

William J Bogan High School / Plan summary

2018-2020 plan summary

Team

Name	Role	Email	Access
John Barnes	Case Manager	jebarnes@cps.edu	Has access
Marlene Vincenty-Lopez	ESL Coordinator	mjvincenty@cps.eu	Has access
Sharon Dixon	Operations Manager (Culture and Climate)	sddixon@cps.edu	Has access
Sophie Gelaw	IB Coordinator	sgelaw@cps.edu	Has access
Sharon Goldsmith	Parent, PAC Co-Chair	goldsmith7447@sbcglobal.net	No Access
Natasha Smith	Teacher, Student Council Sponsor	ndsmith2@cps.edu	Has access
Maureen Waters	Teacher, Union Representative	mwaters1@cps.edu	No Access
Monica Griffin	SPED Teacher, Framework Specialist	mrgriffin@cps.edu	No Access
Christine Laadimi	Teacher, Teacher Leader	cmtoben@cps.edu	Has access
Derrick Curtis	Alderman, Community		No Access
Barbara Cohen	LSC, Community Rep		No Access
Margaret Loranger	Assistant Principal	mmloranger@cps.edu	No Access

Sylvia Jachymiak

Special Education Teacher, PPC

No Access

Team meetings

Date	Participants	Торіс
02/07/2018	Alahrie Aziz-Sims, Alderman Curtis,	School Data, Post-Secondary Planning
03/26/2018	Barbara Cohen, Andre Booker, Sharon Goldsmith, Alahrie Aziz-Sims	School Data, Priorities, Current Action Plan for SQRP/SEF
12/08/2017	Daniel Alvarez,, Alahrie Aziz-Sims, Jennifer Maali, John Barnes, Vincenty-Lopez	School Data, SEF Priority, Action Planning
01/26/2018	Daniel Alvarez, Alahrie Aziz-Sims, Jennifer Maali, John Barnes, Vincenty-Lopez, Christine Laadimi	Goal Setting, Action Planning
04/20/2018	Daniel Alvarez (meeting at Daley)	Action Planning
02/22/2018	ILT (School based members)	SEF, Action Planning
04/09/2018	ILT (School based members)	SEF, Action Planning
04/06/2018	PPC/PPLC	Action Planning
04/09/2018	LSC	Finalized Priorities, Action Planning
04/12/2018	School wide staff	Finalized Goal Setting, Action Planning
04/12/2018	Parent survey, LSC and PAC tables	Feedback on priorities and Action Plan
02/26/2018	Barbara Cohen, Andre Booker, Sharon Goldsmith, Alahrie Aziz-Sims	School Data, SEF
School Excellence Fran	mework	
Culture of & Structure for	or Continuous Improvement	4 of 4 complete
Leadership & Collectiv	e Responsibility: Responsibility is characterized by an unwavering commitment to fulfilling a shared v	Score

Leadership & Collective Responsibility is characterized by an unwavering commitment to fulfilling a shared vision of success. There is a clear focus and high expectations for staff and students, motivating the entire school community to continue striving for success for 1 2 3 4 every student.

Bogan's vision for success for students, teachers, and parents is clearly communicated and understood by stakeholders. Students demonstrate an understanding of the role of GPA's and attendance on success. Students have provided regular evidence of this understanding via Advisory lessons and through the increase in student enrollment in dual credit opportunities. The Bogan staff have focused on student understanding of high level questioning and discussion which is evidence in the REACH ratings for that component. Teacher and student leadership opportunities have increased.

Guide for Leadership & Collective Responsibility

- · Set the direction and create a sense of purpose by building consensus on and implementing a shared vision.
 - Consider the demographics of the school community in developing a shared vision.
 - Help stakeholders understand the relationship between the school's vision and their initiatives and priorities.
 - Consistently use informal and formal opportunities to champion and articulate the vision.
 - Act in ways that consistently reflect the school's core values, beliefs, and priorities in order to establish trust.
 - Ensure the school's identity, vision, and mission drive school decisions.
- Use the Multi-Tiered System of Support framework as a standard for how to distribute leadership and make significant decisions both academically and social-emotionally.
- Inspire a culture of collective responsibility for the success of ALL students in the whole school (not solely teacher's own students).
- Empower others to make or influence significant decisions.
 - Build shared leadership structures and opportunities for job-embedded leadership training and development.
 - Capitalize on the leadership skills of others.
 - Constantly listen and synthesize what is heard, and learn from all sources.
- Employ the skills to effectively manage change.
 - Master skills associated with large-scale strategic planning processes and implementation of such plans.
 - Steer through the challenges associated with making improvements, both large and small.
- · Create and sustain a coherent instructional program (coordinated and consistent) with learning goals.
- Use the CPS Framework for Teaching to ground instructional guidance and coaching.
 - Model ambitious goals for teaching and learning for all students, including priority groups.
 - Draw from the best available evidence to inform instructional improvement decisions.
- Enable staff to focus and prioritize what matters most.
 - Buffer staff from external distractions to the school's priorities and goals.
 - Limit school improvement goals to a few high leverage activities.
 - Prioritize teaching challenging content, engaging students in learning, rigor and ways to raise achievement.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS

Suggested Evidence	 ✓ School's vision, beliefs, and how it is shared (e.g. presentations to community, promotional materials) ✓ Five Essentials – Program Coherence 		
Measures	✓ Five Essentials		
Five Essentials	Effective Leaders Collaborative Teachers		
CPS Framework for Teaching	4d. Growing and Developing Professionally 4e. Demonstrating Professionalism		
CPS Performance Standards for School Leaders	 A1. Assesses the Current State of School Performance and Develops a CIWP A2. Implements Data Driven Decision Making and Data Driven Instruction A5. School Vision and Mission Drive Decision-Making D4. Demonstrates Change Management 		

Instructional Leadership Team:

The ILT is characterized by having a consistent structure for teacher leadership that is focused on creating and implementing the theories of action that improve teaching and learning. ILT meetings are a productive forum to identify challenges, collect and review evidence, exchange ideas, and propose and implement solutions to challenges to school improvement.

The ILT has taken on the role of developing and providing specific professional development session that address the needs of Bogan staff and students. The meeting structures have led to improved grade level and course team meetings.

Guide for Instructional Leadership Team

- Engage in on-going inquiry (e.g. continuous improvement cycles) as a basis for improvement.
 - Gain productive insight and take substantial new action or adjust strategy that clearly addresses root causes.
 - Relentlessly ask, "Is it working?" about every program, initiative, and strategy in the school.
 - Vet Initiatives and strategies on the basis of their direct or proven impact on outcomes.
 - Monitor if previous actions were implemented (fidelity) and working as intended. Ask, "If not, why not?"

Score

• Share leadership for improving teaching and learning with representative school members.

- Organize the team around a common understanding of team's purpose and instructional priorities.
- Represent all relevant specialty content areas, programs, related services, and grade bands/department teams and is an appropriate size.
- Represent a balance of work styles (e.g. task-oriented, provides push-back, synthesizes, etc.)

Use protocols and ask probing questions.

- Ask questions focused on factors within sphere of control and avoid a focus on student factors.
- Use appropriate protocols and level of analysis (grade, school-wide, individuals) for meeting purpose.
- Systematically consider root cause(s) based on thorough review of evidence.
- Use timely and relevant data/evidence sources.
 - Gather and use current and relevant local student, school, teacher performance (e.g. attendance data, assessment results), and operational data formatively to review and revise school and classroom practices as needed.
 - Disaggregate data for priority student groups (e.g. English learners, diverse learners).
- Schedule and structure frequent meetings.
 - Meet regularly (2-4 times per month).
 - Use an agenda with a clear focus.
- · Collaborate effectively, value transparency, and inform and engage stakeholders.
 - All team members have equity of voice and are actively engaged in asking questions.
 - Celebrate small wins and improvements.
 - Regularly inform and engage stakeholders of key data and work of the ILT.
- Build the capacity of teacher teams to lead cycles of learning and problem solving focused on student learning data and student work.

Evidence, Measures, and Standards

Five Essentials: Instructional Leadership	
Effective Leaders Collaborative Teachers	
Shared Leadership, Evaluation of MTSS	
4a. Reflecting on Teaching & Learning 4d. Growing and Developing Professionally 4e. Demonstrating Professionalism	
. Assesses the Current State of School Performance and Develops a CIWP . Implements Data Driven Decision Making and Data Driven Instruction	
RIALS TO SUPPORT IMPROVEMENT PLANNING	

Professional Learning:

Professional Learning includes sufficient time, support, and 'safe practice' space to internalize new knowledge to change practice and beliefs. Adults persevere in collaboration with their colleagues to innovate and improve implementation of new practices.

Professional learning opportunities at the school have been developed from teacher voice, have been teacher designed, and teacher led. The professional learning that has taken place this year has focused on questioning and discussion. Practice time and feedback have been integral parts of the learning experience.

Guide for Professional Learning

- Select and design professional learning (PL) to achieve school-wide improvement, including closing priority group achievement gaps.
 - Use data to identify performance and practice gaps to inform PL plan.
 - Use research about best practices to identify potential learning and subject matter experts to support.
 - Solicit feedback from staff to inform selection of PL opportunities.
 - Provide PL relevant to the cultural and linguistic needs of students.
 - Provide both whole staff and differentiated PL to individual teacher levels.
- Implement and sustain on-going, job-embedded professional learning (PL) (e.g. coaching, peer learning opportunities, action research)
 - · Recommend and/or provide PL opportunities directly related to individuals' specific areas of need and professional growth goals
 - · Encourage staff to broaden networks to bring new knowledge and resources to learning environment.
 - Teachers initiate opportunities for professional growth and proactively seek opportunities to enhance content knowledge and pedagogical skill.
- Structure time for teachers to collaborate and learn together.
 - Create schedules and systems to conduct peer observations, and coaching. Reflect on its impact.
 - Teachers provide and accept collegial support and feedback to/from colleagues.
 - Teachers participate in and facilitate professional inquiry in teams to advance student learning.
- Make 'safe practice' an integral part of professional learning.
 - Allow teachers ample time to try new strategies, refine skills, grapple with implementation problems, and share knowledge and experience.
 - Provide support that addresses the specific challenges of changing classroom practice. Provide coaching/mentoring support to validate continuing to work through struggles.
- · Monitor implementation to ensure staff uses new knowledge to improve practice and it is having the desired effect on practice and student

Score

outcomes.

Conduct frequent non-REACH observations to provide coaching and actionable feedback.

- Provide induction and support for new teachers.
 - Assign each new teacher a mentor who is skilled in pedagogy and is an open, collaborative colleague.
 - Schedule a series of 'learning experiences' for new teachers that helps them navigate important initiatives (e.g. REACH) and provides information on school specific goals and resources.

Evidence, Measures, and Standards

Suggested Evidence	 School's PD Plan - review for goal alignment - does the plan advance the school's improvement agenda? PD agendas, PD feedback surveys Teadher practice improving on the Framework for Teaching (e.g. Baics-Proficient, Policient>Distinguished) 		
Measures	 ✓ SQRP Attainment and Growth ✓ Five Essentials: Collaborative Teachers 		
Five Essentials	Effective Leaders Collaborative Teachers		
MTSS Framework	Shared Leadership, Curriculum & Instruction		
CPS Framework for Teaching	4a. Reflecting on Teaching & Learning 4d. Growing and Developing Professionally 4e. Demonstrating Professionalism		
CPS Performance Standards for School Leaders	82. Observes and Evaluates Staff and Gives Feedback to Staff 86. Professional Development Provided for Staff		

- Teaching the Teachers
 Making Better Use of Research
- Upcoming Professional Learning Opportunities
- Framework for Teaching PD Modules

Aligned Resources:

Resources (e.g. time, budget, staff, and community resources) are aligned to school priorities. Improving achievement guides resource allocation. Making the most of student time and staffing is a priority. The school organizes resources school-wide through schedules and staffing plans that target additional time and individual attention to those students who need it most and to highest priority subject areas.

School resources have been used to support individualized learning, individual coaching and feedback on our TIA, support for new teachers, and revamping of the math department.

Guide for Aligned Resources

- Design a school day that is responsive to student needs.
 - Use CPS Instructional Time Guidelines to maximize instructional time.
 - Use CPS Instructional Block Guidelines to maximize academic-engaged time.
- Align the budget to the CIWP priorities and the mission of the school.
 - Avoid overemphasis on the purchase of products/programs that are not research based or do not respond to SEF needs.
 - · Leverage strategic source vendors to maximize dollars.
 - Seek and obtain grants to support articulated needs.
 - Use grant funds strategically to support areas of highest need.
 - Maximize the use of supplemental funding to close any priority group achievement gaps.
- Streamline purchase procedures to minimize lapses between ordering and receiving materials.
- Evaluate, to the extent possible, the consequences for student learning of resource allocation decisions to develop an evidence base of outcomes of particular uses of resources.
- Have a 'hiring team' and collaborative hiring process with clear selection criteria to identify and select best available candidates.
 - Actively work to build a pool of potential staff members, particularly difficult to fill positions (e.g. staff to serve English learners).
 - Use an interview process including a protocol for questioning and select highly qualified candidates.
 - Require a classroom lesson demonstration to assess candidate expertise, philosophy and commitment.
 - Check teachers' previous performance at CPS schools.
- Strategically assign teachers to grade and content areas to create a balanced team with a variety of strengths.
 - Ensure all students have fair access to high-quality teachers in the school.
- Effectively utilize Related Service Providers at the classroom level.
- Use data including teacher evaluations and exit interviews to inform a retention strategy.
 - Create a positive climate and working conditions for teaching that attracts and retains educator talent.
 - Create opportunities for growth including opportunities for staff to assume additional leadership roles or pursue personal growth goals.
 - Track retention rates over time and use this information to isolate staffing strengths and identify opportunities to improve.
 - Solicit information from staff using exit interviews/surveys to understand reasons for leaving school or district.
- Make outreach efforts to engage community members as partners and resources.
- Partner with one or more organizations that share the values of the school and have a complementary mission to the school's vision.
 Monitor the impact of partner organizations' activity.

Score

EVIDENCE, MEASU	RES, AND STANDARDS
Suggested Evidence	Schedules Teocher retention rates Teocher retention rates Staff exit interviews/jurveys (data on reasons for leaving school or district) Candidate interview protocol documents List of community-based organizations that partner with the school and description of services Evidence of effectiveness of the services that community-based organizations provide Budget analysis and CIVVP
Measures	✓ Five Essentials
Five Essentials	Effective Leaders, Collaborative Teachers
MTSS Framework	Shored Leadership, Curriculum & Instruction, Family & Community Engagment
CPS Framework for Teaching	4a. Reflecting on Teaching & Learning 4e. Demonstrating Professionalism
CPS Performance Standards for School Leaders	 A3. Allocates Resources to Support Student Learning, Prioritizing Time B4. Hires and Retains Highly Effective Teachers
NOW WHAT? MA	ATERIALS TO SUPPORT IMPROVEMENT PLANNING
Instructional Supp Strategic Source CPS Instructional CPS Instructional	Vendor List Time Guidelines: Elementary School Overview Time Guidelines: High School Overview
	Block Guidance: K-2 Literacy Block Toolkits: Math

Expectations for depth & breadth of Student Learning

Curriculum:

The curriculum – what students should know and be able to do - makes standards come alive for students. All students have access to an academically rigorous curriculum that inspires students to think and contribute high quality work to authentic audiences beyond the classroom. The curriculum fully integrates academic and social emotional learning opportunities for all students, including diverse learners, English learners, and advanced learners. The school regularly examines the curriculum to check alignment to standards and opportunities for all students to meet those standards.

The school has been actively working to build the level of rigor and ownership in student-based questions and discussions, splicing instruction to better address individual student learning needs, and linking DDI with explicit teaching and learning. Full and effective implementation has been inconsistent. The school's SEL focus of incorporating meditation during the school day is understood by all staff and students but also has not been consistently implemented. Rubrics that more clearly describe mastery are a newer focus in this work.

Guide for Curriculum

- Align units of instruction (horizontally/vertically) to scope and sequence maps and pace units and lessons appropriately.
- Focus so units can be adequately addressed in the time available.
- Examine formative data to determine mastery and pace. Discuss how much time it takes to adequately address the essential elements, and the viability of documents that articulate essential content and timing of delivery (e.g. pacing guides, curriculum maps).
- Utilize the 'big ideas' that should be taught to determine whether students are being taught the body of knowledge, the understandings and the skills expected.
 - Identify the essential understandings what students should learn in greater depth. In other words, know 'covering everything but learning nothing' does not work.
- Expose and extend opportunities for all students to grade appropriate levels of text complexity in all types of texts, including informational in all content areas.
 - Articulate language goals that are separate from and support content goals. Literacy reading, writing and speaking are essential 'learning tools'
 across the curriculum (disciplinary literacy).
- · Engage all learners in content areas by fully integrating opportunities for all learners, including:
 - Diverse learners to demonstrate core knowledge and skills.
 - English Learners to develop academic language to demonstrate mastery.
 - Use English and native language development standards in addition to content standards to differentiate instruction and assessments for English learners, to ensure meaningful access to content, regardless of English language proficiency.
 - Understand research and implement programs to develop native language literacy for English learners.
 - Advanced learners to extend core knowledge and skills.
- Integrate academic and social emotional learning.
- · Connection to real world, authentic application of learning. For example,
 - Provide opportunities for meaningful project-based learning.
 - Integrate field-based learning through partnerships with city institutions (e.g. museums), colleges, universities, and community based organizations.
 - Curriculum is culturally relevant/sustaining and provides opportunities to explore and celebrate students' communities, culture, history, and language.
 - Curriculum is tailored to the strengths, needs, and interests of each student.

4 of 4 complete

Score

- **2** 3 4
- 1 4 0



Interdisciplinary Latino and Latin American Studies Curriculum

Instructional Materials:

Materials to present learning content and what the learner uses to demonstrate are characterized by variability and flexibility. Materials are identified and adapted to increase access to learning for all students. Materials include multimedia and embedded, justin-time supports; varied tools and supports; alternative pathways, and varied levels of support and challenge. (adapted from UDL Guidelines 2.0)

Course teams have begun to use materials aligned with (P)SAT requirements. More flexibility and resources have become evident in unit plans and REACH observations. Some course teams have materials that support differentiation and enrichment, but that is not consistent throughout the departments.

Guide for Instructional Materials

Instructional materials (including technology) are

Aligned to curricular plans and expectations of the standards.

- Varied and flexible.
 - Are selected and adapted based on learning objectives and learner needs.
 - Include a variety of quality media, manipulatives and supplies to achieve valued learning outcomes.
- Intentionally planned by identifying or adapting appropriate tools (including technology) for specific instructional needs.
 Student outcomes and developmental appropriateness determine when and who will use the materials.
 - Materials are updated/upgraded in response to new information and understandings.
- Equitably available and accessible to all teachers and students.
 - Teachers and students have available a variety of high quality, standards-aligned instructional materials and resources.
 - Materials are in English and native language for English learners.
 - Reference and resource materials are readily available and circulated throughout the school.
- Include multimedia and embedded, just-in-time supports (e.g. hyperlinked glossaries, background information, and on-screen coaching) for conveying conceptual knowledge.
 - Students interact with instructional materials to engage all modalities in the learning process.
 - Technology is integral to students learning experiences.
 - Units and lessons include grade-appropriate levels of texts and other materials so every student can access the content/skills.
- Include tools and supports needed to access, analyze, organize, synthesize, and demonstrate understanding in varied ways for learning and expression of knowledge.
 - The needs of the students at different performance levels are met by using a variety of instructional materials that allow students to draw on all of their learning capacities.
 - The teacher models effective use of various materials.
 - Students understand that materials are a means to acquire language, knowledge, and competencies.
 - Technology enhances students' higher order, creative thinking and problem solving.
 - Materials connect subject area content to real life applications.
- Include alternative pathways including choice of content, varied levels of support and challenge, and options for recruiting and sustaining interest and motivation – for engaging and learning.
 - Students make choices about instructional materials as part of learning.
 - Materials address the needs of the total child: cognitive, linguistic, social, emotional, physical, and aesthetic.
 - Consumables are often non-print supplies that promote active, hands-on learning.

Score

Suggested Evidence	 Cross-section of materials from a variety of content areas and grade levels
	 Evidence of scaffolding and differentiation for all students to access the content/skills
	 Description of materials in curriculum and/or lesson plans Presence of varied texts, supplementary media (e.g. videos
Measures	✓ SQRP Attainment and Growth
Five Essentials	Ambitious instruction Supportive Environment
MTSS Framework	Curriculum & Instruction
CPS Framework for Teaching	1a. Demonstrating Knowledge of Content and Pedagogy 1b. Demonstrating Knowledge of Students 1c. Selecting Learning Objectives 1d. Designing Coherent Instruction
	A3. Allocates Resources to Support Student Learning, Prioritizin
NOW WHAT? M.	ATERIALS TO SUPPORT IMPROVEMENT PLANNING
✓ <u>Universal Design</u> ✓ <u>UDL PD Modules</u>	Time ATERIALS TO SUPPORT IMPROVEMENT PLANNING 1 for Learning Guidelines 2.0

Rigorous Student Tasks:

The school regularly examines student work - what students are being asked to do on in their classrooms - across grades or courses in all content areas. Examining the texts and tasks students experience provides the necessary insight to gauge rigor and illuminate how the standards are actualized prompting the question whether or not approaches support the true spirit of college and career readiness. (adapted from The Education Trust – Equity in Motion Series)

Regular DDI cycles have improved the level of rigor and college readiness of student tasks. Initial cycles showed a lack of cohesion within course teams and departments with tasks not fulfilling SAT level or IB informed rigor. The move to standardsbased grading has made evident the work that needs to be done on success criteria and incorporation of daily learning experiences rather than summative only focus.

Guide for Rigorous Student Tasks

• Begin with the belief that all students can learn. (see Culture for Learning)

- Convey high learning expectations for all students and develop structures that enable practice and perseverance for each individual student.
- Create an environment where students assume responsibility for high-quality work by persevering, initiating improvements, addressing critiques, making revisions, adding detail and/or helping peers.
- Communicate the necessity of attendance and engagement everyday in order to succeed.
- · Plan and assign tasks that are cognitively challenging for individual students and require students to provide evidence of their reasoning.
 - Align tasks with standards-based learning objectives that reflect the depth of knowledge expectations.
 - Tasks are Integrative to draw on multiple standards.
 - Teach for Robust Understanding in Mathematics (TRU Math). Engage students with important mathematical ideas, not simply receiving knowledge, requiring students to engage in productive struggle.
- Tasks reflect the key shifts in literacy.
 - Complexity: Tasks reward close reading of complex text; Focus on comprehension of academic language, not obscure vocabulary.
 - Evidence: Cite evidence from text and write to sources, not decontextualized prompts.
 - Knowledge (non-fiction): Tasks embed reading and writing across disciplines with a variety of literary and informational complex texts and tasks and demonstrate comprehension through speaking, listening.
- Tasks reflect the key shifts in mathematics.
 - Focus: Tasks reflect a curricular and instructional focus on the major work in (e.g. operational fluency and number sense in K-2).
 - Coherence: Multi-grade progressions stress key beginnings (e.g. ratios in 6th grade) and key end points (e.g. fluency with multiplication in 3rd);
 - Rigor: Problems require construction of mathematical reasoning and critiques of other possible solutions.
- Provide opportunities for students to create authentic work for real audiences (beyond the teacher) to motivate them to meet standards and engage in critique and revision.
- Examine student work to identify and showcase the qualities of strategic thinking that are both rich in content and relevant for students.
 - Analyze models with students to build a vision of quality.
 - Use protocols to collectively reflect regularly on the level of cognitive demand asked of students across the school, particularly priority group students, to think strategically as speakers, listeners, readers, and writers.
 - · Analyze student work samples as part of professional learning to best support students' attainment of quality work and standards.

Evidence, Measures, and Standards

Score

2 3 4

Suggested Evidence	Cross-section of student work from a variety of content areas Observation of student learning (e.g. learning walks/walkthroughs) Focus group(s) and discussions with students	
Measures	✓ SQRP Attainment and Growth	
Five Essentials	Ambitious instruction	
MTSS Framework	Shared Leadership, Curriculum & Instruction	
CPS Framework for Teaching	1d. Designing Coherent Instruction 2b. Establishing a Culture for Learning 3b. Using Guestioning and Discussion Techniques 3c. Engaging Students in Learning	
CPS Performance Standards for School Leaders	81. Implements Curricular Scope and Sequence and Reviews Instructional Practices	

Transitions, College & Career Access & Persistence:

The school creates pathways to success built on a vision in which all students leave secondary school with a clear plan for their initial postsecondary destination, whether in apprenticeship training, work, or college. All students have equal access to college preparatory curriculum to be successful. The school is characterized by structures for developing early postsecondary awareness and the knowledge and skills that lay the foundation for the academic rigor and social development necessary for college and career success. Students are equipped with the confidence in their ability to implement and adapt their plan throughout their lives as they and the world around them change. This vision sees students as the architects of their own lives.(adapted from Creating Pathways to Success, Ontario)

College and career information is systematically shared and continuously given as a part of the school culture. Our slogan: Bogan Today, College Tomorrow is supported by the school environment, advisory lessons, and counseling sessions that are provided to all students. The school also hosts two college fairs every school year, and a variety of college trips available to all grade levels. The school has a counseling team and two post-secondary coaches to support students in college preparation, acceptance, and early college credentials. Bogan has partnered with Gear Up, One Goal, and Embarc to provide support throughout the high school years and into the first years of post-secondary education.

Guide for Transitions, College & Career Access & Persistence

- TRANSITIONS Have structures and processes in place to ensure successful transitions (e.g. into school, grade to grade, school to school, school to post-secondary).
 - Mitigate the adverse effects experienced by some students in transition such as arriving part-way through the school year that can cause students to fall behind or become disengaged from school.
 - Monitor the progress of English learners after transition from services.
 - Provide programs and interventions that help students as they move from middle school through Freshmen year, including but not limited to: High School Investigation Days, CTE recruitment fairs, Freshmen Connection program (where budget allows), and a robust Freshmen Orientation program. Implement targeted holistic student supports the entire Freshmen year.
 - Provide sustained summer learning experiences to minimize learning loss and support key transition periods (e.g. summers before Kindergarten, HS, and college).
 - Use student data and best practices research to develop focused programs.
 - Expand access beyond students who are struggling academically.
 - Provide school counseling and postsecondary advising transition support and follow-up during "Summer Melt" and the first year of college.
- AWARENESS Expose students early to academic/professional worlds beyond K-12.
 - Provide students opportunities to discover personal talents and skills, identify career interests, and pursue coursework/activities necessary to reach personal, academic and career goals. Expose students to CTE Pathways around career options
 - Expose students to a range of career paths and the educational requirements of each to improve long-term planning and goal-setting.
 - Start the conversation about college in primary grades.
 - Make parents aware of academic opportunities and supports for their child.
- READINESS Ensure equitable access to college preparatory curriculum.
 - Provide access to 8th Grade Algebra to all eligible 8th grade students.
 - Provide access to early college and career coursework and credential opportunities while in HS (e.g. AP credit, Dual credit, industry credentials (CTE). Seal of Biliteracy)
 - Teach students to analyze their transcripts and test scores, as well as connect course selection, attendance, and grades to their continued success and access to postsecondary options, and adjust their actions and behavior to make progress toward graduation and their top postsecondary choice. Provide support and motivation to encourage B's or better and improving attendance.
 - Create opportunities for students to explore college and career knowledge, mindsets, and skills necessary for academic planning and goal setting.
 - Find opportunities to work with all students on academic and personal behaviors, including persistence, engagement, work habits/organization, communication/ collaboration, and self-regulation.
 - In Naviance, develop an Individual Learning Plan that tracks coursework, college and career assessments, goal setting, 6th-12th grade milestones completion that culminates in a concrete postsecondary plan.
 - Provide opportunities for Dual Credit/Dual Enrollment
- SUCCESS Provide direct assistance to all students and families through every stage of the college selection, application, and entry process (Transition to College (HS)) including, but not limited to academic planning/advising to assist with:
 - Selecting colleges with the best institutional graduation rates for their level of gualifications. (Students of all gualification levels are more likely to

- 3 4
- Score

graduate from college if they attend a postsecondary institution with high graduation rates

- Researching/comparing options including short and long-term financial outcomes, comparing college graduation rates, and other statistics to narrow down options.
- Researching living wage options such as an apprenticeship or certification programs for students who wish to work after high school and/or want to delay college.
- Applying to multiple colleges—generally three or more.
- Navigating financial aid and capitalizing on grant and scholarship opportunities.
- Equipping students and families with persistence strategies. (College Persistence Toolkit)
- · Help families learn about existing CTE career pathways, apprenticeships/pre-apprenticeship programs

Evidence, Measures, and Standards

Suggested Evidence	 ✓ Data on college visits and ✓ Naviance Monthly Data ✓ Scholarships earned ✓ Antifacts, plans, or timelin ✓ To & Through data 	d college fair information es related to successful transitions structures
Measures	 ✓ College Enrollment, Persit ✓ Early College and Caree 	stence, Drop Out, and Attendiance Rates in Credentials
Five Essentials	Ambitious Instruction	Supportive Environment
MTSS Framework	Curriculum & Instruction,	Family & Community Engagement
CPS Framework for Teaching	2b. Establishing a Culture for	Learning
CPS Performance Standards for NOW WHA	C1. Creates a Culture that Su	pports Social Emotional Learning and Effective Effort RT IMPROVEMENT PLANNING
Everything Co	lege	CPS College Persistence Tookit Meaningful Linkages Between Summer Program

Expectations for depth & breadth of Quality Teaching

Instruction:

The teachers have finely honed instructional skills. They can shift from one approach to another as the situation demands by carefully monitoring the effect of their teaching on student learning. They seamlessly incorporate ideas and concepts from other parts of the curriculum into their explanations and activities. Their questions probe student thinking and serve to extend understanding. They promote the emergence of self-directed learners.

Focusing on questioning and discussion techniques have begun to show improvement as evidence in REACH observations and walkthroughs. More complex texts and tasks have also been observed as well as CCSS alignment in both planning and instruction. The number of teachers rated proficient or distinguished has grown but there remains a set of teachers who have not moved beyond basic in our key focus areas of CCSS alignment, question and discussion, and rigorous tasks.

Guide for Instruction

- Plan a range of effective pedagogical approaches suitable to student learning of the content/skills taught and anticipate student misconceptions.
- Effectively communicate with students.
 - Guide students to articulate the relevance of the objective(s) to learning.
 - Anticipate possible student misunderstanding.
 - Enable students to develop a conceptual understanding of content while making connections to their interests, knowledge, and experience.
 - Enable students to contribute to extending the content by explaining concepts to their classmates.
 - · Build on students' language development and understanding of content.
 - Use vocabulary appropriately for students' ages and development. Students contribute to the correct use of academic vocabulary.
- Use questioning and discussion as techniques to deepen student understanding and challenge.
 - Use a variety of low- and high-level, open-ended, and developmentally appropriate questions to challenge students cognitively, advance high level thinking and discourse, and promote metacognition.
 - Use techniques that enable students to engage each other in authentic discussions about content. And, enable students to formulate their own
 questions and respectfully challenge one another using viable arguments based on evidence.
 - Encourage student responsibility for ensuring all voices are heard in the discourse and that all students are listening and responding to questions and answers from their teacher and peers.
 - Require students to cite textual evidence to support/develop a claim.
- Engage students in learning.
 - Scaffold instruction to ensure all students, including diverse learners and English Learners, access complex texts and engage in complex tasks.
 - Provide targeted supports to individual students or groups of students based on their identified needs.
 - Provide instruction designed to develop language domains for English learners.
- Monitor the effect of teaching on student learning and integrate formative assessment into instruction.

Score

3 of 3 complete

- Monitor progress and check for understanding for individual students.
- Change instructional practice based on analysis of current data.
- Use universally designed assessments that allow for multiple pathways for students to demonstrate understanding of the objective(s.
- Also see Balanced Assessment.
- · Persist in adjusting instruction so individual student misunderstandings or advanced needs are successfully accommodated.
 - Intervene in a timely and effective way to help students who are struggling.
 - When formative assessments show a need for intervention or enrichment, make effective impromptu adjustments that individualize instruction.
 - Use progress monitoring data to trace effectiveness of interventions and student response to intervention.
- · Foster student ownership. Create opportunities for students to have voice and choice in instructional tasks.

Suggested Evidence	 Évidence of best practices (flexible grouping, cognitively demanding tasks, open-ended questions) Informational observations, peer observations, learning walks Lesson studies
Measures	SQRP Attainment and Growth REACH observation trends (de-identified)
Five Essentials	Ambitious Instruction Effective Leaders Supportive Environment
MTSS Framework	Curriculum & Instruction
CPS Framework for Teaching	3a. Communicating with Standards 3b. Using Questioning and Discussion Techniques 3c. Engaging Students in Learning 3d. Using Assessment in Instruction 3a. Demonstrating Reskbillty and Responsiveness
CPS Performance Standards for School Leaders	B1. Implements Curricular Scope and Sequence and Reviews Instructional Practices B2. Observes and Evaluates Staff and Gives Feedback to Staff
NOW WHAT? A	NATERIALS TO SUPPORT IMPROVEMENT PLANNING
CPS Frame CPS Frame	work for Teaching with Critical Attributes work for Teaching Professional Learning Modules work for Teaching Professional Learning Opportunities ucation Addendum

✓ English Language Learner Addendum (ac crunn) twrti t twrt tei wewnew 10

Balanced Assessment & Grading:

A balanced assessment system effectively measures the depth and breadth of student learning and monitors student progress towards college and career readiness. It also produces actionable data to inform planning for instruction, academic supports, and resource allocation. To meet these goals, a balanced assessment system must include multiple measures and be responsive to the needs of all students, including diverse learners and English learners.

This is the second year of our standards-based assessment and grading. This move has resulted in clearer definitions of mastery for teachers, students, and parents. The development of CCSS and IB aligned rubrics has begun but is not yet solidified. There is a lack of clear alignment between daily student learning experiences and the success criteria for summative assessments.

Guide for Balanced Assessment & Grading

- Use multiple measures (i.e. a range of assessment types and at multiple points in time) to supplement district-centralized assessments with other formative assessments to provide a more comprehensive picture of student learning.
- Use screening, diagnostic, and progress monitoring assessment to correctly identify specific gaps and monitor improvement, especially for students receiving Tier 2 and 3 services, in addition to Tier 1 core instruction. (also see MTSS and Instruction)
- Make assessments accessible to students, including diverse learners and English Learners through employing features of universal design and use of accommodations and, where needed, modifications.
 - Provide accommodations in presentation (i.e. how assessment text and tasks are presented to students), response (i.e. how students provide their answers), and/or setting/timing (i.e. scheduling/location of assessment).
- Utilize assessments that reflect the key shifts in literacy and mathematics in teacher created or selected assessments. (see Rigorous Student Tasks)
- Utilize assessments that measure the development of academic language for English learners.
- Have access to and analyze school-wide, teacher team, and classroom assessment data to determine instructional effectiveness and subsequent learning needs
- Improve and promote assessment literacy.
 - Work together on building common assessments within a department, course, or grade level team.
 - Invest resources in helping teachers evaluate and improve the quality of formative assessments. For example, use the Assessment Design Toolkit.
 - Use common protocols and calibrate on scoring and grading in teacher teams.
 - Analyze quality and alignment of assessments and tasks to ensure they meet the expectations of the standards and embed various levels of complexity.
- Have a grading system that clearly, accurately, consistently, and fairly communicates learning progress and achievement to students, families, postsecondary institutions, and prospective employers.
 - Ensure that students, families, teachers, counselors, advisors, and support specialists have the detailed information they need to make important decisions about a student's education.
 - Measure, report, and document student progress and proficiency:

Score

- Against a set of clearly defined cross-curricular and content-area standards and learning objectives collaboratively developed with staff.
- Separately from work habits, character traits, and behaviors, so that educators, counselors, advisors, and support specialists can accurately
 determine the difference between learning needs and behavioral or work-habit needs. academic mindsets and behaviors (CCSR).
- Ensure consistency and fairness in the assessment of learning, and assignment of scores and proficiency levels against the same learning standards, across students, teachers, assessments, learning experiences, content areas, and time.
- Ensure grades are not used as a form of punishment, control, or compliance.

Suggested Evidence	Exomples of a variety of teacher created and teacher selected assessment using and teacher selected assessments embedded in a long term plan Soldence of assessment data analysis for the purpose of planning Assessment celendar Soldence of gradebooks School's grading policy Grade databasion exports (course success rates)
Measures	✓ SQRP Attainment and Growth
Five Essentials	Ambitious Instruction
MTSS Fromework	Curriculum & Instruction
CPS Framework for Teaching	1.c.Selecting Learning Objectives 1.c.Selecting 2 Modent Assessment 3d. Using Assessment in Instruction 4o. Reflecting on Teaching & Learning 4b. Maintaining Accounts Records
CPS Performance Standards for School Leaders	81. Implements Curricular Scope and Sequence and Reviews Instructional Practices
Now What?	Materials to Support Improvement Planning
✓ Assessm ✓ Teacher	anced Assessment Framework & Assessment Models ent Design Toolkit Made Assessment Basics a principals and auidelines

Multi-Tiered System of Supports:

The school is characterized by full implementation a system of academic and social emotional (SEL) supports for all students. Every day, in all classrooms, all teachers provide: Universal instruction in the core curriculum - academic & SEL (Tier 1) to all students; additional targeted academic and SEL supports (Tier 2) where needed; and deep and intense supports (Tier 3) based on individual and small group needs. The school also monitors On Track data (grades/GPA and attendance (ES), and course credits (HS)) to provide interventions/supports for students at risk for failure and/or truancy.

Bogan has a variety of interventions that are available to students, and we do regularly review students academic and behavior data to identify students who need assistance. Student data both academic and social emotional is reviewed monthly during grade level meetings with interventions and supports clearly identified. The addition of new students due to boundary changes and school closures will necessitate more resources for student support.

Guide for Multi-Tiered System of Supports

- TIER 1 Persist in adjusting instruction so individual student misunderstandings or advanced needs are successfully accommodated. (3e)
 - Intervene in a timely and effective way to help students who are struggling.
 - When formative assessments show a need for intervention or enrichment, teachers make effective impromptu adjustments that individualize instruction for students.
 - Use progress monitoring data to trace effectiveness of interventions and student response to intervention.
- TIER 1 Customize the learning environment, pace, and approach of teaching and curriculum in order to meet each learners' individual needs ('Personalized Learning').
 - Empower student to advance their learning.
 - Use up-to-date individual student profiles that include strengths, needs, motivations, and outlines an individualized path to reach his/her goals.
 - Classrooms are student-centered with student agency.
 - · Each student has the opportunity to advance upon demonstrating mastery.
- ON TRACK Provide universal supports to prevent failing and absenteeism and targeted interventions for grades below "C" or chronic absenteeism. (On Track)
 - Identify students off track due to low attendance and poor course performance and provide intensive supports to address root causes of why students have low grades and poor attendance.
- TIER 2 & 3 Collaborate and work as teams of teachers and Related Service Providers (RSP) to plan and monitor targeted student support with varied instructional strategies and SEL support of varying degrees of intensity for all students.
 - Monitor students requiring and receiving targeted and intensive instruction/interventions.
 - Use the Problem Solving Process to plan Tier 2 and 3 instruction/interventions.
 - Determine appropriate interventions for students or groups of students not making adequate progress.
 - Use progress monitoring data to track effectiveness of interventions and student response to intervention.
- TIER 2 & 3 Implement Personal Learning Plans (PLP) goals and intervention strategies for students requiring school year supports as described in Elementary School Promotion Policy (Board Report 09-1028-PO2).
- Ensure implementation of these plans, review subsequent 5 week data, determine the effectiveness of the strategies and adjust plans as needed.
- Communicate to parents/guardians the additional supports and/or interventions provided for their child to better align school and home environments.

Score

EVIDENCE, MEAS	ures, and Standards
Suggested Evidence	 ✓ Evidence of multi-tiered system of supports (e.g. progress monitoring data, menu of available interventions in use, teacher team protocols in use) ✓ Evidence of Personal Learning Plan (PLP) implementation ✓ Integrated data system that informs instructional choices ✓ Flexible learning environments ✓ Use of student learning plans ✓ Use of competency-based assessments ✓ Use of personalized learning rubric ✓ Evidence of On Track monitoring and supports
Measures	 ✓ SQRP Attainment and Growth ✓ Attendance Rates ✓ Course success rates (e.g. grade distributions, pass/failure rates)
Five Essentials	Ambitious Instruction Collaborative Teachers Supportive Environment
CPS Framework for Teaching	1a. Demonstrating knowledge of content and pedagogy 1b. Demonstrating Knowledge of Students 1d. Designing Coherent Instruction 2d. Managing Student Behavior 3d. Using Assessment in Instruction 3e. Demonstrating Flexibility and Responsiveness 4b. Maintaining Accurate Records
CPS Performance Standards for School Leaders	B3. MTSS Implemented Effectively in School

Expectations for Quality & Character of School Life

Culture for Learning:

A culture for learning is characterized by a school atmosphere that reflects the educational importance of the work undertaken by both students and staff. It describes the norms that govern the interactions among individuals about the mindsets (e.g. ability/confidence to grow with effort), academic behaviors (e.g. attending classes, completing assignments), the learning strategies and skills, the value of perseverance despite challenges and obstacles, and the general tone of the school. The classroom is characterized by high cognitive energy, by a sense that what is happening there is important, and that it is essential to "get it right." There are high expectations for all students. The classroom is a place where teachers and students value learning and hard work, and students take visible delight in accomplishing their work. Staff believe they can make a difference, that their hard work is the fundamental cause of student achievement, and are invested in student outcomes.

Most staff reinforce college readiness expectations and communicate high expectations for all students. The atmosphere of grade level, course team, and ILT meetings is one of urgency and commitment to improving the curriculum and instruction for students. Classroom observations provide evidence of engaged students, more rigorous texts and tasks, and student ownership of the learning process.

Guide for Culture for Learning

- Create a culture that reflects a shared belief in the importance of learning and hard work.
 - Use strategies to reinforce and cultivate student curiosity.
 - Make learning goals relevant to students, and inspire students to stay committed to their learning goals.
 - Consistently communicate the expectation that all students can achieve at high levels.
 - Utilize strategies to encourage daily and timely attendance.
- Convey high learning expectations for all students and develop structures that enable practice and perseverance for each individual student.
 - Clearly display school-wide expectations for academic and personal success throughout the building.
 - Set high expectations according to grade-appropriate learning objectives.
 - Differentiate expectations so all students stretch to not only meet but exceed personal learning goals.
 - · Recognize high levels of student achievement. All students receive recognition.
 - · Encourage student resilience and hard work.
 - Ensure students feel safe to share misunderstandings and struggles.

 Encourage students to take ownership and pride in their work where students assume responsibility for high-quality work by persevering, initiating improvements, addressing critiques, making revisions, adding detail and/or helping peers.

Students self-assess (e.g. checking own work before giving to teacher) to develop a reflective habit of mind essential for improvement. This ensures
students take responsibility for their own learning, focuses attention on criteria for success, and increases effort and persistence.

6 of 6 complete

Score

Provide students frequent, informative feedback.

- Tell/show students what they have done well (through positive reinforcement) and what they need to do to improve, including clarifying criteria and goals.
- Give feedback on the task, the processes used to complete the task, and on the student's ability to self-regulate their own learning.

· Develop academic mindsets and behaviors.

- Teach a growth mindset that over time with effort and practice, students can learn and succeed.
- Encourage students' sense of belonging to the school and classroom community (see Relational Trust).
- Employ strategies including ongoing monitoring and support of students' academic behaviors.
- Praise effort and process. For example, "Good job, that must have taken a lot of effort" instead of, "Good job. You must be really smart."

Evidence, Measures, and Standards

Suggested Evidence	 ✓ Sample of individual student learning goals from a cross-section of teachers ✓ Also review student work evidence from Rigorous Student Tasks
Measures	Five Essentials – Ambitious Instruction SQRP Attainment and Growth
Five Essentials	Ambitious Instruction Collaborative Teachers Supportive Environment
MTSS Framework	Curriculum & Instruction
CPS Performance Standards for School Leaders	C1. Creates a Culture that Supports Social Emotional Learning and Effective Effort

Relational Trust:

The school is characterized by high levels of relational trust between all school participants - the "glue" or the essential element that coordinates and supports the processes essential to effective school improvement. Interactions, both between the teacher and students and among students, are highly respectful, reflecting genuine warmth and caring. Students contribute to high levels of civility. Interactions are sensitive to students as individuals, appropriate to the ages and development of individual students, and to the context of the class. The net result of interactions is that of academic and personal connections among students and adults.

Positive relationships between students and adults in the building are evident and often commented upon by visitors to the school. Sub-sets of student groups are thoughtfully supported in academic and student life. The students in the cluster program are paired with upperclassmen in Physical Education. We have increase significantly the number of integrated CTT classes. We have also increased our bilingual staff.

Guide for Relational Trust

- Develop trusting relationships with students so each student has at least one trusted adult in the school. Adults are responsible for occasional check-ins or serve as mentors.
- · Adult-student interactions are positive, caring, and respectful.
- Ensure a greater proportion of interactions are positive (as opposed to corrective) between staff and student consistently school-wide. Student interactions are mutually supportive and respectful, with strong norms for positive behavior.
- · Create opportunities for students to build positive relationships with peers.
 - Create opportunities for older students to mentor younger students.
- Understand diversity and its impact on student learning; recognize and integrate the learning opportunities that come from a diverse community.
 - Create opportunities for students to learn about the community they serve (e.g. culture and neighborhoods).
 - Have mutual respect for individual differences (e.g. gender, race, culture, etc.) at all levels of the school—student-student; adult-student; adult-adult and overall norms for tolerance.
 - Provide training to engage diverse families and communities.
- Support and respect one another, personally and professionally (Teacher-Teacher Trust, Teacher-Principal Trust)
 - · Respect other teachers who take the lead in school improvement efforts.
 - Respect colleagues who are experts at their craft.
 - Exchanges are marked by genuinely listening to what each person has to say and by taking these views into account in subsequent actions. Even when people disagree, individuals can still feel valued if others respect their opinions.
 - Personal regard springs from a collective willingness to extend beyond the formal requirements of a job definition or a union contract (e.g. openness or reaching out to others)
- Utilize relationships as a means of deterring truant behavior brought on by unspoken hurdles a child may be facing.

Evidence, Measures, and Standards

Score

3 -4

Suggested	✓ Five Essentials/My Voice, My School Survey
Evidence	✓ School Climate Standards Self-Assessment
Measures	✓ Five Essentials
Day Description	Collaborative Teachers
Five Essentials	Supportive Environment
MTSS Framework	Shared Leadership, Family & Community Engagment
CPS Framework for	1b. Demonstrating Knowledge of Students
Teaching	2a. Creating an Environment of Respect and Rapport
CPS Performance Standards for	D2. Creates, develops and sustains relationships that result in active student engagement in the learning process
School Leaders	E1. Creates a Culturally Responsiveness Climate
Now WHAT? M	aterials to Support Improvement Planning
✓ Social Emo	tional Learning Supports (cps.edu/sel)
 Trust in Sch 	ools: A Core Resource for School Reform (ASCD)

Creating a School Community (ASCD)

Student Voice, Engagement, & Civic Life:

Students are interested and engaged in learning, invested in their school, and contributing to their community. The school provides early and ongoing exposure to a wide range of extracurricular activities and rigorous courses and programming.

Student leadership and engagement is evident throughout the school. We have an active Student Council, Social Justice Club and National Honor Society. These student groups lead student demonstrations, school events, communication, and education. Club participation has increased with Game Club, Gardening Club, and Debate Club leading the school in student numbers. We have opened the IB program to students seeking certificate classes in addition to our full DP.

Guide for Student Voice, Engagement, & Civic Life

Study politics

- Teachers teach about the structure and function of government as well as local, national, and international political structures and power dynamics.
- Teachers invite students to reflect on their own role in the political landscape, engage in analyses of power, and identify strategies they can use to utilize civic power as an individual and as a member of a community.
- · Become informed voters and participants in the electoral process
 - Students learn about the history and structures of the local and national voting process and ballot issues and candidates.
 - The school supports non-partisan engagement in all parts of the electoral process, including voter education, voter mobilization and registration.
 - There are a variety of school/classroom activities or simulations that support student voter preparation and participation in the electoral process.

• Engage in discussions about current and controversial issues.

- Students prepare for discussions, learn about issues that matter to them through deliberation, evaluate evidence from a range of sources, consider competing views, develop arguments, and deepen their viewpoints.
- With teachers' support, students learn how to engage in and lead respectful and productive democratic discussions where everyone expresses their viewpoints, shares evidence, and listens to one another.
- Teachers teach how to find different points of view online and instruct how to engage in respectful, informed, and productive online dialogue.

Explore their identities and beliefs

- Teachers design learning experiences that enable students to explore how their identities influence their lived experiences and their perspectives.
- Students are encouraged to learn about and understand the perspectives of those who have different identities and beliefs.
- School staff reflect on their own identities and consider how that impacts their role and support of teaching and learning with youth.
- Exercise student voice
 - · Students can participate on multiple decision/policy making bodies and their perspectives are regularly included in decisions at their school.
 - Student Voice Committee represents the diversity of the school, addresses school-based issues, and regularly gathers input from their peers to inform
 and impact school policy and decisions.
 - Teachers respond to and integrate students' lived experiences, perspectives, and interests in class.
 - Authentically interact with civics leaders
 - Students learn about community, city, state, and national civic leaders and their roles in civil society.
 - School staff support engagement with civic leaders by inviting them into
 - classrooms/the school and identifying face-to-face or online avenues for students to share their feedback and perspectives with civic leaders.

Engage with their community

- Students complete at least 2 service learning projects before graduation in which they gain exposure to civic organizations, leaders, and careers. Students gain tools to work cooperatively in partnership with peers, community members, and organizations to advance a specific cause
- Take informed action where they work together to propose and advocate for solutions.
 - Students research and analyze issues that matter to them, identify root causes, develop a theory of action, determine relevant audiences, outline specific goals, implement a response, and reflect before, during and after experiences.
 - Students use social and digital platforms to raise awareness about issues, produce and circulate multimedia content, and mobilize involvement.
- Experience a Schoolwide civics cultur
 - School leaders articulate a commitment to and vision for the importance of civic learning; students are civic leaders in the school.
 - Schools integrate civic learning across the curriculum, including projects that address relevant issues in their schools and communities.
 - School staff have professional development, collaboration time, and curriculum resources to infuse civic learning across disciplines.
 - Systems and structures exist where students are invited to participate in shaping school's policies, goals, instruction, and climate.

Score

	 MVMS Student Survey completion rates and results
	Artifacte from student-run organizations and events (including SVCs)
	 Mosting minutes/agendas that include student participation
Suggested Evidence	 Policiae regarding student ongogement in decision making
soggenee theente	 Service learning reports and/or reflections of SL projects
	 Unit and curriculum maps, rubrics, assassment artifacts
	 Evidence of student work
	 Democracy School recognition
Maanuras	 Fire Executio's - Supportive Environment
Fivo Escontiale	Supportiva Environment
MTSS Framework	Curriculum & Instruction, Family & Community Engagment
CPS Framawork for	2a. Creating an Environment of Respect and Respect
Teaching	3c. Engaging Studente in Learning
CPS Performance	
Standards for School	D2. Utilizer Feedback frem Multiple Staksholdere for School Improvement
Losdere	23 St. St.
	Blasis Social Science Standards Blasis Social England Learning Standards C

Safety & Order:

The school is characterized by high levels of safety and order. Students feel physically and emotionally safe from harm, and adults work to actively maintain a safe, orderly school environment.

The school has a common, consistent schoolwide approach to student discipline with an emphasis on restorative justice practices. Students report to their classes on time, return to school promptly after fire drills, and are in the school both before and after school hours to participate in sports and clubs. Our building, overall, is a safe, welcoming school environment.

Score

1 2 3 4

Guide for Safety & Order

ELA/HST Standard

- · Ensure students and adults feel physically, socially, intellectually, and emotionally safe throughout the school.
- Provide clear procedures for reporting and responding to safety concerns.
- Manage efficient and orderly transitions between activities.
 - Manage classroom routines and procedures to maximize instructional time.
 - Orchestrate the environment so students contribute to the management of classroom routines (e.g. transitions) without disruption of learning).
 - Arrival, dismissal, and other school-wide transitions are safe, efficient, and orderly.
- Provide a framework for positive behavior throughout the school based on shared values and expectations.
- Have shared expectations for positive behavior. (See Restorative Approaches to Discipline)
 Teach, model, and reinforce (by all staff members) clear behavior expectations for all areas of the school.
- All adults use active supervision (move, scan, and interact) in all settings.
- · Have a voice and take informed action.
 - Students are included in key conversations about their learning experience and work with the principal and staff to identify issues and implement solutions. (e.g. student voice committee).
 - Students initiate and lead some school improvement initiatives.
 - · Students participate in democratic decision-making at the school level.
 - Students identify and research issues of relevance and work together to propose/advocate for solutions.
- Emphasize proactive, instructive, and restorative approaches to student behavior and minimize punitive consequences through policies and procedures. (See Restorative Approaches to Discipline)
 - Adults correct misbehavior in ways that reinforce established expectations and cause minimal disruption to learning.
- Clarify criteria for office referrals versus classroom managed behavior.

Evidence, Measures, and Standards

Restorative Approaches to Discipline:

	✓ MVMS score – "Safety"
	✓ % of teachers proficient or distinguished in 2c (Management of
Suggested	Transitions) on the Framework for Teaching?
Evidence	✓ Examples of teacher practice improving in Domain 2 of the
	Framework for Teaching.
	✓ School Climate Standards Rubric/Assessment
Measures	 Five Essentials – Supportive Environment score
measures	✓ My Voice, My School Survey "Safety" score
Five Essentials	Supportive Environment
MTSS Framework	Curriculum & Instruction
CPS Framework for	2a. Creating an Environment of Respect and Rapport
Teaching	2c. Managing Classroom Procedures
redding	2d. Managing Student Behavior
CPS Performance	
Standards for	A4. Creates a Safe, Clean and Orderly Learning Environment
School Leaders	
NOW WHAT? A	NATERIALS TO SUPPORT IMPROVEMENT PLANNING
Social Emo	tional Learning Supports (cps.edu/sel)

Score

The school is characterized by having and implementing policies and procedures that emphasize proactive, instructive, and restorative approaches minimizing punitive consequences. Discipline practices primarily focus on shaping behavior as opposed to punishing behavior. The school only uses out-of-school suspension as a last resort and utilizes a systems-change approach to bring

about a more restorative culture. The school is also characterized by strong and consistent school and classroom climates. The school reinforces positive behaviors and responds to misbehaviors in calm, respectful, and thoughtful ways, teaching students important social and emotional skills that enable them to get along with others, make responsible decisions, and focus on learning. When misbehavior occurs, the school seeks to understand the underlying reasons (root cause) in order to design a response that effectively changes student behavior using a menu of instructive, corrective and restorative responses.

The school has a strong foundation in restorative justice practices. All staff have been trained in restorative justice with further professional development offer in addressing students in trauma and Quiet Time meditation. Teachers developed a set of classroom expectations and had students determine what those expectations looked like and how they would be honored within each classroom. Grade level teams focus on student behavioral issues and needs each month and document their interventions. There is a strong CARE team in place which includes the Dean, Student Advocate, and Operations Manager.

Guide for Restorative Approaches to Discipline

- PROACTIVE Reinforce positive student behavior with clear expectations, routines, and procedures.
 - A team meets regularly to organize systems that support a restorative environment.
 - Develop, reinforce, and model shared agreements and clear, positively stated expectations.
 - · Well-managed routines and transitions maximize instructional time.
 - · Engage families as partners.
 - Contact families frequently to inform them of positive student behavior and progress.
 - Vary acknowledgements and provide both short and long term opportunities for reinforcement for all students.
- INSTRUCTIVE Integrate universal SEL skills instruction and core content.
 - Intentionally teach competencies outlined in SEL Standards. Use discipline as opportunity to teach these skills.
 - Use a Multi-tiered System of Supports (MTSS) for social, emotional, and behavioral growth.
 - Use data to determine which behaviors should be retaught or more heavily reinforced.
 - Explicitly teach expected behavior and positively reinforce consistently school-wide.
- Avoid power struggles with students by offering choices. Redirect students privately and respectfully.
- RESTORATIVE Employ a discipline system that guides students to take ownership, resolve conflict, and learn from their actions.
 - Support all staff to engage in restorative conversations and respond to behavior incidents in ways that de-escalate conflict, reteach expectations, build social & emotional skills, repair relationships, and cause minimal disruption to learning.
 - Support staff in understanding the impact of trauma on student behaviors and using trauma-sensitive approaches to discipline.
 - Identify clear disciplinary procedures for classroom-managed behaviors and office-managed behaviors. Develop a continuum of interventions and logical consequences that address the root cause of behavior and align to MTSS processes.
 - Ensure discipline systems minimize the use of punitive responses, including removing students from the classroom or school community.
 - Respond equitably to students in all subgroups. Implement processes that address and meet the needs of students who are impacted by behavior incidents.
 - Designate an administrator, such as a dean or restorative practices coordinator, responsible for leading centrally-managed response to behaviors
 using consistent, restorative processes.
 - Provide opportunities for students to take responsibility for repairing harm caused by their actions, generate solutions, and resolve conflicts with peers
 or staff.

Evidence, Measures, and Standards

Suggested Evidence	 ✓ Misconduct data (Dashboard) ✓ My Voice, My School survey responses
Measures	✓ Five Essentials – Supportive Environment
Five Essentials	Supportive Environment
MTSS Framework	Curriculum & Instruction, Family & Community Engagement
CPS Framework for Teaching	2a. Creating an Environment of Respect and Rapport 2d. Managing Student Behavior 4c.Communicating with Families
CPS Performance Standards for School Leaders	C3. Staff/Student Behavior Aligned to Mission and Vision of School

✓ Guideline for Effective Discipline

Parent and Family Partnership:

All schools have authentic partnerships with parents or family members that lead to a sense of shared responsibility for the academic, physical, and social emotional development of their students. Through meaningful consultation with parents, these partnerships include creating an intentional process to foster and sustain school-wide procedures, programs, and activities which involve and empower parents or family members and are responsive to student and family's needs. Schools provide a variety of parent volunteer opportunities (both in and out of school) and leadership opportunities (ie - PACs, BACs and PLNs), which support school operations, instructional programs and community partnerships. Research shows that when families, schools and communities partner in promoting learning and healthy development for all students schools thrive and student outcomes increase. The development and implementation of effective outreach and communication strategies will be inclusive of all families and school staff, creating a two-way feedback loop process which will lead to an increase in the home-school connection to identify, problem-solve and design actions which target instructional and student programs.

Score

2 3 4

We continually communicate with our parents through newsletters, social media, our website, and all calls to ensure that we keep everyone informed about what is going on. The administrators are engaged in two way communication and create plans and other support mechanisms to ensure student success.

We regularly communicate with our school progress in our LSC, PAC, and BAC meetings. We need to increase the visibility of this by adding the reports and explanations to our social media sites. We also need to build more consistently in our teacher communication - updating gradebooks, making proactive calls, and making positive phone calls are all areas where we can improve.

Guide for Parent and Family Partnership

- Establish a non-threatening, welcoming environment that is warm, inviting, and helpful.
- Provide frequent, high quality, well publicized opportunities for families and community to participate in authentic and engaging activities in the school community (e.g. student performances/ exhibitions, literacy or math events).
- Provide multiple opportunities for parents to ask questions, raise concerns, and give feedback.
 - Respond to families' concerns and requests for information professionally and in a timely manner, providing resources and solutions to address the concerns.
- Solicit the support and engagement of families as partners in the instructional program (e.g. volunteering, working at home with their child, involvement in class and school projects in and out of school, and parent workshops).
 - Host events for parents to share with other parents how home and school complement each other.
 - Share best practices around learning and development with parents to support students at home.
 - Inform parents of grade level standards and expectations and grading policies with a clear description of what meeting the standard looks like.
 - Inform parents of attendance expectations and the impact of attendance on a student's trajectory.
 - Assist parents to volunteer in the school and/or participate on teams/committees.
 - Promote the use of Parent Portal and Parent University to connect and engage parents with school.
- Frequently communicate with families about class and individual activities and individual student's progress.
 - Regularly inform parents of their child's progress across all relevant measures: attendance, discipline, academics, social-emotional learning, and health and wellness.
 - Send regular, positive, personalized communication from a staff member.
 - Use a variety of consistent communication methods (e.g. calls, text, newsletter, website, face to face) sensitive to cultural norms and needs.
- Conduct intensive outreach to families in need of specialized support through home visits and collaboration with social services agencies.
 School responses to student excessive absences and/or tardiness includes outreach to families.
- Provide proactive communication (e.g. parent handbook and resources).
- Partner equitably with parents speaking languages other than English.
 - Information is provided to parents in their native language.
 - Parent meetings scheduled with interpreters present to facilitate participation.

Evidence, Measures, and Standards

	 Examples of communication methods and content
	✓ Participation rates for Parent University, events, parent council(s),
	report card pick-up, survey completion, Parent Portal, etc.
	✓ Outreach efforts
Suggested Evidence	 Documentation of responsiveness to Parent Support Center concerns raised
	✓ Event agendas, flyers
	 Fundraising activities and amounts (if applicable)
	 How does the school honor and reflect the diversity of families
	including language and culture?
3	✓ Five Essentials Score – Involved Families
Measures	 My Voice, My School Survey scores – outreach to parents; parent- teacher trust
Five Essentials	Involved Families
MTSS Framework	Family & Community Engagement
CPS Framework for	2c. Managing Classroom Procedures
Teaching	4c. Communicating with Families
CPS Performance Standards for School Leaders	D1. Engages Families
division in the second	
NOW WHAT? /	NATERIALS TO SUPPORT IMPROVEMENT PLANNING
 Parent Su 	pport Centers
 Parent Un 	iversity
 Parent Por 	tol

School Excellence Framework Priorities

Score Framework dimension and category

Area of focus @= Not of focus



2 Expectations for depth & breadth of Quality Teaching: Balanced Assessment & Grading

2	Expectations for depth & breadth of Quality Teaching: Instruction	1	2	3	4	5	0
2	Expectations for depth & breadth of Student Learning: Curriculum	1	2	3	4	5	0
2	Expectations for depth & breadth of Student Learning: Instructional Materials	1	2	3	4	5	0
2	Expectations for depth & breadth of Student Learning: Rigorous Student Tasks	1	2	3	4	5	Ø
2	Expectations for Quality & Character of School Life: Parent and Family Partnership	1	2	3	4	5	0
3	Culture of & Structure for Continuous Improvement: Aligned Resources	1	2	3	4	5	0
3	Culture of & Structure for Continuous Improvement: Instructional Leadership Team	1	2	3	4	5	0
3	Culture of & Structure for Continuous Improvement: Leadership & Collective Responsibility	1	2	3	4	5	0
3	Culture of & Structure for Continuous Improvement: Professional Learning	1	2	3	4	5	0
3	Expectations for depth & breadth of Quality Teaching: Multi-Tiered System of Supports	1	2	3	4	5	0
3	Expectations for Quality & Character of School Life: Culture for Learning	1	2	3	4	5	Ø
3	Expectations for Quality & Character of School Life: Relational Trust	1	2	3	4	5	0
3	Expectations for Quality & Character of School Life: Restorative Approaches to Discipline	1	2	3	4	5	0
3	Expectations for Quality & Character of School Life: Safety & Order	1	2	3	4	5	0
3	Expectations for Quality & Character of School Life: Student Voice, Engagement, & Civic Life	1	2	3	4	5	0
4	Expectations for depth & breadth of Student Learning: Transitions, College & Career Access & Persistence	1	2	3	4	5	Ø

Goals

Required metrics (Highschool)

My Voice, My School 5 Essentials Survey	2016-2017 Actual	2017-2018 Actual	2017-2018 SQRP Goal	2018-2019 SQRP Goal	2019-2020 SQRP Goal
The goal is to be "Highly Organized" by the 2019-2020 school year. Our CIWP targets Student Support, and we expect to see growth on the 5 Essentials survey.	(Blank)	(Blank)	(Blank)	(Blank)	(Blank)
PSAT 9 Annual Growth Measure					
Based on the fact that this is a percentile goal, the school will be focused on student growth. Based on previous year's data, chronically absent students are impacting the school's scores. The school is working with decreasing the chronically absent students and increasing their participation in the school curriculum.	(Blank)	8.00	10.00	20.00	25.00

17 of 17 complete

PSAT 10 Annual Growth Measure

Based on the fact that this is a percentile goal, the school will be focused on student growth. Based on previous year's data, chronically absent students are impacting the school's scores. The school is working with decreasing the chronically absent students and increasing their participation in the school curriculum. These students have also experienced core teachers on leave, which will impact their performance on the SAT suite.	(Blank)	15.00	15.00	20.00	25.00
SAT Annual Growth Measure					
Based on the fact that this is a percentile goal, the school will be focused on student growth. Based on previous year's data, chronically absent students are impacting the school's scores. The school is working with decreasing the chronically absent students and increasing their participation in the school curriculum.	(Blank)	13.00	15.00	20.00	25.00
3 yr Cohort(SAT) Growth Measure (this will be a new metric)					
NA	(Blank)	(Blank)	0.00	0.00	0.00
African-American School Growth Percentile SAT11					
In our school, the base population is 50% African American. The goals are aligned to the overall school goal.	(Blank)	12.00	15.00	20.00	25.00
Hispanic School Growth Percentile SAT11					
In our school, the base population is 50% Hispanic. The goals are aligned to the overall school goal.	(Blank)	14.00	15.00	20.00	25.00
English Learner School Growth Percentile SAT11					
NA	(Blank)	(Blank)	0.00	0.00	0.00
Diverse Learner School Growth Percentile SAT11					
NA	(Blank)	(Blank)	0.00	0.00	0.00
Percent Meeting College Readiness Benchmarks					
The school's average is very close to the literacy benchmark, but the school has to work on the math curriculum. Teachers have started learning how to use the SAT data suite and the Skills Insight document.	(Blank)	13.00	15.00	20.00	25.00
Early College and Career Credentials Rate					
The school has established several partnerships with organizations that provide post- secondary credentials and has established the ability to provide dual credit classes at the school. Over half of the students now qualify to participate in these programs, so we	10.00	10.00	30.00	40.00	40.00
believe that we will see growth in this area.					
Freshmen On-Track Rate					
The school has maintained a high freshman on track rate for several years. The school is looking to maintain it's previous success.	92.00	97.00	95.00	95.00	95.00
4-Year Cohort Graduation Rate					
The school has a system in place for moving students' on-track rate. These systems are being applied at higher grade levels.	67.00	66.00	75.00	75.00	75.00

1-Year Dropout Rate

We will maintain our current status and want to continue to achieve the maximum performance rating. We also are allowing that we will be receiving over-age students as the result of our new attendance boundaries and as a receiving school.

2.00 1.00 2.00 2.00 2.00

54.00

47.00

College Enrollment Rate

The school has developed a partnership with Daley College to provide additional supports for enrollment and transition to the city colleges. The school has also established additional partnerships with liberal arts schools, which are taking cohorts of students. This work is in its' initial phases and supported by our One Goal pilot with first year support for students enrolling in college.

College Persistence Rate

Custom metrics

Students have received additional support from One Goal in their junior and senior years; we expect to start seeing the impact on college persistence in the next 2-3 years.

Average Daily Attendance Rate

The school is close to 90% and has been. Our focus on maintaining 90% attendance. We have already met 90% once and will focus on meeting that goal consistently. We have a focus on early college credentials which will require 90% attendance and will support this goal.

57.00 52.00 55.00 55.00 65.00 90.00 89.00 89.20 90.00 90.00

55.00

56.00

2 of 2 complete

56.00

GPAs	2016-2017 Actual	2017-2018 Actual	2017-2018 SQRP Goal	2018-2019 SQRP Goal	2019-2020 SQRP Goal
Starting with the class of 2022, at least 20% of the class will have a 3.0 or higher AND 80% of the class will have a g.p.a. of 2.5 or higher.	0.00	0.00	0.00	0.00	0.00
GPAs					
30% of the sophomore and junior classes will move up at least one g.p.a. band	0.00	0.00	0.00	0.00	0.00

Strategies

Strategy 1

If we do...

Tags:

Action step

...then we see...

increase the rigor of student tasks by allowing h more students to enroll in IB DP courses (individual certification) and use the IB DP ir internal assessment formats in all core classes

higher student engagement, increased retention of academic skills and content, and increased g.p.a.'s

Responsible

...which leads to ...

increased attainment on the SAT suite, increased post-secondary credentials, college enrollment, and college persistence.

Area(s) of focus:

ı Timeframe

Status

A curriculum team will review the literacy scope and sequence and to identify the best units. The team will also design additional units to be used during the school year. (Summer and a quarterly meeting)

Post secondary, Sat, College enrollment, College persistance rates, Rigorous student tasks

Jun 20. 2018 to

Jun 30, 2019

Not started

The assessment team will provide professional development on designing and using the IB DP internal assessment formats in all core classes.	Gelaw	Jul 2, 2018 to Jun 28, 2019	Not started
An instruction support team will model IB DP internal assessments mplementation, conduct walkthroughs, and provide coaching for teachers to implement these practices consistently in their classrooms.	Aziz-Sims/Loranger	Aug 27, 2018 to Jun 26, 2020	Behind
Form teacher teams: curriculum, assessment, instruction	Aziz-Sims	May 15, 2018 to	Behind
onn teacher teans. curreation, assessment, instruction		Jun 15, 2018	Denind
Provide summer and quarterly professional development for the Instruction support team using the Getting Better, Faster Framework.	Aziz-Sims	Jun 25, 2018 to Jun 28, 2019	Behind
The Curriculum and Instruction Teams will meet 4x a month during the principal directed period to monitor curriculum and instruction.	Curriculum and Instruction Leads	Sep 17, 2018 to Jun 5, 2020	Behind
The math department will review the SAT suite data for all grade levels and revise their scope and sequence and identify key activities that should be included in their unit protocols.	Math Department Chair	Jun 19, 2018 to Aug 31, 2018	Behind
The SPED team will develop modified versions of approved unit plans with a menu of accomodations and interventions for students.	Case Manager	Jun 20, 2018 to Aug 30, 2019	Behind
Bogan will adopt new curriculum materials for ESL students to ensure that they are getting both CCSS aligned curriculum as well as opportunities aligned with the IB Framdwork.	Vincenty	May 6, 2018 to Aug 30, 2018	Not started
The Social Science department will participate in the personalized learning pilot to develop strategies to support personalized learning plans for students; the English department (9th and 10th) will phase in to create interdisciplinary experiences for students.	Griffin-Monroe; Loranger	Jan 14, 2018 to Jun 28, 2019	Not started

Strategy 2

Action step

If we do	then we see	which leads to
Improve the quality of classroom rubrics, daily implementation of rubrics in classrooms, and use the IB DP internal assessment formats in	continuous feedback to students, parents, teachers, and school teams around student, teacher, and team performance/needs	higher ratings on the 5 Essential Survey (Student Support and Quality of Instruction) and higher SAT Suite growth scores.
classes for assessments Tags: Sat, Student support, Expectations for depth & bread access & persistence, 5 essentials, Quality of instruct	.	Area(s) of focus: 2

Responsible

Timeframe

Status

An assessment team will review the current rubrics in use for each department (per Criteria) and design rubrics that can be used daily for formative and summative assignments as well as models to match each rubric.	Aziz-Sims	May 14, 2018 to Jun 29, 2018	Behind
An instruction support team will model IB DP internal assessments implementation, conduct walkthroughs, and provide coaching for teachers to implement these practices consistently in their classrooms.	Gelaw	Jul 2, 2018 to Jun 14, 2019	Behind
Provide summer and quarterly professional development for the instruction support team using the Getting Better, Faster Framework.	Aziz-Sims/Loranger	Jun 25, 2018 to Feb 1, 2019	Behind
The Assessment team will participate in the quarterly High School Summits for Professional Development.	Aziz-Sims	Sep 3, 2018 to May 30, 2019	Behind
The assessment team will meet 4x a month during Principal Directed periods to review school classroom data, student work, and rubrics for criteria to check quality of rubrics and alignment to CCSS and SAT suite performance.	Assessment Lead	Sep 17, 2018 to Jun 14, 2019	Behind

Strategy 3

If we do	then we see		which leads to		
Implement targeted counseling interventions to support students' earning g.p.a.'s of 2.5 or higher and 90% attendance and provide individualized student planning that includes		ill qualify and choose to rograms	a higher number of students' graduating with post-secondary credentials, enrolling in college, and persevering in college.		
participation in IB DP courses, dual credit/enrollment, CTE, and internships					
Tags: 4-year graduation rate, Balanced assessment and g	rading, Post secondary or	utcomes	Area(s) of focus: 3		
Action step		Responsible	Timeframe	Status	
10-11 Students will be tiered with g.p.a. goals and individualized advisory strands/plans will be created for those students to assist them in improving their g.p.a.'s and maintaining higher g.p.a.'s. Data for the		Counselor/Post- Secondary Team	Jul 2, 2018 to Jun 26, 2020	Behind	
groups will be reviewed every 5 weeks starting after school year.	er the first quarter of the				
Continue schoolwide "Selectivity" campaign focuse	d on 90% and G.P.A.'s.	Counselor/Main Office	Aug 20, 2018 to Jun 19, 2020	Behind	
The post-secondary team will host selectivity even	ts specifically for	Post-Secondary	Aug 13, 2018 to	Behind	
students based on their qualifications and begin in students during the first semester of sophomore ye	dividualized plans with	Team	Jun 19, 2020	Definite	

The Post-Secondary team will continue to build the partnership with Daley and the CPS Navigator to build connections to improve student access to the City Colleges' certification classes, with the aim of creating student cohorts for specific certifications. Post-Secondary Team May 1, 2018 to Jun 26, 2020

Behind

Strategy 4

If we do	then we see		which leads to	
Develop a positive recognition program for students and teachers who demonstrate high achievement and following the tenets of the Bengal Way (prepared, perseverance, professional, and punctual)	an increase in the nu teachers reporting po	mber of students and sitive Student Supports	higher attendance rates, g.p.a.'s, and graduation rates for students.	
^r ags: \ttendance, Culture of learning, Gpa, 4-year gradu	ation rate		Area(s) of focus: 4	
Action step		Responsible	Timeframe	Status
Continue with Quiet Time to provide both teachers opportunity to promote mental and physical wellne day (SEL suppor		Dixon	Jun 25, 2018 to Jun 19, 2020	Behind
Re-frame the student council with the purpose of with making school based decisions and recogniz excellence.		Program Manager	Jul 2, 2018 to Oct 15, 2018	Behind
Create a calendar of events to showcase student classwork at the school targeting students, parent members.		Program Manager	Sep 3, 2018 to Jun 26, 2020	Behind
Creation of a "Gotcha" incentive program based of student g.p.a.'s, and attendance done randomly a during the school year to encourage students and	ind at least 20 times	Program Manager	Aug 20, 2018 to Jun 30, 2020	Behind
Implement an Approaches to Learning based orie 11th grade students to teach desired behaviors a		Gelaw	Jun 4, 2018 to Sep 21, 2018	Behind

Action Plan

Strategy 1

NOT STARTED

A curriculum team will review the literacy scope and sequence and to identify the best units. The team will also design additional units to be used during the school year. (Summer and a quarterly meeting)"

Jun 20, 2018 to Jun 30, 2019 - Loranger

Status history

May 25

NOT STARTED

May 25, 2018 Evidence

Evidence

Updated literacy scope and sequence; a minimum of 8 completed units for each core in grades 9, 10, 11 that score a 3 or higher in all components on the IB unit rubrics (minimum of 4 per year of plan/each department)



The Curriculum and Instruction Teams will meet 4x a month during the principal directed period to monitor curriculum and instruction." BEHIND

Sep 17, 2018 to Jun 05, 2020 - Curriculum and Instruction Leads





May 25

BEHIND May 25, 2018

Problem

Minimum of 8 completed units for each core in grades 9, 10, 11 that score a 3 or higher in all components on the IB unit rubrics (minimum of 4 per year of plan/each department)

Root Cause Next steps

NOT STARTED

Bogan will adopt new curriculum materials for ESL students to ensure that they are getting both CCSS aligned curriculum as well as opportunities aligned with the IB Framdwork."

May 06, 2018 to Aug 30, 2018 - Vincenty

Status history

May 25

NOT STARTED

May 25, 2018 Evidence

Minimum of 4 completed units for both level of ESL units that appropriately incorporate WIDA standards, CCSS, and the IB Criteria.

NOT STARTED

The Social Science department will participate in the personalized learning pilot to develop strategies to support personalized learning plans for students; the

English department (9th and 10th) will phase in to create interdisciplinary experiences for students."

Jan 14, 2018 to Jun 28, 2019 - Griffin-Monroe; Loranger

Status history

	May 25
NOT STARTE	D May 25, 2018 Evidence Monthly meetings - student grades and g.p.a. performance will be reviewed.
ategy 2	
	team will review the current rubrics in use for each department (per Criteria) and design rubrics that can be used daily for formative and gnments as well as models to match each rubric."
ay 14, 2018 to J	un 29, 2018 - Aziz-Sims
Status hi	story
	May 25
N	oot Cause ext steps
n instruction s nese practices ul 02, 2018 to Ju	•
nese practices	consistently in their classrooms." n 14, 2019 - Gelaw
n instruction s lese practices ul 02, 2018 to Ju Status hi BEHIND M P V R	consistently in their classrooms." n 14, 2019 - Gelaw Story
n instruction s lese practices ul 02, 2018 to Ju Status hi BEHIND P V R N	consistently in their classrooms." n 14, 2019 - Gelaw Story May 25 ay 25, 2018 roblem isitation logs; teacher blog/social media; Google Form evaluation; ICP Walkthrough results oot Cause
n instruction s lese practices al 02, 2018 to Ju Status hi BEHIND M BEHIND P BEHIND P	consistently in their classrooms." n 14, 2019 - Gelaw Story May 25 ay 25, 2018 roblem isitation logs; teacher blog/social media; Google Form evaluation; ICP Walkthrough results oot Cause ext steps
n instruction s hese practices al 02, 2018 to Ju Status hi BEHIND M BEHIND P Ju	consistently in their classrooms." n 14, 2019 - Gelaw Story May 25 ay 25, 2018 roblem isitation logs; teacher blog/social media; Google Form evaluation; ICP Walkthrough results oot Cause ext steps rovide summer and quarterly professional development for the instruction support team using the Getting Better, Faster Framework."
n instruction s hese practices al 02, 2018 to Ju Status hi BEHIND M BEHIND P Ju	consistently in their classrooms." n 14, 2019 - Gelaw Story May 25 ay 25, 2018 roblem isitation logs; teacher blog/social media; Google Form evaluation; ICP Walkthrough results oot Cause ext steps rovide summer and quarterly professional development for the instruction support team using the Getting Better, Faster Framework." in 25, 2018 to Feb 01, 2019 - Aziz-Sims/Loranger
n instruction s hese practices al 02, 2018 to Ju Status hi BEHIND M BEHIND P Ju	consistently in their classrooms." n 14, 2019 - Gelaw Story May 25 ay 25, 2018 roblem isitation logs; teacher blog/social media; Google Form evaluation; ICP Walkthrough results oot Cause ext steps rovide summer and quarterly professional development for the instruction support team using the Getting Better, Faster Framework." in 25, 2018 to Feb 01, 2019 - Aziz-Sims/Loranger
n instruction s hese practices al 02, 2018 to Ju Status hi BEHIND P BEHIND P Ju S	consistently in their classrooms." n 14, 2019 - Gelaw story May 25 ay 25, 2018 roblem isitation logs; teacher blog/social media; Google Form evaluation; ICP Walkthrough results oot Cause ext steps rovide summer and quarterly professional development for the instruction support team using the Getting Better, Faster Framework." in 25, 2018 to Feb 01, 2019 - Aziz-Sims/Loranger Status history
n instruction s hese practices al 02, 2018 to Ju Status hi BEHIND P BEHIND P Ju S BEHIND T	consistently in their classrooms." in 14, 2019 - Gelaw Story May 25, 2018 roblem isitation logs; teacher blog/social media; Google Form evaluation; ICP Walkthrough results oot Cause ext steps rovide summer and quarterly professional development for the instruction support team using the Getting Better, Faster Framework." in 25, 2018 to Feb 01, 2019 - Aziz-Sims/Loranger Status history May 25 BEHIND May 25, 2018 Problem PD Sign Ins; Google Professional Development Folder Root Cause

	•
	May 25
BEHIND	May 25, 2018 Problem HS Summit Sign-Ins Root Cause Next steps
BEHIND	
The assessment team wi	ill meet 4x a month during Principal Directed periods to review school classroom data, student work, and rubrics for criteria to check

quality of rubrics and alignment to CCSS and SAT suite performance."

Sep 17, 2018 to Jun 14, 2019 - Assessment Lead

Status history

May 25

BEHIND

May 25, 2018 **Problem** Minutess from meetings; revised rubrics **Root Cause Next steps**

Strategy 3

BEHIND

10-11 Students will be tiered with g.p.a. goals and individualized advisory strands/plans will be created for those students to assist them in improving their g.p.a.'s and maintaining higher g.p.a.'s. Data for the groups will be reviewed every 5 weeks starting after the first quarter of the school year."

Jul 02, 2018 to Jun 26, 2020 - Counselor/Post-Secondary Team

Status history

	May 25
BEHIND	May 25, 2018 Problem Tiered groups; tracking sheet; advisory lessons and schedule Root Cause Next steps
BEHIND	Continue schoolwide "Selectivity" campaign focused on 90% and G.P.A.'s."
	Aug 20, 2018 to Jun 19, 2020 - Counselor/Main Office
	Status history
	May 25
	BEHIND May 25, 2018 Problem Announcements; posters; school calendar Root Cause Next steps
BEHIND	

The post-secondary team will host selectivity events specifically for students based on their qualifications and begin individualized plans with students during the first semester of sophomore year."

Aug 13, 2018 to Jun 19, 2020 - Post-Secondary Team

Status history



May 25

The Post-Secondary team will continue to build the partnership with Daley and the CPS Navigator to build connections to improve student access to the City Colleges' certification classes, with the aim of creating student cohorts for specific certifications."

May 01, 2018 to Jun 26, 2020 - Post-Secondary Team



Continue with Quiet Time to provide both teachers and students and opportunity to promote mental and physical wellness during the school day (SEL suppor"

Jun 25, 2018 to Jun 19, 2020 - Dixon

Status history

May 25 BEHIND May 25, 2018 Problem Bell schedule Root Cause Next steps BEHIND Re-frame the student council with the purpose of assisting administration with making school based decisions and recognizing teacher and student excellence." Jul 02, 2018 to Oct 15, 2018 - Program Manager Status history May 25, 2018

Problem Student calendar Root Cause Next steps

BEHIND

Create a calendar of events to showcase student achievement and classwork at the school targeting students, parents, and community members."

Sep 03, 2018 to Jun 26, 2020 - Program Manager

Status history

	May 25
BEHIND	May 25, 2018 Problem Calendar, flyers, event attendance data Root Cause Next steps
	a "Gotcha" incentive program based on academic behaviors, student g.p.a.'s, and attendance done randomly and at least 20 times during the to encourage students and teachers."
Aug 20, 2018	to Jun 30, 2020 - Program Manager
Status	history
	May 25
BEHIND	May 25, 2018 Problem School assembly power points, data displays Root Cause Next steps
	an Approaches to Learning based orientation for 9th, 10th, and 11th grade students to teach desired behaviors and attitudes for the classroom as sroom success strategies."
	to Sep 21, 2018 - Gelaw
Status	history
	May 25
BEHIND	May 25, 2018 Problem Orientation materials, student attendance and evaluations Root Cause Next steps

Fund Compliance

Supplemental General State Aid(SGSA)

My school receives SGSA funds

By checking the above box, the school is verifying that the attendance center complies with the statement regarding the use of SGSA funds:

- 1. The attendance center allocation is correctly based on the number of students eligible to receive free and reduced lunch and breakfast.
- 2. The attendance center has an approced plan, developed in consultation with teachers, administrators, and other appropriate personnel, and parents of
- thes tudents attending the attendance center. 3. The attendance center's plan is approved by the LSC and CPS.
- 4. SGSA funded activities fall within the allowable program categories: early childhood education, reduced class size, enrichment programs, remedial assistance, attendance improvement, and other educationally beneficial expenditures which supplement the regular programs as determined by the illinois state board of education.
- 5. SGSA Funds supplement and do not suppland non-categorical and other categorical funds allocated to the attendance center.
- 6. SGSA funds are supporting only those activities specified in the school's approved plan/amendment.
- 7. SGSA funds are not used for capital expenditures. 8. SGSA funds are not used for any political or lobbying activities by the attendance center.

ESSA Program

ESSA Schoolwide Program

(Not available to schools receiving NCLB funds for the first time) [Title 1/SW].

The school annually reviews the schoolwide plan/program. The schoolwide program plan is available to CPS, parents, and the public, and the information in the plan is in an understandable and uniform format, and to the extent practicable in a language the parents can understand.

ESSA Targeted Assistance Program Title I funded staff participate in the school's general professional development and school planning activities. Title I funded staff assume limited duties that are assigned to similar personnel including duties beyond the classroom, or that do not benefit Title I students, as long as the amount of time spent on such duties is the same proportion of the total work time with respect to similar staff.
 Non-title school that does not receive any Title funds

Parent Involvement in Targeted Assistance and Schoolwide Programs

I verify that the statement below is correct

Every Student Succeeds Act (ESSA), the reauthorization of the Elementary and Secondary Act of 1965 continues a legislative commitment to parental involvement. Central features of prior reauthorizations, such as school-parent compacts, parent involvement policies, and the parent involvement funding formula remain unaltered. However, the ESSA reauthorization represents a notable shift in the role of parental involvement in the schools. It includes new provisions increasing parental notification requirements, parental selection of educational options, and parental involvement in governance. It envisions parents as informed and empowered decision makers in their children's education.

Parent and Family Plan

Parent and Family Engagement Policy

Complete

Schools must involve parents and family in the joint development and periodic review and revision of the ESSA, Title I school parental and family engagement plan and policy, and in the process of school review and improvement. Please describe how this will be accomplished.

The parents meet twice a year during PAC meetings to review and suggest revisions to the PIPP and the CIWP. During report card pick ups, parents are also given the opportunity to provide feedback and suggestions through surveys. Parent feedback is also collected through other meetings throughout the year - such as the BAC, IB Committee Meetings, and school orientation. The PIPP is made available to parents daily in all of the offices as well as a form to make suggestions.

The school will hold an annual meeting at a time convenient to parents and families during the first month of school to inform them of the school's participation in ESSA, Title I programs and to explain the Title I requirements and their right to be involved in the Title I programs. The school will also offer a number of additional parental and family engagement meetings, including school PAC meetings, at different times and will invite all parents and key family members of children participating in the ESSA, Title I program to these meetings, and encourage them to attend. Please describe how this will be accomplished. Please list the projected date of your Title I Annual Meeting and your Title I PAC Organizational Meeting

The Title I meeting will be held in conjunction with the school Open House The PAC will then host meetings monthly. Meetings will be advertised through all calls, the website, social media, school flyers, and parent call trees.

At the request of parents and family members, schools will provide opportunities for regular meetings, including the School Parent Advisory Council meetings, for parents and family members to formulate suggestions and to participate, as appropriate, in decisions about the education of their children. Please describe how the school will immediately respond to any such suggestions.

Title I information is available in the main office. The school maintains packets from Open House as well as providing access to the binder of Title I meetings and materials. During the meeting, the standards based grading policy was reviewed along with the rubrics that can be used. All parents have access to the school's literacy scope and sequence and the rubrics used to grade the students. An orientation on how to understand their student's performance has also been shared. The school also reviewed how g.p.a.'s are calculated and explained to parents how to track grade points for their students. A copy of the assessment policy is available online and the parents may schedule meetings with the counselor or an administrator to understand their student performance.

Schools will provide parents a report of their child's performance on the State assessment in at least math, language arts and reading. Please describe how this will be accomplished.

An administrator or school representative attend all council meetings for the school. The agendas include an item for updates on the school and principal actions. All recommendations are kept in the minutes, listed as new/old business until there is a satisfactory resolution.

Schools will provide parents timely notice when their child has been assigned to, or taught by, a teacher who is not "highly qualified," as defined in the Title I Final Regulations, for at least four (4) consecutive weeks. Please describe how this will be accomplished.

When the school receives the state reports, they are given out a report card pick up or mailed to the parent with a copy of the report card.

Schools will assist parents of participating ESSA Title I children in understanding: the state's academic content standards; the state's student academic achievement standards; the state and local academic assessments including alternate assessments; the requirements of Title I, Part A; how to monitor their child's progress; and how to work with educators. Please describe how this will be accomplished.

CPS Human Resources manages this and sends out the appropriate letters

Schools will provide information, resources, materials and training, including literacy training and technology, as appropriate, to assist parents and family members in working with their children to improve their academic achievement, and to encourage increased parental involvement. Please describe how this will be accomplished.

During orientation, an academic overview is shared, going over the state standards and the IB guides and expectations. The standards based grading policy was reviewed along with the rubrics that can be used. All parents have access to the school's literacy scope and sequence and the rubrics used to grade the students. An orientation on how to understand their student's performance has also been shared. The school also reviewed how g.p.a.'s are calculated and explained to parents how to track grade points for their students. A copy of the assessment policy is available online and the parents may schedule meetings with the counselor or an administrator to understand their student performance. 9th, 10th grade, and DP students also receive IB report cards outlining the specific skills their students have acquired and the next skills needed to move up a level.

Schools will educate all staff in the value and utility of contributions by parents and family and in how to reach out to, communicate and work with, parents and family as equal partners in the education of their children and in how to implement and coordinate parent and family programs and build ties with parents and family members. Please describe how this will be accomplished.

The school provides educational sessions for parents through the PAC meetings as well as offering the services of the media center to parents. In the media center, they can receive support from students and the digital learning coordinator in learning how to use the Google Suite and other apps for learning. The grade level teams also sponsor a parent night with an overview of academic information and strategies that parents can use to support their students.

Schools will, to the extent feasible and appropriate, coordinate and integrate parent and family programs and activities with Head Start, Reading First, Early Reading First involvement, Even Start, Home Instruction Programs for Preschool Youngsters, the Parents as Teachers Program, public preschool, and other programs, to further encourage and support parents and families in more fully participating in their children's education. Please describe how this will be accomplished.

The school will provide professional developments to teachers on how to make an effective phone call, creating communication strategies, and connecting with parents. These sessions will be part of weekly and quarterly professional development sessions. Teachers will be assigned based on their parent communication evidence to improve communications. The school

Schools will ensure that information related to the school and parent and family programs, meetings, and other activities is sent to parents in understandable and uniform formats, including language. Please describe how this will be accomplished.

All parent communications are sent in multiple formats: flyers, quarterly newsletters, all calls, social media notices, the school marquee and t.v. screens, as well as one to one calling - all communications are in English and Spanish. Parents receive a minimum of 7 days notice, and then they continue to receive information up until the date of the events.

Policy Implementation Activities

The LSC will approve the school improvement plan and monitor the CIWP.

V

In the CIWP, the school identifies current parental and family engagement practices and outlines activities related to expanding parent and family partnership programs.

V

The school will coordinate the parent and family engagement programs identified in the CIWP.

V

The school will evaluate the Parent and Family Engagement Policy for effectiveness and make improvements as necessary.

Explain why any of the boxes above are unchecked: (type "n/a" if all are checked)

NA

School-Parent Compact

Complete

The school will provide high-quality curriculum and instruction in a supportive and effective learning environment that enables the participating student to meet the State's student academic achievement standards. Describe how the school will provide high-quality curriculum and instruction in a supportive environment. (Restate the school mission.)

Our mission is to attract and support engaged learners to develop the IB Learner Profile by creating an academic culture of growth, success, and respect. Our program encourages students to become active, compassionate and lifelong learners who understand that other people with their differences can also be right.

The school will hold parent-teacher conferences. Describe the kinds of parent-teacher conferences that will be held and the dates on which they are scheduled.

Parent teacher conferences will be held on . Parent conferences will allow parents to meet with teachers, complete activities with their students (i.e. Kahoot, Green Screen, etc.), and to access additional health and education resources for their students.

The school will provide parents with frequent reports on their children's progress. Describe when and how the school will provide reports to parents.

In addition to the progress reports, parents will have access to students' grades on Parent Portal. The grades are updated at least every two weeks. Parents also are encouraged to sign up on Google Classroom where they also have access to see their students' scores and actual student work.

The school will provide parents access to staff. Describe when, where and how staff will be available for consultations with parents.

All staff member have freed periods where they can meet with parents. Parents must make a request 24 hours in advance, or upon administrative request, conference with teachers.

The school will provide parents opportunities to volunteer and participate in their children's classes. Describe how and when parents and family members may volunteer, participate, and observe classroom activities.

Parents may observe classrooms with 24 hour notice; each grade level creates assignments that integrate families at least once a quarter; parents may complete volunteer packets to chaperone field trips, serve as speakers, or assist with school events.

The parents will support their children's learning. Describe how the parents will assist learning (i.e. monitoring attendance, homework completion).

Parent Commitment:

- I will ensure that my student uses his/her Chromebook at home to complete homework assignments and academic enrichment activities every day.
- I will reach out to my students' teachers if my student's grades fall below a C (I will be notified by my Parent Portal triggers)
- I will ensure that my student arrives at school no later than 8:50 a.m. and misses no more than 5 days of school per school year.
- I will encourage my student to regularly read at least 3-5 hours per week outside of school assignments and complete 20 hours on Khan Academy per year.
- I will attend at least one school event per semester to support my student's development of the IB Learner Profile.

The parents will participate in decisions relating to the education of their children. Describe when, where and how parents will consult with the school.

- I will work with my child to develop a plan for his/her life after high school, and we will monitor it together at every grading period.
- I will reach out to my students' teachers if my student's grades fall below a C (I will be notified by my Parent Portal triggers)

The students will share the responsibility for improved student academic achievement. Describe how the students will assure academic achievement (i.e. good attendance, positive attitude, class preparation).

Students will follow the Bengal Way - Prepared (having all school materials), Punctual (on time), Professional (behaving as if they are a work), and Persevering (facing and overcoming challenges

Parent Budget

Complete

Goals: Indicate goals, timeline of activities and training topics that are designed to assist parents and families with increasing their students' academic achievement. The overarching goal is to increase student academic achievement through parental and family engagement involvement; specify your goals.

TBD at Organization meeting October 2018: IB, Balances Assesment/Grading, SAT

Allocate your Mandated Title 1 Parent and Family Engagement Funds to support your Parent and Family Engagement Program.

Account(s) Description

51130, Teacher Presenter/ESP Extended Day

52130 For Teacher presenter, ESP Extended Day, please remember to put money on the benefits line. Non-Instructional pay rate applies.

53405 Supplies

In addition to supplies for parent program, please use this account to also purchase books for parents only. Use this account for equipment with a per unit cost of less than \$500.

0.00

Complete

.00

Allocation

\$

\$

0

53205	Refreshments Allocation CAN NOT EXCEED 25% of the Parent Budget. Refreshments must be used for Title 1 PAC meetings, trainings and workshops.	\$ 0	.00
54125	Consultants For Parent Training Only. Consultant must have a CPS vendor number and paid with a Purchase Order after service is rendered (NO CHECKS ARE ALLOWED)	\$ 0	.00
54505	Admission and Registration Fees, Subscriptions and memberships For Parents use only.	\$ 0	.00
54205<	c/p ∓ravel Buses for Parents use. Overnight Conference travel- schools must follow the CPS Travel Policy. The CPS Parent Overnight Travel Approval Form and Conference Travel Form must be completed.	\$ 0	.00
54565<	PReimbursements Allocation CAN NOT EXCEED 25% OF THE Parent Budget. All Parent Reimbursements related to Title 1 parent and family engagement must be paid from this account. Receipts must be clear unaltered and itemized. School must keep all receipts.	\$ 0	.00
53510<	c/p Postage Must be used for parent and family engagement programs only.	\$ 0	.00
53306	Software Must be educational and for parent use only.	\$ 0	.00
55005	Furniture and Equipment Must have a parent room or a secure place to keep furniture/equipment. Cannot be placed in the main office or where staff and students have access too. To by used only by parents.	\$ 0	.00

© 2018 - CPS CIWP