James N Thorp Elementary School / Plan summary

2018-2020 plan summary

Team

Name	Role	Email	Access
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David Vance	Community-LSC		No Access

Team meetings

Date	Participants	Topic

02/15/2018	Angelica Sierra-Correa, Ana Pyper, Cholonda McIntyre, Efrem Popel, Sharrone Travis	Introduction to developing a CIWP for the 2018-2020 SYs
02/27/2018	Efrem Popel, Ana Pyper, Sharrone Travis, Kathleen Robinson, Sannette Williams	SEF initial draft and selecting priorities
03/06/2018	Efrem Popel, Sharrone Travis, Ana Pyper,Paulette Williams, Sannette Williams, Angelica Sierra-Correa	Goals
03/20/2018	Sharrone Travis, Efrem Popel, Ana Pyper, Paulette Williams, Timothy Powell	Strategies
04/10/2018	Ana Pyper, Efrem Popel, Paulette Williams, Sannette Williams, Terrie McCrary	Strategies
04/23/2018	Efrem Popel, Ana Pyper, Sharrone Travis, Margaret Lynch-Graham	Strategies
04/24/2018	Sharrone Travis, Cholonda McIntyre, Timothy Powell, Margaret Lynch-Graham	Parent Plan
05/01/2018	Sharrone Travis, Cholonda McIntyre, Paulette Williams, Angelica Sierra-Correa, David Vance	Parent Plan

School Excellence Framework

Culture of & Structure for Continuous Improvement   4 of 4 complete

Leadership & Collective Responsibility:

Leadership & Collective Responsibility is characterized by an unwavering commitment to fulfilling a shared vision of success. There is a clear focus and high expectations for staff and students, motivating the entire school community to continue striving for success for every student.

Score

1 **2** 3 4

> There are pockets of teachers and staff that meet and discuss, but there is no evidence of consistent collaboration outside of the Principal Directed Teacher Team Meetings. The 2017 Five Essential Survey area of Collaborative Teachers is yellow. The Essential Performance Score for Effective Leaders on the 2017 Five Essential Survey is green-strong. The My Voice, My School Survey overall rating is well organized.

Guide for Leadership & Collective Responsibility
- **Set the direction and create a sense of purpose by building consensus on and implementing a shared vision.**
  - Consider the demographics of the school community in developing a shared vision.
  - Help stakeholders understand the relationship between the school's vision and their initiatives and priorities.
  - Consistently use informal and formal opportunities to champion and articulate the vision.
  - Act in ways that consistently reflect the school's core values, beliefs, and priorities in order to establish trust.
  - Ensure the school's identity, vision, and mission drive school decisions.
  - Use the Multi-Tiered System of Support framework as a standard for how to distribute leadership and make significant decisions both academically and social-emotionally.
- **Inspire a culture of collective responsibility for the success of ALL students in the whole school (not solely teacher's own students).**
- **Empower others to make or influence significant decisions.**
  - Build shared leadership structures and opportunities for job-embedded leadership training and development.
  - Capitalize on the leadership skills of others.
  - Constantly listen and synthesize what is heard, and learn from all sources.
- **Employ the skills to effectively manage change.**
  - Master skills associated with large-scale strategic planning processes and implementation of such plans.
  - Steer through the challenges associated with making improvements, both large and small.

- **Create and sustain a coherent instructional program (coordinated and consistent) with learning goals.**
- **Use the CPS Framework for Teaching to ground instructional guidance and coaching.**
  - Model ambitious goals for teaching and learning for all students, including priority groups.
  - Draw from the best available evidence to inform instructional improvement decisions.
- **Enable staff to focus and prioritize what matters most.**
  - Buffer staff from external distractions to the school's priorities and goals.
  - Limit school improvement goals to a few high leverage activities.
  - Prioritize teaching challenging content, engaging students in learning, rigor and ways to raise achievement.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ School's vision, beliefs, and how it is shared (e.g. presentations to community, promotional materials) ✓ Five Essentials – Program Coherence
Measures	✓ Five Essentials
Five Essentials	Effective Leaders Collaborative Teachers
CPS Framework for Teaching	4d. Growing and Developing Professionally 4e. Demonstrating Professionalism
CPS Performance Standards for School Leaders	A1. Assesses the Current State of School Performance and Develops a CIWP A2. Implements Data Driven Decision Making and Data Driven Instruction A5. School Vision and Mission Drive Decision-Making D4. Demonstrates Change Management

Instructional Leadership Team:

The ILT is characterized by having a consistent structure for teacher leadership that is focused on creating and implementing the theories of action that improve teaching and learning. ILT meetings are a productive forum to identify challenges, collect and review evidence, exchange ideas, and propose and implement solutions to challenges to school improvement.

Score

1 **2** 3 4

> The ILT meets monthly to implement theories of action, analyze student data, and plan professional development. However, the meetings should be more frequent. During this school year, they lead the data analysis cycle meetings. The data analysis cycle meetings consist of using protocols to analyze teacher created student assessments, review the data once students take the assessments, and create an action plan to provide tiered support to the students that did not reach mastery. The goal for the ILT Team is consistently monitor school wide data and began to evaluate current school practices to make decision on program effectiveness.
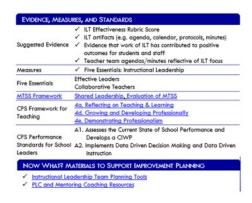
Guide for Instructional Leadership Team

- **Engage in on-going inquiry (e.g. continuous improvement cycles) as a basis for improvement.**
  - Gain productive insight and take substantial new action or adjust strategy that clearly addresses root causes.
  - Relentlessly ask, "**Is it working?**" about every program, initiative, and strategy in the school.
  - Vet Initiatives and strategies on the basis of their direct or proven impact on outcomes.
  - Monitor if previous actions were implemented (fidelity) and working as intended. Ask, "**If not, why not?**"
- **Share leadership for improving teaching and learning with representative school members.**
  - Organize the team around a common understanding of team's purpose and instructional priorities.
  - Represent all relevant specialty content areas, programs, related services, and grade bands/department teams and is an appropriate size.
  - Represent a balance of work styles (e.g. task-oriented, provides push-back, synthesizes, etc.)
- **Use protocols and ask probing questions.**
  - Ask questions focused on factors within sphere of control and avoid a focus on student factors.
  - Use appropriate protocols and level of analysis (grade, school-wide, individuals) for meeting purpose.
  - Systematically consider root cause(s) based on thorough review of evidence.
- **Use timely and relevant data/evidence sources.**
  - Gather and use current and relevant local student, school, teacher performance (e.g. attendance data, assessment results), and operational data formatively to review and revise school and classroom practices as needed.
  - Disaggregate data for priority student groups (e.g. English learners, diverse learners).
- **Schedule and structure frequent meetings.**
  - Meet regularly (2-4 times per month).
  - Use an agenda with a clear focus.
- **Collaborate effectively, value transparency, and inform and engage stakeholders.**
  - All team members have equity of voice and are actively engaged in asking questions.
  - Celebrate small wins and improvements.
  - Regularly inform and engage stakeholders of key data and work of the ILT.
- **Build the capacity of teacher teams to lead cycles of learning and problem solving focused on student learning data and student work.**

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ ILT Effectiveness Rubric Score ✓ ILT artifacts (e.g. agenda, calendar, protocols, minutes) ✓ Evidence that work of ILT has contributed to positive outcomes for students and staff ✓ Teacher team agendas/minutes reflective of ILT focus
Measures	✓ Five Essentials: Instructional Leadership
Five Essentials	Effective Leaders Collaborative Teachers
MTSS Framework	Shared Leadership, Evaluation of MTSS
CPS Framework for Teaching	4a. Reflecting on Teaching & Learning 4d. Growing and Developing Professionally 4e. Demonstrating Professionalism
CPS Performance Standards for School Leaders	A1. Assesses the Current State of School Performance and Develops a CIWP A2. Implements Data Driven Decision Making and Data Driven Instruction
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
✓ Instructional Leadership Team Planning Tools ✓ PLC and Mentoring Coaching Resources	

Professional Learning:

Professional Learning includes sufficient time, support, and 'safe practice' space to internalize new knowledge to change practice and beliefs. Adults persevere in collaboration with their colleagues to innovate and improve implementation of new practices.

Score

1   2   **3**   4

Leadership provides sufficient time, support, and safe practice to internalize new knowledge. Teachers state that they collaborate regularly, however evidence of collaboration is weak. The classroom teachers attend professional development every Tuesday for one hour each. After reviewing previous evaluation data and current observation data at the beginning of the school year, REACH data suggests that our teachers needed professional learning for Domain 3 The school's PD plan focuses on instructional practices. (including creating and analyzing assessments).

Guide for Professional Learning

- **Select and design professional learning (PL) to achieve school-wide improvement, including closing priority group achievement gaps.**
  - Use data to identify performance and practice gaps to inform PL plan.
  - Use research about best practices to identify potential learning and subject matter experts to support.
  - Solicit feedback from staff to inform selection of PL opportunities.
  - Provide PL relevant to the cultural and linguistic needs of students.
  - Provide both whole staff and differentiated PL to individual teacher levels.
- **Implement and sustain on-going, job-embedded professional learning (PL) (e.g. coaching, peer learning opportunities, action research)**
  - Recommend and/or provide PL opportunities directly related to individuals' specific areas of need and professional growth goals.
  - Encourage staff to broaden networks to bring new knowledge and resources to learning environment.
  - Teachers initiate opportunities for professional growth and proactively seek opportunities to enhance content knowledge and pedagogical skill.
- **Structure time for teachers to collaborate and learn together.**
  - Create schedules and systems to conduct peer observations, and coaching. Reflect on its impact.
  - Teachers provide and accept collegial support and feedback to/from colleagues.
  - Teachers participate in and facilitate professional inquiry in teams to advance student learning.
- **Make 'safe practice' an integral part of professional learning.**
  - Allow teachers ample time to try new strategies, refine skills, grapple with implementation problems, and share knowledge and experience.
  - Provide support that addresses the specific challenges of changing classroom practice. Provide coaching/mentoring support to validate continuing to work through struggles.
- **Monitor implementation to ensure staff uses new knowledge to improve practice and it is having the desired effect on practice and student outcomes.**
  - Conduct frequent non-REACH observations to provide coaching and actionable feedback.
- **Provide induction and support for new teachers.**
  - Assign each new teacher a mentor who is skilled in pedagogy and is an open, collaborative colleague.
  - Schedule a series of 'learning experiences' for new teachers that helps them navigate important initiatives (e.g. REACH) and provides information on school specific goals and resources.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS

Suggested Evidence	✓ School's PD Plan – review for goal alignment – does the plan advance the school's improvement agenda? ✓ PD agendas, PD feedback surveys ✓ Teacher practice improving on the Framework for Teaching (e.g. Basic>Proficient, Proficient>Distinguished)
Measures	✓ SQRP Attainment and Growth ✓ Five Essentials: Collaborative Teachers
Five Essentials	Effective Leaders Collaborative Teachers
MTSS Framework	Shared Leadership, Curriculum & Instruction
CPS Framework for Teaching	4a. Reflecting on Teaching & Learning 4d. Growing and Developing Professionally 4e. Demonstrating Professionalism
CPS Performance Standards for School Leaders	B2. Observes and Evaluates Staff and Gives Feedback to Staff B6. Professional Development Provided for Staff

NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING

✓ Teaching the Teachers
✓ Making Better Use of Research
✓ Upcoming Professional Learning Opportunities
✓ Framework for Teaching PD Modules

Aligned Resources:

Resources (e.g. time, budget, staff, and community resources) are aligned to school priorities. Improving achievement guides resource allocation. Making the most of student time and staffing is a priority. The school organizes resources school-wide through schedules and staffing plans that target additional time and individual attention to those students who need it most and to highest priority subject areas.

Score

1   2   **3**   4

> School resources are aligned as creatively as possible to meet students needs, students interests, school wide initiatives, and Network mandates. However, some mandates prohibit maximum alignment for greater student success. School resources are aligned to school priorities. We identified school priorities based on SQRP data. The score for the UChicago 5 Essential survey in the area of teacher influence for determining books and instructional materials---some or great influence is 90% and establishing the curriculum and instructional program is 89%.

Guide for Aligned Resources

- **Design a school day that is responsive to student needs.**
    - Use CPS Instructional Time Guidelines to maximize instructional time.
    - Use CPS Instructional Block Guidelines to maximize academic-engaged time.
- **Align the budget to the CIWP priorities and the mission of the school.**
    - Avoid overemphasis on the purchase of products/programs that are not research based or do not respond to SEF needs.
    - Leverage strategic source vendors to maximize dollars.
    - Seek and obtain grants to support articulated needs.
    - Use grant funds strategically to support areas of highest need.
    - Maximize the use of supplemental funding to close any priority group achievement gaps.
- **Streamline purchase procedures to minimize lapses between ordering and receiving materials.**
- **Evaluate, to the extent possible, the consequences for student learning of resource allocation decisions to develop an evidence base of outcomes of particular uses of resources.**
- **Have a 'hiring team' and collaborative hiring process with clear selection criteria to identify and select best available candidates.**
    - Actively work to build a pool of potential staff members, particularly difficult to fill positions (e.g. staff to serve English learners).
    - Use an interview process including a protocol for questioning and select highly qualified candidates.
    - Require a classroom lesson demonstration to assess candidate expertise, philosophy and commitment.
    - Check teachers' previous performance at CPS schools.
- **Strategically assign teachers to grade and content areas to create a balanced team with a variety of strengths.**
    - Ensure all students have fair access to high-quality teachers in the school.
- **Effectively utilize Related Service Providers at the classroom level.**
- **Use data including teacher evaluations and exit interviews to inform a retention strategy.**
    - Create a positive climate and working conditions for teaching that attracts and retains educator talent.
    - Create opportunities for growth including opportunities for staff to assume additional leadership roles or pursue personal growth goals.
    - Track retention rates over time and use this information to isolate staffing strengths and identify opportunities to improve.
    - Solicit information from staff using exit interviews/surveys to understand reasons for leaving school or district.
- **Make outreach efforts to engage community members as partners and resources.**
- **Partner with one or more organizations that share the values of the school and have a complementary mission to the school's vision.**
    - Monitor the impact of partner organizations' activity.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Schedules ✓ Teacher retention rates ✓ Staff exit interviews/surveys (data on reasons for leaving school or district) ✓ Candidate interview protocol documents ✓ List of community-based organizations that partner with the school and description of services ✓ Evidence of effectiveness of the services that community-based organizations provide ✓ Budget analysis and CIWP
Measures	✓ Five Essentials
Five Essentials	Effective Leaders, Collaborative Teachers
MTSS Framework	Shared Leadership, Curriculum & Instruction, Family & Community Engagement
CPS Framework for Teaching	4a. Reflecting on Teaching & Learning 4e. Demonstrating Professionalism
CPS Performance Standards for School Leaders	A3. Allocates Resources to Support Student Learning, Prioritizing Time B4. Hires and Retains Highly Effective Teachers
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	

✓ Aligning Resources with Priorities: Focusing on What Matters Most
✓ Instructional Supports
✓ Strategic Source Vendor List
✓ CPS Instructional Time Guidelines: Elementary School Overview
✓ CPS Instructional Time Guidelines: High School Overview
✓ CPS Instructional Block Guidance: K-2 Literacy
✓ CPS Instructional Block Toolkits: Math

Expectations for depth & breadth of Student Learning

Curriculum:

The curriculum – what students should know and be able to do - makes standards come alive for students. All students have access to an academically rigorous curriculum that inspires students to think and contribute high quality work to authentic audiences beyond the classroom. The curriculum fully integrates academic and social emotional learning opportunities for all students, including diverse learners, English learners, and advanced learners. The school regularly examines the curriculum to check alignment to standards and opportunities for all students to meet those standards.

Score

1 **2** 3 4

> The overall school goal is for academically rigorous curriculum to be accessible for all students. However, evidence by reviewing lesson plans and student work shows that it is not totally evident across grade levels. After multiple reviews of lesson plans, it is evident that the CCSS drive the curriculum. However, WIDA standards (EL) and Diverse Learner accommodations/modifications and IEP goals often are either not present in all planning efforts and/or not a primary focus.

Guide for Curriculum

- ○ ■ **Align units of instruction (horizontally/vertically) to scope and sequence maps and pace units and lessons appropriately.**
  - ■ Focus so units can be adequately addressed in the time available.
  - ■ Examine formative data to determine mastery and pace. Discuss how much time it takes to adequately address the essential elements, and the viability of documents that articulate essential content and timing of delivery (e.g. pacing guides, curriculum maps).
- ○ **Utilize the 'big ideas' that should be taught to determine whether students are being taught the body of knowledge, the understandings and the skills expected.**
  - ■ Identify the essential understandings – what students should learn in greater depth. In other words, know 'covering everything but learning nothing' does not work.
- ○ **Expose and extend opportunities for all students to grade appropriate levels of text complexity in all types of texts, including informational in all content areas.**
  - ■ Articulate language goals that are separate from and support content goals. Literacy - reading, writing and speaking are essential 'learning tools' across the curriculum (disciplinary literacy).
- ○ **Engage all learners in content areas by fully integrating opportunities for all learners, including:**
  - ■ Diverse learners to demonstrate core knowledge and skills.
  - ■ English Learners to develop academic language to demonstrate mastery.
    - □ Use English and native language development standards in addition to content standards to differentiate instruction and assessments for English learners, to ensure meaningful access to content, regardless of English language proficiency.
    - □ Understand research and implement programs to develop native language literacy for English learners.
  - ■ Advanced learners to extend core knowledge and skills.
- ○ **Integrate academic and social emotional learning.**
- ○ **Connection to real world, authentic application of learning. For example,**
  - ■ Provide opportunities for meaningful project-based learning.
  - ■ Integrate field-based learning through partnerships with city institutions (e.g. museums), colleges, universities, and community based organizations.
- ○ ■ Curriculum is culturally relevant/sustaining and provides opportunities to explore and celebrate students' communities, culture, history, and language.
  - ■ Curriculum is tailored to the strengths, needs, and interests of each student.

Evidence, Measures, and Standards

Suggested Evidence	✓ Curriculum maps, vertical/horizontal ✓ Sequencing and pacing guides ✓ Thematic units which cover multiple disciplines ✓ Comprehensive unit plans including assessments
Measures	✓ SQRP Attainment and Growth
Five Essentials	Ambitious Instruction Effective Leaders Collaborative Teachers
MTSS Framework	Curriculum & Instruction
CPS Framework for Teaching	3a. Communicating with Students 3c. Engaging Students in Learning 1a. Demonstrating knowledge of content and pedagogy 1d. Designing Coherent Instruction
CPS Performance Standards for School Leaders	B1. Implements Curricular Scope and Sequence and Reviews Instructional Practices C1. Creates a Culture that Supports Social Emotional Learning and Effective Effort

NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING

✓ CPS Content Frameworks: Math, Science, Social Science, and Literacy
✓ CPS Literacy Scope and Sequence
✓ CPS Math Scope and Sequence Guidance
✓ Digital Citizenship Curriculum
✓ K-12 Financial Literacy Guide
✓ Personal Finance 3.0 Course
✓ Physical Education Scope & Sequence
✓ Health Education Scope & Sequence
✓ Interdisciplinary African & African American Studies Curriculum
✓ Interdisciplinary Latino and Latin American Studies Curriculum

Instructional Materials:

Materials to present learning content and what the learner uses to demonstrate are characterized by variability and flexibility. Materials are identified and adapted to increase access to learning for all students. Materials include multimedia and embedded, just-in-time supports; varied tools and supports; alternative pathways, and varied levels of support and challenge. (adapted from UDL Guidelines 2.0)

Score

1 **2** 3 4

> There are pockets of UDL in classrooms, however it is not because of adult learning on the UDL model. When selecting instructional materials, it is often done because of easy access by the teacher or familiarity. Students learning is considered when selecting materials, however staff need more Professional Develop on how to identify and prioritize their learning needs and interest when selecting instructional materials.

Guide for Instructional Materials

Instructional materials (including technology) are…..

- **Aligned to curricular plans and expectations of the standards.**
- **Varied and flexible.**
  - Are selected and adapted based on learning objectives and learner needs.
  - Include a variety of quality media, manipulatives and supplies to achieve valued learning outcomes.
- **Intentionally planned by identifying or adapting appropriate tools (including technology) for specific instructional needs.**
  - Student outcomes and developmental appropriateness determine when and who will use the materials.
  - Materials are updated/upgraded in response to new information and understandings.
- **Equitably available and accessible to all teachers and students.**
  - Teachers and students have available a variety of high quality, standards-aligned instructional materials and resources.
  - Materials are in English and native language for English learners.
  - Reference and resource materials are readily available and circulated throughout the school.
- **Include multimedia and embedded, just-in-time supports (e.g. hyperlinked glossaries, background information, and on-screen coaching) – for conveying conceptual knowledge.**
  - Students interact with instructional materials to engage all modalities in the learning process.
  - Technology is integral to students learning experiences.
  - Units and lessons include grade-appropriate levels of texts and other materials so every student can access the content/skills.
- **Include tools and supports needed to access, analyze, organize, synthesize, and demonstrate understanding in varied ways – for learning and expression of knowledge.**
  - The needs of the students at different performance levels are met by using a variety of instructional materials that allow students to draw on all of their learning capacities.
  - The teacher models effective use of various materials.
  - Students understand that materials are a means to acquire language, knowledge, and competencies.
  - Technology enhances students' higher order, creative thinking and problem solving.
  - Materials connect subject area content to real life applications.
- **Include alternative pathways including choice of content, varied levels of support and challenge, and options for recruiting and sustaining interest and motivation – for engaging and learning.**
  - Students make choices about instructional materials as part of learning.
  - Materials address the needs of the total child: cognitive, linguistic, social, emotional, physical, and aesthetic.
  - Consumables are often non-print supplies that promote active, hands-on learning.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Cross-section of materials from a variety of content areas and grade levels ✓ Evidence of scaffolding and differentiation for all students to access the content/skills ✓ Description of materials in curriculum and/or lesson plans ✓ Presence of varied texts, supplementary media (e.g. videos)
Measures	✓ SQRP Attainment and Growth
Five Essentials	Ambitious instruction Supportive Environment
MTSS Framework	Curriculum & Instruction
CPS Framework for Teaching	1a. Demonstrating Knowledge of Content and Pedagogy 1b. Demonstrating Knowledge of Students 1c. Selecting Learning Objectives 1d. Designing Coherent Instruction
CPS Performance Standards for School	A3. Allocates Resources to Support Student Learning, Prioritizing Time
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	

✓ Universal Design for Learning Guidelines 2.0
✓ UDL PD Modules
✓ CPS Integrated Library System (S.O.A.R.)

Rigorous Student Tasks:

The school regularly examines student work - what students are being asked to do on in their classrooms - across grades or courses in all content areas. Examining the texts and tasks students experience provides the necessary insight to gauge rigor and illuminate how the standards are actualized prompting the question whether or not approaches support the true spirit of college and career readiness. (adapted from The Education Trust – Equity in Motion Series)

Score

1   **2**   3   4

Student work is analyzed during formal administrative team meetings. There is little to no evidence that outside of these meetings that collaboration takes place in a way that leads to better informed practices when developing student tasks. Student tasks are inconsistently rigorous. Planning does not always intentionally lead students through the path of all four DOK levels.

Guide for Rigorous Student Tasks

- **Begin with the belief that all students can learn. (see *Culture for Learning*)**
  - Convey high learning expectations for all students and develop structures that enable practice and perseverance for each individual student.
  - Create an environment where students assume responsibility for high-quality work by persevering, initiating improvements, addressing critiques, making revisions, adding detail and/or helping peers.
  - Communicate the necessity of attendance and engagement everyday in order to succeed.
- **Plan and assign tasks that are cognitively challenging for individual students and require students to provide evidence of their reasoning.**
  - Align tasks with standards-based learning objectives that reflect the depth of knowledge expectations.
  - Tasks are Integrative to draw on multiple standards.
  - Teach for Robust Understanding in Mathematics (TRU Math). Engage students with important mathematical ideas, not simply receiving knowledge, requiring students to engage in productive struggle.
- **Tasks reflect the key shifts in literacy.**
  - **Complexity**: Tasks reward close reading of complex text; Focus on comprehension of academic language, not obscure vocabulary.
  - **Evidence**: Cite evidence from text and write to sources, not decontextualized prompts.
  - **Knowledge (non-fiction)**: Tasks embed reading and writing across disciplines with a variety of literary and informational complex texts and tasks and demonstrate comprehension through speaking, listening.
- **Tasks reflect the key shifts in mathematics.**
  - **Focus**: Tasks reflect a curricular and instructional focus on the major work in (e.g. operational fluency and number sense in K-2).
  - **Coherence**: Multi-grade progressions stress key beginnings (e.g. ratios in 6th grade) and key end points (e.g. fluency with multiplication in 3rd);
  - **Rigor**: Problems require construction of mathematical reasoning and critiques of other possible solutions.
- **Provide opportunities for students to create authentic work for real audiences (beyond the teacher) to motivate them to meet standards and engage in critique and revision.**
- **Examine student work to identify and showcase the qualities of strategic thinking that are both rich in content and relevant for students.**
  - Analyze models with students to build a vision of quality.
  - Use protocols to collectively reflect regularly on the level of cognitive demand asked of students across the school, particularly priority group students, to think strategically as speakers, listeners, readers, and writers.
  - Analyze student work samples as part of professional learning to best support students' attainment of quality work and standards.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Cross-section of student work from a variety of content areas ✓ Observation of student learning (e.g. learning walks/walkthroughs) ✓ Focus group(s) and discussions with students
Measures	✓ SQRP Attainment and Growth
Five Essentials	Ambitious instruction
MTSS Framework	Shared Leadership, Curriculum & Instruction
CPS Framework for Teaching	1d. Designing Coherent Instruction 2b. Establishing a Culture for Learning 3b. Using Questioning and Discussion Techniques 3c. Engaging Students in Learning
CPS Performance Standards for School Leaders	B1. Implements Curricular Scope and Sequence and Reviews Instructional Practices

NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING

✓ Teaching for Robust Understanding in Mathematics (TRU Math)
✓ Math Practices: What to Look For Observation Tool
✓ Checking In: Do Classroom Assignments Reflect Today's Higher Standards?
✓ Student Work Protocol (EQuiP)
✓ Slice Protocol – Looking at Student Work

Transitions, College & Career Access & Persistence:

The school creates pathways to success built on a vision in which all students leave secondary school with a clear plan for their initial postsecondary destination, whether in apprenticeship training, work, or college. All students have equal access to college preparatory curriculum to be successful. The school is characterized by structures for developing early postsecondary awareness and the knowledge and skills that lay the foundation for the academic rigor and social development necessary for college and career success. Students are equipped with the confidence in their ability to implement and adapt their plan throughout their lives as they and the world around them change. This vision sees students as the architects of their own lives.(adapted from Creating Pathways to Success, Ontario)

Score

1 **2** 3 4

> The focus is typically on 8th grade students. However, there is a team that has began to include all grade levels in planning for HS and College and Career Readiness (post secondary education). The school counselor surveyed the middle school students to develop counseling session topics that prepare students for High School/College and Career. Such topics were mentoring, college visits and handling stress. She developed a partnership with the YMCA which conducts weekly mentoring sessions with the middle school students.

Guide for Transitions, College & Career Access & Persistence

- **TRANSITIONS - Have structures and processes in place to ensure successful transitions (e.g. into school , grade to grade, school to school, school to post-secondary).**
  - Mitigate the adverse effects experienced by some students in transition – such as arriving part-way through the school year – that can cause students to fall behind or become disengaged from school.
  - Monitor the progress of English learners after transition from services.
  - Provide programs and interventions that help students as they move from middle school through Freshmen year, including but not limited to: High School Investigation Days, CTE recruitment fairs, Freshmen Connection program (where budget allows), and a robust Freshmen Orientation program. Implement targeted holistic student supports the entire Freshmen year.
  - Provide sustained summer learning experiences to minimize learning loss and support key transition periods (e.g. summers before Kindergarten, HS, and college).
    - Use student data and best practices research to develop focused programs.
      - Expand access beyond students who are struggling academically.
      - Provide school counseling and postsecondary advising transition support and follow-up during "Summer Melt" and the first year of college.
- **AWARENESS - Expose students early to academic/professional worlds beyond K-12.**
  - Provide students opportunities to discover personal talents and skills, identify career interests, and pursue coursework/activities necessary to reach personal, academic and career goals. Expose students to CTE Pathways around career options
  - Expose students to a range of career paths and the educational requirements of each to improve long-term planning and goal-setting.
  - Start the conversation about college in primary grades.
  - Make parents aware of academic opportunities and supports for their child.
- **READINESS – Ensure equitable access to college preparatory curriculum.**
  - Provide access to 8th Grade Algebra to all eligible 8th grade students.
  - Provide access to early college and career coursework and credential opportunities while in HS (e.g. AP credit, Dual credit, industry credentials (CTE), Seal of Biliteracy)
  - Teach students to analyze their transcripts and test scores, as well as connect course selection, attendance, and grades to their continued success and access to postsecondary options, and adjust their actions and behavior to make progress toward graduation and their top postsecondary choice. Provide support and motivation to encourage B's or better and improving attendance.
  - Create opportunities for students to explore college and career knowledge, mindsets, and skills necessary for academic planning and goal setting.
  - Find opportunities to work with all students on academic and personal behaviors, including persistence, engagement, work habits/organization, communication/ collaboration, and self-regulation.
  - In Naviance, develop an Individual Learning Plan that tracks coursework, college and career assessments, goal setting, 6th-12th grade milestones completion that culminates in a concrete postsecondary plan.
  - Provide opportunities for Dual Credit/Dual Enrollment
- **SUCCESS - Provide direct assistance to all students and families through every stage of the college selection, application, and entry process (Transition to College (HS))** including, but not limited to academic planning/advising to assist with:
  - Selecting colleges with the best institutional graduation rates for their level of qualifications. (Students of all qualification levels are more likely to graduate from college if they attend a postsecondary institution with high graduation rates

- Researching/comparing options including short and long-term financial outcomes, comparing college graduation rates, and other statistics to narrow down options.
- Researching living wage options such as an apprenticeship or certification programs for students who wish to work after high school and/or want to delay college.
- Applying to multiple colleges—generally three or more.
- Navigating financial aid and capitalizing on grant and scholarship opportunities.
- Equipping students and families with persistence strategies. (College Persistence Toolkit)
- Help families learn about existing CTE career pathways, apprenticeships/pre-apprenticeship programs

Evidence, Measures, and Standards

Expectations for depth & breadth of Quality Teaching

Instruction:

The teachers have finely honed instructional skills. They can shift from one approach to another as the situation demands by carefully monitoring the effect of their teaching on student learning. They seamlessly incorporate ideas and concepts from other parts of the curriculum into their explanations and activities. Their questions probe student thinking and serve to extend understanding. They promote the emergence of self-directed learners.
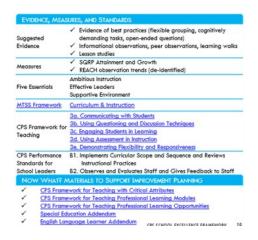
Score

1   2   **3**   4

> Teachers have the concept of implementing finely honed instructional skills. It is evident in peer observations and administrative observations. However, these instructional skills are not seen implemented daily by every teacher.

Guide for Instruction

- **Plan a range of effective pedagogical approaches suitable to student learning of the content/skills taught and anticipate student misconceptions.**
- **Effectively communicate with students.**
  - Guide students to articulate the relevance of the objective(s) to learning.
  - Anticipate possible student misunderstanding.
  - Enable students to develop a conceptual understanding of content while making connections to their interests, knowledge, and experience.
  - Enable students to contribute to extending the content by explaining concepts to their classmates.
  - Build on students' language development and understanding of content.
  - Use vocabulary appropriately for students' ages and development. Students contribute to the correct use of academic vocabulary.
- **Use questioning and discussion as techniques to deepen student understanding and challenge.**
  - Use a variety of low- and high-level, open-ended, and developmentally appropriate questions to challenge students cognitively, advance high level thinking and discourse, and promote metacognition.
  - Use techniques that enable students to engage each other in authentic discussions about content. And, enable students to formulate their own questions and respectfully challenge one another using viable arguments based on evidence.
  - Encourage student responsibility for ensuring all voices are heard in the discourse and that all students are listening and responding to questions and answers from their teacher and peers.
  - Require students to cite textual evidence to support/develop a claim.
- **Engage students in learning.**
  - Scaffold instruction to ensure all students, including diverse learners and English Learners, access complex texts and engage in complex tasks.
  - Provide targeted supports to individual students or groups of students based on their identified needs.
  - Provide instruction designed to develop language domains for English learners.
- **Monitor the effect of teaching on student learning and integrate formative assessment into instruction.**
  - Monitor progress and check for understanding for individual students.
  - Change instructional practice based on analysis of current data.
  - Use universally designed assessments that allow for multiple pathways for students to demonstrate understanding of the objective(s.

- Also see *Balanced Assessment*.
  - **Persist in adjusting instruction so individual student misunderstandings or advanced needs are successfully accommodated.**
    - Intervene in a timely and effective way to help students who are struggling.
    - When formative assessments show a need for intervention or enrichment, make effective impromptu adjustments that individualize instruction.
    - Use progress monitoring data to trace effectiveness of interventions and student response to intervention.
  - **Foster student ownership.** Create opportunities for students to have voice and choice in instructional tasks.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Evidence of best practices (flexible grouping, cognitively demanding tasks, open-ended questions) ✓ Informational observations, peer observations, learning walks ✓ Lesson studies
Measures	✓ SQRP Attainment and Growth ✓ REACH observation trends (de-identified)
Five Essentials	Ambitious Instruction Effective Leaders Supportive Environment
MTSS Framework	Curriculum & Instruction
CPS Framework for Teaching	3a. Communicating with Students 3b. Using Questioning and Discussion Techniques 3c. Engaging Students in Learning 3d. Using Assessment in Instruction 3e. Demonstrating Flexibility and Responsiveness
CPS Performance Standards for School Leaders	B1. Implements Curricular Scope and Sequence and Reviews Instructional Practices B2. Observes and Evaluates Staff and Gives Feedback to Staff
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
✓ CPS Framework for Teaching with Critical Attributes ✓ CPS Framework for Teaching Professional Learning Modules ✓ CPS Framework for Teaching Professional Learning Opportunities ✓ Special Education Addendum ✓ English Language Learner Addendum	

CPS SCHOOL EXCELLENCE FRAMEWORK   10

Balanced Assessment & Grading:

A balanced assessment system effectively measures the depth and breadth of student learning and monitors student progress towards college and career readiness. It also produces actionable data to inform planning for instruction, academic supports, and resource allocation. To meet these goals, a balanced assessment system must include multiple measures and be responsive to the needs of all students, including diverse learners and English learners.

Score

1 **2** 3 4

> Our learning cycles are driving teacher practices to become more balanced in assessment and grading. However, using all data points to effectively inform planning is not consistent. The use of rubrics.....

Guide for Balanced Assessment & Grading

- **Use multiple measures (i.e. a range of assessment types and at multiple points in time) to supplement district-centralized assessments with other formative assessments to provide a more comprehensive picture of student learning.**
- **Use screening, diagnostic, and progress monitoring assessment to correctly identify specific gaps and monitor improvement, especially for students receiving Tier 2 and 3 services, in addition to Tier 1 core instruction.** (also see *MTSS* and *Instruction*)
- **Make assessments accessible to students, including diverse learners and English Learners through employing features of** universal design **and use of accommodations and, where needed, modifications.**
  - Provide accommodations in presentation (i.e. how assessment text and tasks are presented to students), response (i.e. how students provide their answers), and/or setting/timing (i.e. scheduling/location of assessment).
- **Utilize assessments that reflect the key shifts in literacy and mathematics in teacher created or selected assessments.** (see Rigorous Student Tasks)
- **Utilize assessments that measure the development of academic language for English learners.**
- **Have access to and analyze school-wide, teacher team, and classroom assessment data to determine instructional effectiveness and subsequent learning needs**
- **Improve and promote assessment literacy.**
  - Work together on building common assessments within a department, course, or grade level team.
  - Invest resources in helping teachers evaluate and improve the quality of formative assessments. For example, use the Assessment Design Toolkit.
  - Use common protocols and calibrate on scoring and grading in teacher teams.
  - Analyze quality and alignment of assessments and tasks to ensure they meet the expectations of the standards and embed various levels of complexity.
- **Have a grading system that clearly, accurately, consistently, and fairly communicates learning progress and achievement to students, families, postsecondary institutions, and prospective employers.**
  - Ensure that students, families, teachers, counselors, advisors, and support specialists have the detailed information they need to make important decisions about a student's education.
  - Measure, report, and document student progress and proficiency:
    - Against a set of clearly defined cross-curricular and content-area standards and learning objectives collaboratively developed with staff.
    - Separately from work habits, character traits, and behaviors, so that educators, counselors, advisors, and support specialists can accurately determine the difference between learning needs and behavioral or work-habit needs. academic mindsets and behaviors (CCSR).
  - Ensure consistency and fairness in the assessment of learning, and assignment of scores and proficiency levels against the same learning standards,

across students, teachers, assessments, learning experiences, content areas, and time.
- Ensure grades are not used as a form of punishment, control, or compliance.

Evidence, Measures, and Standards

Multi-Tiered System of Supports:

The school is characterized by full implementation a system of academic and social emotional (SEL) supports for all students. Every day, in all classrooms, all teachers provide: Universal instruction in the core curriculum - academic & SEL (Tier 1) to all students; additional targeted academic and SEL supports (Tier 2) where needed; and deep and intense supports (Tier 3) based on individual and small group needs. The school also monitors On Track data (grades/GPA and attendance (ES), and course credits (HS)) to provide interventions/supports for students at risk for failure and/or truancy.

Score

1   **2**   3   4

> Training was provided in the past two school years (not 2017-2018) on Champs and Second Step curriculum. This year PD on Calm Classroom was provided. There is a 25% consistency Tier 1 use of these SEL curriculum although it is a school wide expectation. Tier 2 is thought, by most teachers, to be small group instruction. Tier 3 in many beliefs, is thought to be LRE3 for Diverse Learning students. The misconceptions for of SEL and academic MTSS supports impedes progress with providing students authentic and true tiered support.

Guide for Multi-Tiered System of Supports

- **TIER 1 - Persist in adjusting instruction so individual student misunderstandings or advanced needs are successfully accommodated. (3e)**
  - Intervene in a timely and effective way to help students who are struggling.
  - When formative assessments show a need for intervention or enrichment, teachers make effective impromptu adjustments that individualize instruction for students.
  - Use progress monitoring data to trace effectiveness of interventions and student response to intervention.
- **TIER 1 - Customize the learning environment, pace, and approach of teaching and curriculum in order to meet each learners' individual needs ('Personalized Learning').**
  - Empower student to advance their learning.
  - Use up-to-date individual student profiles that include strengths, needs, motivations, and outlines an individualized path to reach his/her goals.
  - Classrooms are student-centered with student agency.
  - Each student has the opportunity to advance upon demonstrating mastery.
- **ON TRACK - Provide universal supports to prevent failing and absenteeism and targeted interventions for grades below "C" or chronic absenteeism. (On Track)**
  - Identify students off track due to low attendance and poor course performance and provide intensive supports to address root causes of why students have low grades and poor attendance.
- **TIER 2 & 3 - Collaborate and work as teams of teachers and Related Service Providers (RSP) to plan and monitor targeted student support with varied instructional strategies and SEL support of varying degrees of intensity for all students.**
  - Monitor students requiring and receiving targeted and intensive instruction/interventions.
  - Use the Problem Solving Process to plan Tier 2 and 3 instruction/interventions.
  - Determine appropriate interventions for students or groups of students not making adequate progress.
  - Use progress monitoring data to track effectiveness of interventions and student response to intervention.
- **TIER 2 & 3 – Implement Personal Learning Plans (PLP) goals and intervention strategies for students requiring school year supports as described in Elementary School Promotion Policy (Board Report 09-1028-PO2).**
  - Ensure implementation of these plans, review subsequent 5 week data, determine the effectiveness of the strategies and adjust plans as needed.
- **Communicate to parents/guardians the additional supports and/or interventions provided for their child to better align school and home environments.**

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS

Suggested Evidence	✓ Evidence of multi-tiered system of supports (e.g. progress monitoring data, menu of available interventions in use, teacher team protocols in use) ✓ Evidence of Personal Learning Plan (PLP) implementation ✓ Integrated data system that informs instructional choices ✓ Flexible learning environments ✓ Use of student learning plans ✓ Use of competency-based assessments ✓ Use of personalized learning rubric ✓ Evidence of On Track monitoring and supports
Measures	✓ SQRP Attainment and Growth ✓ Attendance Rates ✓ Course success rates (e.g. grade distributions, pass/failure rates)
Five Essentials	Ambitious Instruction Collaborative Teachers Supportive Environment
CPS Framework for Teaching	1a. Demonstrating knowledge of content and pedagogy 1b. Demonstrating Knowledge of Students 1d. Designing Coherent Instruction 2d. Managing Student Behavior 3d. Using Assessment in Instruction 3e. Demonstrating Flexibility and Responsiveness 4b. Maintaining Accurate Records
CPS Performance Standards for School Leaders	B3. MTSS Implemented Effectively in School

Culture for Learning:

A culture for learning is characterized by a school atmosphere that reflects the educational importance of the work undertaken by both students and staff. It describes the norms that govern the interactions among individuals about the mindsets (e.g. ability/confidence to grow with effort), academic behaviors (e.g. attending classes, completing assignments), the learning strategies and skills, the value of perseverance despite challenges and obstacles, and the general tone of the school. The classroom is characterized by high cognitive energy, by a sense that what is happening there is important, and that it is essential to "get it right." There are high expectations for all students. The classroom is a place where teachers and students value learning and hard work, and students take visible delight in accomplishing their work. Staff believe they can make a difference, that their hard work is the fundamental cause of student achievement, and are invested in student outcomes.
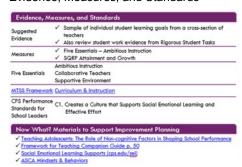
Score

1   **2**   3   4

> Students appear to come to school to be social or because they have to be here. Many like their teachers and the school, however there is little evidence that the environment is perceived as a place of educational importance. Most staff believe they make a difference and are able to express this concept qualitatively and not quantitatively. The qualitative data doesn't always demonstrate that teacher practice is leading to the school atmosphere reflecting the importance of hard work.

Guide for Culture for Learning

- **Create a culture that reflects a shared belief in the importance of learning and hard work.**
    - Use strategies to reinforce and cultivate student curiosity.
    - Make learning goals relevant to students, and inspire students to stay committed to their learning goals.
    - Consistently communicate the expectation that all students can achieve at high levels.
    - Utilize strategies to encourage daily and timely attendance.
- **Convey high learning expectations for all students and develop structures that enable practice and perseverance for each individual student.**
    - Clearly display school-wide expectations for academic and personal success throughout the building.
    - Set high expectations according to grade-appropriate learning objectives.
    - Differentiate expectations so all students stretch to not only meet but exceed personal learning goals.
    - Recognize high levels of student achievement. All students receive recognition.
    - Encourage student resilience and hard work.
    - Ensure students feel safe to share misunderstandings and struggles.
- **Encourage students to take ownership and pride in their work where students assume responsibility for high-quality work by persevering, initiating improvements, addressing critiques, making revisions, adding detail and/or helping peers.**
    - Students self-assess (e.g. checking own work before giving to teacher) to develop a reflective habit of mind essential for improvement. This ensures students take responsibility for their own learning, focuses attention on criteria for success, and increases effort and persistence.
- **Provide students frequent, informative feedback.**
    - Tell/show students what they have done well (through positive reinforcement) and what they need to do to improve, including clarifying criteria and goals.

- Give feedback on the task, the processes used to complete the task, and on the student's ability to self-regulate their own learning.
  - **Develop academic mindsets and behaviors.**
    - Teach a growth mindset that over time with effort and practice, students can learn and succeed.
    - Encourage students' sense of belonging to the school and classroom community (see Relational Trust).
    - Employ strategies including ongoing monitoring and support of students' academic behaviors.
    - Praise effort and process. For example, "Good job, that must have taken a lot of effort" instead of, "Good job. You must be really smart."

Evidence, Measures, and Standards

Evidence, Measures, and Standards	
Suggested Evidence	✓ Sample of individual student learning goals from a cross-section of teachers ✓ Also review student work evidence from Rigorous Student Tasks
Measures	✓ Five Essentials – Ambitious Instruction ✓ SQRP Attainment and Growth
Five Essentials	Ambitious Instruction Collaborative Teachers Supportive Environment
MTSS Framework	Curriculum & Instruction
CPS Performance Standards for School Leaders	C1. Creates a Culture that Supports Social Emotional Learning and Effective Effort
Now What? Materials to Support Improvement Planning	
✓ Teaching Adolescents: The Role of Non-cognitive Factors in Shaping School Performance ✓ Framework for Teaching Companion Guide p. 50 ✓ Social Emotional Learning Supports (cps.edu/sel) ✓ ASCA Mindsets & Behaviors	

Relational Trust:

Score

1   2   **3**   4

The school is characterized by high levels of relational trust between all school participants - the "glue" or the essential element that coordinates and supports the processes essential to effective school improvement. Interactions, both between the teacher and students and among students, are highly respectful, reflecting genuine warmth and caring. Students contribute to high levels of civility. Interactions are sensitive to students as individuals, appropriate to the ages and development of individual students, and to the context of the class. The net result of interactions is that of academic and personal connections among students and adults.

> Although student and staff interactions are not always defined as 'respectful', they both state that the relationships are caring and supportive. All students have at least one staff member in the school that they trust and can go to for support when needed. Staff believe that they have each other's best interest in mind and typically have respectful relationships.

Guide for Relational Trust

- **Develop trusting relationships with students so each student has at least one trusted adult in the school.**
  - Adults are responsible for occasional check-ins or serve as mentors.
- **Adult-student interactions are positive, caring, and respectful.**
  - Ensure a greater proportion of interactions are positive (as opposed to corrective) between staff and student consistently school-wide.
- **Student interactions are mutually supportive and respectful, with strong norms for positive behavior.**
  - Create opportunities for students to build positive relationships with peers.
  - Create opportunities for older students to mentor younger students.
- **Understand diversity and its impact on student learning; recognize and integrate the learning opportunities that come from a diverse community.**
  - Create opportunities for students to learn about the community they serve (e.g. culture and neighborhoods).
  - Have mutual respect for individual differences (e.g. gender, race, culture, etc.) at all levels of the school—student-student; adult-student; adult-adult and overall norms for tolerance.
  - Provide training to engage diverse families and communities.
- **Support and respect one another, personally and professionally (Teacher-Teacher Trust, Teacher-Principal Trust)**
  - Respect other teachers who take the lead in school improvement efforts.
  - Respect colleagues who are experts at their craft.
  - Exchanges are marked by genuinely listening to what each person has to say and by taking these views into account in subsequent actions. Even when people disagree, individuals can still feel valued if others respect their opinions.
  - Personal regard springs from a collective willingness to extend beyond the formal requirements of a job definition or a union contract (e.g. openness or reaching out to others).
- **Utilize relationships as a means of deterring truant behavior brought on by unspoken hurdles a child may be facing.**

Evidence, Measures, and Standards

Student Voice, Engagement, & Civic Life:

Students are interested and engaged in learning, invested in their school, and contributing to their community. The school provides early and ongoing exposure to a wide range of extracurricular activities and rigorous courses and programming.

Score

1 **2** 3 4

> The school has a range of extracurricular activities. However, activities that have a civic focus and/or more student voice in decisions are limited.

Guide for Student Voice, Engagement, & Civic Life

Study politics

- Teachers teach about the structure and function of government as well as local, national, and international political structures and power dynamics.
- Teachers invite students to reflect on their own role in the political landscape, engage in analyses of power, and identify strategies they can use to utilize civic power as an individual and as a member of a community.
  - **Become informed voters and participants in the electoral process**
    - Students learn about the history and structures of the local and national voting process and ballot issues and candidates.
    - The school supports non-partisan engagement in all parts of the electoral process, including voter education, voter mobilization and registration.
    - There are a variety of school/classroom activities or simulations that support student voter preparation and participation in the electoral process.
  - **Engage in discussions about current and controversial issues**.
    - Students prepare for discussions, learn about issues that matter to them through deliberation, evaluate evidence from a range of sources, consider competing views, develop arguments, and deepen their viewpoints.
    - With teachers' support, students learn how to engage in and lead respectful and productive democratic discussions where everyone expresses their viewpoints, shares evidence, and listens to one another.
    - Teachers teach how to find different points of view online and instruct how to engage in respectful, informed, and productive online dialogue.
  - **Explore their identities and beliefs**
    - Teachers design learning experiences that enable students to explore how their identities influence their lived experiences and their perspectives.
    - Students are encouraged to learn about and understand the perspectives of those who have different identities and beliefs.
    - School staff reflect on their own identities and consider how that impacts their role and support of teaching and learning with youth.
  - **Exercise student voice**
    - Students can participate on multiple decision/policy making bodies and their perspectives are regularly included in decisions at their school.
    - Student Voice Committee represents the diversity of the school, addresses school-based issues, and regularly gathers input from their peers to inform and impact school policy and decisions.
    - Teachers respond to and integrate students' lived experiences, perspectives, and interests in class.
    - Authentically **interact with civics leaders**
    - Students learn about community, city, state, and national civic leaders and their roles in civil society.
    - School staff support engagement with civic leaders by inviting them into classrooms/the school and identifying face-to-face or online avenues for students to share their feedback and perspectives with civic leaders.

  - **Engage with their community**
    - Students complete at least 2 service learning projects before graduation in which they gain exposure to civic organizations, leaders, and careers. Students gain tools to work cooperatively in partnership with peers, community members, and organizations to advance a specific cause

  - **Take informed action** where they work together to propose and advocate for solutions.
    - Students research and analyze issues that matter to them, identify root causes, develop a theory of action, determine relevant audiences, outline specific goals, implement a response, and reflect before, during and after experiences.
    - Students use social and digital platforms to raise awareness about issues, produce and circulate multimedia content, and mobilize involvement.

  - Experience a **Schoolwide civics cultur**
    - School leaders articulate a commitment to and vision for the importance of civic learning; students are civic leaders in the school.
    - Schools integrate civic learning across the curriculum, including projects that address relevant issues in their schools and communities.
    - School staff have professional development, collaboration time, and curriculum resources to infuse civic learning across disciplines.

    - Systems and structures exist where students are invited to participate in shaping school's policies, goals, instruction, and climate.

Evidence, Measures, and Standards

Safety & Order:

The school is characterized by high levels of safety and order. Students feel physically and emotionally safe from harm, and adults work to actively maintain a safe, orderly school environment.

Score

1 **2** 3 4

> There are systems in place for school wide transitions and expectations. All staff are expected to implement CHAMPS within the classroom to ensure routines and procedures lead to maximized instruction. However, the lack of consistency with CHAMPs along with the lack of a more detailed student restorative process is what leads to loss of instructional time. Also, support staff is being used more to 'manage' student behavior and not as support for implementing Restorative Approaches to Discipline.

Guide for Safety & Order

- **Ensure students and adults feel physically, socially, intellectually, and emotionally safe throughout the school.**
- **Provide clear procedures for reporting and responding to safety concerns.**
- **Manage efficient and orderly transitions between activities.**
    - Manage classroom routines and procedures to maximize instructional time.
    - Orchestrate the environment so students contribute to the management of classroom routines (e.g. transitions) without disruption of learning.
    - Arrival, dismissal, and other school-wide transitions are safe, efficient, and orderly.
- **Provide a framework for positive behavior throughout the school based on shared values and expectations.**
    - Have shared expectations for positive behavior. (See Restorative Approaches to Discipline)
- **Teach, model, and reinforce (by all staff members) clear behavior expectations for all areas of the school.**
    - All adults use active supervision (move, scan, and interact) in all settings.
- **Have a voice and take informed action.**
    - Students are included in key conversations about their learning experience and work with the principal and staff to identify issues and implement solutions. (e.g. student voice committee).
    - Students initiate and lead some school improvement initiatives.
    - Students participate in democratic decision-making at the school level.
    - Students identify and research issues of relevance and work together to propose/advocate for solutions.
- **Emphasize proactive, instructive, and restorative approaches to student behavior and minimize punitive consequences through policies and procedures. (See Restorative Approaches to Discipline)**
    - Adults correct misbehavior in ways that reinforce established expectations and cause minimal disruption to learning.
- **Clarify criteria for office referrals versus classroom managed behavior.**

Evidence, Measures, and Standards

Restorative Approaches to Discipline:

The school is characterized by having and implementing policies and procedures that emphasize proactive, instructive, and restorative approaches minimizing punitive consequences. Discipline practices primarily focus on shaping behavior as opposed to punishing behavior. The school only uses out-of-school suspension as a last resort and utilizes a systems-change approach to bring about a more restorative culture. The school is also characterized by strong and consistent school and classroom climates. The school reinforces positive behaviors and responds to misbehaviors in calm, respectful, and thoughtful ways, teaching students

Score

1 **2** 3 4

important social and emotional skills that enable them to get along with others, make responsible decisions, and focus on learning. When misbehavior occurs, the school seeks to understand the underlying reasons (roo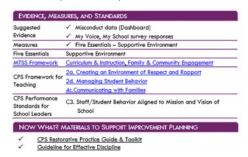t cause) in order to design a response that effectively changes student behavior using a menu of instructive, corrective and restorative responses.

> Discipline in the building is seen by 50% of the staff as an opportunity to implement restorative practice. The other 50% seek punitive approaches to attempt to correct student behavior. There are methods of restorative discipline that is implemented in the school, however the perceptions of some staff do not allow them to be as effective/successful.

Guide for Restorative Approaches to Discipline

- **PROACTIVE - Reinforce positive student behavior with clear expectations, routines, and procedures.**
  - A team meets regularly to organize systems that support a restorative environment.
  - Develop, reinforce, and model shared agreements and clear, positively stated expectations.
  - Well-managed routines and transitions maximize instructional time.
  - Engage families as partners.
  - Contact families frequently to inform them of positive student behavior and progress.
  - Vary acknowledgements and provide both short and long term opportunities for reinforcement for all students.
- **INSTRUCTIVE - Integrate universal SEL skills instruction and core content.**
  - Intentionally teach competencies outlined in SEL Standards. Use discipline as opportunity to teach these skills.
  - Use a Multi-tiered System of Supports (MTSS) for social, emotional, and behavioral growth.
    - Use data to determine which behaviors should be retaught or more heavily reinforced.
  - Explicitly teach expected behavior and positively reinforce consistently school-wide.
  - Avoid power struggles with students by offering choices. Redirect students privately and respectfully.
- **RESTORATIVE - Employ a discipline system that guides students to take ownership, resolve conflict, and learn from their actions.**
  - Support all staff to engage in restorative conversations and respond to behavior incidents in ways that de-escalate conflict, reteach expectations, build social & emotional skills, repair relationships, and cause minimal disruption to learning.
  - Support staff in understanding the impact of trauma on student behaviors and using trauma-sensitive approaches to discipline.
  - Identify clear disciplinary procedures for classroom-managed behaviors and office-managed behaviors.Develop a continuum of interventions and logical consequences that address the root cause of behavior and align to MTSS processes.
  - Ensure discipline systems minimize the use of punitive responses, including removing students from the classroom or school community.
  - Respond equitably to students in all subgroups. Implement processes that address and meet the needs of students who are impacted by behavior incidents.
  - Designate an administrator, such as a dean or restorative practices coordinator, responsible for leading centrally-managed response to behaviors using consistent, restorative processes.
  - Provide opportunities for students to take responsibility for repairing harm caused by their actions, generate solutions, and resolve conflicts with peers or staff.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Misconduct data (Dashboard) ✓ My Voice, My School survey responses
Measures	✓ Five Essentials – Supportive Environment
Five Essentials	Supportive Environment
MTSS Framework	Curriculum & Instruction, Family & Community Engagement
CPS Framework for Teaching	2a. Creating an Environment of Respect and Rapport 2d. Managing Student Behavior 4c.Communicating with Families
CPS Performance Standards for School Leaders	C3. Staff/Student Behavior Aligned to Mission and Vision of School
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
✓ CPS Restorative Practice Guide & Toolkit ✓ Guideline for Effective Discipline	

Parent and Family Partnership:

All schools have authentic partnerships with parents or family members that lead to a sense of shared responsibility for the academic, physical, and social emotional development of their students. Through meaningful consultation with parents, these partnerships include creating an intentional process to foster and sustain school-wide procedures, programs, and activities which involve and empower parents or family members and are responsive to student and family's needs. Schools provide a variety of parent volunteer opportunities (both in and out of school) and leadership opportunities (ie - PACs, BACs and PLNs), which support school operations, instructional programs and community partnerships. Research shows that when families, schools and communities partner in promoting learning and healthy development for all students schools thrive and student outcomes increase. The development and implementation of effective outreach and communication strategies will be inclusive of all families and school staff, creating a two-way feedback loop process which will lead to an increase in the home-school connection to identify, problem-solve and design actions which target instructional and student programs.

Score

1 2 **3** 4

The school has authentic partnerships with parents and family members depending on the situation and activity. Many parents support events and/or asisst with their development. There is an active roster of parent volunteers that consistently assist during the instructional day. However, there are pockets of parent/school/teacher relationships have negative undertones and are not helping to lead to the success of the school.

Guide for Parent and Family Partnership

- **Establish a non-threatening, welcoming environment that is warm, inviting, and helpful.**
- **Provide frequent, high quality, well publicized opportunities for families and community to participate in authentic and engaging activities in the school community (e.g. student performances/ exhibitions, literacy or math events).**
- **Provide multiple opportunities for parents to ask questions, raise concerns, and give feedback.**
  - Respond to families' concerns and requests for information professionally and in a timely manner, providing resources and solutions to address the concerns.
- **Solicit the support and engagement of families as partners in the instructional program (e.g. volunteering, working at home with their child, involvement in class and school projects in and out of school, and parent workshops).**
  - Host events for parents to share with other parents how home and school complement each other.
  - Share best practices around learning and development with parents to support students at home.
  - Inform parents of grade level standards and expectations and grading policies with a clear description of what meeting the standard looks like.
  - Inform parents of attendance expectations and the impact of attendance on a student's trajectory.
  - Assist parents to volunteer in the school and/or participate on teams/committees.
  - Promote the use of **Parent Portal** and **Parent University** to connect and engage parents with school.
- **Frequently communicate with families about class and individual activities and individual student's progress.**
  - Regularly inform parents of their child's progress across all relevant measures: attendance, discipline, academics, social-emotional learning, and health and wellness.
  - Send regular, positive, personalized communication from a staff member.
  - Use a variety of consistent communication methods (e.g. calls, text, newsletter, website, face to face) sensitive to cultural norms and needs.
- **Conduct intensive outreach to families in need of specialized support through home visits and collaboration with social services agencies.**
  - School responses to student excessive absences and/or tardiness includes outreach to families.
- **Provide proactive communication (e.g. parent handbook and resources).**
- **Partner equitably with parents speaking languages other than English.**
  - Information is provided to parents in their native language.
  - Parent meetings scheduled with interpreters present to facilitate participation.

Evidence, Measures, and Standards

School Excellence Framework Priorities

Score	Framework dimension and category	Area of focus ⊘= Not of focus
2	Culture of & Structure for Continuous Improvement: Instructional Leadership Team	1 2 3 4 5 ⊘
2	Culture of & Structure for Continuous Improvement: Leadership & Collective Responsibility	1 2 3 4 5 ⊘

2	Expectations for depth & breadth of Quality Teaching: Balanced Assessment & Grading	1	2	3	4	5	⊘
2	Expectations for depth & breadth of Quality Teaching: Multi-Tiered System of Supports	**1**	2	3	4	5	⊘
2	Expectations for depth & breadth of Student Learning: Curriculum	1	**2**	3	4	5	⊘
2	Expectations for depth & breadth of Student Learning: Instructional Materials	1	2	3	4	5	⊘
2	Expectations for depth & breadth of Student Learning: Rigorous Student Tasks	1	2	3	4	5	⊘
2	Expectations for depth & breadth of Student Learning: Transitions, College & Career Access & Persistence	1	2	3	4	5	⊘
2	Expectations for Quality & Character of School Life: Culture for Learning	1	2	3	4	5	⊘
2	Expectations for Quality & Character of School Life: Restorative Approaches to Discipline	1	2	**3**	4	5	⊘
2	Expectations for Quality & Character of School Life: Safety & Order	1	2	3	4	5	⊘
2	Expectations for Quality & Character of School Life: Student Voice, Engagement, & Civic Life	1	2	3	4	5	⊘
3	Culture of & Structure for Continuous Improvement: Aligned Resources	1	2	3	4	5	⊘
3	Culture of & Structure for Continuous Improvement: Professional Learning	1	2	3	4	5	⊘
3	Expectations for depth & breadth of Quality Teaching: Instruction	1	2	3	4	5	⊘
3	Expectations for Quality & Character of School Life: Parent and Family Partnership	1	2	3	4	5	⊘
3	Expectations for Quality & Character of School Life: Relational Trust	1	2	3	4	5	⊘

Goals

Required metrics (Elementary)   18 of 18 complete

	2016-2017 Actual	2017-2018 Actual	2017-2018 SQRP Goal	2018-2019 SQRP Goal	2019-2020 SQRP Goal
National School Growth Percentile - Reading					
The goals were selected after looking at the previous years performance. There was a 28 percentile drop from the 2016-2017 to the 2017-2018 school yea performance. The root cause that was developed by the ILT was because teachers were not adhering to the Literacy expectations of the school with fidelity. Professional Development and Literacy instructional coaching is a focus in the school and with the regular analysis of the school wide assessments the goals for 2018-2020 were established.	60.00	32.00	50.00	42.00	52.00
National School Growth Percentile - Math					
The goals were after selected looking at the previous years performance. There was a 32 percentile gain from the 2016-2017 to the 2017-2018 school year performance. The root cause that was developed by the ILT was because work was put into aligning school resources to the CCSS for Math. Teachers received Professional Development and coaching for math instructional practices. The regular analysis of the school wide assessments the goals for 2018-2020 were established.	8.00	40.00	45.00	45.00	50.00

% of Students Meeting/Exceeding National Ave Growth Norms

The goals were selected looking at the previous years performance. There was an approximate 5 percentile gain 2016-2017 to the 2017-2018 school year performance. Professional Development and instructional coaching is a focus in the school and with the regular analysis of the school wide assessments the goals for 2018-2020 were established.	43.00	47.80	60.00	52.00	57.00

African-American Growth Percentile - Reading

African American students make up above 90% of the student population. When overall student performance dropped for student growth measures as well as attainment in Reading the impact reflected in this priority groups data. The goals were selected in alignment with the growth goals that were set for school wide performance.	58.00	29.00	60.00	42.00	52.00

Hispanic Growth Percentile - Reading

The Hispanic priority group changes each year. Although our percentage of Hispanic students in the school remains consistent the amount of student required to take the district wide assessment varies depending on the ACCESS score. The goal was set in alignment with the overall school performance for percentile growth.	(Blank)	(Blank)	40.00	40.00	45.00

English Learner Growth Percentile - Reading

The EL priority group changes each year. Although our percentage of Hispanic students in the school remains consistent over the past two years we have had students enrolled in the EL program that are not of Hispanic heritage. The amount of student required to take the district wide assessment varies depending on the ACCESS score. The goal was set in alignment with the overall school performance for percentile growth.	(Blank)	(Blank)	35.00	35.00	40.00

Diverse Learner Growth Percentile - Reading

The Diverse Learner population historically has been the lowest performing student priority group in the school. The goals were established. The Sub group was not reflected on the 2017-2018 SQRP, however after analysis of school wide assessments data and current NWEA data, the goals were selected.	(Blank)	(Blank)	25.00	25.00	30.00

African-American Growth Percentile - Math

African American students make up above 90% of the student population. When overall student performance dropped for student growth measures as well as attainment in Reading the impact reflected in this priority groups data. The goals were selected in alignment with the growth goals that were set for school wide performance.	12.00	40.00	50.00	45.00	50.00

Hispanic Growth Percentile - Math

The Hispanic priority group changes each year. Although our percentage of Hispanic students in the school remains consistent the amount of student required to take the district wide assessment varies depending on the ACCESS score. The goal was set in alignment with the overall school performance for percentile growth.	(Blank)	(Blank)	40.00	40.00	45.00

English Learner Growth Percentile - Math

The EL priority group changes each year. Although our percentage of Hispanic students in the school remains consistent over the past two years we have had students enrolled in the EL program that are not of Hispanic heritage. The amount of student required to take the district wide assessment varies depending on the ACCESS score. The goal was set in alignment with the overall school performance for percentile growth.	(Blank)	(Blank)	35.00	35.00	40.00

Diverse Learner Growth Percentile - Math

The Diverse Learner population historically has been the lowest performing student priority group in the school. The goals were established. The Sub group was not reflected on the 2017-2018 SQRP, however after analysis of school wide assessments data and current NWEA data, the goals were selected.	(Blank)	(Blank)	25.00	25.00	30.00

National School Attainment Percentile - Reading (Grades 3-8)

| Less than 50% of the students have been meeting their growth goals based on the data from the past two school years. Because of this students have not been successfully achieving at a level of attainment. With the increase of student growth amongst all students attainment will increase as well. | 22.00 | 14.00 | 30.00 | 30.00 | 35.00 |

National School Attainment Percentile - Math (Grades 3-8)

| Less than 30% of the students have been meeting their growth goals based on the data from the past two school years. Because of this students have not been successfully achieving at a level of attainment. With the increase of student growth amongst all students attainment will increase as well. | 8.00 | 9.00 | 30.00 | 25.00 | 30.00 |

National School Attainment Percentile - Reading (Grade 2)

| The K-2 TRC/Dibels progress monitoring provides a clear picture of our students Reading comprehension attainment levels. With the goal of 75% of students in K-2 at Benchmark in TRC the goals for the attainment of NWEA were created to reflect the current gains as well as the TRC goals. | 3.00 | 13.00 | 30.00 | 20.00 | 25.00 |

National School Attainment Percentile - Math (Grade 2)

| The K-2 Mclass progress monitoring provides a clear picture of our students math attainment levels. With the goal of 75% of students in K-2 at Benchmark in mClass the goals for the attainment of NWEA were created to reflect the current gains as well as the TRC goals. | 2.00 | 2.00 | 30.00 | 10.00 | 15.00 |

% of Students Making Sufficient Annual Progress on ACCESS

| Student ACCESS goals were created based on previous year performance. The BAC has been partnering with community organizations to assist with student and parent support outside of school. | 28.60 | *(Blank)* | 32.00 | 35.00 | 40.00 |

Average Daily Attendance Rate

| The school has shown a steady attendance increase over the past 3 years. The current attendance is 94.7% which is .3% below the goal for the 2018-2019 school year. Regular attendance incentives the attendance plan have been instrumental in increasing attendance. T | 93.50 | 93.70 | 95.00 | 95.00 | 95.50 |

My Voice, My School 5 Essentials Survey

| For the past two years the My School 5 Essential Survey results have been well organized. The goal for 2018-2020 is to maintain that status. | *(Blank)* | *(Blank)* | *(Blank)* | *(Blank)* | *(Blank)* |

Custom metrics   0 of 0 complete

	2016-2017 Actual	2017-2018 Actual	2017-2018 SQRP Goal	2018-2019 SQRP Goal	2019-2020 SQRP Goal

Strategies

Strategy 1

If we do...	...then we see...	...which leads to...
If we implement a horizontally and vertically aligned curriculum based on Common Core Standards, utilize aligned resources and create appropriate schedules	teachers will become more knowledgeable on how to provide continuity of instruction across all grade levels in reading, math, science , social studies	an increase in academic achievement in core subjects and improved student engagement

Tags: Area(s) of focus:

Curriculum, Scheduling, Common core state standards, Common planning time, Planning for instruction   2, 1

Action step	Responsible	Timeframe	Status
ILT team will come in during the summer 2018 to inventory instructional materials, align print/electronic materials and resources to CCSS and Network 12 Pacing Guide and N12 Instructional Block for all core subjects, and develop a unit planning templates and rubrics.	ILT, and administration.	Jun 18, 2018 to Aug 10, 2018	On-Track

MTSS, Instructional material, Dok, El learners, DI modifications, Instructional resources

Have vendors bring resources and materials for the ILT to review and select those that will meet the determined resources still needed	administration	May 14, 2018 to Aug 17, 2018	Completed

Curriculum Design, ILT, Instructional material, Curriculum maps

A format will be created to share information ongoing information and suggestions and curricular ideas amongst staff.	ILT	Aug 27, 2018 to Jun 14, 2019	Behind
Teachers will collaborate in grade level teams to develop Common Core lesson plans and units in reading, math , science , and social studies	All Teachers , Administration	Sep 4, 2018 to Jun 14, 2019	On-Track

Teacher Teams/Collaboration, Rubrics, Vertical alignment, Curriculum planning, Minutes, Meetings agendas, Templates

Intentionally teach competencies outlined in Illinois social emotional learning standards at all grade levels - especially conflict resolution skills, anti-bullying behaviors and utilize the Second Step Curriculum	Teachers Counselor Social Worker	Aug 27, 2018 to Jun 21, 2019	On-Track

Second step, Calm classroom

Strategy 2

If we do...	...then we see...	...which leads to...
If we implement policies and procedures that emphasize proactive, instructive, and restorative approaches to discipline	then we will increase positive student behaviors	students taking ownership of their actions, improved relationships in the school community, a culture that is conducive to learning

Tags:
MTSS, Expectations, Classroom management, Incentives, Restorative practices, Restorative conversations, Pbis program

Area(s) of focus:
1, 2, 3

Action step	Responsible	Timeframe	Status
Establish a school PBIS team. The team will develop school wide routines, procedures, and expectations during the summer of 2018. All PBIS information will be posted around the school.	PBIS team	May 28, 2018 to Jun 21, 2018	Behind

MTSS, Restorative practices, Teacher practice, Behavior incentives, Pbis program

Teachers and staff will keep a monitoring/tracker tool that will be created by the PBIS team to progress monitor the consistency of the program. The PBIS team will review quarterly and make adjustments and suggestions.	Teachers and PBIS team	Sep 3, 2018 to Jun 14, 2019	Behind

Progress moniorting, Behavior incentives, Pbis program

Develop individualized "Check In Check Out" PBIS systems for students that need Tier 2 supports. Create a schedule that includes the location, time, and staff members that will implement each system.	Teachers and Support Staff	Sep 3, 2018 to Jun 14, 2019	On-Track

Checkin check out, Tier 2 supports

Create a school wide incentive plan that includes rewards, field trips, and various activities for each stage of positive behaviors tracked over time.	PBIS team and administration	Jul 2, 2018 to Aug 24, 2018	On-Track

Budget, Incentives

At the beginning of the school year, provide a PD for common PBIS expectations and a school wide assembly. Conduct quarterly PD for staff and students to refresh.	PBIS team and administration	Aug 27, 2018 to Jun 14, 2019	Not started
Designate staff for centrally-managed response to behaviors using consistent, restorative procedures – via "chill- out" or "calming" sessions, reflection time, lunch/recess detentions, ISS.	Teachers SECAs TAs Security Administration	Aug 27, 2018 to Jun 14, 2019	On-Track

Strategy 3

If we do...	...then we see...	...which leads to...
have clear criteria for identifying students needing MTSS services at all 3 Tiers, trained and informed staff on the MTSS model (components, process, and strategies), and a process for progress monitoring,	more rigorous and quality instruction, student tasks differentiated and aligned to their instructional needs and abilities, daily small group instruction provided by classroom teachers, progress monitoring and adjustments of lessons and flexible groups, and Tier 2 and Tier 3 supports provided consistently and with fidelity from a research based instructional program.	all students meeting their academic and SEL growth targets and an increase in student attainment.

Tags:
Core Instruction, Instruction, Lesson plans, Progress monitoring, Guided reading, Gradual release of responsibility, Mtss tiers 1, 2, and, Student attainment, Leveled literacy intervention, Growth targets

Area(s) of focus:
1, 2, 3

Action step	Responsible	Timeframe	Status
We will provide support, training, and PD for staff on the MTSS (Multi-Tiered Systems of Support) model (components, process, and strategies) at all 3 Tiers.	MTSS Committee, Administration, all staff	Sep 4, 2018 to Jun 18, 2019	On-Track

ILT, Lesson planning, Data driven instruction, Protocols, Data anaysis

Using clearly defined academic criteria for targeted MTSS groups, teachers will meet to review data and evidence to group students into the proper tier for instruction and services.	Administration, Teachers	Aug 27, 2018 to Jun 14, 2019	On-Track

ILT, Accountability, Gradual release of responsibility

MTSS staff will establish regular meetings each quarter to review, monitor, update rosters and profiles based on student progress to ensure placement in the proper tiers.	Administration, Teachers	Sep 4, 2018 to Jun 14, 2019	On-Track

Lesson plans, Small group instruction, Teacher leadership

Teachers will utilize the Gradual Release of Responsibility Model for instruction when planning and teaching both ELA and Math to ensure students to guide students toward using different skills, strategies and procedures independently.

Teachers

Sep 4, 2018 to Jun 17, 2019

Not started

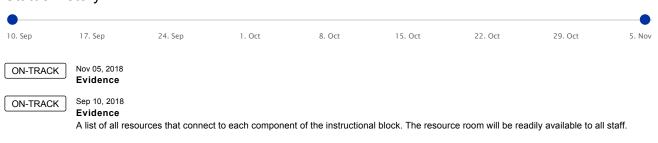**MTSS, Lesson plans, Tier 1 instruction, Whole group instruction**

Action Plan

Strategy 1

ON-TRACK

ILT team will come in during the summer 2018 to inventory instructional materials, align print/electronic materials and resources to CCSS and Network 12 Pacing Guide and N12 Instructional Block for all core subjects, and develop a unit planning templates and rubrics."

Jun 18, 2018 to Aug 10, 2018 - ILT, and administration.

Status history

| 10. Sep | 17. Sep | 24. Sep | 1. Oct | 8. Oct | 15. Oct | 22. Oct | 29. Oct | 5. Nov |

ON-TRACK Nov 05, 2018
Evidence

ON-TRACK Sep 10, 2018
Evidence
A list of all resources that connect to each component of the instructional block. The resource room will be readily available to all staff.

COMPLETED

Have vendors bring resources and materials for the ILT to review and select those that will meet the determined resources still needed"

May 14, 2018 to Aug 17, 2018 - administration

Status history

Sep 10

COMPLETED
Sep 10, 2018
Evidence
A list of all selected vendors will be given to ILT. Materials from vendors will be made available to all staff and ILT. ILT members will attend vendor presentations

BEHIND A format will be created to share information ongoing information and suggestions and curricular ideas amongst staff."

Aug 27, 2018 to Jun 14, 2019 - ILT

Status history

Sep 10

BEHIND Sep 10, 2018
Problem
The Google Doc/forms/etc with shared information
Root Cause
Next steps

ON-TRACK

Teachers will collaborate in grade level teams to develop Common Core lesson plans and units in reading, math , science , and social studies"

Sep 04, 2018 to Jun 14, 2019 - All Teachers , Administration

Status history

Sep 10

ON-TRACK	Sep 10, 2018

Evidence

Agendas, Meeting Minutes Notes Templates Rubrics

ON-TRACK

Intentionally teach competencies outlined in Illinois social emotional learning standards at all grade levels - especially conflict resolution skills, anti-bullying behaviors and utilize the Second Step Curriculum"

Aug 27, 2018 to Jun 21, 2019 - Teachers Counselor Social Worker

Status history

Sep 10

ON-TRACK	Sep 10, 2018

Evidence

Lesson Plans Informal Observation Notes

Strategy 2

BEHIND

Establish a school PBIS team. The team will develop school wide routines, procedures, and expectations during the summer of 2018. All PBIS information will be posted around the school."

May 28, 2018 to Jun 21, 2018 - PBIS team

Status history

Sep 10

BEHIND	Sep 10, 2018

Problem

PBIS plan PBIS documentation tools

Root Cause

Next steps

BEHIND

Teachers and staff will keep a monitoring/tracker tool that will be created by the PBIS team to progress monitor the consistency of the program. The PBIS team will review quarterly and make adjustments and suggestions."

Sep 03, 2018 to Jun 14, 2019 - Teachers and PBIS team

Status history

Sep 10

BEHIND	Sep 10, 2018

Problem

Monitoring/tracker tools for each classroom

Root Cause

Next steps

ON-TRACK

Develop individualized "Check In Check Out" PBIS systems for students that need Tier 2 supports. Create a schedule that includes the location, time, and staff members that will implement each system."

Sep 03, 2018 to Jun 14, 2019 - Teachers and Support Staff

Status history

Sep 10

ON-TRACK   Sep 10, 2018
Evidence
Check In Check out Binders

ON-TRACK
Create a school wide incentive plan that includes rewards, field trips, and various activities for each stage of positive behaviors tracked over time."

Jul 02, 2018 to Aug 24, 2018 - PBIS team and administration

Status history

Sep 10

ON-TRACK   Sep 10, 2018
Evidence
Plan, rewards, scheduled field trips

NOT STARTED
At the beginning of the school year, provide a PD for common PBIS expectations and a school wide assembly. Conduct quarterly PD for staff and students to refresh."

Aug 27, 2018 to Jun 14, 2019 - PBIS team and administration

Status history

Sep 10

NOT STARTED   Sep 10, 2018
Evidence
Agendas Minutes Grade Band PBIS Plan

ON-TRACK
Designate staff for centrally-managed response to behaviors using consistent, restorative procedures – via "chill- out" or "calming" sessions, reflection time, lunch/recess detentions, ISS."

Aug 27, 2018 to Jun 14, 2019 - Teachers SECAs TAs Security Administration

Status history

Sep 10

ON-TRACK   Sep 10, 2018
Evidence
Student Logger Intervention Request Forms Misconduct Notes

Strategy 3

ON-TRACK
We will provide support, training, and PD for staff on the MTSS (Multi-Tiered Systems of Support) model (components, process, and strategies) at all 3 Tiers."

Sep 04, 2018 to Jun 18, 2019 - MTSS Committee, Administration, all staff

Status history

Sep 10

ON-TRACK

Sep 10, 2018

Evidence

Quarterly rosters, agendas, sign-ins, meeting minutes, Next step and outcomes, student ILPs, Map/NWEA data, PARCC results, Grades (progress reports, report cards), Academic anecdotals, Student portfolios, mClass data, EasyCBM data, Attendance, power point, binder of resources,

ON-TRACK

Using clearly defined academic criteria for targeted MTSS groups, teachers will meet to review data and evidence to group students into the proper tier for instruction and services."

Aug 27, 2018 to Jun 14, 2019 - Administration, Teachers

Status history

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Sep 10

ON-TRACK

Sep 10, 2018

Evidence

Quarterly rosters, agendas, sign-ins, meeting minutes, Next step and outcomes, student ILPs, Map/NWEA data, PARCC results, Grades (progress reports, report cards), Academic anecdotals, Student portfolios, mClass data, EasyCBM data, Attendance

ON-TRACK

MTSS staff will establish regular meetings each quarter to review, monitor, update rosters and profiles based on student progress to ensure placement in the proper tiers."

Sep 04, 2018 to Jun 14, 2019 - Administration, Teachers

Status history

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Sep 10

ON-TRACK

Sep 10, 2018

Evidence

Quarterly rosters, agendas, sign-ins, meeting minutes, Next step and outcomes, student ILPs, Map/NWEA data, PARCC results, Grades (progress reports, report cards), Academic anecdotals, Student portfolios, mClass data, EasyCBM data, Attendance

NOT STARTED

Teachers will utilize the Gradual Release of Responsibility Model for instruction when planning and teaching both ELA and Math to ensure students to guide students toward using different skills, strategies and procedures independently."

Sep 04, 2018 to Jun 17, 2019 - Teachers

Status history

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Fund Compliance

Supplemental General State Aid(SGSA)

☑ My school receives SGSA funds

By checking the above box, the school is verifying that the attendance center complies with the statement regarding the use of SGSA funds:

1. The attendance center allocation is correctly based on the number of students eligible to receive free and reduced lunch and breakfast.
2. The attendance center has an approced plan, developed in consultation with teachers, administrators, and other appropriate personnel, and parents of thes tudents attending the attendance center.
3. The attendance center's plan is approved by the LSC and CPS.
4. SGSA funded activities fall within the allowable program categories: early childhood education, reduced class size, enrichment programs, remedial assistance, attendance improvement, and other educationally beneficial expenditures which supplement the regular programs as determined by the illinois state board of education.
5. SGSA Funds supplement and do not suppland non-categorical and other categorical funds allocated to the attendance center.

6. SGSA funds are supporting only those activities specified in the school's approved plan/amendment.
7. SGSA funds are not used for capital expenditures. 8. SGSA funds are not used for any political or lobbying activities by the attendance center.

ESSA Program

◉ ESSA Schoolwide Program

(Not available to schools receiving NCLB funds for the first time) [Title 1/SW].

The school annually reviews the schoolwide plan/program. The schoolwide program plan is available to CPS, parents, and the public, and the information in the plan is in an understandable and uniform format, and to the extent practicable in a language the parents can understand.

○ ESSA Targeted Assistance Program Title I funded staff participate in the school's general professional development and school planning activities. Title I funded staff assume limited duties that are assigned to similar personnel including duties beyond the classroom, or that do not benefit Title I students, as long as the amount of time spent on such duties is the same proportion of the total work time with respect to similar staff.

○ Non-title school that does not receive any Title funds

Parent Involvement in Targeted Assistance and Schoolwide Programs

☑ I verify that the statement below is correct

Every Student Succeeds Act (ESSA), the reauthorization of the Elementary and Secondary Act of 1965 continues a legislative commitment to parental involvement. Central features of prior reauthorizations, such as school-parent compacts, parent involvement policies, and the parent involvement funding formula remain unaltered. However, the ESSA reauthorization represents a notable shift in the role of parental involvement in the schools. It includes new provisions increasing parental notification requirements, parental selection of educational options, and parental involvement in governance. It envisions parents as informed and empowered decision makers in their children's education.

Parent and Family Plan

Parent and Family Engagement Policy   Complete

Schools must involve parents and family in the joint development and periodic review and revision of the ESSA, Title I school parental and family engagement plan and policy, and in the process of school review and improvement. Please describe how this will be accomplished.

> There will be monthly PAC meetings conducted at the school. The meetings will focus on how parents can support their children both academically and social emotionally. Review and revision of the ESSA, Title I school parental and family engagement plan and policy will be a standing item on each monthly agenda.

The school will hold an annual meeting at a time convenient to parents and families during the first month of school to inform them of the school's participation in ESSA, Title I programs and to explain the Title I requirements and their right to be involved in the Title I programs. The school will also offer a number of additional parental and family engagement meetings, including school PAC meetings, at different times and will invite all parents and key family members of children participating in the ESSA, Title I program to these meetings, and encourage them to attend. Please describe how this will be accomplished. Please list the projected date of your Title I Annual Meeting and your Title I PAC Organizational Meeting

> The projected date of James N. Thorp Title I PAC Annual and Organizational meetings is October 11, 2018. We will create a calendar of monthly PAC activities and meetings and distribute it to parents the first week of school and throughout the school year. The calendar will be posted on the school website and meeting dates will be posted on the school marquee. We will use school partners and staff to help provide the professional development needed during each meeting.

At the request of parents and family members, schools will provide opportunities for regular meetings, including the School Parent Advisory Council meetings, for parents and family members to formulate suggestions and to participate, as appropriate, in decisions about the education of their children. Please describe how the school will immediately respond to any such suggestions.

> The PAC council will attend monthly Principal " Coffee and Conversation" meetings and assist with documenting concerns, complaints, positive remarks, and suggestions. After each meetng, the PAC will meet with administration to develop an action plan to implement all valid and beneficial suggestions.

Schools will provide parents a report of their child's performance on the State assessment in at least math, language arts and reading. Please describe how this will be accomplished.

> Students will engage in goal setting activities BOY and MOY. Parents will receive copies of the students goal setting documents. Also, there will be three Parent "Data Day" Make and take sessions which will provide parents an opportunity to learn about each State and District assessment, engage in activities that they can do at home to support their children, and also review Benchmark materials to compare and contrast where the students performance is as to where grade level performance is.

Schools will provide parents timely notice when their child has been assigned to, or taught by, a teacher who is not "highly qualified," as defined in the Title I Final Regulations, for at least four (4) consecutive weeks. Please describe how this will be accomplished.

> This will be accomplished sending home a parent letter to all students/parents in the classroom and inviting the parents to a meeting to discuss and answer questions.

Schools will assist parents of participating ESSA Title I children in understanding: the state's academic content standards; the state's student academic achievement standards; the state and local academic assessments including alternate assessments; the requirements of Title I, Part A; how to monitor their child's progress; and how to work with educators. Please describe how this will be accomplished.

> Students will engage in goal setting activities BOY and MOY. Parents will receive copies of the students goal setting documents. Also, there will be three Parent "Data Day" Make and take sessions which will provide parents an opportunity to learn about each State and District assessment, engage in activities that they can do at home to support their children, and also review Benchmark materials to compare and contrast where the students performance is as to where grade level performance is.

Schools will provide information, resources, materials and training, including literacy training and technology, as appropriate, to assist parents and family members in working with their children to improve their academic achievement, and to encourage increased parental involvement. Please describe how this will be accomplished.

> A parent room will be designated for parent use. There will be supplemental resources that parents can take or check out to support their child's learning. There will be monthly PAC meetings conducted at the school. The meetings will focus on how parents can support their children both academically and social emotionally. Review and revision of the ESSA, Title I school parental and family engagement plan and policy will be a standing item on each monthly agenda.

Schools will educate all staff in the value and utility of contributions by parents and family and in how to reach out to, communicate and work with, parents and family as equal partners in the education of their children and in how to implement and coordinate parent and family programs and build ties with parents and family members. Please describe how this will be accomplished.

> Staff will be required to maintain a staff communication log for all contact with parents. There will be a volunteer recruitment plan that will recruit and train all parents and staff so that the parents know how they should and could contribute as a volunteer and also to let staff know how to build ties with the parents. Quarterly parent programs in additional the monthly parent meetings will be planned. Also, during staff meetings the topic will have a standing place on the agenda.

Schools will, to the extent feasible and appropriate, coordinate and integrate parent and family programs and activities with Head Start, Reading First, Early Reading First involvement, Even Start, Home Instruction Programs for Preschool Youngsters, the Parents as Teachers Program, public preschool, and other programs, to further encourage and support parents and families in more fully participating in their children's education. Please describe how this will be accomplished.

> There will be monthly PAC meetings conducted at the school. The meetings will focus on how parents can support their children both academically and social emotionally. Review and revision of the ESSA, Title I school parental and family engagement plan and policy will be a standing item on each monthly agenda. Students will engage in goal setting activities BOY and MOY. Parents will receive copies of the students goal setting documents. Also, there will be three Parent "Data Day" Make and take sessions which will provide parents an opportunity to learn about each State and District assessment, engage in activities that they can do at home to support their children, and also review Benchmark materials to compare and contrast where the students performance is as to where grade level performance is.

Schools will ensure that information related to the school and parent and family programs, meetings, and other activities is sent to parents in understandable and uniform formats, including language. Please describe how this will be accomplished.

> Each print or verbal communication style will be accessible in both English and in Spanish. The format of the print communication will be the same so that it's easily understood and read. Everything in the print communication will be categorized by topic.

Policy Implementation Activities

☑ The LSC will approve the school improvement plan and monitor the CIWP.

☑
In the CIWP, the school identifies current parental and family engagement practices and outlines activities related to expanding parent and family partnership programs.

☑
The school will coordinate the parent and family engagement programs identified in the CIWP.

☑
The school will evaluate the Parent and Family Engagement Policy for effectiveness and make improvements as necessary.

Explain why any of the boxes above are unchecked: (type "n/a" if all are checked)

> N/A

School-Parent Compact   Complete

The school will provide high-quality curriculum and instruction in a supportive and effective learning environment that enables the participating student to meet the State's student academic achievement standards. Describe how the school will provide high-quality curriculum and instruction in a supportive environment. (Restate the school mission.)

Vision: Through collaboration and continuous learning, James N. Thorp School will be a place of excellence where all students are engaged in high quality, real-world learning. A professional and highly motivated staff, in partnership with parents, will encourage children to achieve their full potential and become responsible citizens who are lifelong learners Mission: The mission of the staff at James N. Thorp is:

To promote opportunities for all students to achieve to their maximum potential in all aspects of life - academic, social, emotional, and physical for the purpose of educating the whole child
To provide instruction and support to meet the needs of diverse learners in our school community
To educate every student with respect - maximizing their strengths and talents, honoring their beliefs, and working collaboratively to overcome their challenges

The school will hold parent-teacher conferences. Describe the kinds of parent-teacher conferences that will be held and the dates on which they are scheduled.

The school will hold parent teacher conferences in accordance with the CPS calendar. Teachers and parents will also be able to schedule conferences that meet more frequently as needed. Parent teacher conferences will be defined in the following categories: Goal Setting Focus -Make and Take (3 each year), Academic Focus, Social Emotional Focus, and Parent Concerns. Conferences can be requested by both parents and teachers.

The school will provide parents with frequent reports on their children's progress. Describe when and how the school will provide reports to parents.

Parent Portal information will be made readily available to all parents. Progress reports will be sent home during 5 week increments and reports cards every quarter. Graded student work will be sent home each week.

The school will provide parents access to staff. Describe when, where and how staff will be available for consultations with parents.

Parents will be provided staff preparation time, staff email addresses and the school phone number. Parents that schedule meetings with staff will be asked to schedule during non instructional time. Parents that request a meeting that is during instructional time (and is truly needed) will be allowed to meet with the teachers while the class is covered by another staff member.

The school will provide parents opportunities to volunteer and participate in their children's classes. Describe how and when parents and family members may volunteer, participate, and observe classroom activities.

Parent Volunteers will be recruited by classroom teachers and members of the LSC and PAC. Parents will be available to volunteer in the lunchroom, recess, hallway, and to assist teacher with making copies. Parents will also be able to volunteer with field trips . Parents can arrange with the classroom teacher to observe classroom activities at least 48 hours of the observation. Teacher will be able to chose as to whether or not administration will sit in during the observation.

The parents will support their children's learning. Describe how the parents will assist learning (i.e. monitoring attendance, homework completion).

Parents will read the material that is sent home with the students and communicate with school if information has not been getting home. They will make sure all documents that are required to be submitted if a student is absent is submitted. Parents will talk with their children about daily homework activities that are assigned. Parents will enroll in Parent Portal and check it weekly to stay abreast of student work completion and academic progress.

The parents will participate in decisions relating to the education of their children. Describe when, where and how parents will consult with the school.

Parents will be provided the opportunity to consult with the school about decisions relating to the education of their children during BAC and PAC meetings and scheduled activities. Parents will also be able to meet with teachers regularly to discuss concerns that need to be addressed. Parents will also be able to attend monthly administration parent events ("Coffee and Conversation")

The students will share the responsibility for improved student academic achievement. Describe how the students will assure academic achievement (i.e. good attendance, positive attitude, class preparation).

A school wide PBIS system will be in place. Students will be able to earn rewards by being an agent for academic success. For example, "Student of the Month", fieldtrips, awards, certificates, movie nights, game nights are ways in which students will be recognized for displaying academic success.

Parent Budget   Complete

Goals: Indicate goals, timeline of activities and training topics that are designed to assist parents and families with increasing their students' academic achievement. The overarching goal is to increase student academic achievement through parental and family engagement involvement; specify your goals.

The overaching goal for Parent Involvement is to increase student performance both academically and social emotionally by equipping parents with more knowledge and skills to support their children in both areas. The goals are as follows: 1)Have monthly PAC meetings with specific academic and/or social emotional focus. The presenter will be school staff and the topics will be directly aligned to the needs of our students and will also build better relations between parents and staff. 2)Recruit at least 10% of parents to attend each meeting. 3) travel to local museums or businesses for parents to engage in learning experiences that can be shared with the students to increase learning. 4)to provide a space for parents (Parent Room) to utilize for the meetings and or to use the resources for needs that will help improve student learning.

Allocate your Mandated Title 1 Parent and Family Engagement Funds to support your Parent and Family Engagement Program.

Account(s)	Description	Allocation	
51130, 52130	**Teacher Presenter/ESP Extended Day** For Teacher presenter, ESP Extended Day, please remember to put money on the benefits line. Non-Instructional pay rate applies.	$ 291	.00
53405	**Supplies** In addition to supplies for parent program, please use this account to also purchase books for parents only. Use this account for equipment with a per unit cost of less than $500.	$ 750	.00
53205	**Refreshments** Allocation CAN NOT EXCEED 25% of the Parent Budget. Refreshments must be used for Title 1 PAC meetings, trainings and workshops.	$ 300	.00
54125	**Consultants** For Parent Training Only. Consultant must have a CPS vendor number and paid with a Purchase Order after service is rendered (NO CHECKS ARE ALLOWED)	$ Amount	.00
54505	**Admission and Registration Fees, Subscriptions and memberships** For Parents use only.	$ 300	.00
54205 **Travel**	Buses for Parents use. Overnight Conference travel- schools must follow the CPS Travel Policy. The CPS Parent Overnight Travel Approval Form and Conference Travel Form must be completed.	$ 350	.00
54565 **Reimbursements**	Allocation CAN NOT EXCEED 25% OF THE Parent Budget. All Parent Reimbursements related to Title 1 parent and family engagement must be paid from this account. Receipts must be clear unaltered and itemized. School must keep all receipts.	$ 100	.00
53510 **Postage**	Must be used for parent and family engagement programs only.	$ Amount	.00
53306	**Software** Must be educational and for parent use only.	$ Amount	.00
55005	**Furniture and Equipment** Must have a parent room or a secure place to keep furniture/equipment. Cannot be placed in the main office or where staff and students have access too. To by used only by parents.	$ Amount	.00