, making revisions, adding detail and/or helping peers.
 - Communicate the necessity of attendance and engagement everyday in order to succeed.
- **Plan and assign tasks that are cognitively challenging for individual students and require students to provide evidence of their reasoning.**
 - Align tasks with standards-based learning objectives that reflect the depth of knowledge expectations.
 - Tasks are Integrative to draw on multiple standards.
 - Teach for Robust Understanding in Mathematics (TRU Math). Engage students with important mathematical ideas, not simply receiving knowledge, requiring students to engage in productive struggle.
- **Tasks reflect the key shifts in literacy.**
 - **Complexity:** Tasks reward close reading of complex text; Focus on comprehension of academic language, not obscure vocabulary.
 - **Evidence:** Cite evidence from text and write to sources, not decontextualized prompts.
 - **Knowledge (non-fiction):** Tasks embed reading and writing across disciplines with a variety of literary and informational complex texts and tasks and demonstrate comprehension through speaking, listening.
- **Tasks reflect the key shifts in mathematics.**
 - **Focus:** Tasks reflect a curricular and instructional focus on the major work in (e.g. operational fluency and number sense in K-2).
 - **Coherence:** Multi-grade progressions stress key beginnings (e.g. ratios in 6th grade) and key end points (e.g. fluency with multiplication in 3rd);
 - **Rigor:** Problems require construction of mathematical reasoning and critiques of other possible solutions.
- **Provide opportunities for students to create authentic work for real audiences (beyond the teacher) to motivate them to meet standards and engage in critique and revision.**
- **Examine student work to identify and showcase the qualities of strategic thinking that are both rich in content and relevant for students.**
 - Analyze models with students to build a vision of quality.
 - Use protocols to collectively reflect regularly on the level of cognitive demand asked of students across the school, particularly priority group students, to think strategically as speakers, listeners, readers, and writers.
 - Analyze student work samples as part of professional learning to best support students' attainment of quality work and standards.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Cross-section of student work from a variety of content areas ✓ Observation of student learning (e.g. learning walks/walkthroughs) ✓ Focus group(s) and discussions with students
Measures	✓ SQRIP Attainment and Growth
Five Essentials	Ambitious Instruction
MTSS Framework	Shared Leadership, Curriculum & Instruction
CPS Framework for Teaching	1.d. Designing Coherent Instruction
	2.b. Establishing a Culture for Learning
	3.b. Using Questioning and Discussion Techniques
	3.c. Engaging Students in Learning
CPS Performance Standards for School Leaders	B.1. Implements Curricular Scope and Sequence and Reviews Instructional Practices
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
✓	Teaching for Robust Understanding in Mathematics (TRU Math)
✓	Math Practices: What to Look For Observation Tool
✓	Checking In: Do Classroom Arrangements Reflect Today's Higher Standards?
✓	Student Work Protocol (SQIP)
✓	Slice Protocol – Looking at Student Work

Transitions, College & Career Access & Persistence:

Score

The school creates pathways to success built on a vision in which all students leave secondary school with a clear plan for their initial postsecondary destination, whether in apprenticeship training, work, or college. All students have equal access to college preparatory curriculum to be successful. The school is characterized by structures for developing early postsecondary awareness and the knowledge and skills that lay the foundation for the academic rigor and social development necessary for college and career success. Students are equipped with the confidence in their ability to implement and adapt their plan throughout their lives as they and the world around them change. This vision sees students as the architects of their own lives.(adapted from Creating Pathways to Success, Ontario)

1 2 3 4

Juniors and Seniors take College Knowledge. Counselors teach students reach, safety, and match as it relates to the college process. In addition, counselors make sure students apply for at least 5 scholarships and 3 college applications. Students use Naviance to submit work. Our goal this year is 35 million, but we are always looking to increase the scholarship earnings. In addition, we want more students applying and getting accepted to selective and highly selective schools.

Guide for Transitions, College & Career Access & Persistence

- **TRANSITIONS - Have structures and processes in place to ensure successful transitions (e.g. into school , grade to grade, school to school, school to post-secondary).**
 - Mitigate the adverse effects experienced by some students in transition – such as arriving part-way through the school year – that can cause students to fall behind or become disengaged from school.
 - Monitor the progress of English learners after transition from services.
 - Provide programs and interventions that help students as they move from middle school through Freshmen year, including but not limited to: High School Investigation Days, CTE recruitment fairs, Freshmen Connection program (where budget allows), and a robust Freshmen Orientation program. Implement targeted holistic student supports the entire Freshmen year.
 - Provide sustained summer learning experiences to minimize learning loss and support key transition periods (e.g. summers before Kindergarten, HS, and college).
 - Use student data and best practices research to develop focused programs.
 - Expand access beyond students who are struggling academically.
 - Provide school counseling and postsecondary advising transition support and follow-up during “Summer Melt” and the first year of college.
- **AWARENESS - Expose students early to academic/professional worlds beyond K-12.**
 - Provide students opportunities to discover personal talents and skills, identify career interests, and pursue coursework/activities necessary to reach personal, academic and career goals. Expose students to CTE Pathways around career options
 - Expose students to a range of career paths and the educational requirements of each to improve long-term planning and goal-setting.
 - Start the conversation about college in primary grades.
 - Make parents aware of academic opportunities and supports for their child.
- **READINESS – Ensure equitable access to college preparatory curriculum.**
 - Provide access to 8th Grade Algebra to all eligible 8th grade students.
 - Provide access to early college and career coursework and credential opportunities while in HS (e.g. AP credit, Dual credit, industry credentials (CTE), Seal of Biliteracy)
 - Teach students to analyze their transcripts and test scores, as well as connect course selection, attendance, and grades to their continued success and access to postsecondary options, and adjust their actions and behavior to make progress toward graduation and their top postsecondary choice. Provide support and motivation to encourage B's or better and improving attendance.
 - Create opportunities for students to explore college and career knowledge, mindsets, and skills necessary for academic planning and goal setting.
 - Find opportunities to work with all students on academic and personal behaviors, including persistence, engagement, work habits/organization, communication/ collaboration, and self-regulation.
 - In Naviance, develop an Individual Learning Plan that tracks coursework, college and career assessments, goal setting, 6th-12th grade milestones completion that culminates in a concrete postsecondary plan.
 - Provide opportunities for Dual Credit/Dual Enrollment
- **SUCCESS - Provide direct assistance to all students and families through every stage of the college selection, application, and entry process (Transition to College (HS))** including, but not limited to academic planning/advising to assist with:
 - Selecting colleges with the best institutional graduation rates for their level of qualifications. (Students of all qualification levels are more likely to graduate from college if they attend a postsecondary institution with high graduation rates
 - Researching/comparing options including short and long-term financial outcomes, comparing college graduation rates, and other statistics to narrow

down options.

- Researching living wage options such as an apprenticeship or certification programs for students who wish to work after high school and/or want to delay college.
- Applying to multiple colleges—generally three or more.
- Navigating financial aid and capitalizing on grant and scholarship opportunities.
- Equipping students and families with persistence strategies. (College Persistence Toolkit)
- Help families learn about existing CTE career pathways, apprenticeships/pre-apprenticeship programs

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Data on college visits and college fair information ✓ Naviance Monthly Data ✓ Scholarships earned ✓ Antifairs, plans, or timelines related to successful transitions structures ✓ To & Through data
Measures	✓ College Enrollment, Persistence, Drop Out, and Attendance Rates ✓ Early College and Career Credentials
Five Essentials	- Ambitious Instruction - Supportive Environment
MTSS Framework	Curriculum & Instruction, Family & Community Engagement
CPS Framework for Teaching	2b. Establishing a Culture for Learning
CPS Performance Standards for	C1. Create a Culture that Supports Social Emotional Learning and Effective Effort
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
✓ Everything College ✓ CPS Antifair Framework ✓ Preventing college plans from melting away ✓ To & Through Project ✓ Redefining College & Career Readiness ✓ College Scorecard	✓ CPS College Persistence Toolkit ✓ Identifying Linkages Between Summer Programs, Schools, and Community ✓ From HS to the Future (CCBP, 2006)

Expectations for depth & breadth of Quality Teaching

3 of 3 complete

Instruction:

Score

The teachers have finely honed instructional skills. They can shift from one approach to another as the situation demands by carefully monitoring the effect of their teaching on student learning. They seamlessly incorporate ideas and concepts from other parts of the curriculum into their explanations and activities. Their questions probe student thinking and serve to extend understanding. They promote the emergence of self-directed learners.

1 2 **3** 4

Teachers make sure their assessments are aligned to standards and learning targets. They administer assessments and analyze data to determine who has achieved mastery and provide targeted interventions. Teachers are continuing to work on asking challenging questions that promote thinking. Teachers are continuing to work on analyzing the data of student deficit areas and creating targeted intervention to support student learning and address misconceptions. In addition, teachers need to continue to work on analyzing data to see what learning targets students have mastered so they can extend learning and allow for students to pace themselves and continue working on learning targets after reaching mastery. Continuing to work on this will help in the CBL implementation process.

Guide for Instruction

- **Plan a range of effective pedagogical approaches suitable to student learning of the content/skills taught and anticipate student misconceptions.**
- **Effectively communicate with students.**
 - Guide students to articulate the relevance of the objective(s) to learning.
 - Anticipate possible student misunderstanding.
 - Enable students to develop a conceptual understanding of content while making connections to their interests, knowledge, and experience.
 - Enable students to contribute to extending the content by explaining concepts to their classmates.
 - Build on students' language development and understanding of content.
 - Use vocabulary appropriately for students' ages and development. Students contribute to the correct use of academic vocabulary.
- **Use questioning and discussion as techniques to deepen student understanding and challenge.**
 - Use a variety of low- and high-level, open-ended, and developmentally appropriate questions to challenge students cognitively, advance high level thinking and discourse, and promote metacognition.
 - Use techniques that enable students to engage each other in authentic discussions about content. And, enable students to formulate their own questions and respectfully challenge one another using viable arguments based on evidence.
 - Encourage student responsibility for ensuring all voices are heard in the discourse and that all students are listening and responding to questions and answers from their teacher and peers.
 - Require students to cite textual evidence to support/develop a claim.
- **Engage students in learning.**
 - Scaffold instruction to ensure all students, including diverse learners and English Learners, access complex texts and engage in complex tasks.
 - Provide targeted supports to individual students or groups of students based on their identified needs.
 - Provide instruction designed to develop language domains for English learners.

- **Monitor the effect of teaching on student learning and integrate formative assessment into instruction.**
 - Monitor progress and check for understanding for individual students.
 - Change instructional practice based on analysis of current data.
 - Use universally designed assessments that allow for multiple pathways for students to demonstrate understanding of the objective(s).
 - Also see *Balanced Assessment*.
- **Persist in adjusting instruction so individual student misunderstandings or advanced needs are successfully accommodated.**
 - Intervene in a timely and effective way to help students who are struggling.
 - When formative assessments show a need for intervention or enrichment, make effective impromptu adjustments that individualize instruction.
 - Use progress monitoring data to trace effectiveness of interventions and student response to intervention.
- **Foster student ownership.** Create opportunities for students to have voice and choice in instructional tasks.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Evidence of best practices (flexible grouping, cognitively demanding tasks, open-ended questions) ✓ Informational observations, peer observations, learning walks ✓ Lesson studies
Measures	✓ SGRP Attainment and Growth ✓ REACH observation trends (de-identified)
Five Essentials	- Ambitious Instruction - Effective Leaders - Supportive Environment
MTSS Framework	Curriculum & Instruction
CPS Framework for Teaching	3a. Communicating with Students
	3b. Using Questioning and Discussion Techniques
	3c. Engaging Students in Learning
	3d. Using Assessment in Instruction
	3e. Demonstrating Flexibility and Responsiveness
CPS Performance Standards for School Leaders	B1. Implements Curricular Scope and Sequence and Reviews Instructional Practices
	B2. Observes and Evaluates Staff and Gives Feedback to Staff
NOW/ WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
✓	CPS Framework for Teaching with Critical Attributes
✓	CPS Framework for Teaching Professional Learning Modules
✓	CPS Framework for Teaching Professional Learning Opportunities
✓	Special Education Addendum
✓	English Language Learner Addendum

Balanced Assessment & Grading:

A balanced assessment system effectively measures the depth and breadth of student learning and monitors student progress towards college and career readiness. It also produces actionable data to inform planning for instruction, academic supports, and resource allocation. To meet these goals, a balanced assessment system must include multiple measures and be responsive to the needs of all students, including diverse learners and English learners.

Score

1 2 3 4

Teachers analyze data from assessments to determine intervention/acceleration. They differentiate based on students needs. Teachers are continuing to work on developing a variety of assessments that measure mastery in different ways. In addition, we are continuing to work on students show mastery of competencies which are student application of standards and learning targets as well as various ways to demonstrate mastery.

Guide for Balanced Assessment & Grading

- **Use multiple measures (i.e. a range of assessment types and at multiple points in time) to supplement district-centralized assessments with other formative assessments to provide a more comprehensive picture of student learning.**
- **Use screening, diagnostic, and progress monitoring assessment to correctly identify specific gaps and monitor improvement, especially for students receiving Tier 2 and 3 services, in addition to Tier 1 core instruction.** (also see *MTSS and Instruction*)
- **Make assessments accessible to students, including diverse learners and English Learners through employing features of universal design and use of accommodations and, where needed, modifications.**
 - Provide accommodations in presentation (i.e. how assessment text and tasks are presented to students), response (i.e. how students provide their answers), and/or setting/timing (i.e. scheduling/location of assessment).
- **Utilize assessments that reflect the key shifts in literacy and mathematics in teacher created or selected assessments.** (see Rigorous Student Tasks)
- **Utilize assessments that measure the development of academic language for English learners.**
- **Have access to and analyze school-wide, teacher team, and classroom assessment data to determine instructional effectiveness and subsequent learning needs**
- **Improve and promote assessment literacy.**
 - Work together on building common assessments within a department, course, or grade level team.
 - Invest resources in helping teachers evaluate and improve the quality of formative assessments. For example, use the Assessment Design Toolkit.
 - Use common protocols and calibrate on scoring and grading in teacher teams.
 - Analyze quality and alignment of assessments and tasks to ensure they meet the expectations of the standards and embed various levels of complexity.
- **Have a grading system that clearly, accurately, consistently, and fairly communicates learning progress and achievement to students, families, postsecondary institutions, and prospective employers.**
 - Ensure that students, families, teachers, counselors, advisors, and support specialists have the detailed information they need to make important

decisions about a student's education.

- Measure, report, and document student progress and proficiency:
 - Against a set of clearly defined cross-curricular and content-area standards and learning objectives collaboratively developed with staff.
 - Separately from work habits, character traits, and behaviors, so that educators, counselors, advisors, and support specialists can accurately determine the difference between learning needs and behavioral or work-habit needs. academic mindsets and behaviors (CCSR).
- Ensure consistency and fairness in the assessment of learning, and assignment of scores and proficiency levels against the same learning standards, across students, teachers, assessments, learning experiences, content areas, and time.
- Ensure grades are not used as a form of punishment, control, or compliance.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Examples of a variety of teacher created and teacher selected assessments
	✓ Units and lesson plans with formative and summative assessments embedded in a long term plan
	✓ Evidence of assessment data analysis for the purpose of planning
	✓ Assessment calendar
	✓ Examples of gradebooks
	✓ School's grading policy
Measures	✓ School's grading policy
	✓ Grade distribution reports (course success rates)
Five Essentials	✓ SQRP Attainment and Growth
MTSS Framework	Ambitious Instruction
CPS Framework for Teaching	Curriculum & Instruction
	1.c. Selecting Learning Objectives
	1.e. Designing Student Assessment
	3.d. Using Assessment in Instruction
CPS Performance Standards for School Leaders	3.d. Reflecting on Teaching & Learning
	4.b. Maintaining Accurate Records
Now What? Materials to Support Improvement Planning	
✓	CPS Balanced Assessment Framework & Assessment Models
✓	Assessment Design Toolkit
✓	Teacher Made Assessment Basics
✓	Grading principals and guidelines
✓	Great Schools Partnership --Grading + Reporting

Multi-Tiered System of Supports:

The school is characterized by full implementation a system of academic and social emotional (SEL) supports for all students. Every day, in all classrooms, all teachers provide: Universal instruction in the core curriculum - academic & SEL (Tier 1) to all students; additional targeted academic and SEL supports (Tier 2) where needed; and deep and intense supports (Tier 3) based on individual and small group needs. The school also monitors On Track data (grades/GPA and attendance (ES), and course credits (HS)) to provide interventions/supports for students at risk for failure and/or truancy.

Score

1 2 3 4

We have an extensive multi-tiered level of interventions. Teachers are provided with weekly failure reports and expected to discuss the data in PLCs to determine interventions. Every 5 weeks, Admin team reviews student progress and determines the tiered interventions needed. Admin and teachers are continuing to find ways to provide targeted interventions within the school day to support student learning. In addition, teachers are continuing to work on analyzing data more effectively so we they can provide better tier 1 interventions within the classroom.

Guide for Multi-Tiered System of Supports

- **TIER 1 - Persist in adjusting instruction so individual student misunderstandings or advanced needs are successfully accommodated. (3e)**
 - Intervene in a timely and effective way to help students who are struggling.
 - When formative assessments show a need for intervention or enrichment, teachers make effective impromptu adjustments that individualize instruction for students.
 - Use progress monitoring data to trace effectiveness of interventions and student response to intervention.
- **TIER 1 - Customize the learning environment, pace, and approach of teaching and curriculum in order to meet each learners' individual needs ('Personalized Learning').**
 - Empower student to advance their learning.
 - Use up-to-date individual student profiles that include strengths, needs, motivations, and outlines an individualized path to reach his/her goals.
 - Classrooms are student-centered with student agency.
 - Each student has the opportunity to advance upon demonstrating mastery.
- **ON TRACK - Provide universal supports to prevent failing and absenteeism and targeted interventions for grades below "C" or chronic absenteeism. (On Track)**
 - Identify students off track due to low attendance and poor course performance and provide intensive supports to address root causes of why students have low grades and poor attendance.
- **TIER 2 & 3 - Collaborate and work as teams of teachers and Related Service Providers (RSP) to plan and monitor targeted student support with varied instructional strategies and SEL support of varying degrees of intensity for all students.**
 - Monitor students requiring and receiving targeted and intensive instruction/interventions.
 - Use the Problem Solving Process to plan Tier 2 and 3 instruction/interventions.
 - Determine appropriate interventions for students or groups of students not making adequate progress.
 - Use progress monitoring data to track effectiveness of interventions and student response to intervention.
- **TIER 2 & 3 - Implement Personal Learning Plans (PLP) goals and intervention strategies for students requiring school year supports as described in Elementary School Promotion Policy (Board Report 09-1028-PO2).**

- Ensure implementation of these plans, review subsequent 5 week data, determine the effectiveness of the strategies and adjust plans as needed.
- **Communicate to parents/guardians the additional supports and/or interventions provided for their child to better align school and home environments.**

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Evidence of multi-tiered system of supports (e.g. progress monitoring data, menu of available interventions in use, teacher team protocols in use)
	✓ Evidence of Personal Learning Plan (PLP) implementation
	✓ Integrated data system that informs instructional choices
	✓ Flexible learning environments
	✓ Use of student learning plans
	✓ Use of competency-based assessments
	✓ Use of personalized learning rubric
Measures	✓ Evidence of On Track monitoring and supports
	✓ SQRP Attainment and Growth
	✓ Attendance Rates
Five Essentials	✓ Course success rates (e.g. grade distributions, pass/failure rates)
	Ambitious Instruction
	Collaborative Teachers
CPS Framework for Teaching	Supportive Environment
	1a. Demonstrating knowledge of content and pedagogy
	1b. Demonstrating Knowledge of Students
	1d. Designing Coherent Instruction
	2d. Managing Student Behavior
	3d. Using Assessment in Instruction
	3e. Demonstrating Flexibility and Responsiveness
CPS Performance Standards for School Leaders	4b. Maintaining Accurate Records
	B3. MTSS Implemented Effectively in School

Expectations for Quality & Character of School Life

6 of 6 complete

Culture for Learning:

Score

1 2 **3** 4

A culture for learning is characterized by a school atmosphere that reflects the educational importance of the work undertaken by both students and staff. It describes the norms that govern the interactions among individuals about the mindsets (e.g. ability/confidence to grow with effort), academic behaviors (e.g. attending classes, completing assignments), the learning strategies and skills, the value of perseverance despite challenges and obstacles, and the general tone of the school. The classroom is characterized by high cognitive energy, by a sense that what is happening there is important, and that it is essential to "get it right." There are high expectations for all students. The classroom is a place where teachers and students value learning and hard work, and students take visible delight in accomplishing their work. Staff believe they can make a difference, that their hard work is the fundamental cause of student achievement, and are invested in student outcomes.

Teachers have high expectations for students and when needed provide the support for students to be successful. Teachers teach and assess students on SEL standards to ensure students reach their goals. They help students to develop soft skills (study skills, organization, critical thinking, and time management). The school community, teachers, admin, and counselors are working on ways to motivate students and develop the grit, determination, and perseverance to be successful in classes which includes completing practice work and retakes.

Guide for Culture for Learning

- **Create a culture that reflects a shared belief in the importance of learning and hard work.**
 - Use strategies to reinforce and cultivate student curiosity.
 - Make learning goals relevant to students, and inspire students to stay committed to their learning goals.
 - Consistently communicate the expectation that all students can achieve at high levels.
 - Utilize strategies to encourage daily and timely attendance.
- **Convey high learning expectations for all students and develop structures that enable practice and perseverance for each individual student.**
 - Clearly display school-wide expectations for academic and personal success throughout the building.
 - Set high expectations according to grade-appropriate learning objectives.
 - Differentiate expectations so all students stretch to not only meet but exceed personal learning goals.
 - Recognize high levels of student achievement. All students receive recognition.
 - Encourage student resilience and hard work.

- Ensure students feel safe to share misunderstandings and struggles.
- **Encourage students to take ownership and pride in their work where students assume responsibility for high-quality work by persevering, initiating improvements, addressing critiques, making revisions, adding detail and/or helping peers.**
 - Students self-assess (e.g. checking own work before giving to teacher) to develop a reflective habit of mind essential for improvement. This ensures students take responsibility for their own learning, focuses attention on criteria for success, and increases effort and persistence.
- **Provide students frequent, informative feedback.**
 - Tell/show students what they have done well (through positive reinforcement) and what they need to do to improve, including clarifying criteria and goals.
 - Give feedback on the task, the processes used to complete the task, and on the student's ability to self-regulate their own learning.
- **Develop academic mindsets and behaviors.**
 - Teach a growth mindset that over time with effort and practice, students can learn and succeed.
 - Encourage students' sense of belonging to the school and classroom community (see Relational Trust).
 - Employ strategies including ongoing monitoring and support of students' academic behaviors.
 - Praise effort and process. For example, "Good job, that must have taken a lot of effort" instead of, "Good job. You must be really smart."

Evidence, Measures, and Standards

Evidence, Measures, and Standards	
Suggested Evidence	✓ Sample of individual student learning goals from a cross-section of teachers ✓ Also review student work evidence from Rigorous Student Tasks
Measures	✓ Five Essentials – Ambitious Instruction ✓ S/GRP Attainment and Growth
Five Essentials	- Ambitious Instruction - Collaborative Teachers - Supportive Environment
MTSS Framework Curriculum & Instruction	
CPS Performance Standards for School Leaders	C1. Creates a Culture that Supports Social Emotional Learning and Effective Effort
Now What? Materials to Support Improvement Planning	
✓ Teaching Adolescents: The Role of Non-cognitive Factors in Shaping School Performance ✓ Framework for Teaching Companion Guide p. 50 ✓ Social Emotional Learning Supports (cps.edu/sell) ✓ ASCA Mindsets & Behaviors	

Relational Trust:

The school is characterized by high levels of relational trust between all school participants - the "glue" or the essential element that coordinates and supports the processes essential to effective school improvement. Interactions, both between the teacher and students and among students, are highly respectful, reflecting genuine warmth and caring. Students contribute to high levels of civility. Interactions are sensitive to students as individuals, appropriate to the ages and development of individual students, and to the context of the class. The net result of interactions is that of academic and personal connections among students and adults.

Score

1 2 **3** 4

Teachers work in PLCs and Department meetings. They develop shared commitments as a Team. School incorporates the Be's of Brooks to ensure students contribute to high levels of civility. The Be's of Brooks are incorporated into curriculum and students are assessed on these as well.

Guide for Relational Trust

- **Develop trusting relationships with students so each student has at least one trusted adult in the school.**
 - Adults are responsible for occasional check-ins or serve as mentors.
- **Adult-student interactions are positive, caring, and respectful.**
 - Ensure a greater proportion of interactions are positive (as opposed to corrective) between staff and student consistently school-wide.
- **Student interactions are mutually supportive and respectful, with strong norms for positive behavior.**
 - Create opportunities for students to build positive relationships with peers.
 - Create opportunities for older students to mentor younger students.
- **Understand diversity and its impact on student learning; recognize and integrate the learning opportunities that come from a diverse community.**
 - Create opportunities for students to learn about the community they serve (e.g. culture and neighborhoods).
 - Have mutual respect for individual differences (e.g. gender, race, culture, etc.) at all levels of the school—student-student; adult-student; adult-adult and overall norms for tolerance.
 - Provide training to engage diverse families and communities.
- **Support and respect one another, personally and professionally (Teacher-Teacher Trust, Teacher-Principal Trust)**
 - Respect other teachers who take the lead in school improvement efforts.
 - Respect colleagues who are experts at their craft.
 - Exchanges are marked by genuinely listening to what each person has to say and by taking these views into account in subsequent actions. Even when people disagree, individuals can still feel valued if others respect their opinions.
 - Personal regard springs from a collective willingness to extend beyond the formal requirements of a job definition or a union contract (e.g. openness or reaching out to others).
- **Utilize relationships as a means of deterring truant behavior brought on by unspoken hurdles a child may be facing.**

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Five Essentials/My Voice, My School Survey ✓ School Climate Standards Self-Assessment
Measures	✓ Five Essentials
Five Essentials	- Collaborative Teachers - Supportive Environment
MTSS Framework	Shared Leadership, Family & Community Engagement
CPS Framework for Teaching	1b. Demonstrating Knowledge of Students 2a. Creating an Environment of Respect and Rapport
CPS Performance Standards for School Leaders	- D2. Creates, develops and sustains relationships that result in active student engagement in the learning process - E1. Creates a Culturally Responsiveness Climate
Now WHAT? Materials to Support Improvement Planning	
✓	Social Emotional Learning Supports (cps.edu/sel)
✓	Trust in Schools: A Core Resource for School Reform (ASCD)
✓	Creating a School Community (ASCD)

Student Voice, Engagement, & Civic Life:

Score

Students are interested and engaged in learning, invested in their school, and contributing to their community. The school provides early and ongoing exposure to a wide range of extracurricular activities and rigorous courses and programming.

1 2 **3** 4

We offer 19 AP courses, 5 Dual Credit courses, and a number of dual enrollment courses to ensure students are exposed to rigorous college level curriculum while in high school. In addition, students have the ability to earn college credit. Students can participate in a variety of extra curricular activities (the arts, athletics, etc.)

Guide for Student Voice, Engagement, & Civic Life

Study politics

- Teachers teach about the structure and function of government as well as local, national, and international political structures and power dynamics.
- Teachers invite students to reflect on their own role in the political landscape, engage in analyses of power, and identify strategies they can use to utilize civic power as an individual and as a member of a community.
- **Become informed voters and participants in the electoral process**
 - Students learn about the history and structures of the local and national voting process and ballot issues and candidates.
 - The school supports non-partisan engagement in all parts of the electoral process, including voter education, voter mobilization and registration.
 - There are a variety of school/classroom activities or simulations that support student voter preparation and participation in the electoral process.
- **Engage in discussions about current and controversial issues.**
 - Students prepare for discussions, learn about issues that matter to them through deliberation, evaluate evidence from a range of sources, consider competing views, develop arguments, and deepen their viewpoints.
 - With teachers' support, students learn how to engage in and lead respectful and productive democratic discussions where everyone expresses their viewpoints, shares evidence, and listens to one another.
 - Teachers teach how to find different points of view online and instruct how to engage in respectful, informed, and productive online dialogue.
- **Explore their identities and beliefs**
 - Teachers design learning experiences that enable students to explore how their identities influence their lived experiences and their perspectives.
 - Students are encouraged to learn about and understand the perspectives of those who have different identities and beliefs.
 - School staff reflect on their own identities and consider how that impacts their role and support of teaching and learning with youth.
- **Exercise student voice**
 - Students can participate on multiple decision/policy making bodies and their perspectives are regularly included in decisions at their school.
 - Student Voice Committee represents the diversity of the school, addresses school-based issues, and regularly gathers input from their peers to inform and impact school policy and decisions.
 - Teachers respond to and integrate students' lived experiences, perspectives, and interests in class.
 - Authentically **interact with civics leaders**
 - Students learn about community, city, state, and national civic leaders and their roles in civil society.
 - School staff support engagement with civic leaders by inviting them into classrooms/the school and identifying face-to-face or online avenues for students to share their feedback and perspectives with civic leaders.
- **Engage with their community**
 - Students complete at least 2 service learning projects before graduation in which they gain exposure to civic organizations, leaders, and careers. Students gain tools to work cooperatively in partnership with peers, community members, and organizations to advance a specific cause
- **Take informed action** where they work together to propose and advocate for solutions.
 - Students research and analyze issues that matter to them, identify root causes, develop a theory of action, determine relevant audiences, outline specific goals, implement a response, and reflect before, during and after experiences.
 - Students use social and digital platforms to raise awareness about issues, produce and circulate multimedia content, and mobilize involvement.
- Experience a **Schoolwide civics cultur**
 - School leaders articulate a commitment to and vision for the importance of civic learning; students are civic leaders in the school.
 - Schools integrate civic learning across the curriculum, including projects that address relevant issues in their schools and communities.
 - School staff have professional development, collaboration time, and curriculum resources to infuse civic learning across disciplines.
 - Systems and structures exist where students are invited to participate in shaping school's policies, goals, instruction, and climate.

Evidence, Measures, and Standards

Evidence, Measures, and Standards	
Suggested Evidence	• MVMS Student Survey completion rates and results • Artifacts from student-run organizations and events (including SVCs) • Meeting minutes/agendas that include student participation • Policies regarding student engagement in decision making • Service learning reports and/or reflections of SL projects • Unit and curriculum maps, rubrics, assessment artifacts • Evidence of student work • Democracy School recognition
Measures	✓ Five Essentials – Supportive Environment
Five Essentials	Supportive Environment
MTSS Framework	Curriculum & Instruction, Family & Community Engagement
CPS Framework for Teaching	2a. Creating an Environment of Respect and Rapport 2b. Establishing Students in Learning
CPS Performance Standards for School Leaders	D3. Utilize Feedback from Multiple Stakeholders for School Improvement
Content Standards	Illinois Social Science Standards, Illinois Social Emotional Learning Standards, CCSS ELA/HS Standards

Safety & Order:

The school is characterized by high levels of safety and order. Students feel physically and emotionally safe from harm, and adults work to actively maintain a safe, orderly school environment.

Score

1 2 3 4

The staff handbook outlines the behavioral expectations for students. Staff contributes to the development of these behavioral expectations and students are informed of these at the beginning of the year. When needed, students receive specific targeted behavioral interventions to support positive behavior. Counselors also provide small group interventions and workshops to support students emotional well-being.

Guide for Safety & Order

- **Ensure students and adults feel physically, socially, intellectually, and emotionally safe throughout the school.**
- **Provide clear procedures for reporting and responding to safety concerns.**
- **Manage efficient and orderly transitions between activities.**
 - Manage classroom routines and procedures to maximize instructional time.
 - Orchestrate the environment so students contribute to the management of classroom routines (e.g. transitions) without disruption of learning).
 - Arrival, dismissal, and other school-wide transitions are safe, efficient, and orderly.
- **Provide a framework for positive behavior throughout the school based on shared values and expectations.**
 - Have shared expectations for positive behavior. (See Restorative Approaches to Discipline)
- **Teach, model, and reinforce (by all staff members) clear behavior expectations for all areas of the school.**
 - All adults use active supervision (move, scan, and interact) in all settings.
- **Have a voice and take informed action.**
 - Students are included in key conversations about their learning experience and work with the principal and staff to identify issues and implement solutions. (e.g. student voice committee).
 - Students initiate and lead some school improvement initiatives.
 - Students participate in democratic decision-making at the school level.
 - Students identify and research issues of relevance and work together to propose/advocate for solutions.
- **Emphasize proactive, instructive, and restorative approaches to student behavior and minimize punitive consequences through policies and procedures. (See Restorative Approaches to Discipline)**
 - Adults correct misbehavior in ways that reinforce established expectations and cause minimal disruption to learning.
- **Clarify criteria for office referrals versus classroom managed behavior.**

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ MVMS score – “Safety” ✓ % of teachers proficient or distinguished in 2c (Management of Transitions) on the Framework for Teaching? ✓ Examples of teacher practice improving in Domain 2 of the Framework for Teaching. ✓ School Climate Standards Rubric/Assessment
Measures	✓ Five Essentials – Supportive Environment score ✓ My Voice, My School Survey “Safety” score
Five Essentials	Supportive Environment
MTSS Framework	Curriculum & Instruction
CPS Framework for Teaching	2a. Creating an Environment of Respect and Rapport 2c. Managing Classroom Procedures 2d. Managing Student Behavior
CPS Performance Standards for School Leaders	A4. Creates a Safe, Clean and Orderly Learning Environment
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
✓	Social Emotional Learning Supports (cps.edu/sel/)

Restorative Approaches to Discipline:

The school is characterized by having and implementing policies and procedures that emphasize proactive, instructive, and restorative approaches minimizing punitive consequences. Discipline practices primarily focus on shaping behavior as opposed to

Score

1 2 3 4

punishing behavior. The school only uses out-of-school suspension as a last resort and utilizes a systems-change approach to bring about a more restorative culture. The school is also characterized by strong and consistent school and classroom climates. The school reinforces positive behaviors and responds to misbehaviors in calm, respectful, and thoughtful ways, teaching students important social and emotional skills that enable them to get along with others, make responsible decisions, and focus on learning. When misbehavior occurs, the school seeks to understand the underlying reasons (root cause) in order to design a response that effectively changes student behavior using a menu of instructive, corrective and restorative responses.

The staff handbook outline behavioral expectations. In addition, Deans implement restorative processes to address student behavior. The Mt. Olympus Team meets weekly to discuss students' behavioral progress and any helpful interventions or restorative practices to address student behavior. Deans proactively meet with students about potential conflicts prior to escalations.

Guide for Restorative Approaches to Discipline

- **PROACTIVE - Reinforce positive student behavior with clear expectations, routines, and procedures.**
 - A team meets regularly to organize systems that support a restorative environment.
 - Develop, reinforce, and model shared agreements and clear, positively stated expectations.
 - Well-managed routines and transitions maximize instructional time.
 - Engage families as partners.
 - Contact families frequently to inform them of positive student behavior and progress.
 - Vary acknowledgements and provide both short and long term opportunities for reinforcement for all students.
- **INSTRUCTIVE - Integrate universal SEL skills instruction and core content.**
 - Intentionally teach competencies outlined in SEL Standards. Use discipline as opportunity to teach these skills.
 - Use a Multi-tiered System of Supports (MTSS) for social, emotional, and behavioral growth.
 - Use data to determine which behaviors should be retaught or more heavily reinforced.
 - Explicitly teach expected behavior and positively reinforce consistently school-wide.
 - Avoid power struggles with students by offering choices. Redirect students privately and respectfully.
- **RESTORATIVE - Employ a discipline system that guides students to take ownership, resolve conflict, and learn from their actions.**
 - Support all staff to engage in restorative conversations and respond to behavior incidents in ways that de-escalate conflict, reteach expectations, build social & emotional skills, repair relationships, and cause minimal disruption to learning.
 - Support staff in understanding the impact of trauma on student behaviors and using trauma-sensitive approaches to discipline.
 - Identify clear disciplinary procedures for classroom-managed behaviors and office-managed behaviors. Develop a continuum of interventions and logical consequences that address the root cause of behavior and align to MTSS processes.
 - Ensure discipline systems minimize the use of punitive responses, including removing students from the classroom or school community.
 - Respond equitably to students in all subgroups. Implement processes that address and meet the needs of students who are impacted by behavior incidents.
 - Designate an administrator, such as a dean or restorative practices coordinator, responsible for leading centrally-managed response to behaviors using consistent, restorative processes.
 - Provide opportunities for students to take responsibility for repairing harm caused by their actions, generate solutions, and resolve conflicts with peers or staff.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Misconduct data (Dashboard)
Evidence	✓ My Voice, My School survey responses
Measures	✓ Five Essentials – Supportive Environment
Five Essentials	Supportive Environment
MTSS Framework	Curriculum & Instruction, Family & Community Engagement
CPS Framework for Teaching	2a. Creating an Environment of Respect and Rapport 2d. Managing Student Behavior 4c. Communicating with Families
CPS Performance Standards for School Leaders	C3. Staff/Student Behavior Aligned to Mission and Vision of School
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
✓	CPS Restorative Practice Guide & Toolkit
✓	Guideline for Effective Discipline

Parent and Family Partnership:

All schools have authentic partnerships with parents or family members that lead to a sense of shared responsibility for the academic, physical, and social emotional development of their students. Through meaningful consultation with parents, these partnerships include creating an intentional process to foster and sustain school-wide procedures, programs, and activities which involve and empower parents or family members and are responsive to student and family's needs. Schools provide a variety of parent volunteer opportunities (both in and out of school) and leadership opportunities (ie - PACs, BACs and PLNs), which support school operations, instructional programs and community partnerships. Research shows that when families, schools and communities partner in promoting learning and healthy development for all students schools thrive and student outcomes increase. The development and implementation of effective outreach and communication strategies will be inclusive of all families and school staff, creating a two-way feedback loop process which will lead to an increase in the home-school connection to identify, problem-solve and design actions which target instructional and student programs.

Score

1 2 3 4

Village of Brooks, PAC and LSC are all avenues in which the school connects with parents. Teachers, counselors and administration reach out to parents regularly to include parents in school wide decisions and planning of events/activities. There are several parent volunteer opportunities which support school operations, instructional programs and community partnerships.

Guide for Parent and Family Partnership

- **Establish a non-threatening, welcoming environment that is warm, inviting, and helpful.**
- **Provide frequent, high quality, well publicized opportunities for families and community to participate in authentic and engaging activities in the school community (e.g. student performances/ exhibitions, literacy or math events).**
- **Provide multiple opportunities for parents to ask questions, raise concerns, and give feedback.**
 - Respond to families' concerns and requests for information professionally and in a timely manner, providing resources and solutions to address the concerns.
- **Solicit the support and engagement of families as partners in the instructional program (e.g. volunteering, working at home with their child, involvement in class and school projects in and out of school, and parent workshops).**
 - Host events for parents to share with other parents how home and school complement each other.
 - Share best practices around learning and development with parents to support students at home.
 - Inform parents of grade level standards and expectations and grading policies with a clear description of what meeting the standard looks like.
 - Inform parents of attendance expectations and the impact of attendance on a student's trajectory.
 - Assist parents to volunteer in the school and/or participate on teams/committees.
 - Promote the use of **Parent Portal** and **Parent University** to connect and engage parents with school.
- **Frequently communicate with families about class and individual activities and individual student's progress.**
 - Regularly inform parents of their child's progress across all relevant measures: attendance, discipline, academics, social-emotional learning, and health and wellness.
 - Send regular, positive, personalized communication from a staff member.
 - Use a variety of consistent communication methods (e.g. calls, text, newsletter, website, face to face) sensitive to cultural norms and needs.
- **Conduct intensive outreach to families in need of specialized support through home visits and collaboration with social services agencies.**
 - School responses to student excessive absences and/or tardiness includes outreach to families.
- **Provide proactive communication (e.g. parent handbook and resources).**
- **Partner equitably with parents speaking languages other than English.**
 - Information is provided to parents in their native language.
 - Parent meetings scheduled with interpreters present to facilitate participation.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Examples of communication methods and content ✓ Participation rates for Parent University, events, parent council(s), report card pick-up, survey completion, Parent Portal, etc. ✓ Outreach efforts ✓ Documentation of responsiveness to Parent Support Center concerns raised ✓ Event agendas, flyers ✓ Fundraising activities and amounts (if applicable) ✓ How does the school honor and reflect the diversity of families including language and culture?
Measures	✓ Five Essentials Score – Involved Families ✓ My Voice, My School Survey scores – outreach to parents; parent-teacher trust
Five Essentials	Involved Families
MTSS Framework	Family & Community Engagement
CPS Framework for Teaching	2c. Managing Classroom Procedures 4c. Communicating with Families
CPS Performance Standards for School Leaders	D1. Engage Families
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
✓	Parent Support Centers
✓	Parent University
✓	Parent Portal

School Excellence Framework Priorities

Score	Framework dimension and category	Area of focus ☐ = Not of focus
1	Expectations for depth & breadth of Quality Teaching: Balanced Assessment & Grading	1 2 3 4 5 ☐
1	Expectations for depth & breadth of Quality Teaching: Multi-Tiered System of Supports	1 2 3 4 5 ☐
1	Expectations for depth & breadth of Student Learning: Curriculum	1 2 3 4 5 ☐

2	Expectations for depth & breadth of Student Learning: Rigorous Student Tasks	1	2	3	4	5	⊗
3	Culture of & Structure for Continuous Improvement: Instructional Leadership Team	1	2	3	4	5	⊗
3	Culture of & Structure for Continuous Improvement: Leadership & Collective Responsibility	1	2	3	4	5	⊗
3	Culture of & Structure for Continuous Improvement: Professional Learning	1	2	3	4	5	⊗
3	Expectations for depth & breadth of Quality Teaching: Instruction	1	2	3	4	5	⊗
3	Expectations for depth & breadth of Student Learning: Instructional Materials	1	2	3	4	5	⊗
3	Expectations for Quality & Character of School Life: Culture for Learning	1	2	3	4	5	⊗
3	Expectations for Quality & Character of School Life: Parent and Family Partnership	1	2	3	4	5	⊗
3	Expectations for Quality & Character of School Life: Relational Trust	1	2	3	4	5	⊗
3	Expectations for Quality & Character of School Life: Restorative Approaches to Discipline	1	2	3	4	5	⊗
3	Expectations for Quality & Character of School Life: Safety & Order	1	2	3	4	5	⊗
3	Expectations for Quality & Character of School Life: Student Voice, Engagement, & Civic Life	1	2	3	4	5	⊗
4	Culture of & Structure for Continuous Improvement: Aligned Resources	1	2	3	4	5	⊗
4	Expectations for depth & breadth of Student Learning: Transitions, College & Career Access & Persistence	1	2	3	4	5	⊗

Goals

Required metrics (Elementary)

13 of 18 complete

	2016-2017 Actual	2017-2018 Actual	2017-2018 SQR Goal	2018-2019 SQR Goal	2019-2020 SQR Goal
National School Growth Percentile - Reading					
Our SQR rating for growth in reading was 68th percentile, 8th percentile in math growth and 53.6% meeting/exceeding national growth norms overall. Our goals this year is, 70% growth in reading, 10% growth in math, and 56% meeting/exceeding national growth norms overall. The NWEA Dream Team has been meeting to look at BOY and MOY data and align standards to assessments. In addition, they have been using the RIT bands to group students as well as using assessment data to group students. We will continue to use NWEA data to group students and provide intervention.	(Blank)	68.00	69.00	70.00	71.00
National School Growth Percentile - Math					
Our SQR rating for growth in reading was 68th percentile, 8th percentile in math growth and 53.6% meeting/exceeding national growth norms overall. Our goals this year is, 70% growth in reading, 10% growth in math, and 56% meeting/exceeding national growth norms overall. The NWEA Dream Team has been meeting to look at BOY and MOY data and align standards to assessments. In addition, they have been using the RIT bands to group students as well as using assessment data to group students. We will continue to use NWEA data to group students and provide intervention.	(Blank)	8.00	9.00	10.00	11.00
% of Students Meeting/Exceeding National Ave Growth Norms					

Our SQRP rating for growth in reading was 68th percentile, 8th percentile in math growth and 53.6% meeting/exceeding national growth norms overall. Our goals this year is, 70% growth in reading, 10% growth in math, and 56% meeting/exceeding national growth norms overall. The NWEA Dream Team has been meeting to look at BOY and MOY data and align standards to assessments. In addition, they have been using the RIT bands to group students as well as using assessment data to group students. We will continue to use NWEA data to group students and provide intervention.

(Blank)

53.60

55.00

56.00

57.00

African-American Growth Percentile - Reading

Our SQRP rating for growth in reading was 68th percentile, 8th percentile in math growth and 53.6% meeting/exceeding national growth norms overall. Our goals this year is, 70% growth in reading, 10% growth in math, and 56% meeting/exceeding national growth norms overall. The NWEA Dream Team has been meeting to look at BOY and MOY data and align standards to assessments. In addition, they have been using the RIT bands to group students as well as using assessment data to group students. We will continue to use NWEA data to group students and provide intervention.

(Blank)

78.00

79.00

80.00

81.00

Hispanic Growth Percentile - Reading

Our SQRP rating for growth in reading was 68th percentile, 8th percentile in math growth and 53.6% meeting/exceeding national growth norms overall. Our goals this year is, 70% growth in reading, 10% growth in math, and 56% meeting/exceeding national growth norms overall. The NWEA Dream Team has been meeting to look at BOY and MOY data and align standards to assessments. In addition, they have been using the RIT bands to group students as well as using assessment data to group students. We will continue to use NWEA data to group students and provide intervention.

(Blank)

(Blank)

70.00

71.00

72.00

English Learner Growth Percentile - Reading

Our SQRP rating for growth in reading was 68th percentile, 8th percentile in math growth and 53.6% meeting/exceeding national growth norms overall. Our goals this year is, 70% growth in reading, 10% growth in math, and 56% meeting/exceeding national growth norms overall. The NWEA Dream Team has been meeting to look at BOY and MOY data and align standards to assessments. In addition, they have been using the RIT bands to group students as well as using assessment data to group students. We will continue to use NWEA data to group students and provide intervention.

(Blank)

(Blank)

70.00

71.00

72.00

Diverse Learner Growth Percentile - Reading

Our SQRP rating for growth in reading was 68th percentile, 8th percentile in math growth and 53.6% meeting/exceeding national growth norms overall. Our goals this year is, 70% growth in reading, 10% growth in math, and 56% meeting/exceeding national growth norms overall. The NWEA Dream Team has been meeting to look at BOY and MOY data and align standards to assessments. In addition, they have been using the RIT bands to group students as well as using assessment data to group students. We will continue to use NWEA data to group students and provide intervention.

(Blank)

(Blank)

70.00

71.00

72.00

African-American Growth Percentile - Math

Our SQRP rating for growth in reading was 68th percentile, 8th percentile in math growth and 53.6% meeting/exceeding national growth norms overall. Our goals this year is, 70% growth in reading, 10% growth in math, and 56% meeting/exceeding national growth norms overall. The NWEA Dream Team has been meeting to look at BOY and MOY data and align standards to assessments. In addition, they have been using the RIT bands to group students as well as using assessment data to group students. We will continue to use NWEA data to group students and provide intervention.

(Blank)

7.00

8.00

9.00

10.00

Hispanic Growth Percentile - Math

Our SQRP rating for growth in reading was 68th percentile, 8th percentile in math growth and 53.6% meeting/exceeding national growth norms overall. Our goals this year is, 70% growth in reading, 10% growth in math, and 56% meeting/exceeding national growth norms overall. The NWEA Dream Team has been meeting to look at BOY and MOY data and align standards to assessments. In addition, they have been using the RIT bands to group students as well as using assessment data to group students. We will continue to use NWEA data to group students and provide intervention.

(Blank)

(Blank)

(Blank)

(Blank)

(Blank)

English Learner Growth Percentile - Math

Our SQRP rating for growth in reading was 68th percentile, 8th percentile in math growth and 53.6% meeting/exceeding national growth norms overall. Our goals this year is, 70% growth in reading, 10% growth in math, and 56% meeting/exceeding national growth norms overall. The NWEA Dream Team has been meeting to look at BOY and MOY data and align standards to assessments. In addition, they have been using the RIT bands to group students as well as using assessment data to group students. We will continue to use NWEA data to group students and provide intervention.	(Blank)	(Blank)	70.00	71.00	72.00
--	---------	---------	-------	-------	-------

Diverse Learner Growth Percentile - Math

Our SQRP rating for growth in reading was 68th percentile, 8th percentile in math growth and 53.6% meeting/exceeding national growth norms overall. Our goals this year is, 70% growth in reading, 10% growth in math, and 56% meeting/exceeding national growth norms overall. The NWEA Dream Team has been meeting to look at BOY and MOY data and align standards to assessments. In addition, they have been using the RIT bands to group students as well as using assessment data to group students. We will continue to use NWEA data to group students and provide intervention.	(Blank)	(Blank)	70.00	71.00	72.00
--	---------	---------	-------	-------	-------

National School Attainment Percentile - Reading (Grades 3-8)

Our SQRP rating for growth in reading was 68th percentile, 8th percentile in math growth and 53.6% meeting/exceeding national growth norms overall. Our goals this year is, 70% growth in reading, 10% growth in math, and 56% meeting/exceeding national growth norms overall. The NWEA Dream Team has been meeting to look at BOY and MOY data and align standards to assessments. In addition, they have been using the RIT bands to group students as well as using assessment data to group students. We will continue to use NWEA data to group students and provide intervention.	(Blank)	99.00	100.00	100.00	100.00
--	---------	-------	--------	--------	--------

National School Attainment Percentile - Math (Grades 3-8)

Our SQRP rating for growth in reading was 68th percentile, 8th percentile in math growth and 53.6% meeting/exceeding national growth norms overall. Our goals this year is, 70% growth in reading, 10% growth in math, and 56% meeting/exceeding national growth norms overall. The NWEA Dream Team has been meeting to look at BOY and MOY data and align standards to assessments. In addition, they have been using the RIT bands to group students as well as using assessment data to group students. We will continue to use NWEA data to group students and provide intervention.	(Blank)	95.00	96.00	97.00	98.00
--	---------	-------	-------	-------	-------

National School Attainment Percentile - Reading (Grade 2)

(Blank)	(Blank)	(Blank)	(Blank)	(Blank)	(Blank)
---------	---------	---------	---------	---------	---------

National School Attainment Percentile - Math (Grade 2)

(Blank)	(Blank)	(Blank)	(Blank)	(Blank)	(Blank)
---------	---------	---------	---------	---------	---------

% of Students Making Sufficient Annual Progress on ACCESS

(Blank)	(Blank)	(Blank)	(Blank)	(Blank)	(Blank)
---------	---------	---------	---------	---------	---------

Average Daily Attendance Rate

Attendance Coordinator will monitor student daily attendance. Attendance Coordinator will implement individual attendance contracts for students who are chronically late or absent. Those students will check in with him upon entering the building so they can receive more targeted support.	92.80	96.70	(Blank)	(Blank)	(Blank)
--	-------	-------	---------	---------	---------

My Voice, My School 5 Essentials Survey

Our SQRP data showed we were organized. Some of the areas of improvement were teachers leading more professional development. As a result of the survey, we have made teacher designed and led PD a focus. Our PD@Brooks teachers design and lead PD. (How students are feeling about the instruction.)	(Blank)	(Blank)	(Blank)	(Blank)	(Blank)
---	---------	---------	---------	---------	---------

	2016-2017 Actual	2017-2018 Actual	2017-2018 SQR Goal	2018-2019 SQR Goal	2019-2020 SQR Goal
My Voice, My School 5 Essentials Survey					
Our SQR data showed we were organized. Some of the areas of improvement were teachers leading more professional development. As a result of the survey, we have made teacher designed and led PD a focus. Our PD@Brooks teachers design and lead PD. (How students are feeling about the instruction.)	(Blank)	(Blank)	(Blank)	(Blank)	(Blank)
PSAT 9 Annual Growth Measure					
Our students scored a 468 in Reading and 478 in Math. The mean score was 946. We believe with the Khan Academy and teachers working to align standards and assessments, they will be able to improve and show growth on the PSAT.	(Blank)	70.00	75.00	80.00	85.00
PSAT 10 Annual Growth Measure					
Our students scored 986 Mean, 501 reading, and 485 math. We believe with the Khan Academy and teachers working to align standards and assessments, they will be able to improve and show growth on the PSAT.	(Blank)	44.00	50.00	55.00	60.00
SAT Annual Growth Measure					
Our students scored 1026 mean, 522 reading, and 504 math. We believe with the Khan Academy and teachers working to align standards and assessments, they will be able to improve and show growth on the PSAT. In addition, students will receive Academic Approach classes as well.	(Blank)	75.00	80.00	85.00	90.00
3 yr Cohort(SAT) Growth Measure (this will be a new metric)					
This will be a new metric, but it will crucial to measure student growth and ensure appropriate alignment of standards in assessments.	(Blank)	(Blank)	(Blank)	(Blank)	(Blank)
African-American School Growth Percentile SAT11					
Our students scored 1026 mean, 522 reading, and 504 math. We believe with the Khan Academy and teachers working to align standards and assessments, they will be able to improve and show growth on the PSAT. In addition, students will receive Academic Approach classes as well. We also believe with targeted interventions for groups of students, we will be able to assign specific Khan Practice. In addition, with standard based grading, teachers will be able to identify learning targets and standards that are areas of need and then provide targeted interventions.	(Blank)	67.00	70.00	71.00	72.00
Hispanic School Growth Percentile SAT11					
Our students scored 1026 mean, 522 reading, and 504 math. We believe with the Khan Academy and teachers working to align standards and assessments, they will be able to improve and show growth on the PSAT. In addition, students will receive Academic Approach classes as well. We also believe with targeted interventions for groups of students, we will be able to assign specific Khan Practice. In addition, with standard based grading, teachers will be able to identify learning targets and standards that are areas of need and then provide targeted interventions.	(Blank)	91.00	92.00	93.00	94.00
English Learner School Growth Percentile SAT11					
N/A	(Blank)	(Blank)	0.00	0.00	0.00
Diverse Learner School Growth Percentile SAT11					
N/A	(Blank)	(Blank)	(Blank)	(Blank)	(Blank)

Percent Meeting College Readiness Benchmarks

90.80% are meeting college readiness benchmarks. Through Counselor PLCs and Teacher PLCs, we will increase the percent of students meeting college readiness benchmarks.

(Blank)

(Blank)

92.00

92.50

93.00

Early College and Career Credentials Rate

We are increasing the number of Dual Credit offerings as well as Dual Enrollment offerings. Our counselors continue to provide education to parents and students around the benefits of taking Dual Credit, Dual Enrollment and AP courses. Students will be encouraged to take these courses when they start programming.

(Blank)

(Blank)

75.00

76.00

77.00

Freshmen On-Track Rate

This semester, we are having students take intervention classes (flex and semester). Students who are off track and need to master a couple standards are programmed into flex seminars. When they achieve mastery, they are flexed out of the seminar. Students who are struggling and have a few standards to master are programmed into semester long seminars to get targeted intervention. Students are also programmed into credit recovery classes. Students are also provided SEL support.

94.40

91.90

94.00

95.00

96.00

4-Year Cohort Graduation Rate

Counselors teach junior and senior college knowledge courses. They provide instruction on the post-secondary process. Counselors ensure students apply for at least 5 scholarships and that they apply to at least 3 colleges (reach, match, and safety). In addition, counselors provide on-going support throughout the 4 years to ensure students are on-track for graduation.

88.60

96.80

95.00

96.00

97.00

1-Year Dropout Rate

Counselors and admin team will work to identify students who will potentially drop out by providing credit recovery and targeted interventions to support the students. We will identify students early to ensure they have the support they need in advance.

2.50

1.50

0.00

0.00

0.00

College Enrollment Rate

Counselors will teach Senior Knowledge College classes about reach, safety and match schools. They will ensure students have applied to colleges. Counselors will follow up with individual students who have not enrolled in college to provide support.

85.10

89.40

88.00

90.00

92.00

College Persistence Rate

A counselor will come in over the summer for Summer Melt. Counselors will collect emails at the end of the year to stay in contact with students and continue to provide support when needed. In addition, counselors will have a cohort meeting with students/parents attending the same college at College Signing Day.

88.00

89.30

96.00

97.00

98.00

Average Daily Attendance Rate

Attendance Coordinator will monitor student daily attendance. Attendance Coordinator will implement individual attendance contracts for students who are chronically late or absent. Those students will check in with him upon entering the building so they can receive more targeted support.

92.80

92.00

94.00

94.00

94.00

Custom metrics

1 of 1 complete

2016-2017
Actual

2017-2018
Actual

2017-2018
SQR
Goal

2018-2019
SQR
Goal

2019-2020
SQR
Goal

NWEA Data

Our SQRP rating for growth in reading was 68th percentile, 8th percentile in math growth and 53.6% meeting/exceeding national growth norms overall. Our goals this year is, 70% growth in reading, 10% growth in math, and 56% meeting/exceeding national growth norms overall. The NWEA Dream Team has been meeting to look at BOY and MOY data and align standards to assessments. In addition, they have been using the RIT bands to group students as well as using assessment data to group students.

(Blank)

(Blank)

56.00

57.00

58.00

Strategies

Strategy 1

If we do...

increases in student academic achievement due to teachers creating UBDs that have clear goals and learning progress, development of formative assessments, and development of individualized student pacing through the implementation of personalized learning/CBL. Teachers will work in Professional Learning Communities to consistently look at student data and respond to assessment results appropriately.

...then we see...

.standard based grading and competency based learning/personalized learning school wide.

...which leads to...

an increase of the percentage of students meeting and exceeding on PSAT, PARCC, SAT, NWEA, and other district assessments. Currently, we have 71% national percentile on SAT, PSAT, and other national assessments. In accordance with our goal to increase our national percentile by 1% each year, we believe that with the implementation of personalized learning/CBL and the continuation of standard based grading, we will be able to meet this goal. Students will receive instruction and intervention that is individualized to their needs. Students, teachers, and parents will be able to see exactly what skills and standards students still need to master. It will lead to increased student growth on SAT, PSAT, NWEA, and PARCC.

Tags:

Vertical alignment, Unit plans

Area(s) of focus:

3

Action step

Departments will identify and vertically align standards (CCSS, AP, NWEA, NGSS, SAT) for 7th-12th grade. This will support the implementation of CBL/personalized learning.

Responsible

Teachers

Timeframe

May 2, 2018 to
Aug 31, 2018

Status

On-Track

Vertically aligned

PLCs will identify power standards and unpack them into learning targets. This will support the implementation of CBL/personalized learning.

PLCs/Teachers

May 2, 2018 to
Apr 1, 2020

On-Track

Unit plans

PLCs will develop common formative and summative assessments that are aligned to standards and learning targets.

PLCs/Teachers

May 2, 2018 to
Apr 1, 2020

On-Track

Assessment, Alignment

PLCs will analyze their assessments and assignments to DOK levels to ensure tasks and assessments are rigorous. PLCs/Teachers will use the DOK analysis tool to collect this information. Teachers will ensure the rigor of classrooms tasks are also in alignment with the rigor of their assessments.

PLCs/Teachers

Mar 1, 2018 to
Apr 1, 2020

On-Track

Rigor, Rigorous task

PLCs will develop rubrics for standards on mastery (4, 3, 2, 1). This will support the implementation of CBL.	PLCs/Teachers	Apr 2, 2018 to Aug 30, 2019	On-Track
---	---------------	-----------------------------	----------

Rubrics

PLCs will use the data analysis tool to discuss and analyze student mastery. PLCs will discuss what interventions are needed and any changes to instruction as a result of the data. This will support implementation of CBL.	PLCs/Teachers	Apr 2, 2018 to Aug 28, 2020	Behind
Teachers will administer assessments and analyze data to determine classroom interventions, acceleration, and personalized pacing for students.	Teachers	Mar 5, 2018 to Jun 30, 2020	On-Track

Strategy 2

If we do...

targeted post secondary student supports and direct instruction of post secondary opportunities.

...then we see...

increases in students achievement and increased knowledge of the college/post secondary knowledge. Counselors taking an integral role in giving direct instruction of the importance of course selection process and courses selected. In addition, Counselors give direct instruction regarding reach, match, and safety schools and help students understand the financial supports that are available to them. Counselors will administer pre and post assessment data to track student progress towards established scholarship, stress, and attendance to highly selective school goals. Counselors will also provide support as students transition into college.

...which leads to...

To increasing the number of students in the top 20% of the class that attend highly selective schools by 20%, increasing scholarship earnings to 36 million, and decreasing number of students who report feeling stressed by 10%. In addition, it will lead to increased college enrollment and college attainment.

Tags:

Area(s) of focus:

Action step	Responsible	Timeframe	Status
Increased the percentage of students enrolled in Pre-AP, AP, dual enrollment, and dual credit courses.	Counselors and teachers	Mar 1, 2018 to Jun 1, 2018	On-Track
100% of students will create rigorous 4 year plans in order to be accepted into selective post-secondary institutions, reach, match and safety schools.	Counselors	Mar 1, 2018 to Aug 29, 2020	On-Track
100% of Juniors and Seniors will take College Knowledge to ensure students are engaged in post-secondary planning and experiences (i.e. scholarships, college application process, transcripts, careers, college search process, etc.).	Counselors	Mar 1, 2018 to Aug 29, 2020	On-Track
100% of Seniors will apply to at least 1 reach school, 3 match schools and 1 safety school. 100% of students who qualify for highly selective or selective colleges and universities will apply to at least 3 schools within these categories.	Counselors	Mar 1, 2018 to Aug 29, 2020	On-Track

100% of students will complete the FAFSA and will submit applications for at least five different scholarships.	Counselors	Mar 1, 2018 to Aug 29, 2020	On-Track
100% of students will attend at least 4 college visits by the end of the first semester of their Senior year.	Counselors	Mar 1, 2018 to Aug 29, 2020	On-Track
The Counseling Department will administer pre/post assessments and collect data on 100% of their programs from parents and students to make informed decisions and adjustments to the Counseling Department.	Counselors	Mar 1, 2018 to Aug 28, 2020	On-Track
100% of Seniors will utilize Naviance help track student college applications, scholarships and college acceptances.	Counselors	Mar 1, 2018 to Aug 29, 2020	On-Track
100% of all grade levels will use Naviance to explore careers, learning styles, self-reflection, and goal setting.	Counselors	Mar 1, 2018 to Aug 29, 2020	On-Track
100% of all grade levels will conduct a transcript review to determine progress towards graduation credits/requirements and selective college recommended course work.	Counselors	Mar 1, 2018 to Aug 29, 2020	On-Track
100% of Seniors will participate in College Signing Day to promote and motivation and recognition of students attending highly selective schools and receiving scholarships. All students will attend this program, so they are inspired to accomplish their post secondary goals as well.	Counselors	Mar 1, 2018 to Aug 29, 2020	On-Track
100% of Freshmen will be exposed to the college planning process.	Counselors	Mar 1, 2018 to Aug 28, 2020	On-Track
100% of students will have access to counseling workshops to decrease stress, work on academic skills, and social/emotional workshops.	Counselors	Mar 1, 2018 to Aug 8, 2020	On-Track

Strategy 3

If we do...

implementation of school wide positive behavioral supports, targeted, and tiered MTSS intervention supports.

...then we see...

increases in positive student behavior and promote a positive culture and climate. Students will demonstrate Be of Brooks in practice. Individual academic, behavior, and attendance plans for students who are struggling. Students receiving targeted interventions to support their academic success.

...which leads to...

improving the culture and climate of the school and MTSS (IAT) supports for students success. Increased freshmen on track rate to 95% and a 4 year graduation rate will be 96%.

Tags:

Area(s) of focus:

Action step

Responsible

Timeframe

Status

Teachers will meet in PLC and have discussions about student progress. PLCs will complete the MTSS/IAT PLC Data Analysis Protocol.	PLCs	Mar 5, 2018 to Jun 29, 2019	On-Track
Grade Level Teams will discuss the failure report to discuss grade level intervention strategies.	Grade Level Teachers	Mar 5, 2018 to Jun 29, 2019	On-Track
Failure report will be shared weekly to track student progress.	Administration	Mar 5, 2018 to Jun 27, 2020	Behind
Staff will implement tiered interventions for at least 5 weeks and monitor progress.	Administration and Teachers	Mar 5, 2018 to Jun 6, 2020	Behind
100% of teachers will model and help students track their academic progress in classes as part of the personalized learning plans/pathways.	Teachers	Mar 5, 2018 to Jun 26, 2020	On-Track
100% of students who do not meet attendance goals for tardies will attend group and other restorative practices.	Attendance Coordinator and Deans	Mar 5, 2018 to Jun 30, 2020	On-Track
In grade levels, teachers will determine a SEL standard to incorporate into classroom instruction and assessment.	Grade Level Teams	Mar 5, 2018 to Jun 30, 2020	On-Track
100% of students referred through the online referral form will be entered into Verify in order to accurately monitor student conduct.	Deans and Counselors	Mar 5, 2018 to Jun 30, 2020	On-Track
The behavior support team will implement each component of the PBIS system to support student behavior.	Deans and Attendance Coordinator and Administrator	Mar 5, 2018 to Jun 30, 2020	On-Track
Student attendance goal is 93%. Incentives and programs will be provided to encourage students to attend school.	Attendance Coordinator	Mar 5, 2018 to Jun 26, 2020	On-Track
100% of students will sign an attendance contract leveraging school activities (e.g. sports, clubs, dances) with attendance rates.	Attendance Coordinator, Deans, and Administration	Mar 5, 2018 to Jun 19, 2020	On-Track
Increase the number of class-specific and school-wide events that help foster school spirit.	Administration	Mar 5, 2018 to Jun 26, 2020	On-Track
100% of students will have access to the school wide behavioral program (Brooks points).	Administration	Mar 5, 2018 to Jun 30, 2020	On-Track

100% of students will have access to Eagle Notes and other recognition programs to appreciate staff and students to promote a positive school culture.

Administration

Mar 5, 2018 to
Jun 30, 2020

On-Track

Students will be encouraged to participate in extracurricular activities to promote school spirit, positive culture and climate, and a focus on the whole child.

Administration

Mar 5, 2018 to
Jun 30, 2020

On-Track

Action Plan

Strategy 1

ON-TRACK

Departments will identify and vertically align standards (CCSS, AP, NWEA, NGSS, SAT) for 7th-12th grade. This will support the implementation of CBL/personalized learning."

May 02, 2018 to Aug 31, 2018 - Teachers

Status history

Apr 30

ON-TRACK

Apr 30, 2018

Evidence

Unit Plans and Vertical Alignments

ON-TRACK

PLCs will identify power standards and unpack them into learning targets. This will support the implementation of CBL/personalized learning."

May 02, 2018 to Apr 01, 2020 - PLCs/Teachers

Status history

Apr 30

ON-TRACK

Apr 30, 2018

Evidence

Unit plans

ON-TRACK

PLCs will develop common formative and summative assessments that are aligned to standards and learning targets."

May 02, 2018 to Apr 01, 2020 - PLCs/Teachers

Status history

Apr 30

ON-TRACK

Apr 30, 2018

Evidence

Assessment

ON-TRACK

PLCs will analyze their assessments and assignments to DOK levels to ensure tasks and assessments are rigorous. PLCs/Teachers will use the DOK analysis tool to collect this information. Teachers will ensure the rigor of classrooms tasks are also in alignment with the rigor of their assessments."

Mar 01, 2018 to Apr 01, 2020 - PLCs/Teachers

Status history



ON-TRACK Apr 30, 2018
Evidence
DOK analysis tool

ON-TRACK PLCs will develop rubrics for standards on mastery (4, 3, 2, 1). This will support the implementation of CBL."

Apr 02, 2018 to Aug 30, 2019 - PLCs/Teachers

Status history



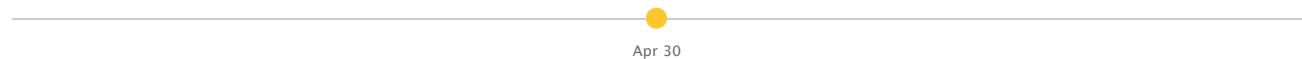
ON-TRACK Apr 30, 2018
Evidence
Rubrics

BEHIND

PLCs will use the data analysis tool to discuss and analyze student mastery. PLCs will discuss what interventions are needed and any changes to instruction as a result of the data. This will support implementation of CBL."

Apr 02, 2018 to Aug 28, 2020 - PLCs/Teachers

Status history



BEHIND Apr 30, 2018
Problem
Data Analysis Protocol
Root Cause
Next steps

ON-TRACK

Teachers will administer assessments and analyze data to determine classroom interventions, acceleration, and personalized pacing for students."

Mar 05, 2018 to Jun 30, 2020 - Teachers

Status history



ON-TRACK Apr 30, 2018
Evidence
Assessments, Unit Plans

Strategy 2

ON-TRACK Increased the percentage of students enrolled in Pre-AP, AP, dual enrollment, and dual credit courses."

Mar 01, 2018 to Jun 01, 2018 - Counselors and teachers

Status history



ON-TRACK Apr 30, 2018
Evidence
Programming sheets and sound programming

ON-TRACK

100% of students will create rigorous 4 year plans in order to be accepted into selective post-secondary institutions, reach, match and safety schools."

Mar 01, 2018 to Aug 29, 2020 - Counselors

Status history



ON-TRACK

Apr 30, 2018

Evidence

PLPs and Naviance

ON-TRACK

100% of Juniors and Seniors will take College Knowledge to ensure students are engaged in post-secondary planning and experiences (i.e. scholarships, college application process, transcripts, careers, college search process, etc.)."

Mar 01, 2018 to Aug 29, 2020 - Counselors

Status history



ON-TRACK

Apr 30, 2018

Evidence

Student schedules and post/pre assessments

ON-TRACK

100% of Seniors will apply to at least 1 reach school, 3 match schools and 1 safety school. 100% of students who qualify for highly selective or selective colleges and universities will apply to at least 3 schools within these categories."

Mar 01, 2018 to Aug 29, 2020 - Counselors

Status history



ON-TRACK

Apr 30, 2018

Evidence

Naviance

ON-TRACK

100% of students will complete the FAFSA and will submit applications for at least five different scholarships."

Mar 01, 2018 to Aug 29, 2020 - Counselors

Status history



ON-TRACK

Apr 30, 2018

Evidence

Naviance

ON-TRACK

100% of students will attend at least 4 college visits by the end of the first semester of their Senior year."

Mar 01, 2018 to Aug 29, 2020 - Counselors

Status history



ON-TRACK

Apr 30, 2018

Evidence

Reflection tools

ON-TRACK

The Counseling Department will administer pre/post assessments and collect data on 100% of their programs from parents and students to make informed decisions and adjustments to the Counseling Department."

Mar 01, 2018 to Aug 28, 2020 - Counselors

Status history



Apr 30

ON-TRACK

Apr 30, 2018

Evidence

Pre and Post assessments

ON-TRACK

100% of Seniors will utilize Naviance help track student college applications, scholarships and college acceptances."

Mar 01, 2018 to Aug 29, 2020 - Counselors

Status history



Apr 30

ON-TRACK

Apr 30, 2018

Evidence

Naviance

ON-TRACK

100% of all grade levels will use Naviance to explore careers, learning styles, self-reflection, and goal setting."

Mar 01, 2018 to Aug 29, 2020 - Counselors

Status history



Apr 30

ON-TRACK

Apr 30, 2018

Evidence

Naviance

ON-TRACK

100% of all grade levels will conduct a transcript review to determine progress towards graduation credits/requirements and selective college recommended course work."

Mar 01, 2018 to Aug 29, 2020 - Counselors

Status history



Apr 30

ON-TRACK

Apr 30, 2018

Evidence

Student reflections

ON-TRACK

100% of Seniors will participate in College Signing Day to promote and motivation and recognition of students attending highly selective schools and receiving scholarships. All students will attend this program, so they are inspired to accomplish their post secondary goals as well."

Mar 01, 2018 to Aug 29, 2020 - Counselors

Status history



Apr 30

ON-TRACK

Apr 30, 2018

Evidence

College Signing Day programs

ON-TRACK 100% of Freshmen will be exposed to the college planning process."
Mar 01, 2018 to Aug 28, 2020 - Counselors

Status history



ON-TRACK Apr 30, 2018
Evidence
Counselor lesson plans and pre/post assessments

ON-TRACK 100% of students will have access to counseling workshops to decrease stress, work on academic skills, and social/emotional workshops."
Mar 01, 2018 to Aug 08, 2020 - Counselors

Status history



ON-TRACK Apr 30, 2018
Evidence
Counselor lesson plans and pre/post assessments

Strategy 3

ON-TRACK Teachers will meet in PLC and have discussions about student progress. PLCs will complete the MTSS/IAT PLC Data Analysis Protocol."
Mar 05, 2018 to Jun 29, 2019 - PLCs

Status history



ON-TRACK Apr 30, 2018
Evidence
PLC Data Analysis Protocol

ON-TRACK Grade Level Teams will discuss the failure report to discuss grade level intervention strategies."
Mar 05, 2018 to Jun 29, 2019 - Grade Level Teachers

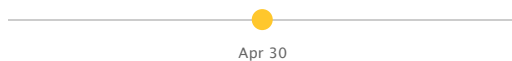
Status history



ON-TRACK Apr 30, 2018
Evidence
Grade Level Data Analysis Protocol

BEHIND Failure report will be shared weekly to track student progress."
Mar 05, 2018 to Jun 27, 2020 - Administration

Status history



BEHIND Apr 30, 2018
Problem
Failure Report
Root Cause

Next steps

BEHIND

Staff will implement tiered interventions for at least 5 weeks and monitor progress."

Mar 05, 2018 to Jun 06, 2020 - Administration and Teachers

Status history



BEHIND

Apr 30, 2018

Problem

Progress Notes

Root Cause

Next steps

ON-TRACK

100% of teachers will model and help students track their academic progress in classes as part of the personalized learning plans/pathways."

Mar 05, 2018 to Jun 26, 2020 - Teachers

Status history



ON-TRACK

Apr 30, 2018

Evidence

Student Trackers

ON-TRACK

100% of students who do not meet attendance goals for tardies will attend group and other restorative practices."

Mar 05, 2018 to Jun 30, 2020 - Attendance Coordinator and Deans

Status history



ON-TRACK

Apr 30, 2018

Evidence

Attendance Contracts

ON-TRACK

In grade levels, teachers will determine a SEL standard to incorporate into classroom instruction and assessment."

Mar 05, 2018 to Jun 30, 2020 - Grade Level Teams

Status history



ON-TRACK

Apr 30, 2018

Evidence

Gradebooks

ON-TRACK

100% of students referred through the online referral form will be entered into Verify in order to accurately monitor student conduct."

Mar 05, 2018 to Jun 30, 2020 - Deans and Counselors

Status history



ON-TRACK

Apr 30, 2018

Evidence

Referral Form

ON-TRACK

The behavior support team will implement each component of the PBIS system to support student behavior."

Mar 05, 2018 to Jun 30, 2020 - Deans and Attendance Coordinator and Administrator

Status history



ON-TRACK

Apr 30, 2018

Evidence

Tiered interventions

ON-TRACK

Student attendance goal is 93%. Incentives and programs will be provided to encourage students to attend school."

Mar 05, 2018 to Jun 26, 2020 - Attendance Coordinator

Status history



ON-TRACK

Apr 30, 2018

Evidence

Tracking form and attendance percentage

ON-TRACK

100% of students will sign an attendance contract leveraging school activities (e.g. sports, clubs, dances) with attendance rates."

Mar 05, 2018 to Jun 19, 2020 - Attendance Coordinator, Deans, and Administration

Status history



ON-TRACK

Apr 30, 2018

Evidence

Attendance Contract and Attendance Percentage

ON-TRACK

Increase the number of class-specific and school-wide events that help foster school spirit."

Mar 05, 2018 to Jun 26, 2020 - Administration

Status history



ON-TRACK

Apr 30, 2018

Evidence

Calendar of Events

ON-TRACK

100% of students will have access to the school wide behavioral program (Brooks points)."

Mar 05, 2018 to Jun 30, 2020 - Administration

Status history



ON-TRACK

Apr 30, 2018

Evidence

Brooks Points Tracker

ON-TRACK

100% of students will have access to Eagle Notes and other recognition programs to appreciate staff and students to promote a positive school culture."

Mar 05, 2018 to Jun 30, 2020 - Administration

Status history

Apr 30

ON-TRACK

Apr 30, 2018
Evidence
Eagle Notes tracker

ON-TRACK

Students will be encouraged to participate in extracurricular activities to promote school spirit, positive culture and climate, and a focus on the whole child."

Mar 05, 2018 to Jun 30, 2020 - Administration

Status history

Apr 30

ON-TRACK

Apr 30, 2018
Evidence
Rosters

Fund Compliance

Supplemental General State Aid(SGSA)

☒ My school receives SGSA funds

By checking the above box, the school is verifying that the attendance center complies with the statement regarding the use of SGSA funds:

1. The attendance center allocation is correctly based on the number of students eligible to receive free and reduced lunch and breakfast.
2. The attendance center has an approved plan, developed in consultation with teachers, administrators, and other appropriate personnel, and parents of the students attending the attendance center.
3. The attendance center's plan is approved by the LSC and CPS.
4. SGSA funded activities fall within the allowable program categories: early childhood education, reduced class size, enrichment programs, remedial assistance, attendance improvement, and other educationally beneficial expenditures which supplement the regular programs as determined by the Illinois state board of education.
5. SGSA Funds supplement and do not supplant non-categorical and other categorical funds allocated to the attendance center.
6. SGSA funds are supporting only those activities specified in the school's approved plan/amendment.
7. SGSA funds are not used for capital expenditures. 8. SGSA funds are not used for any political or lobbying activities by the attendance center.

ESSA Program

☒ ESSA Schoolwide Program

(Not available to schools receiving NCLB funds for the first time) [Title 1/SW].

The school annually reviews the schoolwide plan/program. The schoolwide program plan is available to CPS, parents, and the public, and the information in the plan is in an understandable and uniform format, and to the extent practicable in a language the parents can understand.

☒ ESSA Targeted Assistance Program Title I funded staff participate in the school's general professional development and school planning activities. Title I funded staff assume limited duties that are assigned to similar personnel including duties beyond the classroom, or that do not benefit Title I students, as long as the amount of time spent on such duties is the same proportion of the total work time with respect to similar staff.

☒ Non-title school that does not receive any Title funds

Parent Involvement in Targeted Assistance and Schoolwide Programs

☒ I verify that the statement below is correct

Every Student Succeeds Act (ESSA), the reauthorization of the Elementary and Secondary Act of 1965 continues a legislative commitment to parental involvement. Central features of prior reauthorizations, such as school-parent compacts, parent involvement policies, and the parent involvement funding formula remain unaltered. However, the ESSA reauthorization represents a notable shift in the role of parental involvement in the schools. It includes new provisions increasing parental notification requirements, parental selection of educational options, and parental involvement in governance. It envisions parents as informed and empowered decision makers in their children's education.

Parent and Family Plan

Parent and Family Engagement Policy

Complete

Schools must involve parents and family in the joint development and periodic review and revision of the ESSA, Title I school parental and family engagement plan and policy, and in the process of school review and improvement. Please describe how this will be accomplished.

Through PAC, LSC, and Village of Brooks meetings. LSC meets the second week of the month and Village of Brooks/PAC meets the first week of every month.

The school will hold an annual meeting at a time convenient to parents and families during the first month of school to inform them of the school's participation in ESSA, Title I programs and to explain the Title I requirements and their right to be involved in the Title I programs. The school will also offer a number of additional parental and family engagement meetings, including school PAC meetings, at different times and will invite all parents and key family members of children participating in the ESSA, Title I program to these meetings, and encourage them to attend. Please describe how this will be accomplished. Please list the projected date of your Title I Annual Meeting and your Title I PAC Organizational Meeting

The school will ensure that the annual meeting is held and that all subsequent meetings are held to provide parents with information on the school's progress, provide training for parents on ways to support their students academically, and to provide trainings and resources to help ensure all students are admitted into a post-secondary option. The Title 1 Annual Meeting and Title I PACT meeting was held on Tuesday, October 3, 2017. Prior to the meeting, the administration will collaborate with the PAC and parent club to discuss documents.

At the request of parents and family members, schools will provide opportunities for regular meetings, including the School Parent Advisory Council meetings, for parents and family members to formulate suggestions and to participate, as appropriate, in decisions about the education of their children. Please describe how the school will immediately respond to any such suggestions.

The school will utilize its parent email database, the new CPS Blackboard system, and mass mailings to ensure that all parents are informed of all meetings in a timely manner. In addition, parents will have access to Parent Portal.

Schools will provide parents a report of their child's performance on the State assessment in at least math, language arts and reading. Please describe how this will be accomplished.

The school will have regular meetings that provide an opportunity for parents to participate in the success of the school. Parents can also use the standard Village of Brooks and LSC meeting dates to provide input and ask questions.

Schools will provide parents timely notice when their child has been assigned to, or taught by, a teacher who is not "highly qualified," as defined in the Title I Final Regulations, for at least four (4) consecutive weeks. Please describe how this will be accomplished.

Reports will be distributed to students and placed in their academic folders.

Schools will assist parents of participating ESSA Title I children in understanding: the state's academic content standards; the state's student academic achievement standards; the state and local academic assessments including alternate assessments; the requirements of Title I, Part A; how to monitor their child's progress; and how to work with educators. Please describe how this will be accomplished.

The school will mail home the required documentation provided by CPS in a timely manner.

Schools will provide information, resources, materials and training, including literacy training and technology, as appropriate, to assist parents and family members in working with their children to improve their academic achievement, and to encourage increased parental involvement. Please describe how this will be accomplished.

Annual Title One parent meetings, the LSC meetings, and the Village of Brooks meeting times will be used to communicate this information to students and parents.

Schools will educate all staff in the value and utility of contributions by parents and family and in how to reach out to, communicate and work with, parents and family as equal partners in the education of their children and in how to implement and coordinate parent and family programs and build ties with parents and family members. Please describe how this will be accomplished.

At each parent-teacher conference, training on technology and college ready techniques will be provided.

Schools will, to the extent feasible and appropriate, coordinate and integrate parent and family programs and activities with Head Start, Reading First, Early Reading First involvement, Even Start, Home Instruction Programs for Preschool Youngsters, the Parents as Teachers Program, public preschool, and other programs, to further encourage and support parents and families in more fully participating in their children's education. Please describe how this will be accomplished.

The school will utilize the weekly common course team time and the bi-weekly department meeting time to reiterate the importance of parents and developing meaningful relationships with them. In addition, a member of each department will be invited to the Village of Brooks meeting to discuss department curriculum and field any questions or concerns related to the department.

Schools will ensure that information related to the school and parent and family programs, meetings, and other activities is sent to parents in understandable and uniform formats, including language. Please describe how this will be accomplished.

Communication will be sent in English and Spanish.

Policy Implementation Activities

☒ The LSC will approve the school improvement plan and monitor the CIWP.



In the CIWP, the school identifies current parental and family engagement practices and outlines activities related to expanding parent and family partnership programs.



The school will coordinate the parent and family engagement programs identified in the CIWP.



The school will evaluate the Parent and Family Engagement Policy for effectiveness and make improvements as necessary.

Explain why any of the boxes above are unchecked: (type "n/a" if all are checked)

n/a

School-Parent Compact

Complete

The school will provide high-quality curriculum and instruction in a supportive and effective learning environment that enables the participating student to meet the State's student academic achievement standards. Describe how the school will provide high-quality curriculum and instruction in a supportive environment. (Restate the school mission.)

The school's mission is to ensure each child learns at high levels. The curriculum is designed to be high-quality. Teachers are organized into Professional Learning Communities (PLCs). The work of a PLC answers the following questions: 1) What do we want students to learn? 2) How do we know if they have learned it? 3) What do we do when they don't learn it? 4) What do we do when they learn it? Teachers will be trained in assessment design and will administer common formative assessments. They will also be trained in data analysis. After analyzing test results, teachers will design intervention and acceleration activities. These activities will provide support for students that have not mastered material and will accelerate the learning of those who have demonstrated mastery. Other supports include after school and small group tutoring for students with who struggle even after receiving intervention within a class. Teachers will begin the process of incorporating and planning personalized learning for students.

The school will hold parent-teacher conferences. Describe the kinds of parent-teacher conferences that will be held and the dates on which they are scheduled.

Parent-teacher conferences will be held during designated CPS grade pick-up times. Parents will have the opportunity to speak with all of their student's teachers. Teachers will discuss progress in class, behavior, and goals for the student. Additional conferences will be scheduled as needed.

The school will provide parents with frequent reports on their children's progress. Describe when and how the school will provide reports to parents.

The school will provide progress reports during CPS designated times. In addition to these official progress reports parents may request reports when needed. Parents also have access to the online gradebook, MasteryConnect, Teacher-ease, and Gooru (online standards-based progress monitoring).

The school will provide parents access to staff. Describe when, where and how staff will be available for consultations with parents.

Parents have access to teachers during official report card pick-up days (see #2 above), open house and back-to-school nights, and during scheduled meeting times. Teachers are available at a parent's request.

The school will provide parents opportunities to volunteer and participate in their children's classes. Describe how and when parents and family members may volunteer, participate, and observe classroom activities.

Principal and Assistant Principals will work with parents to obtain information from staff survey to assess the need for parent volunteers. Based on the survey's data, parents are contacted and utilized in a volunteer role. Teachers may directly contact parents, but at Brooks, the Village of Brooks is the best way to communicate classroom needs. The Village of Brooks communicates and coordinates classroom needs that parents may fulfill.

The parents will support their children's learning. Describe how the parents will assist learning (i.e. monitoring attendance, homework completion).

Parents have access to the online gradebook, Teacher-ease, Gooru and MasteryConnect. Teachers will regularly communicate students' progress with parents. The administrative team monitors grades and attendance. Parents will be contacted if student performance/attendance does not meet expectations. Individual plans will be created for students that need more support. Parents will help by discussing student learning at home and making sure that students attend school. If individual success plans are created, parents will assist in their creation and implementation.

The parents will participate in decisions relating to the education of their children. Describe when, where and how parents will consult with the school.

Parents will be invited to LSC meetings and community forums where they can share their ideas and opinions as well as shape the educational experience students receive.

The students will share the responsibility for improved student academic achievement. Describe how the students will assure academic achievement (i.e. good attendance, positive attitude, class preparation).

Teachers will explicitly communicate learning expectations/goals with students on a weekly basis. Students will track their academic progress. Marzano's (2010) research suggests that student achievement improves when students monitor their own progress. Administrators and teachers will also regularly communicate key ideas with students (standards-based objectives and grading; grading policy; competency based learning; common formative assessments; and intervention and acceleration activities) in order to cultivate student ownership of their academic success. Attendance goals will also be set and celebrated for those that achieve the goals. In addition, students will receive Brooks points for positive behavior, attitude and academic preparation.

Parent Budget

Complete

Goals: Indicate goals, timeline of activities and training topics that are designed to assist parents and families with increasing their students' academic achievement. The overarching goal is to increase student academic achievement through parental and family engagement involvement; specify your goals.

Increase parent understanding of personalized learning/CBL - July 2018 - June 2020 (Freshmen and AC Connection Parent Meetings and ongoing)
Increase parent understanding of standards-based grading - July 2018 - June 2020 (Freshmen and AC Connection Parent Meetings and ongoing)
Increase parent understanding of selective and highly selective college admissions requirements - July 2018 - June 2020 (Freshmen and AC Parent Meetings and ongoing)

Allocate your Mandated Title 1 Parent and Family Engagement Funds to support your Parent and Family Engagement Program.

Account(s)	Description	Allocation
51130, 52130	Teacher Presenter/ESP Extended Day For Teacher presenter, ESP Extended Day, please remember to put money on the benefits line. Non-Instructional pay rate applies.	\$ Amount .00
53405	Supplies In addition to supplies for parent program, please use this account to also purchase books for parents only. Use this account for equipment with a per unit cost of less than \$500.	\$ Amount .00
53205	Refreshments Allocation CAN NOT EXCEED 25% of the Parent Budget. Refreshments must be used for Title 1 PAC meetings, trainings and workshops.	\$ Amount .00
54125	Consultants For Parent Training Only. Consultant must have a CPS vendor number and paid with a Purchase Order after service is rendered (NO CHECKS ARE ALLOWED)	\$ Amount .00
54505	Admission and Registration Fees, Subscriptions and memberships For Parents use only.	\$ Amount .00
54205	Travel Buses for Parents use. Overnight Conference travel- schools must follow the CPS Travel Policy. The CPS Parent Overnight Travel Approval Form and Conference Travel Form must be completed.	\$ Amount .00
54565	Reimbursements Allocation CAN NOT EXCEED 25% OF THE Parent Budget. All Parent Reimbursements related to Title 1 parent and family engagement must be paid from this account. Receipts must be clear unaltered and itemized. School must keep all receipts.	\$ Amount .00

<p>53510</p>**Postage**

Must be used for parent and family engagement programs only.

\$	Amount	.00
----	--------	-----

53306

Software

Must be educational and for parent use only.

\$	Amount	.00
----	--------	-----

55005

Furniture and Equipment

Must have a parent room or a secure place to keep furniture/equipment. Cannot be placed in the main office or where staff and students have access too. To be used only by parents.

\$	Amount	.00
----	--------	-----