



George Leland Elementary School / Plan summary

## 2018-2020 plan summary

### Team

| Name                    | Role                    | Email                | Access     |
|-------------------------|-------------------------|----------------------|------------|
| Turon Ivy               | Principal               | tmivy@cps.edu        | Has access |
| Palisha Daugherty       | Assistant Principal     | ptsmith1@cps.edu     | Has access |
| Lenard Robertson        | Dean of Students        | ldrobertson@cps.edu  | Has access |
| Jamaris Ealy            | Teacher                 | jealy@cps.edu        | Has access |
| Jacqueline Portee       | Teacher                 | jimportee@cps.edu    | Has access |
| Jacqueline Brooks-Paige | Diverse Learner Teacher | jlbroomspage@cps.edu | Has access |
| Courtney Banks          | Teacher                 | crbanks@cps.edu      | Has access |
| Shontreece Dupree       | Teacher/PPLC/LSC        | sddupree@cps.edu     | Has access |
| Susan Lee-Warner        | Teacher/PPLC/LSC        | sylee-warner@cps.edu | Has access |
| Naeem Karriem           | STEM Coach              | nkarriem@cps.edu     | Has access |
| Jacqueline Townes       | Teacher                 | jmiles1@cps.edu      | Has access |
| Kelly Bodkin            | Teacher                 | kabodkin@cps.edu     | Has access |

### Team meetings

| Date       | Participants  | Topic   |
|------------|---|---|
| 09/13/2017 | Turon Ivy, Palisha Daughrity, Lenard Robertson, Jamaris Ealy, Jacqueline Portee, Jacqueline Brooks-Paige, Courtney Banks, Shontreece Dupree, Susan Lee-Warner, Karriem Naeem, Jacqueline Townes, Kelly Bodkin | Purpose of the ILT, Roles School Vision and Mission, CIWP, Attendance Dashboard Reports |
| 09/27/2017 | Turon Ivy, Palisha Daughrity, Lenard Robertson, Jamaris Ealy, Jacqueline Portee, Jacqueline Brooks-Paige, Courtney Banks, Shontreece Dupree, Susan Lee-Warner, Karriem Naeem, Jacqueline Townes, Kelly Bodkin | TRC/DIBELS/Progress Monitoring & Interventions On Track                                 |
| 10/11/2017 | Turon Ivy, Palisha Daughrity, Lenard Robertson, Jamaris Ealy, Jacqueline Portee, Jacqueline Brooks-Paige, Courtney Banks, Shontreece Dupree, Susan Lee-Warner, Karriem Naeem, Jacqueline Townes, Kelly Bodkin | Taking a Look at Student Work from Unit 1 Math and Language Arts                        |
| 10/25/2017 | Turon Ivy, Palisha Daughrity, Lenard Robertson, Jamaris Ealy, Jacqueline Portee, Jacqueline Brooks-Paige, Courtney Banks, Shontreece Dupree, Susan Lee-Warner, Karriem Naeem, Jacqueline Townes, Kelly Bodkin | MTSS, On Track  |
| 11/08/2017 | Turon Ivy, Palisha Daughrity, Lenard Robertson, Jamaris Ealy, Jacqueline Portee, Jacqueline Brooks-Paige, Courtney Banks, Shontreece Dupree, Susan Lee-Warner, Karriem Naeem, Jacqueline Townes, Kelly Bodkin | Dashboard   |
| 11/29/2017 | Turon Ivy, Palisha Daughrity, Lenard Robertson, Jamaris Ealy, Jacqueline Portee, Jacqueline Brooks-Paige, Courtney Banks, Shontreece Dupree, Susan Lee-Warner, Karriem Naeem, Jacqueline Townes, Kelly Bodkin | Mathematics   |
| 12/13/2017 | Turon Ivy, Palisha Daughrity, Lenard Robertson, Jamaris Ealy, Jacqueline Portee, Jacqueline Brooks-Paige, Courtney Banks, Shontreece Dupree, Susan Lee-Warner, Karriem Naeem, Jacqueline Townes, Kelly Bodkin | Literacy, On Track, Instructional Planning  |
| 01/10/2018 | Turon Ivy, Palisha Daughrity, Lenard Robertson, Jamaris Ealy, Jacqueline Portee, Jacqueline Brooks-Paige, Courtney Banks, Shontreece Dupree, Susan Lee-Warner, Karriem Naeem, Jacqueline Townes, Kelly Bodkin | NWEA MOY  |
| 01/24/2018 | Turon Ivy, Palisha Daughrity, Lenard Robertson, Jamaris Ealy, Jacqueline Portee, Jacqueline Brooks-Paige, Courtney Banks, Shontreece Dupree, Susan Lee-Warner, Karriem Naeem, Jacqueline Townes, Kelly Bodkin | Science On Track  |
| 02/02/2018 | Turon Ivy, Palisha Daughrity, Lenard Robertson, Jamaris Ealy, Jacqueline Portee, Jacqueline Brooks-Paige, Courtney Banks, Shontreece Dupree, Susan Lee-Warner, Karriem Naeem, Jacqueline Townes, Kelly Bodkin | Student Work  |
| 04/04/2018 | Turon Ivy, Palisha Daughrity, Naeem Karriem, Kelly Bodkins Courtney Banks, Jacqueline Townes, Jacqueline Portee   | CIWP, On Track  |
| 04/25/2018 | Turon Ivy, Palisha Daughrity, Lenard Robertson, Jamaris Ealy, Jacqueline  | CIWP  |

Portee, Jacqueline Brooks-Paige, Courtney Banks, Shontreece Dupree, Susan Lee-Warner, Karriem Naeem, Jacqueline Townes, Kelly Bodkin

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05/09/2018 Turon Ivy, Palisha Daughrity, Lenard Robertson, Jamaris Ealy, Jacqueline Portee, Jacqueline Brooks-Paige, Courtney Banks, Shontreece Dupree, Susan Lee-Warner, Karriem Naeem, Jacqueline Townes, Kelly Bodkin CIWP, On Track

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05/23/2018 Turon Ivy, Palisha Daughrity, Lenard Robertson, Jamaris Ealy, Jacqueline Portee, Jacqueline Brooks-Paige, Courtney Banks, Shontreece Dupree, Susan Lee-Warner, Karriem Naeem, Jacqueline Townes, Kelly Bodkin CIWP

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06/06/2018 Turon Ivy, Palisha Daughrity, Lenard Robertson, Jamaris Ealy, Jacqueline Portee, Jacqueline Brooks-Paige, Courtney Banks, Shontreece Dupree, Susan Lee-Warner, Karriem Naeem, Jacqueline Townes, Kelly Bodkin

### School Excellence Framework

Culture of & Structure for Continuous Improvement

4 of 4 complete

#### Leadership & Collective Responsibility:

Score

Leadership & Collective Responsibility is characterized by an unwavering commitment to fulfilling a shared vision of success. There is a clear focus and high expectations for staff and students, motivating the entire school community to continue striving for success for every student.

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We continue to work towards establishing a strong, shared vision and mission. All stakeholders engaged in developing a plan of action to cultivate the capacity in others that helps them shift from a fixed mind set to one of growth, leadership, empathy, personalization and shared community ownership focus on the goals outlined in the school development plan that will continue to allow our students to grow academically, emotionally, and socially.

#### Guide for Leadership & Collective Responsibility

- **Set the direction and create a sense of purpose by building consensus on and implementing a shared vision.**
  - Consider the demographics of the school community in developing a shared vision.
  - Help stakeholders understand the relationship between the school's vision and their initiatives and priorities.
  - Consistently use informal and formal opportunities to champion and articulate the vision.
  - Act in ways that consistently reflect the school's core values, beliefs, and priorities in order to establish trust.
  - Ensure the school's identity, vision, and mission drive school decisions.
  - Use the Multi-Tiered System of Support framework as a standard for how to distribute leadership and make significant decisions both academically and social-emotionally.
- **Inspire a culture of collective responsibility for the success of ALL students in the whole school (not solely teacher's own students).**
- **Empower others to make or influence significant decisions.**
  - Build shared leadership structures and opportunities for job-embedded leadership training and development.
  - Capitalize on the leadership skills of others.
  - Constantly listen and synthesize what is heard, and learn from all sources.
- **Employ the skills to effectively manage change.**
  - Master skills associated with large-scale strategic planning processes and implementation of such plans.
  - Steer through the challenges associated with making improvements, both large and small.
- **Create and sustain a coherent instructional program (coordinated and consistent) with learning goals.**
- **Use the CPS Framework for Teaching to ground instructional guidance and coaching.**
  - Model ambitious goals for teaching and learning for all students, including priority groups.
  - Draw from the best available evidence to inform instructional improvement decisions.
- **Enable staff to focus and prioritize what matters most.**
  - Buffer staff from external distractions to the school's priorities and goals.
  - Limit school improvement goals to a few high leverage activities.
  - Prioritize teaching challenging content, engaging students in learning, rigor and ways to raise achievement.

Evidence, Measures, and Standards

| EVIDENCE, MEASURES, AND STANDARDS            |   |
|--|---|
| Suggested Evidence                           | <ul style="list-style-type: none"> <li>✓ School's vision, beliefs, and how it is shared (e.g. presentations to community, promotional materials)</li> <li>✓ Five Essentials – Program Coherence</li> </ul>                                      |
| Measures                                     | <ul style="list-style-type: none"> <li>✓ Five Essentials</li> </ul>   |
| Five Essentials                              | Effective Leaders<br>Collaborative Teachers   |
| CPS Framework for Teaching                   | <a href="#">4d. Growing and Developing Professionally</a><br><a href="#">4e. Demonstrating Professionalism</a>  |
| CPS Performance Standards for School Leaders | A1. Assesses the Current State of School Performance and Develops a CIWP<br>A2. Implements Data Driven Decision Making and Data Driven Instruction<br>A5. School Vision and Mission Drive Decision-Making<br>D4. Demonstrates Change Management |

### Instructional Leadership Team:

Score

The ILT is characterized by having a consistent structure for teacher leadership that is focused on creating and implementing the theories of action that improve teaching and learning. ILT meetings are a productive forum to identify challenges, collect and review evidence, exchange ideas, and propose and implement solutions to challenges to school improvement.

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The Instructional Leadership Team is comprised of teachers from all grade bands and subject matter, educational support staff, parents and administrators. We meet bimonthly for 90 minutes with an established focus/agenda from our ILT Planning Calendar. We continuously analyze school-wide data, student work, share best practices and identify areas for targeted improvement that are aligned to our Continuous Improvement Work Plan as evidenced through our agendas and action plans.

### Guide for Instructional Leadership Team

- **Engage in on-going inquiry (e.g. continuous improvement cycles) as a basis for improvement.**
  - Gain productive insight and take substantial new action or adjust strategy that clearly addresses root causes.
  - Relentlessly ask, "Is it working?" about every program, initiative, and strategy in the school.
  - Vet Initiatives and strategies on the basis of their direct or proven impact on outcomes.
  - Monitor if previous actions were implemented (fidelity) and working as intended. Ask, "If not, why not?"
- **Share leadership for improving teaching and learning with representative school members.**
  - Organize the team around a common understanding of team's purpose and instructional priorities.
  - Represent all relevant specialty content areas, programs, related services, and grade bands/department teams and is an appropriate size.
  - Represent a balance of work styles (e.g. task-oriented, provides push-back, synthesizes, etc.)
- **Use protocols and ask probing questions.**
  - Ask questions focused on factors within sphere of control and avoid a focus on student factors.
  - Use appropriate protocols and level of analysis (grade, school-wide, individuals) for meeting purpose.
  - Systematically consider root cause(s) based on thorough review of evidence.
- **Use timely and relevant data/evidence sources.**
  - Gather and use current and relevant local student, school, teacher performance (e.g. attendance data, assessment results), and operational data formatively to review and revise school and classroom practices as needed.
  - Disaggregate data for priority student groups (e.g. English learners, diverse learners).
- **Schedule and structure frequent meetings.**
  - Meet regularly (2-4 times per month).
  - Use an agenda with a clear focus.
- **Collaborate effectively, value transparency, and inform and engage stakeholders.**
  - All team members have equity of voice and are actively engaged in asking questions.
  - Celebrate small wins and improvements.
  - Regularly inform and engage stakeholders of key data and work of the ILT.
- **Build the capacity of teacher teams to lead cycles of learning and problem solving focused on student learning data and student work.**

### Evidence, Measures, and Standards

| EVIDENCE, MEASURES, AND STANDARDS                   |  |
|---|--|
| Suggested Evidence                                  | <ul style="list-style-type: none"> <li>✓ ILT Effectiveness Rubric Score</li> <li>✓ ILT artifacts (e.g. agenda, calendar, protocols, minutes)</li> <li>✓ Evidence that work of ILT has contributed to positive outcomes for students and staff</li> <li>✓ Teacher team agendas/minutes reflective of ILT focus</li> </ul> |
| Measures  | <ul style="list-style-type: none"> <li>✓ Five Essentials: Instructional Leadership</li> </ul>  |
| Five Essentials                                     | Effective Leaders<br>Collaborative Teachers  |
| MTSS Framework                                      | <a href="#">Shared Leadership, Evaluation of MTSS</a>  |
| CPS Framework for Teaching                          | <a href="#">4a. Reflecting on Teaching &amp; Learning</a><br><a href="#">4d. Growing and Developing Professionally</a><br><a href="#">4e. Demonstrating Professionalism</a>  |
| CPS Performance Standards for School Leaders        | A1. Assesses the Current State of School Performance and Develops a CIWP<br>A2. Implements Data Driven Decision Making and Data Driven Instruction   |
| NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING |  |
|   | <ul style="list-style-type: none"> <li>✓ <a href="#">Instructional Leadership Team Planning Tools</a></li> <li>✓ <a href="#">PLC and Mentoring Coaching Resources</a></li> </ul>   |

### Professional Learning:

Score

Professional Learning includes sufficient time, support, and 'safe practice' space to internalize new knowledge to change practice and beliefs. Adults persevere in collaboration with their colleagues to innovate and improve implementation of new practices.

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Stakeholders report professional development as rigorous and focused on student learning. Just as we try to target the needs of the students, we too try to target and focus our professional development to the needs of our staff. PK - 2 grade teachers have been involved in a year long book study of Guiding Reading (Fountas and Pinnell Guided Reading Second Edition) and Debbie Dillard's (Spaces and Places). Several teachers attended Golden Apples' Inquiry-based Learning, Teacher capacity was developed through teachers attendance at the Summits, PLCs and N3 P-2 Literacy professional developments. Continued partnerships with the STEM office, U of I Extension Learning Opportunities, Project Exploration, Peggy Norbert Museum, 40 STEM hours required of staff consist of 12 hours in house training by STEM Coaches, and 18 self-directed hours, etc...

Teachers also took advantage of the opportunity to work productively with teachers from other schools. To maximize their experience, they were given time to think carefully, execute theories and practices then evaluated and reflected on newly implemented practices and strategies. Teachers felt safe trying new strategies, refined skills, grappled with the implementation and shared newly gained knowledge and pedagogical skills. Beyond Weekly Grade Level Meetings teachers also met in self directed grade band teams and formed peer coaching opportunities for themselves to explore instructional best practice. Teachers/staff are building trusting and safe collegial relationships. REACH observations conducted with reflective, actionable and practical feedback. Professional learning opportunities are plentiful, more monitoring of implementation needs to occur by teacher leaders, the Instructional Leadership Team (ILT) and administrators.

### Guide for Professional Learning

- **Select and design professional learning (PL) to achieve school-wide improvement, including closing priority group achievement gaps.**
  - Use data to identify performance and practice gaps to inform PL plan.
  - Use research about best practices to identify potential learning and subject matter experts to support.
  - Solicit feedback from staff to inform selection of PL opportunities.
  - Provide PL relevant to the cultural and linguistic needs of students.
  - Provide both whole staff and differentiated PL to individual teacher levels.
- **Implement and sustain on-going, job-embedded professional learning (PL) (e.g. coaching, peer learning opportunities, action research)**
  - Recommend and/or provide PL opportunities directly related to individuals' specific areas of need and professional growth goals.
  - Encourage staff to broaden networks to bring new knowledge and resources to learning environment.
  - Teachers initiate opportunities for professional growth and proactively seek opportunities to enhance content knowledge and pedagogical skill.
- **Structure time for teachers to collaborate and learn together.**
  - Create schedules and systems to conduct peer observations, and coaching. Reflect on its impact.
  - Teachers provide and accept collegial support and feedback to/from colleagues.
  - Teachers participate in and facilitate professional inquiry in teams to advance student learning.
- **Make 'safe practice' an integral part of professional learning.**
  - Allow teachers ample time to try new strategies, refine skills, grapple with implementation problems, and share knowledge and experience.
  - Provide support that addresses the specific challenges of changing classroom practice. Provide coaching/mentoring support to validate continuing to work through struggles.
- **Monitor implementation to ensure staff uses new knowledge to improve practice and it is having the desired effect on practice and student outcomes.**
  - Conduct frequent non-REACH observations to provide coaching and actionable feedback.
- **Provide induction and support for new teachers.**
  - Assign each new teacher a mentor who is skilled in pedagogy and is an open, collaborative colleague.
  - Schedule a series of 'learning experiences' for new teachers that helps them navigate important initiatives (e.g. REACH) and provides information on school specific goals and resources.

### Evidence, Measures, and Standards

| EVIDENCE, MEASURES, AND STANDARDS                   |  |
|---|--|
| Suggested Evidence                                  | <ul style="list-style-type: none"> <li>✓ School's PD Plan – review for goal alignment – does the plan advance the school's improvement agenda?</li> <li>✓ PD agendas, PD feedback surveys</li> <li>✓ Teacher practice improving on the Framework for Teaching (e.g. Basic&gt;Proficient, Proficient&gt;Distinguished)</li> </ul> |
| Measures  | <ul style="list-style-type: none"> <li>✓ SQRP Attainment and Growth</li> <li>✓ Five Essentials: Collaborative Teachers</li> </ul>  |
| Five Essentials                                     | Effective Leaders<br>Collaborative Teachers  |
| MTSS Framework                                      | <a href="#">Shared Leadership, Curriculum &amp; Instruction</a>  |
| CPS Framework for Teaching                          | <a href="#">4a. Reflecting on Teaching &amp; Learning</a><br><a href="#">4d. Growing and Developing Professionally</a><br><a href="#">4e. Demonstrating Professionalism</a>  |
| CPS Performance Standards for School Leaders        | 82. Observes and Evaluates Staff and Gives Feedback to Staff<br>86. Professional Development Provided for Staff  |
| NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING |  |
|   | <ul style="list-style-type: none"> <li>✓ <a href="#">Teaching the Teachers</a></li> <li>✓ <a href="#">Making Better Use of Research</a></li> <li>✓ <a href="#">Upcoming Professional Learning Opportunities</a></li> <li>✓ <a href="#">Framework for Teaching PD Modules</a></li> </ul>  |

### Aligned Resources:

Resources (e.g. time, budget, staff, and community resources) are aligned to school priorities. Improving achievement guides resource allocation. Making the most of student time and staffing is a priority. The school organizes resources school-wide through schedules and staffing plans that target additional time and individual attention to those students who need it most and to highest priority subject areas.

Score

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The following community partners assists with a variety of resources: 15th District CPD Sports Mentoring, BUILD, Space to Grow, Purdue University, TutorMate, Kitchen Community, Discovery Education, Project Exploration and Loretto Hospital. We also received a Community Schools Initiative grant to extend learning opportunities through field trips and student based workshops additionally various Donor Choose and Target grants have been written by teachers for additional novel sets, technology, STEM challenges, field trips, physical education supplies and school supplies. Art and Dance teacher awarded a Creative Arts grant. After School Enrichment programming was enhanced by the Out-of-School Time (OST) grant.

### Guide for Aligned Resources

- **Design a school day that is responsive to student needs.**
  - Use CPS Instructional Time Guidelines to maximize instructional time.
  - Use CPS Instructional Block Guidelines to maximize academic-engaged time.
- **Align the budget to the CIWP priorities and the mission of the school.**
  - Avoid overemphasis on the purchase of products/programs that are not research based or do not respond to SEF needs.
  - Leverage strategic source vendors to maximize dollars.
  - Seek and obtain grants to support articulated needs.
  - Use grant funds strategically to support areas of highest need.
  - Maximize the use of supplemental funding to close any priority group achievement gaps.
- **Streamline purchase procedures to minimize lapses between ordering and receiving materials.**
- **Evaluate, to the extent possible, the consequences for student learning of resource allocation decisions to develop an evidence base of outcomes of particular uses of resources.**
- **Have a 'hiring team' and collaborative hiring process with clear selection criteria to identify and select best available candidates.**
  - Actively work to build a pool of potential staff members, particularly difficult to fill positions (e.g. staff to serve English learners).
  - Use an interview process including a protocol for questioning and select highly qualified candidates.
  - Require a classroom lesson demonstration to assess candidate expertise, philosophy and commitment.
  - Check teachers' previous performance at CPS schools.
- **Strategically assign teachers to grade and content areas to create a balanced team with a variety of strengths.**
  - Ensure all students have fair access to high-quality teachers in the school.
- **Effectively utilize Related Service Providers at the classroom level.**
- **Use data including teacher evaluations and exit interviews to inform a retention strategy.**
  - Create a positive climate and working conditions for teaching that attracts and retains educator talent.
  - Create opportunities for growth including opportunities for staff to assume additional leadership roles or pursue personal growth goals.
  - Track retention rates over time and use this information to isolate staffing strengths and identify opportunities to improve.
  - Solicit information from staff using exit interviews/surveys to understand reasons for leaving school or district.
- **Make outreach efforts to engage community members as partners and resources.**
- **Partner with one or more organizations that share the values of the school and have a complementary mission to the school's vision.**
  - Monitor the impact of partner organizations' activity.

Evidence, Measures, and Standards

| EVIDENCE, MEASURES, AND STANDARDS                   |   |
|---|---|
|   | <ul style="list-style-type: none"> <li>✓ Schedules</li> <li>✓ Teacher retention rates</li> <li>✓ Staff exit interviews/surveys (data on reasons for leaving school or district)</li> </ul>  |
| Suggested Evidence                                  | <ul style="list-style-type: none"> <li>✓ Candidate interview protocol documents</li> <li>✓ List of community-based organizations that partner with the school and description of services</li> <li>✓ Evidence of effectiveness of the services that community-based organizations provide</li> <li>✓ Budget analysis and CIWP</li> </ul>  |
| Measures  | <ul style="list-style-type: none"> <li>✓ Five Essentials</li> </ul>   |
| Five Essentials                                     | Effective Leaders, Collaborative Teachers   |
| MTSS Framework                                      | <a href="#">Shared Leadership, Curriculum &amp; Instruction, Family &amp; Community Engagement</a>  |
| CPS Framework for Teaching                          | <a href="#">4a. Reflecting on Teaching &amp; Learning</a><br><a href="#">4e. Demonstrating Professionalism</a>  |
| CPS Performance Standards for School Leaders        | A3. Allocates Resources to Support Student Learning, Prioritizing Time<br>B4. Hires and Retains Highly Effective Teachers   |
| NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING |   |
|   | <ul style="list-style-type: none"> <li>✓ <a href="#">Aligning Resources with Priorities: Focusing on What Matters Most</a></li> <li>✓ <a href="#">Instructional Supports</a></li> <li>✓ <a href="#">Strategic Source Vendor List</a></li> <li>✓ <a href="#">CPS Instructional Time Guidelines: Elementary School Overview</a></li> <li>✓ <a href="#">CPS Instructional Time Guidelines: High School Overview</a></li> <li>✓ <a href="#">CPS Instructional Block Guidance: K-2 Literacy</a></li> <li>✓ <a href="#">CPS Instructional Block Toolkits: Math</a></li> </ul> |

Expectations for depth & breadth of Student Learning

4 of 4 complete

### Curriculum:

Score

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The curriculum – what students should know and be able to do - makes standards come alive for students. All students have access to an academically rigorous curriculum that inspires students to think and contribute high quality work to authentic audiences beyond the classroom. The curriculum fully integrates academic and social emotional learning opportunities for all students, including diverse learners, English learners, and advanced learners. The school regularly examines the curriculum to check alignment to standards and opportunities for all students to meet those standards.

As we continue our challenge of ensuring all students are ready for success after high school and into college and career, we are driven by the Common Core Standards which focuses on developing the critical-thinking, problem-solving, and analytical skills students will need to be successful. Our vision is to move in the direction of personalized learning. The following is a listing of our strategies and resources we have aligned to our personalized learning model.

- Data driven student grouping and planning
- Customized learning pathways for every student
- Project based Learning
- Small group instruction
- Flexible learning environments for students
- Social and Emotional learning,
- Community partnerships to deepen pedagogy & reduce class size to advance student learning
- 21st Century Skills Integration
- Kagan Structures
- Utilization of Researched-based interventions for reading and math.

We need more vertical alignment of units of instruction in writing, language arts, and math  
Create and evaluate curriculum maps with vertical teams.

### Guide for Curriculum

- - **Align units of instruction (horizontally/vertically) to scope and sequence maps and pace units and lessons appropriately.**
  - Focus so units can be adequately addressed in the time available.
  - Examine formative data to determine mastery and pace. Discuss how much time it takes to adequately address the essential elements, and the viability of documents that articulate essential content and timing of delivery (e.g. pacing guides, curriculum maps).
- **Utilize the 'big ideas' that should be taught to determine whether students are being taught the body of knowledge, the understandings and the skills expected.**
  - Identify the essential understandings – what students should learn in greater depth. In other words, know 'covering everything but learning nothing' does not work.
- **Expose and extend opportunities for all students to grade appropriate levels of text complexity in all types of texts, including informational in all content areas.**
  - Articulate language goals that are separate from and support content goals. Literacy - reading, writing and speaking are essential 'learning tools' across the curriculum (disciplinary literacy).
- **Engage all learners in content areas by fully integrating opportunities for all learners, including:**
  - Diverse learners to demonstrate core knowledge and skills.
  - English Learners to develop academic language to demonstrate mastery.
    - Use English and native language development standards in addition to content standards to differentiate instruction and assessments for

- English learners, to ensure meaningful access to content, regardless of English language proficiency.
  - Understand research and implement programs to develop native language literacy for English learners.
    - Advanced learners to extend core knowledge and skills.
- **Integrate academic and social emotional learning.**
- **Connection to real world, authentic application of learning. For example,**
  - Provide opportunities for meaningful project-based learning.
  - Integrate field-based learning through partnerships with city institutions (e.g. museums), colleges, universities, and community based organizations.
- - Curriculum is culturally relevant/sustaining and provides opportunities to explore and celebrate students' communities, culture, history, and language.
  - Curriculum is tailored to the strengths, needs, and interests of each student.

## Evidence, Measures, and Standards

| EVIDENCE, MEASURES, AND STANDARDS                   |   |
|---|---|
| Suggested Evidence                                  | <ul style="list-style-type: none"> <li>✓ Curriculum maps, vertical/horizontal</li> <li>✓ Sequencing and pacing guides</li> <li>✓ Thematic units which cover multiple disciplines</li> <li>✓ Comprehensive unit plans including assessments</li> </ul>   |
| Measures  | <ul style="list-style-type: none"> <li>✓ SGRP Attainment and Growth</li> </ul>  |
| Five Essentials                                     | <ul style="list-style-type: none"> <li>Ambitious Instruction</li> <li>Effective Leaders</li> <li>Collaborative Teachers</li> </ul>  |
| MTSS Framework                                      | <a href="#">Curriculum &amp; Instruction</a>  |
| CPS Framework for Teaching                          | <ul style="list-style-type: none"> <li><a href="#">3a. Communicating with Students</a></li> <li><a href="#">3c. Engaging Students in Learning</a></li> <li><a href="#">1a. Demonstrating knowledge of content and pedagogy</a></li> <li><a href="#">1d. Designing Coherent Instruction</a></li> </ul>   |
| CPS Performance Standards for School Leaders        | <ul style="list-style-type: none"> <li>B1. Implements Curricular Scope and Sequence and Reviews Instructional Practices</li> <li>C1. Creates a Culture that Supports Social Emotional Learning and Effective Effort</li> </ul>  |
| NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING |   |
|   | <ul style="list-style-type: none"> <li>✓ CPS Content Frameworks: <a href="#">Math</a>, <a href="#">Science</a>, <a href="#">Social Science</a>, and <a href="#">Literacy</a></li> <li>✓ CPS Literacy Scope and Sequence</li> <li>✓ CPS Math Scope and Sequence Guidance</li> <li>✓ Digital Citizenship Curriculum</li> <li>✓ K-12 Financial Literacy Guide</li> <li>✓ Personal Finance 3.0 Course</li> <li>✓ Physical Education Scope &amp; Sequence</li> <li>✓ Health Education Scope &amp; Sequence</li> <li>✓ Interdisciplinary African &amp; African American Studies Curriculum</li> <li>✓ Interdisciplinary Latino and Latin American Studies Curriculum</li> </ul> |

### Instructional Materials:

Materials to present learning content and what the learner uses to demonstrate are characterized by variability and flexibility. Materials are identified and adapted to increase access to learning for all students. Materials include multimedia and embedded, just-in-time supports; varied tools and supports; alternative pathways, and varied levels of support and challenge. (adapted from UDL Guidelines 2.0)

Score

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Teachers use Creative Curriculum, Fountas and Pinnell level library, novels, Reading Streets in Kindergarten and one First Grade classroom, GO Math, Foss and STEMScopes for Tier 1 instruction. Words Their Way Phonics/Word Study Michael Heggerty Phonemic Awareness

We are a STEM school and our students have 1:1 technology (iPad or Chromebook) for instructional support. Teachers have access to projectors and Elmo document cameras for whole and small group instruction as well as tools for robotics. Students 4th - 5th are scheduled for additional STEM learning opportunities in the STEM Lab. All students are also scheduled for Technology Lab for one semester.

Utilizing a variety of software programs (STEMScopes, RAZ Kids, Khan Academy, Padlet, Kahoots!, Edmodo and Class Dojo) to meet the needs and learning styles of all the students.

## Guide for Instructional Materials

Instructional materials (including technology) are.....

- **Aligned to curricular plans and expectations of the standards.**
- **Varied and flexible.**
  - Are selected and adapted based on learning objectives and learner needs.
  - Include a variety of quality media, manipulatives and supplies to achieve valued learning outcomes.
- **Intentionally planned by identifying or adapting appropriate tools (including technology) for specific instructional needs.**
  - Student outcomes and developmental appropriateness determine when and who will use the materials.
  - Materials are updated/upgraded in response to new information and understandings.
- **Equitably available and accessible to all teachers and students.**
  - Teachers and students have available a variety of high quality, standards-aligned instructional materials and resources.
  - Materials are in English and native language for English learners.
  - Reference and resource materials are readily available and circulated throughout the school.
- **Include multimedia and embedded, just-in-time supports (e.g. hyperlinked glossaries, background information, and on-screen coaching) – for conveying conceptual knowledge.**
  - Students interact with instructional materials to engage all modalities in the learning process.
  - Technology is integral to students learning experiences.



- Units and lessons include grade-appropriate levels of texts and other materials so every student can access the content/skills.
- **Include tools and supports needed to access, analyze, organize, synthesize, and demonstrate understanding in varied ways – for learning and expression of knowledge.**
  - The needs of the students at different performance levels are met by using a variety of instructional materials that allow students to draw on all of their learning capacities.
  - The teacher models effective use of various materials.
  - Students understand that materials are a means to acquire language, knowledge, and competencies.
  - Technology enhances students' higher order, creative thinking and problem solving.
  - Materials connect subject area content to real life applications.
- **Include alternative pathways including choice of content, varied levels of support and challenge, and options for recruiting and sustaining interest and motivation – for engaging and learning.**
  - Students make choices about instructional materials as part of learning.
  - Materials address the needs of the total child: cognitive, linguistic, social, emotional, physical, and aesthetic.
  - Consumables are often non-print supplies that promote active, hands-on learning.

## Evidence, Measures, and Standards

| EVIDENCE, MEASURES, AND STANDARDS                   |   |
|---|---|
| Suggested Evidence                                  | <ul style="list-style-type: none"> <li>✓ Cross-section of materials from a variety of content areas and grade levels</li> <li>✓ Evidence of scaffolding and differentiation for all students to access the content/skills</li> <li>✓ Description of materials in curriculum and/or lesson plans</li> <li>✓ Presence of varied texts, supplementary media (e.g. videos)</li> </ul> |
| Measures  | <ul style="list-style-type: none"> <li>✓ SGRP Attainment and Growth</li> </ul>  |
| Five Essentials                                     | <ul style="list-style-type: none"> <li>Ambitious Instruction</li> <li>Supportive Environment</li> </ul>   |
| MTSS Framework                                      | <ul style="list-style-type: none"> <li>Curriculum &amp; Instruction</li> </ul>  |
| CPS Framework for Teaching                          | <ul style="list-style-type: none"> <li>1a. Demonstrating Knowledge of Content and Pedagogy</li> <li>1b. Demonstrating Knowledge of Students</li> <li>1c. Selecting Learning Objectives</li> <li>1d. Designing Coherent Instruction</li> </ul>   |
| CPS Performance Standards for School                | <ul style="list-style-type: none"> <li>A3. Allocates Resources to Support Student Learning, Prioritizing Time</li> </ul>  |
| NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING |   |
|   | <ul style="list-style-type: none"> <li>✓ <a href="#">Universal Design for Learning Guidelines 2.0</a></li> <li>✓ <a href="#">UDL PD Modules</a></li> <li>✓ <a href="#">CPS Integrated Library System (S.O.A.R.)</a></li> </ul>  |

### Rigorous Student Tasks:

The school regularly examines student work - what students are being asked to do on in their classrooms - across grades or courses in all content areas. Examining the texts and tasks students experience provides the necessary insight to gauge rigor and illuminate how the standards are actualized prompting the question whether or not approaches support the true spirit of college and career readiness. (adapted from The Education Trust – Equity in Motion Series)

Score

1 2 3 4

As we continue to move our instructions from a teacher directed platform to a student-centered and directed platform it is imperative to create and reinforce a PK - 8th grade curriculum of interdisciplinary instructions. We need to ensure the following:

- Authentic student work using methods that are specific to the discipline and applying what they know or what they are learning to solve complex problems
- a rigorous and relevant curriculum requires students to use knowledge to create and apply solutions to complex, real-world problems.
- establish protocols for reviewing student work
- vertical alignment of curriculum to determine levels of mastery as students move through the CCSS
- Ensure we ALL are conveying high learning expectations for ALL students and to develop structures that enable practice and perseverance for each individual student
- Align tasks with standards-based learning objectives that reflect the depth of knowledge expectations
- Task are integrative to draw on multiple standards
- Create an environment where students assume responsibility for high-quality work by persevering, initiating improvements, addressing critiques, making revisions, adding detail and/or helping peers.

### Guide for Rigorous Student Tasks

- **Begin with the belief that all students can learn. (see *Culture for Learning*)**
  - Convey high learning expectations for all students and develop structures that enable practice and perseverance for each individual student.
  - Create an environment where students assume responsibility for high-quality work by persevering, initiating improvements, addressing critiques, making revisions, adding detail and/or helping peers.
  - Communicate the necessity of attendance and engagement everyday in order to succeed.
- **Plan and assign tasks that are cognitively challenging for individual students and require students to provide evidence of their reasoning.**
  - Align tasks with standards-based learning objectives that reflect the depth of knowledge expectations.
  - Tasks are Integrative to draw on multiple standards.
  - Teach for Robust Understanding in Mathematics (TRU Math). Engage students with important mathematical ideas, not simply receiving knowledge, requiring students to engage in productive struggle.

- **Tasks reflect the key shifts in literacy.**
  - **Complexity:** Tasks reward close reading of complex text; Focus on comprehension of academic language, not obscure vocabulary.
  - **Evidence:** Cite evidence from text and write to sources, not decontextualized prompts.
  - **Knowledge (non-fiction):** Tasks embed reading and writing across disciplines with a variety of literary and informational complex texts and tasks and demonstrate comprehension through speaking, listening.
- **Tasks reflect the key shifts in mathematics.**
  - **Focus:** Tasks reflect a curricular and instructional focus on the major work in (e.g. operational fluency and number sense in K-2).
  - **Coherence:** Multi-grade progressions stress key beginnings (e.g. ratios in 6th grade) and key end points (e.g. fluency with multiplication in 3rd);
  - **Rigor:** Problems require construction of mathematical reasoning and critiques of other possible solutions.
- **Provide opportunities for students to create authentic work for real audiences (beyond the teacher) to motivate them to meet standards and engage in critique and revision.**
- **Examine student work to identify and showcase the qualities of strategic thinking that are both rich in content and relevant for students.**
  - Analyze models with students to build a vision of quality.
  - Use protocols to collectively reflect regularly on the level of cognitive demand asked of students across the school, particularly priority group students, to think strategically as speakers, listeners, readers, and writers.
  - Analyze student work samples as part of professional learning to best support students' attainment of quality work and standards.

## Evidence, Measures, and Standards

| EVIDENCE, MEASURES, AND STANDARDS                   |  |
|---|--|
| Suggested Evidence                                  | <ul style="list-style-type: none"> <li>✓ Cross-section of student work from a variety of content areas</li> <li>✓ Observation of student learning (e.g. learning walks/walkthroughs)</li> <li>✓ Focus group(s) and discussions with students</li> </ul>  |
| Measures  | <ul style="list-style-type: none"> <li>✓ SGRP Attainment and Growth</li> </ul>   |
| Five Essentials                                     | Ambitious Instruction  |
| MTSS Framework                                      | <a href="#">Shared Leadership, Curriculum &amp; Instruction</a>  |
| CPS Framework for Teaching                          | <ul style="list-style-type: none"> <li>1d. <a href="#">Designing Coherent Instruction</a></li> <li>2b. <a href="#">Establishing a Culture for Learning</a></li> <li>3b. <a href="#">Using Questioning and Discussion Techniques</a></li> <li>3c. <a href="#">Engaging Students in Learning</a></li> </ul>  |
| CPS Performance Standards for School Leaders        | B1. Implements Curricular Scope and Sequence and Reviews Instructional Practices   |
| NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING |  |
|   | <ul style="list-style-type: none"> <li>✓ <a href="#">Teaching for Robust Understanding in Mathematics (TRU Math)</a></li> <li>✓ <a href="#">Math Practices: What to Look For Observation Tool</a></li> <li>✓ <a href="#">Checking In: Do Classroom Assignments Reflect Today's Higher Standards?</a></li> <li>✓ <a href="#">Student Work Protocol (SWP)</a></li> <li>✓ <a href="#">Slice Protocol – Looking at Student Work</a></li> </ul> |

## Transitions, College & Career Access & Persistence:

Score

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The school creates pathways to success built on a vision in which all students leave secondary school with a clear plan for their initial postsecondary destination, whether in apprenticeship training, work, or college. All students have equal access to college preparatory curriculum to be successful. The school is characterized by structures for developing early postsecondary awareness and the knowledge and skills that lay the foundation for the academic rigor and social development necessary for college and career success. Students are equipped with the confidence in their ability to implement and adapt their plan throughout their lives as they and the world around them change. This vision sees students as the architects of their own lives. (adapted from Creating Pathways to Success, Ontario)

High school partnership with Michele Clark S.T.E.M. School; High School Counselors and Recruiters from several high schools conducted informational assemblies with seventh and eighth graders; Junior Achievement Days to stress STEM focus; attended S.T.E.M. Fest to learn about various STEM careers and academic pathways in college/university; research colleges with school counselor; set personal learning goals.

Most of our students have been limited to the confines of the Austin community. It is our mission to provide our students with the resources and opportunities to experience the rich cultures and diversities beyond their normal scope. Through the use of varied technological tools we will open the world to the classroom. Our goal is to enable our students to collaborate side-by-side with students from other schools, communities, and even students from other countries as a means to enhance their understanding of the world around them. Classes have taken virtual field trips through the use of Safari Montage and NASA. Some of our fourth grade students are sponsored by our partners at The Academy Group. These students will receive academic and career readiness mentorship throughout elementary, secondary, college and into their careers. Ultimately, it is our desire to break down the physical barriers of school and place real world experiences at the fingertips of our students.

## Guide for Transitions, College & Career Access & Persistence

- **TRANSITIONS - Have structures and processes in place to ensure successful transitions (e.g. into school , grade to grade, school to school, school to post-secondary).**
  - Mitigate the adverse effects experienced by some students in transition – such as arriving part-way through the school year – that can cause students to fall behind or become disengaged from school.
  - Monitor the progress of English learners after transition from services.
  - Provide programs and interventions that help students as they move from middle school through Freshmen year, including but not limited to: High School Investigation Days, CTE recruitment fairs, Freshmen Connection program (where budget allows), and a robust Freshmen Orientation program. Implement targeted holistic student supports the entire Freshmen year.

- Provide sustained summer learning experiences to minimize learning loss and support key transition periods (e.g. summers before Kindergarten, HS, and college).
  - Use student data and best practices research to develop focused programs.
    - Expand access beyond students who are struggling academically.
    - Provide school counseling and postsecondary advising transition support and follow-up during “Summer Melt” and the first year of college.
- **AWARENESS - Expose students early to academic/professional worlds beyond K-12.**
  - Provide students opportunities to discover personal talents and skills, identify career interests, and pursue coursework/activities necessary to reach personal, academic and career goals. Expose students to CTE Pathways around career options
  - Expose students to a range of career paths and the educational requirements of each to improve long-term planning and goal-setting.
  - Start the conversation about college in primary grades.
  - Make parents aware of academic opportunities and supports for their child.
- **READINESS – Ensure equitable access to college preparatory curriculum.**
  - Provide access to 8<sup>th</sup> Grade Algebra to all eligible 8<sup>th</sup> grade students.
  - Provide access to early college and career coursework and credential opportunities while in HS (e.g. AP credit, Dual credit, industry credentials (CTE), Seal of Biliiteracy)
  - Teach students to analyze their transcripts and test scores, as well as connect course selection, attendance, and grades to their continued success and access to postsecondary options, and adjust their actions and behavior to make progress toward graduation and their top postsecondary choice. Provide support and motivation to encourage B’s or better and improving attendance.
  - Create opportunities for students to explore college and career knowledge, mindsets, and skills necessary for academic planning and goal setting.
  - Find opportunities to work with all students on academic and personal behaviors, including persistence, engagement, work habits/organization, communication/ collaboration, and self-regulation.
  - In Naviance, develop an Individual Learning Plan that tracks coursework, college and career assessments, goal setting, 6th-12th grade milestones completion that culminates in a concrete postsecondary plan.
  - Provide opportunities for Dual Credit/Dual Enrollment
- **SUCCESS - Provide direct assistance to all students and families through every stage of the college selection, application, and entry process (Transition to College (HS))** including, but not limited to academic planning/advising to assist with:
  - Selecting colleges with the best institutional graduation rates for their level of qualifications. (Students of all qualification levels are more likely to graduate from college if they attend a postsecondary institution with high graduation rates)
  - Researching/comparing options including short and long-term financial outcomes, comparing college graduation rates, and other statistics to narrow down options.
  - Researching living wage options such as an apprenticeship or certification programs for students who wish to work after high school and/or want to delay college.
  - Applying to multiple colleges—generally three or more.
  - Navigating financial aid and capitalizing on grant and scholarship opportunities.
  - Equipping students and families with persistence strategies. (College Persistence Toolkit)
  - Help families learn about existing CTE career pathways, apprenticeships/pre-apprenticeship programs

## Evidence, Measures, and Standards

| EVIDENCE, MEASURES, AND STANDARDS   |  |
|---|--|
| Suggested Evidence  | <ul style="list-style-type: none"> <li>✓ Data on college visits and college fair information</li> <li>✓ Naviance Identity Data</li> <li>✓ Scholarships earned</li> <li>✓ Artifacts, plans, or timelines related to successful transitions structures</li> <li>✓ To &amp; Through data</li> </ul> |
| Measures  | <ul style="list-style-type: none"> <li>✓ College Enrollment, Persistence, Drop Out, and Attendance Rates</li> <li>✓ Early College and Career Credentials</li> </ul>  |
| Five Essentials   | <ul style="list-style-type: none"> <li>Ambitious Instruction</li> <li>Supportive Environment</li> </ul>  |
| MTSS Framework  | Curriculum & Instruction, Family & Community Engagement  |
| CPS Framework for Teaching  | 2b. Establishing a Culture for Learning  |
| CPS Performance Standards for   | C1. Creates a Culture that Supports Social Emotional Learning and Effective Effort   |
| NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING   |  |
| <ul style="list-style-type: none"> <li>✓ Researching College</li> <li>✓ CPS Advisory Framework</li> <li>✓ Preventing college plans from melting away</li> <li>✓ To &amp; Through Project</li> <li>✓ Redefining College &amp; Career Readiness</li> <li>✓ College Scorecard</li> </ul> | <ul style="list-style-type: none"> <li>✓ CPS College Persistence Toolkit</li> <li>✓ Meaningful Linkages Between Summer Programs, Schools, and Community</li> <li>✓ From HS to the Future (CCIB, 2006)</li> </ul>   |
| CPS SCHOOL EXCELLENCE FRAMEWORK 17  |  |

Expectations for depth & breadth of Quality Teaching

3 of 3 complete

### Instruction:

The teachers have finely honed instructional skills. They can shift from one approach to another as the situation demands by carefully monitoring the effect of their teaching on student learning. They seamlessly incorporate ideas and concepts from other parts of the curriculum into their explanations and activities. Their questions probe student thinking and serve to extend understanding. They promote the emergence of self-directed learners.

### Score

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Instructional best practices and structures have been established with all teachers. Implementation of these practices must be monitored more frequently with practical feedback for consistency and habit. Teachers were preparing Units aligned to the Common Core State Standards that incorporates the Universal Design for Learning principles that focused on maximizing learning opportunities for all learners. Instructional targets are data informed using the Student Profiles, Growth Reports from NWEA and Mclass reports.

Primary students progress monitor using DIBELS and TRC. School-wide progress monitoring using NWEA Screener, MARS tasks, exit slips and teacher directed assessments. Supplemental resources utilized are Compass Learning, Teachermate, Tutormate, IXL, Bookflix.

We need to switch from collecting unit plans to collecting and providing bi-weekly feedback on lesson plans.

Conduct informal observations with feedback must be provided to teachers

Establish peer walkthroughs and observations with established protocols

Additional individual data conversations on a regular basis

Need to invest in a Language Arts curriculum that encompasses grammar and writing

Need to invest in a Social Science curriculum

## Guide for Instruction

- **Plan a range of effective pedagogical approaches suitable to student learning of the content/skills taught and anticipate student misconceptions.**
- **Effectively communicate with students.**
  - Guide students to articulate the relevance of the objective(s) to learning.
  - Anticipate possible student misunderstanding.
  - Enable students to develop a conceptual understanding of content while making connections to their interests, knowledge, and experience.
  - Enable students to contribute to extending the content by explaining concepts to their classmates.
  - Build on students' language development and understanding of content.
  - Use vocabulary appropriately for students' ages and development. Students contribute to the correct use of academic vocabulary.
- **Use questioning and discussion as techniques to deepen student understanding and challenge.**
  - Use a variety of low- and high-level, open-ended, and developmentally appropriate questions to challenge students cognitively, advance high level thinking and discourse, and promote metacognition.
  - Use techniques that enable students to engage each other in authentic discussions about content. And, enable students to formulate their own questions and respectfully challenge one another using viable arguments based on evidence.
  - Encourage student responsibility for ensuring all voices are heard in the discourse and that all students are listening and responding to questions and answers from their teacher and peers.
  - Require students to cite textual evidence to support/develop a claim.
- **Engage students in learning.**
  - Scaffold instruction to ensure all students, including diverse learners and English Learners, access complex texts and engage in complex tasks.
  - Provide targeted supports to individual students or groups of students based on their identified needs.
  - Provide instruction designed to develop language domains for English learners.
- **Monitor the effect of teaching on student learning and integrate formative assessment into instruction.**
  - Monitor progress and check for understanding for individual students.
  - Change instructional practice based on analysis of current data.
  - Use universally designed assessments that allow for multiple pathways for students to demonstrate understanding of the objective(s).
  - Also see *Balanced Assessment*.
- **Persist in adjusting instruction so individual student misunderstandings or advanced needs are successfully accommodated.**
  - Intervene in a timely and effective way to help students who are struggling.
  - When formative assessments show a need for intervention or enrichment, make effective impromptu adjustments that individualize instruction.
  - Use progress monitoring data to trace effectiveness of interventions and student response to intervention.
- **Foster student ownership.** Create opportunities for students to have voice and choice in instructional tasks.

## Evidence, Measures, and Standards

| EVIDENCE, MEASURES, AND STANDARDS                   |  |
|---|--|
| Suggested Evidence                                  | <ul style="list-style-type: none"> <li>✓ Evidence of best practices (flexible grouping, cognitively demanding tasks, open-ended questions)</li> <li>✓ Informational observations, peer observations, learning walks</li> <li>✓ Lesson studies</li> </ul>   |
| Measures  | <ul style="list-style-type: none"> <li>✓ SQRP Attainment and Growth</li> <li>✓ REACH observation trends (de-identified)</li> </ul>   |
| Five Essentials                                     | <ul style="list-style-type: none"> <li>Ambitious Instruction</li> <li>Effective Leaders</li> <li>Supportive Environment</li> </ul>   |
| MTSS Framework                                      | Curriculum & Instruction   |
| CPS Framework for Teaching                          | <ul style="list-style-type: none"> <li>3a. Communicating with Students</li> <li>3b. Using Questioning and Discussion Techniques</li> <li>3c. Engaging Students in Learning</li> <li>3d. Using Assessment in Instruction</li> <li>3e. Demonstrating Flexibility and Responsiveness</li> </ul>   |
| CPS Performance Standards for School Leaders        | <ul style="list-style-type: none"> <li>B1. Implements Curricular Scope and Sequence and Reviews Instructional Practices</li> <li>B2. Observes and Evaluates Staff and Gives Feedback to Staff</li> </ul>   |
| NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING |  |
|   | <ul style="list-style-type: none"> <li>✓ CPS Framework for Teaching with Critical Attributes</li> <li>✓ CPS Framework for Teaching Professional Learning Modules</li> <li>✓ CPS Framework for Teaching Professional Learning Opportunities</li> <li>✓ Special Education Addendum</li> <li>✓ English Language Learner Addendum</li> </ul> |

**Balanced Assessment & Grading:**

Score

A balanced assessment system effectively measures the depth and breadth of student learning and monitors student progress towards college and career readiness. It also produces actionable data to inform planning for instruction, academic supports, and resource allocation. To meet these goals, a balanced assessment system must include multiple measures and be responsive to the needs of all students, including diverse learners and English learners.

1 2 3 4

We have a uniform grading scale, weights, and student goal setting sheets for BOY, MOY, and EOY.  
 Students in grades 6 - 8 are clustered and scheduled for Language Arts and Mathematics according to RITs, Some classes in K-5 participate in walking reading and math.  
 We need to develop 5 week interim assessment  
 more vertical alignment conversations need to happen to ensure there are no gaps in our Tier one instructions  
 Teachers adjust instructions to address identified gaps in student mastery. This data is sometimes used to combine and compare data across classrooms and allow teachers to work collaboratively to develop appropriate instructional responses.

**Guide for Balanced Assessment & Grading**

- **Use multiple measures (i.e. a range of assessment types and at multiple points in time) to supplement district-centralized assessments with other formative assessments to provide a more comprehensive picture of student learning.**
- **Use screening, diagnostic, and progress monitoring assessment to correctly identify specific gaps and monitor improvement, especially for students receiving Tier 2 and 3 services, in addition to Tier 1 core instruction. (also see *MTSS and Instruction*)**
- **Make assessments accessible to students, including diverse learners and English Learners through employing features of universal design and use of accommodations and, where needed, modifications.**
  - Provide accommodations in presentation (i.e. how assessment text and tasks are presented to students), response (i.e. how students provide their answers), and/or setting/timing (i.e. scheduling/location of assessment).
- **Utilize assessments that reflect the key shifts in literacy and mathematics in teacher created or selected assessments.** (see Rigorous Student Tasks)
- **Utilize assessments that measure the development of academic language for English learners.**
- **Have access to and analyze school-wide, teacher team, and classroom assessment data to determine instructional effectiveness and subsequent learning needs**
- **Improve and promote assessment literacy.**
  - Work together on building common assessments within a department, course, or grade level team.
  - Invest resources in helping teachers evaluate and improve the quality of formative assessments. For example, use the Assessment Design Toolkit.
  - Use common protocols and calibrate on scoring and grading in teacher teams.
  - Analyze quality and alignment of assessments and tasks to ensure they meet the expectations of the standards and embed various levels of complexity.
- **Have a grading system that clearly, accurately, consistently, and fairly communicates learning progress and achievement to students, families, postsecondary institutions, and prospective employers.**
  - Ensure that students, families, teachers, counselors, advisors, and support specialists have the detailed information they need to make important decisions about a student’s education.
  - Measure, report, and document student progress and proficiency:
    - Against a set of clearly defined cross-curricular and content-area standards and learning objectives collaboratively developed with staff.
    - Separately from work habits, character traits, and behaviors, so that educators, counselors, advisors, and support specialists can accurately determine the difference between learning needs and behavioral or work-habit needs. academic mindsets and behaviors (CCSR).
  - Ensure consistency and fairness in the assessment of learning, and assignment of scores and proficiency levels against the same learning standards, across students, teachers, assessments, learning experiences, content areas, and time.
  - Ensure grades are not used as a form of punishment, control, or compliance.

**Evidence, Measures, and Standards**

| EVIDENCE, MEASURES, AND STANDARDS   |  |
|---|--|
| Suggested Evidence  | <ul style="list-style-type: none"> <li>✓ Examples of a variety of teacher created and teacher selected assessments</li> <li>✓ Units and lesson plans with formative and summative assessments embedded in a long term plan</li> <li>✓ Evidence of assessment data analysis for the purpose of planning</li> <li>✓ Assessment calendar</li> <li>✓ Examples of gradebooks</li> <li>✓ School’s grading policy</li> <li>✓ Grade distribution reports (course success rates)</li> </ul> |
| Measures  | <ul style="list-style-type: none"> <li>✓ SGRP Attainment and Growth</li> </ul>   |
| Five Essentials   | Ambitious Instruction  |
| MTSS Framework  | Curriculum & Instruction   |
| CPS Framework for Teaching  | <ul style="list-style-type: none"> <li>1.e. Selecting Learning Objectives</li> <li>1.e. Designing Student Assessment</li> <li>3d. Using Assessment in Instruction</li> <li>4a. Reflecting on Teaching &amp; Learning</li> <li>4b. Maintaining Accurate Records</li> </ul>  |
| CPS Performance Standards for School Leaders  | 81. Implements Curricular Scope and Sequence and Reviews Instructional Practices   |
| Now What? Materials to Support Improvement Planning   |  |
| <ul style="list-style-type: none"> <li>✓ <a href="#">CPS Balanced Assessment Framework &amp; Assessment Models</a></li> <li>✓ <a href="#">Assessment Design Toolkit</a></li> <li>✓ <a href="#">Teacher Made Assessment Basics</a></li> <li>✓ <a href="#">Grading principals and guidelines</a></li> <li>✓ <a href="#">Great Schools Partnership –Grading + Reporting</a></li> </ul> |  |

### Multi-Tiered System of Supports:

Score

The school is characterized by full implementation a system of academic and social emotional (SEL) supports for all students. Every day, in all classrooms, all teachers provide: Universal instruction in the core curriculum - academic & SEL (Tier 1) to all students; additional targeted academic and SEL supports (Tier 2) where needed; and deep and intense supports (Tier 3) based on individual and small group needs. The school also monitors On Track data (grades/GPA and attendance (ES), and course credits (HS)) to provide interventions/supports for students at risk for failure and/or truancy.

1 2 3 4

Students in grades 6-8 are scheduled for math and language arts by RIT; All teacher and student schedules allow for a MTSS block; 80% set as mastery level for learning;. Students are Tiered based upon the mastery of the standards; teachers individualize instructions based upon students' needs; progress monitoring of DIBELS/TRC to monitor the effectiveness of scientifically research-based literacy interventions; Compass Learning quizzes and NWEA Screener used to progress monitor NWEA; small group instructions/guided reading based upon formative assessment data; monitoring and recognition of On-Track students; supports provided by A Knock-at-Midnight to intervene or prevent chronic absenteeism; Off track report used to establish supports and interventions for students receiving less than a C in language arts and mathematics; five and ten day notices mailed, home visits, parent/administrator conferences, a Knock-at-Midnight; institutionalize weekly and monthly attendance acknowledgements, attendance incentives, awards assemblies for academics and attendance

### Guide for Multi-Tiered System of Supports

- **TIER 1 - Persist in adjusting instruction so individual student misunderstandings or advanced needs are successfully accommodated. (3e)**
  - Intervene in a timely and effective way to help students who are struggling.
  - When formative assessments show a need for intervention or enrichment, teachers make effective impromptu adjustments that individualize instruction for students.
  - Use progress monitoring data to trace effectiveness of interventions and student response to intervention.
- **TIER 1 - Customize the learning environment, pace, and approach of teaching and curriculum in order to meet each learners' individual needs ('Personalized Learning').**
  - Empower student to advance their learning.
  - Use up-to-date individual student profiles that include strengths, needs, motivations, and outlines an individualized path to reach his/her goals.
  - Classrooms are student-centered with student agency.
  - Each student has the opportunity to advance upon demonstrating mastery.
- **ON TRACK - Provide universal supports to prevent failing and absenteeism and targeted interventions for grades below "C" or chronic absenteeism. (On Track)**
  - Identify students off track due to low attendance and poor course performance and provide intensive supports to address root causes of why students have low grades and poor attendance.
- **TIER 2 & 3 - Collaborate and work as teams of teachers and Related Service Providers (RSP) to plan and monitor targeted student support with varied instructional strategies and SEL support of varying degrees of intensity for all students.**
  - Monitor students requiring and receiving targeted and intensive instruction/interventions.
  - Use the Problem Solving Process to plan Tier 2 and 3 instruction/interventions.
  - Determine appropriate interventions for students or groups of students not making adequate progress.
  - Use progress monitoring data to track effectiveness of interventions and student response to intervention.
- **TIER 2 & 3 – Implement Personal Learning Plans (PLP) goals and intervention strategies for students requiring school year supports as described in Elementary School Promotion Policy (Board Report 09-1028-PO2).**
  - Ensure implementation of these plans, review subsequent 5 week data, determine the effectiveness of the strategies and adjust plans as needed.
- **Communicate to parents/guardians the additional supports and/or interventions provided for their child to better align school and home environments.**

### Evidence, Measures, and Standards

| EVIDENCE, MEASURES, AND STANDARDS            |  |
|--|--|
| Suggested Evidence                           | ✓ Evidence of multi-tiered system of supports (e.g. progress monitoring data, menu of available interventions in use, teacher team protocols in use) |
|  | ✓ Evidence of Personal Learning Plan (PLP) implementation  |
|  | ✓ Integrated data system that informs instructional choices  |
|  | ✓ Flexible learning environments   |
|  | ✓ Use of student learning plans  |
|  | ✓ Use of competency-based assessments  |
|  | ✓ Use of personalized learning rubric  |
|  | ✓ Evidence of On Track monitoring and supports   |
|  | ✓ SQRP Attainment and Growth   |
|  | ✓ Attendance Rates   |
| Measures                                     | ✓ Course success rates (e.g. grade distributions, pass/failure rates)  |
|  | Ambitious Instruction  |
|  | Collaborative Teachers   |
| Five Essentials                              | Supportive Environment   |
|  | <a href="#">1a. Demonstrating knowledge of content and pedagogy</a>  |
| CPS Framework for Teaching                   | <a href="#">1b. Demonstrating Knowledge of Students</a>  |
|  | <a href="#">1d. Designing Coherent Instruction</a>   |
|  | <a href="#">2d. Managing Student Behavior</a>  |
|  | <a href="#">3d. Using Assessment in Instruction</a>  |
|  | <a href="#">3e. Demonstrating Flexibility and Responsiveness</a>   |
|  | <a href="#">4b. Maintaining Accurate Records</a>   |
| CPS Performance Standards for School Leaders | B3. MTSS Implemented Effectively in School   |

Expectations for Quality & Character of School Life

6 of 6 complete

**Culture for Learning:**

Score

1 2 3 4

A culture for learning is characterized by a school atmosphere that reflects the educational importance of the work undertaken by both students and staff. It describes the norms that govern the interactions among individuals about the mindsets (e.g. ability/confidence to grow with effort), academic behaviors (e.g. attending classes, completing assignments), the learning strategies and skills, the value of perseverance despite challenges and obstacles, and the general tone of the school. The classroom is characterized by high cognitive energy, by a sense that what is happening there is important, and that it is essential to "get it right." There are high expectations for all students. The classroom is a place where teachers and students value learning and hard work, and students take visible delight in accomplishing their work. Staff believe they can make a difference, that their hard work is the fundamental cause of student achievement, and are invested in student outcomes.

Administration has worked with the leadership team to develop a one page Personalized Learning Plan that highlights the goals, structures and tools and strategies to ensure that every student's learning plans are met. We leveraged parent meetings, staff professional development sessions, and our students to become well versed in how the Personalized Learning Plan connects to our day-to-day tactical work at the school. The plan directly connects to our mission, our blueprint for success and instruction. Create a culture with a shared belief about the importance of learning and hard work.

We celebrate scholars achievement by recognizing: Student of the Week/Month selected based on growth, effort, teamwork

Each student has differentiated, personalized learning goals in each subject - for example, students are grouped based on whatever skill they are working towards. Learning objectives are communicated with all students at the start of each lesson: teachers will convey high learning expectations for all students; we will track growth and attainment (NWEA/MAP, TRC, etc). Small group instruction in every class allows for each student to be pushed to achieve growth - regardless of what their current academic performance; frequent in-class tracking and celebration around student growth goals;

We seek to have teachers establish level of trust in classroom community so that students feel comfortable asking for help;

Encourage students to take ownership and pride in their work and school;

Teachers will provide frequent feedback that is specific to each student, provides reminders on school expectations; Develop academic mindsets and behaviors; Students are given opportunities to correct work for improved grades - directly correlating hard work with success, while reminding students that we there's always an opportunity to improve.

**Guide for Culture for Learning**

- **Create a culture that reflects a shared belief in the importance of learning and hard work.**
  - Use strategies to reinforce and cultivate student curiosity.
  - Make learning goals relevant to students, and inspire students to stay committed to their learning goals.
  - Consistently communicate the expectation that all students can achieve at high levels.
  - Utilize strategies to encourage daily and timely attendance.
- **Convey high learning expectations for all students and develop structures that enable practice and perseverance for each individual student.**
  - Clearly display school-wide expectations for academic and personal success throughout the building.
  - Set high expectations according to grade-appropriate learning objectives.

- Differentiate expectations so all students stretch to not only meet but exceed personal learning goals.
- Recognize high levels of student achievement. All students receive recognition.
- Encourage student resilience and hard work.
- Ensure students feel safe to share misunderstandings and struggles.
- **Encourage students to take ownership and pride in their work where students assume responsibility for high-quality work by persevering, initiating improvements, addressing critiques, making revisions, adding detail and/or helping peers.**
  - Students self-assess (e.g. checking own work before giving to teacher) to develop a reflective habit of mind essential for improvement. This ensures students take responsibility for their own learning, focuses attention on criteria for success, and increases effort and persistence.
- **Provide students frequent, informative feedback.**
  - Tell/show students what they have done well (through positive reinforcement) and what they need to do to improve, including clarifying criteria and goals.
  - Give feedback on the task, the processes used to complete the task, and on the student's ability to self-regulate their own learning.
- **Develop academic mindsets and behaviors.**
  - Teach a growth mindset that over time with effort and practice, students can learn and succeed.
  - Encourage students' sense of belonging to the school and classroom community (see Relational Trust).
  - Employ strategies including ongoing monitoring and support of students' academic behaviors.
  - Praise effort and process. For example, "Good job, that must have taken a lot of effort" instead of, "Good job. You must be really smart."

## Evidence, Measures, and Standards

| Evidence, Measures, and Standards   |  |
|---|--|
| Suggested Evidence  | ✓ Sample of individual student learning goals from a cross-section of teachers     |
| Evidence  | ✓ Also review student work: evidence from Rigorous Student Tasks                   |
| Measures  | ✓ Five Essentials – Ambitious Instruction<br>✓ SQRTP Attainment and Growth         |
| Five Essentials   | Ambitious Instruction<br>Collaborative Teachers<br>Supportive Environment          |
| <a href="#">MTSS Framework Curriculum &amp; Instruction</a>   |  |
| CPS Performance Standards for School Leaders  | C1. Creates a Culture that Supports Social Emotional Learning and Effective Effort |
| Now What? Materials to Support Improvement Planning   |  |
| ✓ <a href="#">Teaching Adolescents: The Role of Non-cognitive Factors in Shaping School Performance</a> |  |
| ✓ <a href="#">Framework for Teaching Companion Guide p. 50</a>  |  |
| ✓ <a href="#">Social Emotional Learning Supports (cps.edu/SEL)</a>                                      |  |
| ✓ <a href="#">ASCA Mindsets &amp; Behaviors</a>   |  |

### Relational Trust:

The school is characterized by high levels of relational trust between all school participants - the "glue" or the essential element that coordinates and supports the processes essential to effective school improvement. Interactions, both between the teacher and students and among students, are highly respectful, reflecting genuine warmth and caring. Students contribute to high levels of civility. Interactions are sensitive to students as individuals, appropriate to the ages and development of individual students, and to the context of the class. The net result of interactions is that of academic and personal connections among students and adults.

### Score

1 2 3 4

Interactions are positive, caring and respectful and adults act as advocates ;Attendance incentives are in place, peer awareness of the importance of attendance, peer support, Mustang bucks; opportunity peer relationships, dances, sports activities; Development of system that allows for varying grade level interactions that include reading to younger students, mentoring younger students, etc;

Continue to promote and enhance our expectations of academic and social code of conduct; increase use of Mustang bucks to increase positive interaction between staff and students alike;

Supportive of each others personalized learning levels; Train staff to be sensitive to students with homeless situations, gender identity, health, etc; Sharing information with all staff who work with that child; support teachers who take lead in school improvement; be supportive with schedules and accommodating changes; being supportive and flexible with scheduling to support incentive plans; prep teachers/pullout are used to support and enhance student learning;

Our Social and Emotional Leadership Team is also comprised of teacher leaders, support staff, community partners and the principal. This team will meet on a monthly basis to ensure that teachers embed the SEL competencies (self-management, self regulation, collaboration, etc.) are manifested in school and in daily life. This team assures that teachers incorporate empathy into action through thoughtful lesson planning. Our future plans include to integrate technology to afford every child a voice to help build their resilience.

### Guide for Relational Trust

- **Develop trusting relationships with students so each student has at least one trusted adult in the school.**
  - Adults are responsible for occasional check-ins or serve as mentors.
- **Adult-student interactions are positive, caring, and respectful.**
  - Ensure a greater proportion of interactions are positive (as opposed to corrective) between staff and student consistently school-wide.
- **Student interactions are mutually supportive and respectful, with strong norms for positive behavior.**
  - Create opportunities for students to build positive relationships with peers.



- Create opportunities for older students to mentor younger students.
- **Understand diversity and its impact on student learning; recognize and integrate the learning opportunities that come from a diverse community.**
  - Create opportunities for students to learn about the community they serve (e.g. culture and neighborhoods).
  - Have mutual respect for individual differences (e.g. gender, race, culture, etc.) at all levels of the school—student-student; adult-student; adult-adult and overall norms for tolerance.
  - Provide training to engage diverse families and communities.
- **Support and respect one another, personally and professionally (Teacher-Teacher Trust, Teacher-Principal Trust)**
  - Respect other teachers who take the lead in school improvement efforts.
  - Respect colleagues who are experts at their craft.
  - Exchanges are marked by genuinely listening to what each person has to say and by taking these views into account in subsequent actions. Even when people disagree, individuals can still feel valued if others respect their opinions.
  - Personal regard springs from a collective willingness to extend beyond the formal requirements of a job definition or a union contract (e.g. openness or reaching out to others).
- **Utilize relationships as a means of deterring truant behavior brought on by unspoken hurdles a child may be facing.**

## Evidence, Measures, and Standards

| EVIDENCE, MEASURES, AND STANDARDS                   |  |
|---|--|
| Suggested Evidence                                  | <ul style="list-style-type: none"> <li>✓ Five Essentials/My Voice, My School Survey</li> <li>✓ School Climate Standards Self-Assessment</li> </ul>   |
| Measures  | <ul style="list-style-type: none"> <li>✓ Five Essentials</li> </ul>  |
| Five Essentials                                     | <ul style="list-style-type: none"> <li>Collaborative Teachers</li> <li>Supportive Environment</li> </ul>   |
| MTSS Framework                                      | <a href="#">Shared Leadership, Family &amp; Community Engagement</a>   |
| CPS Framework for Teaching                          | <ul style="list-style-type: none"> <li><a href="#">1b. Demonstrating Knowledge of Students</a></li> <li><a href="#">2a. Creating an Environment of Respect and Rapport</a></li> </ul>  |
| CPS Performance Standards for School Leaders        | <ul style="list-style-type: none"> <li>D2. Creates, develops and sustains relationships that result in active student engagement in the learning process</li> <li>E1. Creates a Culturally Responsiveness Climate</li> </ul> |
| Now WHAT? Materials to Support Improvement Planning |  |
| ✓   | <a href="#">Social Emotional Learning Supports (cps.edu/sel)</a>   |
| ✓   | <a href="#">Trust in Schools: A Core Resource for School Reform (ASCD)</a>   |
| ✓   | <a href="#">Creating a School Community (ASCD)</a>   |

### Student Voice, Engagement, & Civic Life:

Students are interested and engaged in learning, invested in their school, and contributing to their community. The school provides early and ongoing exposure to a wide range of extracurricular activities and rigorous courses and programming.

Score

1 2 3 4

Leland has some positive culture of student voice, engagement and civic life. Areas of focus include; More student voice within Leland with the creation of student council to help communicate information to the students body; Allow more student input for attendance incentives, suggestions for clubs and sports they are interested in pursuing, allowing classes to vote on ideas  
Increase community focus-  
Leland students and staff get involved in community activities such as volunteering at local community organizations, schools, etc. Create ways to bring the community into the school i.e. volunteers, organizations, etc.)

## Guide for Student Voice, Engagement, & Civic Life

### Study politics

- Teachers teach about the structure and function of government as well as local, national, and international political structures and power dynamics.
- Teachers invite students to reflect on their own role in the political landscape, engage in analyses of power, and identify strategies they can use to utilize civic power as an individual and as a member of a community.
- **Become informed voters and participants in the electoral process**
  - Students learn about the history and structures of the local and national voting process and ballot issues and candidates.
  - The school supports non-partisan engagement in all parts of the electoral process, including voter education, voter mobilization and registration.
  - There are a variety of school/classroom activities or simulations that support student voter preparation and participation in the electoral process.
- **Engage in discussions about current and controversial issues.**
  - Students prepare for discussions, learn about issues that matter to them through deliberation, evaluate evidence from a range of sources, consider competing views, develop arguments, and deepen their viewpoints.
  - With teachers' support, students learn how to engage in and lead respectful and productive democratic discussions where everyone expresses their viewpoints, shares evidence, and listens to one another.
  - Teachers teach how to find different points of view online and instruct how to engage in respectful, informed, and productive online dialogue.
- **Explore their identities and beliefs**
  - Teachers design learning experiences that enable students to explore how their identities influence their lived experiences and their perspectives.
  - Students are encouraged to learn about and understand the perspectives of those who have different identities and beliefs.
  - School staff reflect on their own identities and consider how that impacts their role and support of teaching and learning with youth.
- **Exercise student voice**
  - Students can participate on multiple decision/policy making bodies and their perspectives are regularly included in decisions at their school.
  - Student Voice Committee represents the diversity of the school, addresses school-based issues, and regularly gathers input from their peers to inform

- and impact school policy and decisions.
  - Teachers respond to and integrate students' lived experiences, perspectives, and interests in class.
  - Authentically **interact with civics leaders**
  - Students learn about community, city, state, and national civic leaders and their roles in civil society.
  - School staff support engagement with civic leaders by inviting them into classrooms/the school and identifying face-to-face or online avenues for students to share their feedback and perspectives with civic leaders.
- **Engage with their community**
  - Students complete at least 2 service learning projects before graduation in which they gain exposure to civic organizations, leaders, and careers. Students gain tools to work cooperatively in partnership with peers, community members, and organizations to advance a specific cause
- **Take informed action** where they work together to propose and advocate for solutions.
  - Students research and analyze issues that matter to them, identify root causes, develop a theory of action, determine relevant audiences, outline specific goals, implement a response, and reflect before, during and after experiences.
  - Students use social and digital platforms to raise awareness about issues, produce and circulate multimedia content, and mobilize involvement.
- Experience a **Schoolwide civics cultur**
  - School leaders articulate a commitment to and vision for the importance of civic learning; students are civic leaders in the school.
  - Schools integrate civic learning across the curriculum, including projects that address relevant issues in their schools and communities.
  - School staff have professional development, collaboration time, and curriculum resources to infuse civic learning across disciplines.
  - Systems and structures exist where students are invited to participate in shaping school's policies, goals, instruction, and climate.

## Evidence, Measures, and Standards

| Evidence, Measures, and Standards            |  |
|--|--|
| Suggested Evidence                           | <ul style="list-style-type: none"> <li>▪ INVMS Student Survey completion rates and results</li> <li>▪ Artifacts from student-run organizations and events (including SVCs)</li> <li>▪ Meeting minutes/agendas that include student participation</li> <li>▪ Policies regarding student engagement in decision making</li> <li>▪ Service learning reports and/or reflections of SL projects</li> <li>▪ Unit and curriculum maps, rubrics, assessment artifacts</li> <li>▪ Evidence of student work</li> <li>▪ Democracy School recognition</li> </ul> |
| Measure                                      | ✓ Five Essential – Supportive Environment  |
| Five Essential                               | Supportive Environment   |
| MTSS Framework                               | Curriculum & Instruction, Family & Community Engagement  |
| CPS Framework for Teaching                   | 2a. Creating an Environment of Respect and Rapport<br>2b. Engaging Students in Learning  |
| CPS Performance Standards for School Leaders | D3. Utilize Feedback from Multiple Stakeholders for School Improvement   |
| Content Standards                            | Illinois Social Science Standards, Illinois Social Emotional Learning Standards, CCSS ELA, NST Standards   |

### Safety & Order:

The school is characterized by high levels of safety and order. Students feel physically and emotionally safe from harm, and adults work to actively maintain a safe, orderly school environment.

### Score

1 **2** 3 4

We have safety procedures in place to ensure the safety of all stakeholders; CHAMPS implemented in primary and intermediate classrooms to manage classroom procedures; Emergency Evacuation policies and procedures are practiced regularly; teachers given time to practice and establish classroom routines and procedures with students; PBIS lessons plans to teach positive behavior expectations; Arrival, dismissal and other school-wide transitions are improving and adjusted as needed to ensure a safe and orderly climate; Active supervision is used by some personnel in all setting; (dean of students, administrators, security officers and SECAs supervise recess, cafeteria and hallways; middle school teachers are to step into the halls during transitions to supervise student movement); Culture and Climate Team oversee the distribution of Mustang Bucks which are used to reinforce positive student behavior, Staff Handbook includes clear expectations and criteria established for office referrals versus classroom managed behavior.

### Guide for Safety & Order

- **Ensure students and adults feel physically, socially, intellectually, and emotionally safe throughout the school.**
- **Provide clear procedures for reporting and responding to safety concerns.**
- **Manage efficient and orderly transitions between activities.**
  - Manage classroom routines and procedures to maximize instructional time.
  - Orchestrate the environment so students contribute to the management of classroom routines (e.g. transitions) without disruption of learning).
  - Arrival, dismissal, and other school-wide transitions are safe, efficient, and orderly.
- **Provide a framework for positive behavior throughout the school based on shared values and expectations.**
  - Have shared expectations for positive behavior. (See Restorative Approaches to Discipline)
- **Teach, model, and reinforce (by all staff members) clear behavior expectations for all areas of the school.**
  - All adults use active supervision (move, scan, and interact) in all settings.
- **Have a voice and take informed action.**
  - Students are included in key conversations about their learning experience and work with the principal and staff to identify issues and implement solutions. (e.g. student voice committee).
  - Students initiate and lead some school improvement initiatives.
  - Students participate in democratic decision-making at the school level.

- Students identify and research issues of relevance and work together to propose/advocate for solutions.
- **Emphasize proactive, instructive, and restorative approaches to student behavior and minimize punitive consequences through policies and procedures. (See Restorative Approaches to Discipline)**
  - Adults correct misbehavior in ways that reinforce established expectations and cause minimal disruption to learning.
- **Clarify criteria for office referrals versus classroom managed behavior.**

## Evidence, Measures, and Standards

| EVIDENCE, MEASURES, AND STANDARDS                   |  |
|---|--|
| Suggested Evidence                                  | ✓ MVMS score – "Safety"  |
|   | ✓ % of teachers proficient or distinguished in 2c (Management of Transitions) on the Framework for Teaching? |
|   | ✓ Examples of teacher practice improving in Domain 2 of the Framework for Teaching.                          |
| Measures  | ✓ School Climate Standards Rubric/Assessment   |
|   | ✓ Five Essentials – Supportive Environment score   |
| Five Essentials                                     | Supportive Environment   |
|   | MTSS Framework: <a href="#">Curriculum &amp; Instruction</a>   |
| CPS Framework for Teaching                          | <a href="#">2a. Creating an Environment of Respect and Rapport</a>   |
|   | <a href="#">2c. Managing Classroom Procedures</a>  |
| CPS Performance Standards for School Leaders        | <a href="#">2d. Managing Student Behavior</a>  |
|   | A4. Creates a Safe, Clean and Orderly Learning Environment   |
| NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING |  |
| ✓   | <a href="#">Social Emotional Learning Supports (cps.edu/sel)</a>   |

### Restorative Approaches to Discipline:

The school is characterized by having and implementing policies and procedures that emphasize proactive, instructive, and restorative approaches minimizing punitive consequences. Discipline practices primarily focus on shaping behavior as opposed to punishing behavior. The school only uses out-of-school suspension as a last resort and utilizes a systems-change approach to bring about a more restorative culture. The school is also characterized by strong and consistent school and classroom climates. The school reinforces positive behaviors and responds to misbehaviors in calm, respectful, and thoughtful ways, teaching students important social and emotional skills that enable them to get along with others, make responsible decisions, and focus on learning. When misbehavior occurs, the school seeks to understand the underlying reasons (root cause) in order to design a response that effectively changes student behavior using a menu of instructive, corrective and restorative responses.

Score

1 **2** 3 4

The school is implementing research based strategies to support social and emotional development for all students. The school implements a range of interventions to provide targeted and intensive support for SEL. There is a system of managing referrals and assigning students to interventions.

## Guide for Restorative Approaches to Discipline

- **PROACTIVE - Reinforce positive student behavior with clear expectations, routines, and procedures.**
  - A team meets regularly to organize systems that support a restorative environment.
  - Develop, reinforce, and model shared agreements and clear, positively stated expectations.
  - Well-managed routines and transitions maximize instructional time.
  - Engage families as partners.
  - Contact families frequently to inform them of positive student behavior and progress.
  - Vary acknowledgements and provide both short and long term opportunities for reinforcement for all students.
- **INSTRUCTIVE - Integrate universal SEL skills instruction and core content.**
  - Intentionally teach competencies outlined in SEL Standards. Use discipline as opportunity to teach these skills.
  - Use a Multi-tiered System of Supports (MTSS) for social, emotional, and behavioral growth.
    - Use data to determine which behaviors should be retaught or more heavily reinforced.
  - Explicitly teach expected behavior and positively reinforce consistently school-wide.
  - Avoid power struggles with students by offering choices. Redirect students privately and respectfully.
- **RESTORATIVE - Employ a discipline system that guides students to take ownership, resolve conflict, and learn from their actions.**
  - Support all staff to engage in restorative conversations and respond to behavior incidents in ways that de-escalate conflict, reteach expectations, build social & emotional skills, repair relationships, and cause minimal disruption to learning.
  - Support staff in understanding the impact of trauma on student behaviors and using trauma-sensitive approaches to discipline.
  - Identify clear disciplinary procedures for classroom-managed behaviors and office-managed behaviors. Develop a continuum of interventions and logical consequences that address the root cause of behavior and align to MTSS processes.
  - Ensure discipline systems minimize the use of punitive responses, including removing students from the classroom or school community.
  - Respond equitably to students in all subgroups. Implement processes that address and meet the needs of students who are impacted by behavior incidents.
  - Designate an administrator, such as a dean or restorative practices coordinator, responsible for leading centrally-managed response to behaviors using consistent, restorative processes.
  - Provide opportunities for students to take responsibility for repairing harm caused by their actions, generate solutions, and resolve conflicts with peers or staff.

## Evidence, Measures, and Standards

| EVIDENCE, MEASURES, AND STANDARDS                   |  |
|---|--|
| Suggested Evidence                                  | ✓ Misconduct data (Dashboard)  |
| Evidence  | ✓ My Voice, My School survey responses   |
| Measures  | ✓ Five Essentials – Supportive Environment   |
| Five Essentials                                     | Supportive Environment   |
| MTSS Framework                                      | Curriculum & Instruction, Family & Community Engagement  |
| CPS Framework for Teaching                          | 2a. Creating an Environment of Respect and Rapport<br>2d. Managing Student Behavior<br>4c. Communicating with Families |
| CPS Performance Standards for School Leaders        | C3. Staff/Student Behavior Aligned to Mission and Vision of School   |
| NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING |  |
| ✓   | <a href="#">CPS Restorative Practice Guide &amp; Toolkit</a>   |
| ✓   | <a href="#">Guideline for Effective Discipline</a>   |

### Parent and Family Partnership:

Score

1 2 **3** 4

All schools have authentic partnerships with parents or family members that lead to a sense of shared responsibility for the academic, physical, and social emotional development of their students. Through meaningful consultation with parents, these partnerships include creating an intentional process to foster and sustain school-wide procedures, programs, and activities which involve and empower parents or family members and are responsive to student and family's needs. Schools provide a variety of parent volunteer opportunities (both in and out of school) and leadership opportunities (ie - PACs, BACs and PLNs), which support school operations, instructional programs and community partnerships. Research shows that when families, schools and communities partner in promoting learning and healthy development for all students schools thrive and student outcomes increase. The development and implementation of effective outreach and communication strategies will be inclusive of all families and school staff, creating a two-way feedback loop process which will lead to an increase in the home-school connection to identify, problem-solve and design actions which target instructional and student programs.

We are working at developing a strong parent partnerships characterized by involving parents in the instructional program, messaging expectations, improving connection between the school and home, and encouraging participation and high levels of collaboration with families. We provide opportunities for families to volunteer within the school; support the school's operations through activities including but not limited to participation on parent councils (e.g. LSC and PAC). There is improved levels of communication between schools and families through the use of website, newsletters, announcements, marquee signage, blackboard connect, parent portal, parent meetings, etc. Families have a way to voice concerns and schools address and respond to input. We are seeking ways to work together, so we can transform education and the community.

### Guide for Parent and Family Partnership

- **Establish a non-threatening, welcoming environment that is warm, inviting, and helpful.**
- **Provide frequent, high quality, well publicized opportunities for families and community to participate in authentic and engaging activities in the school community (e.g. student performances/ exhibitions, literacy or math events).**
- **Provide multiple opportunities for parents to ask questions, raise concerns, and give feedback.**
  - Respond to families' concerns and requests for information professionally and in a timely manner, providing resources and solutions to address the concerns.
- **Solicit the support and engagement of families as partners in the instructional program (e.g. volunteering, working at home with their child, involvement in class and school projects in and out of school, and parent workshops).**
  - Host events for parents to share with other parents how home and school complement each other.
  - Share best practices around learning and development with parents to support students at home.
  - Inform parents of grade level standards and expectations and grading policies with a clear description of what meeting the standard looks like.
  - Inform parents of attendance expectations and the impact of attendance on a student's trajectory.
  - Assist parents to volunteer in the school and/or participate on teams/committees.
  - Promote the use of **Parent Portal** and **Parent University** to connect and engage parents with school.
- **Frequently communicate with families about class and individual activities and individual student's progress.**
  - Regularly inform parents of their child's progress across all relevant measures: attendance, discipline, academics, social-emotional learning, and health and wellness.
  - Send regular, positive, personalized communication from a staff member.
  - Use a variety of consistent communication methods (e.g. calls, text, newsletter, website, face to face) sensitive to cultural norms and needs.
- **Conduct intensive outreach to families in need of specialized support through home visits and collaboration with social services agencies.**
  - School responses to student excessive absences and/or tardiness includes outreach to families.
- **Provide proactive communication (e.g. parent handbook and resources).**
- **Partner equitably with parents speaking languages other than English.**
  - Information is provided to parents in their native language.
  - Parent meetings scheduled with interpreters present to facilitate participation.

### Evidence, Measures, and Standards

| EVIDENCE, MEASURES, AND STANDARDS                   |  |
|---|--|
|   | <ul style="list-style-type: none"> <li>✓ Examples of communication methods and content</li> <li>✓ Participation rates for Parent University, events, parent council(s), report card pick-up, survey completion, Parent Portal, etc.</li> <li>✓ Outreach efforts</li> </ul>   |
| Suggested Evidence                                  | <ul style="list-style-type: none"> <li>✓ Documentation of responsiveness to Parent Support Center concerns raised</li> <li>✓ Event agendas, flyers</li> <li>✓ Fundraising activities and amounts (if applicable)</li> <li>✓ How does the school honor and reflect the diversity of families including language and culture?</li> </ul> |
| Measures  | <ul style="list-style-type: none"> <li>✓ Five Essentials Score – Involved Families</li> <li>✓ My Voice, My School Survey scores – outreach to parents; parent-teacher trust</li> </ul>   |
| Five Essentials                                     | Involved Families  |
| MTSS Framework                                      | Family & Community Engagement  |
| CPS Framework for Teaching                          | 2c. Managing Classroom Procedures<br>4c. Communicating with Families   |
| CPS Performance Standards for School Leaders        | D1. Engages Families   |
| NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING |  |
|   | <ul style="list-style-type: none"> <li>✓ <a href="#">Parent Support Centers</a></li> <li>✓ <a href="#">Parent University</a></li> <li>✓ <a href="#">Parent Portal</a></li> </ul>   |

School Excellence Framework Priorities

| Score | Framework dimension and category   | Area of focus $\emptyset$ = Not of focus |
|-------|--|--|
| 1     | Expectations for depth & breadth of Quality Teaching: Balanced Assessment & Grading                      | 1 2 3 4 5 $\emptyset$                    |
| 1     | Expectations for depth & breadth of Quality Teaching: Instruction  | 1 2 3 4 5 $\emptyset$                    |
| 1     | Expectations for depth & breadth of Quality Teaching: Multi-Tiered System of Supports                    | 1 2 3 4 5 $\emptyset$                    |
| 1     | Expectations for depth & breadth of Student Learning: Rigorous Student Tasks                             | 1 2 3 4 5 $\emptyset$                    |
| 1     | Expectations for Quality & Character of School Life: Relational Trust                                    | 1 2 3 4 5 $\emptyset$                    |
| 2     | Culture of & Structure for Continuous Improvement: Professional Learning                                 | 1 2 3 4 5 $\emptyset$                    |
| 2     | Expectations for depth & breadth of Student Learning: Transitions, College & Career Access & Persistence | 1 2 3 4 5 $\emptyset$                    |
| 2     | Expectations for Quality & Character of School Life: Culture for Learning                                | 1 2 3 4 5 $\emptyset$                    |
| 2     | Expectations for Quality & Character of School Life: Restorative Approaches to Discipline                | 1 2 3 4 5 $\emptyset$                    |
| 2     | Expectations for Quality & Character of School Life: Safety & Order                                      | 1 2 3 4 5 $\emptyset$                    |
| 2     | Expectations for Quality & Character of School Life: Student Voice, Engagement, & Civic Life             | 1 2 3 4 5 $\emptyset$                    |
| 3     | Culture of & Structure for Continuous Improvement: Aligned Resources                                     | 1 2 3 4 5 $\emptyset$                    |
| 3     | Culture of & Structure for Continuous Improvement: Instructional Leadership Team                         | 1 2 3 4 5 $\emptyset$                    |
| 3     | Culture of & Structure for Continuous Improvement: Leadership & Collective Responsibility                | 1 2 3 4 5 $\emptyset$                    |
| 3     | Expectations for depth & breadth of Student Learning: Curriculum   | 1 2 3 4 5 $\emptyset$                    |
| 3     | Expectations for depth & breadth of Student Learning: Instructional Materials                            | 1 2 3 4 5 $\emptyset$                    |

Goals

Required metrics (Elementary)

18 of 18 complete

|   | 2016-2017<br>Actual | 2017-2018<br>Actual | 2017-2018<br>SQRP<br>Goal | 2018-2019<br>SQRP<br>Goal | 2019-2020<br>SQRP<br>Goal |
|---|---------------------|---------------------|---------------------------|---------------------------|---------------------------|
| <b>National School Growth Percentile - Reading</b>  |                     |                     |                           |                           |                           |
| 44% of our students met their reading goal Winter 18. We have a targeted after school program for students that are within range of making their Spring 18 goal.  | 86.00               | 76.00               | 80.00                     | 60.00                     | 65.00                     |
| <b>National School Growth Percentile - Math</b>   |                     |                     |                           |                           |                           |
| 32% of our students met their math goal Winter 18. We have a targeted after school program for students that are within range of making their Spring 18 goal.   | 69.00               | 40.00               | 50.00                     | 25.00                     | 29.80                     |
| <b>% of Students Meeting/Exceeding National Ave Growth Norms</b>  |                     |                     |                           |                           |                           |
| Based on our Winter 18 data, (math 19% and reading 21%) and our Spring 17 score of 45%, we expect to reach our projected goal of 50%. Students were strategically grouped to receive math and reading instructions for SY18. We also identified instructional gaps presented in the Go Math series and NWEA; we supplemented with additional resources. | 53.20               | 45.00               | 50.00                     | 43.00                     | 60.00                     |
| <b>African-American Growth Percentile - Reading</b>   |                     |                     |                           |                           |                           |
| 98% of our student body is African-American and their expected growth will be reflective of the overall reading growth.   | 83.00               | 78.00               | 80.00                     | 60.00                     | 65.00                     |
| <b>Hispanic Growth Percentile - Reading</b>   |                     |                     |                           |                           |                           |
| N/A   | (Blank)             | (Blank)             | 0.00                      | 0.00                      | 0.00                      |
| <b>English Learner Growth Percentile - Reading</b>  |                     |                     |                           |                           |                           |
| N/A   | (Blank)             | (Blank)             | 0.00                      | 0.00                      | 0.00                      |
| <b>Diverse Learner Growth Percentile - Reading</b>  |                     |                     |                           |                           |                           |
| For the past two years, our diverse learners have met their growth goals at 99%. We expect for this trend to continue.  | 99.00               | 99.00               | 50.00                     | 25.00                     | 57.00                     |
| <b>African-American Growth Percentile - Math</b>  |                     |                     |                           |                           |                           |
| 98% of our student body is African-American and their expected growth will be reflective of the overall math growth.  | 68.00               | 40.00               | 50.00                     | 12.00                     | 60.00                     |
| <b>Hispanic Growth Percentile - Math</b>  |                     |                     |                           |                           |                           |
| N/A   | (Blank)             | (Blank)             | 0.00                      | 0.00                      | 0.00                      |
| <b>English Learner Growth Percentile - Math</b>   |                     |                     |                           |                           |                           |
| N/A   | (Blank)             | (Blank)             | 0.00                      | 0.00                      | 0.00                      |
| <b>Diverse Learner Growth Percentile - Math</b>   |                     |                     |                           |                           |                           |

For the past two years, our diverse learners have met their growth goals at 99%. We expect for this trend to continue.

|       |       |       |       |       |
|-------|-------|-------|-------|-------|
| 99.00 | 99.00 | 50.00 | 27.00 | 57.00 |
|-------|-------|-------|-------|-------|

**National School Attainment Percentile - Reading (Grades 3-8)**

For Winter 18, 27% of our 3 - 8 grade student body reached the at/above status. Through strategic grouping, targeted after school programming and differentiated instructions, students will reach our projected goal for Spring 18.

|       |       |       |       |       |
|-------|-------|-------|-------|-------|
| 19.00 | 20.00 | 30.00 | 23.00 | 40.00 |
|-------|-------|-------|-------|-------|

**National School Attainment Percentile - Math (Grades 3-8)**

For Winter 18, 17% of our 3 - 8 grade student body reached the at/above status. Through strategic grouping, targeted after school programming and differentiated instructions, students will reach our projected goal for Spring 18.

|       |       |       |       |       |
|-------|-------|-------|-------|-------|
| 17.00 | 14.00 | 30.00 | 20.00 | 40.00 |
|-------|-------|-------|-------|-------|

**National School Attainment Percentile - Reading (Grade 2)**

For Winter 18, 15% of our 3 - 8 grade student body reached the at/above status. Through strategic grouping, targeted after school programming and differentiated instructions, students will reach our projected goal for Spring 18.

|       |      |       |       |       |
|-------|------|-------|-------|-------|
| 21.00 | 8.00 | 25.00 | 27.00 | 35.00 |
|-------|------|-------|-------|-------|

**National School Attainment Percentile - Math (Grade 2)**

For Winter 18, 21% of our 3 - 8 grade student body reached the at/above status. Through strategic grouping, targeted after school programming and differentiated instructions, students will reach our projected goal for Spring 18.

|       |       |       |       |       |
|-------|-------|-------|-------|-------|
| 20.00 | 19.00 | 30.00 | 52.00 | 40.00 |
|-------|-------|-------|-------|-------|

**% of Students Making Sufficient Annual Progress on ACCESS**

N/A

|         |         |      |      |      |
|---------|---------|------|------|------|
| (Blank) | (Blank) | 0.00 | 0.00 | 0.00 |
|---------|---------|------|------|------|

**Average Daily Attendance Rate**

Our daily average attendance is currently at 92.56%. We show a slight increase over SY17. We expect to reach 93% through the utilization of various school wide incentives as well as class level incentives.

|       |       |       |       |       |
|-------|-------|-------|-------|-------|
| 92.70 | 92.00 | 95.00 | 93.50 | 95.30 |
|-------|-------|-------|-------|-------|

**My Voice, My School 5 Essentials Survey**

We expect our survey results to increase through additional teacher led conversations on the various components identified as weakness on the SY17 survey.

|         |         |         |         |         |
|---------|---------|---------|---------|---------|
| (Blank) | (Blank) | (Blank) | (Blank) | (Blank) |
|---------|---------|---------|---------|---------|

Custom metrics

0 of 0 complete

| 2016-2017 Actual | 2017-2018 Actual | 2017-2018 SQRP Goal | 2018-2019 SQRP Goal | 2019-2020 SQRP Goal |
|------------------|------------------|---------------------|---------------------|---------------------|
|------------------|------------------|---------------------|---------------------|---------------------|

Strategies

Strategy 1

If we do...

...then we see...

...which leads to...

Increase the effectiveness of our ILT

Effective Academic feedback that will increase the level of student rigor and student mastery of standards in all content areas

Academic acceleration in NWEA Mathematics, Reading and Science achievement (10% increase in the number of students meeting/exceeding national norms)

Tags: ILT, Data analysis, Data review protocol, Academic achievement, Data driven culture, Accountability, Academic gains, Data driven practice

Area(s) of focus: 5

| Action step  | Responsible | Timeframe                   | Status   |
|--|-------------|-----------------------------|----------|
| Establish an ILT calendar with a scope and sequence aligned to data, use an agenda with a clear focus, meet regularly allowing sufficient time for meaningful discussion and problem solving | ILT Team    | Aug 1, 2018 to Jun 30, 2019 | On-Track |

**ILT, Cycles of continuous improvement, Commitment to work, Ilt meeting**

|   |          |                             |          |
|---|----------|-----------------------------|----------|
| Team uses protocols and data appropriately and asks probing questions; Structures key questions before mtg; ask questions focused on factors within sphere of control and not blame students; systematically considers root causes; uses appropriate levels of analysis | ILT Team | Jul 1, 2018 to Jun 26, 2020 | On-Track |
|---|----------|-----------------------------|----------|

**Data-driven culture, Analysis of data, Data conversations, Data driven practice, Ilt meeting**

|  |          |                              |          |
|--|----------|------------------------------|----------|
| Team is productive and meetings results in insight and action or strategy adjustments. | ILT Team | Jun 11, 2018 to Jun 30, 2020 | On-Track |
|--|----------|------------------------------|----------|

**Data analysis, Data driven instruction, Data driven mtss**

**Strategy 2**

If we do...

Implement a Standard-Based Formative Interim Assessment Calendar

...then we see...

Classroom formative assessments tied to measurable benchmarks; Curriculum scope and sequence alignment; Curriculum mapping

...which leads to...

Intentional instructional implementation that will lead to increased student outcomes, as shown on NWEA, PARCC, benchmark assessments, student work samples, etc.

Tags:

Academic gain, Academic expectations, Data cycle, Academic performance, Academic achievement, Accountability, Data driven mtss grade level, Ccss alignment

Area(s) of focus:

1, 2, 3, 4, 5

| Action step   | Responsible                                  | Timeframe                    | Status      |
|---|--|------------------------------|-------------|
| Create professional learning time within school schedule, conduct professional workshops on balanced assessments with staff that will align benchmarks, curriculum and assessments. | Ivy, Daughrity, ILT, GAINS Educational Group | Jul 30, 2018 to May 29, 2020 | Not started |

**Curriculum Design, Balanced assessment, Aligned assessments, Vertical alignmet**

|  |   |                              |             |
|--|---|------------------------------|-------------|
| Alignment of curriculum maps and scope and sequence in accordance with NWEA Special Reports. | Teacher teams, ILT, Ivy, Daughrity, GAINS Educational Group | Jun 25, 2018 to Jun 10, 2019 | Not started |
|--|---|------------------------------|-------------|

**Aligned resources, Accountability, Curriculum mapping, Instructional focus**

|  |                                 |                             |        |
|--|---------------------------------|-----------------------------|--------|
| Purchase of instructional resources across all grade levels and content to support curriculum mapping and development of scope and sequence across all grade levels. | Ivy, Daughrity, Woods, teachers | May 1, 2018 to Aug 31, 2018 | Behind |
|--|---------------------------------|-----------------------------|--------|

**Aligned resources, Curriculum mapping, Accountability**

**Strategy 3**

If we do...

If we look at students work through a collaborative assessment process

...then we see...

effectiveness of teacher's instructions, a correlation of student's learning

...which leads to...

improved effectiveness of their instruction, gain a better understanding of student learning and



objectives/standards and student outcomes

development. Develop effective curriculum and assessments to help improve the quality of student work.

Tags:  
Curriculum Design, Student feedback, Student discourse, Instructional planning

Area(s) of focus:  
1, 3, 4

| Action step   | Responsible                   | Timeframe                    | Status      |
|---|-------------------------------|------------------------------|-------------|
| Schedule meeting with teachers to create student work calendar to collect student work to be analyzed | Ivy, Daughrity, ILT, Teachers | Jun 25, 2018 to Jul 31, 2018 | Not started |

|   |                     |                              |             |
|---|---------------------|------------------------------|-------------|
| Establish a student work protocol to analyze student work | Ivy, Daughrity, ILT | Jun 25, 2018 to Jun 28, 2019 | Not started |
|---|---------------------|------------------------------|-------------|

**Student work protocol, Academic achievement, Analyze student work, Effective feedback**

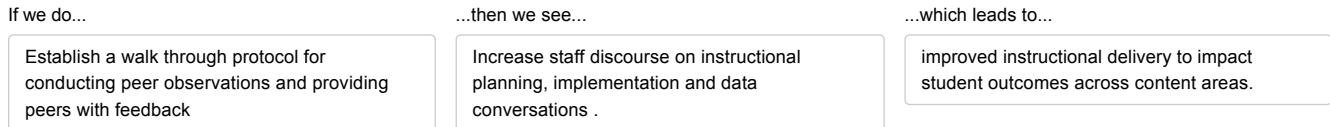
|  |                     |                              |             |
|--|---------------------|------------------------------|-------------|
| Establish timeline to provide teachers with instructional feedback | Ivy, Daughrity, ILT | Jun 25, 2018 to Jun 28, 2019 | Not started |
|--|---------------------|------------------------------|-------------|

**Instruction priorities, Teacher feedback, Student feedback, Collaborative feedback, Teacher accountability**

|   |                                 |                              |             |
|---|---------------------------------|------------------------------|-------------|
| Provide professional development on Looking at Student Work | Ivy, Daughrity, Mentor Teachers | Jun 25, 2018 to Jun 28, 2019 | Not started |
|---|---------------------------------|------------------------------|-------------|

**Professional development, Problem solving process, Teacher capacity, Academic mindset**

Strategy 4



Tags:  
Accountability, Accountable talk, Peer observation

Area(s) of focus:  
1, 4, 5

| Action step  | Responsible       | Timeframe                   | Status   |
|--|-------------------|-----------------------------|----------|
| Creation of peer observation protocol, rubric, peer observation schedule and feedback documents. | Ivy and Daughrity | Jun 4, 2018 to Jun 29, 2018 | On-Track |

**Teacher accountability, Teacher effectiveness, Instructional practices**

Action Plan

Strategy 1

ON-TRACK

Establish an ILT calendar with a scope and sequence aligned to data, use an agenda with a clear focus, meet regularly allowing sufficient time for meaningful discussion and problem solving"

Aug 01, 2018 to Jun 30, 2019 - ILT Team

Status history



Aug 21

**ON-TRACK** Aug 21, 2018  
**Evidence**  
agendas with a clear objective, ILT calendar with topics

**ON-TRACK**  
Team uses protocols and data appropriately and asks probing questions; Structures key questions before mtg; ask questions focused on factors within sphere of control and not blame students; systematically considers root causes; uses appropriate levels of analysis"

Jul 01, 2018 to Jun 26, 2020 - ILT Team

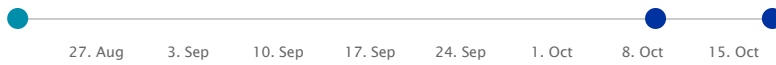
### Status history



**ON-TRACK** Aug 21, 2018  
**Evidence**  
ILT Student Work Protocol, Data Analysis Toolkit, Guiding Questions note catcher

**ON-TRACK** Team is productive and meetings results in insight and action or strategy adjustments."  
Jun 11, 2018 to Jun 30, 2020 - ILT Team

### Status history



**ON-TRACK** Oct 18, 2018  
**Evidence**  
Review of NWEA EOY SY 18 data and instructional walk through protocols.

**ON-TRACK** Oct 09, 2018  
**Evidence**  
Leland instructional walk through math tool.

**NOT STARTED** Aug 21, 2018  
**Evidence**  
Data Analysis Toolkit, ILT agendas with working action plan

### Strategy 2

**NOT STARTED**  
Create professional learning time within school schedule, conduct professional workshops on balanced assessments with staff that will align benchmarks, curriculum and assessments."

Jul 30, 2018 to May 29, 2020 - Ivy, Daugherty, ILT, GAINS Educational Group

### Status history



**NOT STARTED**  
Aug 21, 2018  
**Evidence**  
Interim assessments , Increase student performance on benchmark assessments, small group instruction, increased student discourse, collaborative instructional planning , increase data conversation with students and staff,

**NOT STARTED** Alignment of curriculum maps and scope and sequence in accordance with NWEA Special Reports."  
Jun 25, 2018 to Jun 10, 2019 - Teacher teams, ILT, Ivy, Daugherty, GAINS Educational Group

### Status history



Aug 21

**NOT STARTED** Aug 21, 2018

**Evidence**  
Standard base curriculum maps and scope/sequence

**BEHIND**

Purchase of instructional resources across all grade levels and content to support curriculum mapping and development of scope and sequence across all grade levels."

May 01, 2018 to Aug 31, 2018 - Ivy, Daughrity, Woods, teachers

## Status history

Aug 21

**BEHIND**

Aug 21, 2018  
**Problem**  
P.O.'s of resources  
**Root Cause**  
**Next steps**

### Strategy 3

**NOT STARTED**

Schedule meeting with teachers to create student work calendar to collect student work to be analyzed"

Jun 25, 2018 to Jul 31, 2018 - Ivy, Daughrity, ILT, Teachers

## Status history

Aug 21

**NOT STARTED** Aug 21, 2018

**Evidence**  
Creation of student work calendar.

**NOT STARTED**

Establish a student work protocol to analyze student work"

Jun 25, 2018 to Jun 28, 2019 - Ivy, Daughrity, ILT

## Status history

Aug 21

**NOT STARTED** Aug 21, 2018

**Evidence**

**NOT STARTED**

Establish timeline to provide teachers with instructional feedback"

Jun 25, 2018 to Jun 28, 2019 - Ivy, Daughrity, ILT

## Status history

Aug 21

**NOT STARTED** Aug 21, 2018

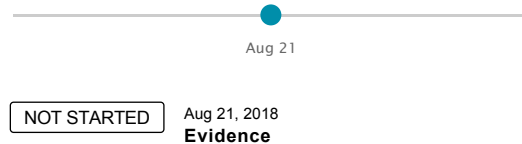
**Evidence**

**NOT STARTED**

Provide professional development on Looking at Student Work"

Jun 25, 2018 to Jun 28, 2019 - Ivy, Daughrity, Mentor Teachers

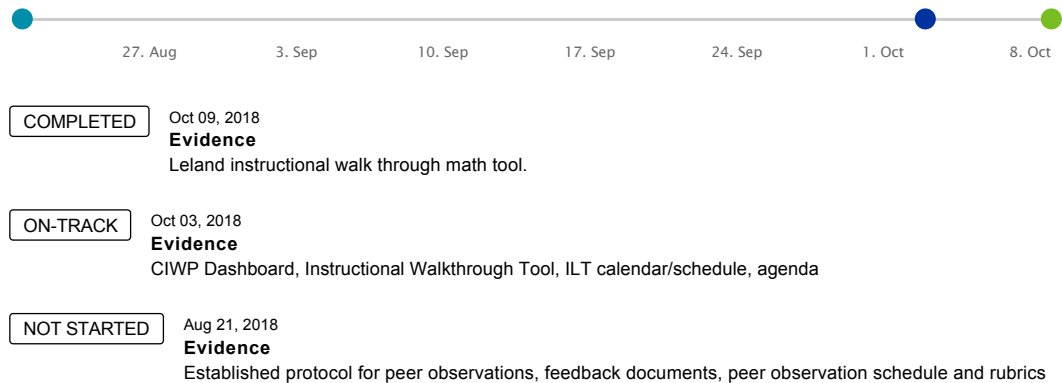
## Status history



### Strategy 4

**ON-TRACK** Creation of peer observation protocol, rubric, peer observation schedule and feedback documents."  
Jun 04, 2018 to Jun 29, 2018 - Ivy and Daugherty

## Status history



### Fund Compliance

## Supplemental General State Aid(SGSA)

My school receives SGSA funds

By checking the above box, the school is verifying that the attendance center complies with the statement regarding the use of SGSA funds:

1. The attendance center allocation is correctly based on the number of students eligible to receive free and reduced lunch and breakfast.
2. The attendance center has an approved plan, developed in consultation with teachers, administrators, and other appropriate personnel, and parents of the students attending the attendance center.
3. The attendance center's plan is approved by the LSC and CPS.
4. SGSA funded activities fall within the allowable program categories: early childhood education, reduced class size, enrichment programs, remedial assistance, attendance improvement, and other educationally beneficial expenditures which supplement the regular programs as determined by the Illinois state board of education.
5. SGSA Funds supplement and do not supplant non-categorical and other categorical funds allocated to the attendance center.
6. SGSA funds are supporting only those activities specified in the school's approved plan/amendment.
7. SGSA funds are not used for capital expenditures. 8. SGSA funds are not used for any political or lobbying activities by the attendance center.

## ESSA Program

ESSA Schoolwide Program

(Not available to schools receiving NCLB funds for the first time) [Title 1/SW].

The school annually reviews the schoolwide plan/program. The schoolwide program plan is available to CPS, parents, and the public, and the information in the plan is in an understandable and uniform format, and to the extent practicable in a language the parents can understand.

ESSA Targeted Assistance Program Title I funded staff participate in the school's general professional development and school planning activities. Title I funded staff assume limited duties that are assigned to similar personnel including duties beyond the classroom, or that do not benefit Title I students, as long as the amount of time spent on such duties is the same proportion of the total work time with respect to similar staff.

Non-title school that does not receive any Title funds

## Parent Involvement in Targeted Assistance and Schoolwide Programs

I verify that the statement below is correct

Every Student Succeeds Act (ESSA), the reauthorization of the Elementary and Secondary Act of 1965 continues a legislative commitment to parental involvement. Central features of prior reauthorizations, such as school-parent compacts, parent involvement policies, and the parent involvement funding formula remain unaltered. However, the ESSA reauthorization represents a notable shift in the role of parental involvement in the schools. It includes new provisions increasing parental notification requirements, parental selection of educational options, and parental involvement in governance. It envisions parents as informed and empowered decision makers in their children's education.

## Parent and Family Plan

### Parent and Family Engagement Policy

Complete

Schools must involve parents and family in the joint development and periodic review and revision of the ESSA, Title I school parental and family engagement plan and policy, and in the process of school review and improvement. Please describe how this will be accomplished.

Leland will host monthly ESSA/PAC meetings to take place before the Monthly LSC Meetings. The meetings are scheduled for the third Wednesday of every month. Postcards are sent home inviting parents prior to each meeting. Agendas are posted prior to the meeting. ESSA/PAC committee will call special meetings as needed to discuss and or revise the ESSA Title 1 School Parent Involvement policy.

The school will hold an annual meeting at a time convenient to parents and families during the first month of school to inform them of the school's participation in ESSA, Title I programs and to explain the Title I requirements and their right to be involved in the Title I programs. The school will also offer a number of additional parental and family engagement meetings, including school PAC meetings, at different times and will invite all parents and key family members of children participating in the ESSA, Title I program to these meetings, and encourage them to attend. Please describe how this will be accomplished. Please list the projected date of your Title I Annual Meeting and your Title I PAC Organizational Meeting

The principal will also host a Welcoming ESSA/PAC Breakfast/Coffee during the first month of school to inform them of Leland's participation in ESSA, Title I programs and to explain the Title I requirements and the parent's right to be involved in the Title 1 programs. A flyer/invite is sent home monthly encouraging parent attendance and involvement. The parents will be surveyed for time availability. Leland held its annual Informational Meeting Monday, October 30, 2017 @ 9:00 AM. Leland will held its annual PAC Organizational Mtg. on October 29, 2018 @ 9:30 AM.

At the request of parents and family members, schools will provide opportunities for regular meetings, including the School Parent Advisory Council meetings, for parents and family members to formulate suggestions and to participate, as appropriate, in decisions about the education of their children. Please describe how the school will immediately respond to any such suggestions.

The suggestions from the meeting will be taken into full consideration based upon the funding this is provided through Title 1. At each meeting, a vote will be taken to determine the proper allocation for each suggested activity. The PAC Chairperson and Principal will oversee that each task is complete based upon the set timeline.

Schools will provide parents a report of their child's performance on the State assessment in at least math, language arts and reading. Please describe how this will be accomplished.

NWEA is conducted two times during our curriculum year. Parents will be provided with hardcopies of the Student Profile Summary at the end of each administration. Most grade levels conduct parent meetings to personally share the student's progress with the parents. PARCC information will be provided to parents during report card pick up. TRC/DIBELS Parent reports are shared with each parent in a letter home or a parent meeting.

Schools will provide parents timely notice when their child has been assigned to, or taught by, a teacher who is not "highly qualified," as defined in the Title I Final Regulations, for at least four (4) consecutive weeks. Please describe how this will be accomplished.

Every teacher at Leland is considered "Highly Qualified." In the event that a non-qualified teacher is placed in a classroom, the parents will receive a notice stating the qualifications and timeline of hiring a "high qualified" teacher. In addition, a report will be generated from the district.

Schools will assist parents of participating ESSA Title I children in understanding: the state's academic content standards; the state's student academic achievement standards; the state and local academic assessments including alternate assessments; the requirements of Title I, Part A; how to monitor their child's progress; and how to work with educators. Please describe how this will be accomplished.

During our Open House in September we will share with all stakeholders, the academic status of our school and the progress of the students. Additionally, this information is shared at the first LSC and PAC meeting.

Schools will provide information, resources, materials and training, including literacy training and technology, as appropriate, to assist parents and family members in working with their children to improve their academic achievement, and to encourage increased parental involvement. Please describe how this will be accomplished.

It is Leland's intentions to establish and implement one parent workshop per month focused on academic achievement. The purpose of the workshops will be to increase parental involvement in helping to bridge the academic gap experienced by many of our students. Workshop topics will include literacy, math, science, community resources, problem-based learning, transitioning into high school college and beyond, etc..

Schools will educate all staff in the value and utility of contributions by parents and family and in how to reach out to, communicate and work with, parents and

family as equal partners in the education of their children and in how to implement and coordinate parent and family programs and build ties with parents and family members. Please describe how this will be accomplished.

Parent involvement is encouraged during regular grade level meetings and professional development. We look for ways to involve our parents in extending the curriculum into the homes of students. Teachers are required to send out of letter of introductions and expectations at the beginning of the school year. Many have adopted monthly newsletters to keep parents apprised to the going ons in their child's classroom. Teachers use various modes of communications to keep in contact with parents (Remind, ) All teachers are required to reach out to at least five parents each week. They are encouraged to make the positive calls and not just the misbehaving calls. Teachers are also encouraged to host assemblies that recognize and celebrates our student's academic and social talents.

Schools will, to the extent feasible and appropriate, coordinate and integrate parent and family programs and activities with Head Start, Reading First, Early Reading First involvement, Even Start, Home Instruction Programs for Preschool Youngsters, the Parents as Teachers Program, public preschool, and other programs, to further encourage and support parents and families in more fully participating in their children's education. Please describe how this will be accomplished.

Leland will provide monthly workshops that can assist parents with participating and understanding the importance of Early Childhood Development Education.

Schools will ensure that information related to the school and parent and family programs, meetings, and other activities is sent to parents in understandable and uniform formats, including language. Please describe how this will be accomplished.

Communications about upcoming meeting and topics will be sent home with students, shared in the Student Handbook and sent through blackboard/robocall reminders. Flyers will be visible throughout the school buildings.

#### Policy Implementation Activities

The LSC will approve the school improvement plan and monitor the CIWP.

In the CIWP, the school identifies current parental and family engagement practices and outlines activities related to expanding parent and family partnership programs.

The school will coordinate the parent and family engagement programs identified in the CIWP.

The school will evaluate the Parent and Family Engagement Policy for effectiveness and make improvements as necessary.

Explain why any of the boxes above are unchecked: (type "n/a" if all are checked)

n/a

#### School-Parent Compact

Complete

The school will provide high-quality curriculum and instruction in a supportive and effective learning environment that enables the participating student to meet the State's student academic achievement standards. Describe how the school will provide high-quality curriculum and instruction in a supportive environment. (Restate the school mission.)

Leland will provide a rigorous academic program in a caring and supportive learning environment emphasizing literacy, Science, Technology, Engineering and Math (S.T.E.M.) tailored to meet the needs of all students. As a community, we will provide all a safe and orderly environment that is conducive to ensuring all students attain their highest potential.

The school will hold parent-teacher conferences. Describe the kinds of parent-teacher conferences that will be held and the dates on which they are scheduled.

Leland will host an Open House to welcome students and parents into the 2018 - 2019 school year in late September; Parent-Teacher conferences will be held for report card pick up Nov. 14, 2018 and April 10, 2019; Teachers will conduct three parent meetings after benchmark assessments to share student goals and progress (October, February, May); Eighth grade teachers host two parent meetings, one to share expectations, high school application processes and promotion policies and one to share student's progress towards graduation (October, March).

The school will provide parents with frequent reports on their children's progress. Describe when and how the school will provide reports to parents.

The school communicates the student's academic progress every five weeks by either a progress report or a report card. Primary grades may use the weekly Gold Star sheets and all parents are able to sign up for access to Parent Portal where they have access to their child's current grades.

The school will provide parents access to staff. Describe when, where and how staff will be available for consultations with parents.

Staff is available to speak with and consult with parents through appointments to eliminate instructional interruptions. Appointments may be held before school, during a preparatory period or after school. Most staff members make themselves available to speak with parents at the parent's initial request. Most consultations take place in the classroom or Room 104.

The school will provide parents opportunities to volunteer and participate in their children's classes. Describe how and when parents and family members may volunteer, participate, and observe classroom activities.

Parents will be provided a Leland Volunteer Pack. The package contains all legal paperwork and steps that must be completed and approved by CPS. Once requirements and legalities are approved, the parent will meet with administration and the teacher to establish a schedule for volunteering in the classroom and or school.

The parents will support their children's learning. Describe how the parents will assist learning (i.e. monitoring attendance, homework completion).

Leland provides its students with agenda books from K- 8th. Teachers establish a homework system to keep parent abreast of the homework and any other important information needed. During Open House, student's pin information is shared with parents for Parent Portal. Monthly newsletters are used in many of the primary grade to keep parents informed.

The parents will participate in decisions relating to the education of their children. Describe when, where and how parents will consult with the school.

ESSA/PAC will encourage and motivate all parents to attend monthly PAC and LSC meetings to learn and ask questions about decisions relating to their children's education.

The students will share the responsibility for improved student academic achievement. Describe how the students will assure academic achievement (i.e. good attendance, positive attitude, class preparation).

ESSA/PAC workshop series will include a parent development workshop to assist all parents in creating modern and innovating ways to encourage their children in sharing the responsibility for improved student academic achievement.

**Parent Budget**

**Complete**

Goals: Indicate goals, timeline of activities and training topics that are designed to assist parents and families with increasing their students' academic achievement. The overarching goal is to increase student academic achievement through parental and family engagement involvement; specify your goals.

Increase parent participation through monthly meetings, academic and social emotional focused workshops, and attending parent development conferences. This will promote academic and cultural growth as a school and community.

Allocate your Mandated Title 1 Parent and Family Engagement Funds to support your Parent and Family Engagement Program.

| Account(s)      | Description   | Allocation    |
|-----------------|---|---------------|
| 51130,<br>52130 | <b>Teacher Presenter/ESP Extended Day</b><br>For Teacher presenter, ESP Extended Day, please remember to put money on the benefits line. Non-Instructional pay rate applies.                            | \$ Amount .00 |
| 53405           | <b>Supplies</b><br>In addition to supplies for parent program, please use this account to also purchase books for parents only. Use this account for equipment with a per unit cost of less than \$500. | \$ 500 .00    |
| 53205           | <b>Refreshments</b><br>Allocation CAN NOT EXCEED 25% of the Parent Budget. Refreshments must be used for Title 1 PAC meetings, trainings and workshops.   | \$ 200 .00    |
| 54125           | <b>Consultants</b><br>For Parent Training Only. Consultant must have a CPS vendor number and paid with a Purchase Order after service is rendered (NO CHECKS ARE ALLOWED)                               | \$ 565 .00    |

54505      **Admission and Registration Fees, Subscriptions and memberships**  
For Parents use only. 

|    |     |     |
|----|-----|-----|
| \$ | 300 | .00 |
|----|-----|-----|

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<p>54205</p>**Travel**  
Buses for Parents use. Overnight Conference travel- schools must follow the CPS Travel Policy. The CPS Parent Overnight Travel Approval Form and Conference Travel Form must be completed. 

|    |     |     |
|----|-----|-----|
| \$ | 275 | .00 |
|----|-----|-----|

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<p>54565</p>**Reimbursements**  
Allocation CAN NOT EXCEED 25% OF THE Parent Budget. All Parent Reimbursements related to Title 1 parent and family engagement must be paid from this account. Receipts must be clear unaltered and itemized. School must keep all receipts. 

|    |     |     |
|----|-----|-----|
| \$ | 150 | .00 |
|----|-----|-----|

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<p>53510</p>**Postage**  
Must be used for parent and family engagement programs only. 

|    |        |     |
|----|--------|-----|
| \$ | Amount | .00 |
|----|--------|-----|

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53306      **Software**  
Must be educational and for parent use only. 

|    |        |     |
|----|--------|-----|
| \$ | Amount | .00 |
|----|--------|-----|

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55005      **Furniture and Equipment**  
Must have a parent room or a secure place to keep furniture/equipment. Cannot be placed in the main office or where staff and students have access too. To by used only by parents. 

|    |     |     |
|----|-----|-----|
| \$ | 600 | .00 |
|----|-----|-----|

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