

Laughlin Falconer Elementary School / Plan summary

# **2018-2020 plan summary**

Team

Name	Role	Email	Access
James Cosme	Principal	jncosme@cps.edu	Has access
Cecilia Bartel	Assistant Principal	cabartel@cps.edu	Has access
Kathrine Bambula	Case Manager	kdbambula@cps.edu	No Access
Jeanette Franchi	LSC/Dean	jlfranchi@cps.edu	No Access
Ellen Galassini	Interventionist	emgalassini@cps.edu	No Access
Munira Kuzmanovski	Math/Science Teacher	mrasketic-d@cps.edu	No Access
Neysa Rivera	Kindergarten Bilingual Teacher	nrivera1@cps.edu	No Access
Cheryl Leeds	1st Grade Teacher	caleeds@cps.edu	No Access
Raquenel Romo	2nd Grade Bilingual Teacher	rromo@cps.edu	No Access
Ivonne Mosquera	3rd Grade Bilingual Teacher	imosquera@cps.edu	No Access
Sheila Clark	4th Grade Inclusion Teacher	snclark@cps.edu	No Access
Kathryn Taylor	5th Grade Inclusion Teacher	kefaster@cps.edu	No Access
Amanda Allen	Math/Science Teacher	allarsen@cps.edu	No Access

Gina Riggio	ELPT	griggio@cps.edu	Has access
Team meetings			
Date	Participants	Topic	
03/09/2018	Kathrine Bambula, Cecilia Bartel, James Cosme	SEF	
03/14/2018	Kathrine Bambula, Cecilia Bartel, James Cosme	SEF	
04/17/2018	ILT, Principal, AP	Strategies	
04/19/2018	ILT, Principal, AP	Strategies	
04/24/2018	ILT, Principal, AP	Strategies and Action P	lan

#### Culture of & Structure for Continuous Improvement

4 of 4 complete

Score

#### Leadership & Collective Responsibility:

School Excellence Framework

Leadership & Collective Responsibility is characterized by an unwavering commitment to fulfilling a shared vision of success. There is a clear focus and high expectations for staff and students, motivating the entire school community to continue striving for success for every student.

\*\*\*Falconer's vision (Every Falconer School student will be engaged in a rigorous well-rounded instructional program and will graduate prepared for success in college, career and life) is shared with stakeholders through multiple means, from the annual State of the School Address to the teaching and learning occurring in the classrooms. In addition, LSC meetings provide a forum for regular communication of our vision with the community, city and state officials.

- \*\*\*The school vision is shared with parents through the monthly school newsletter.
- \*\*\*In the 5 Essentials Survey, we have attained a score of 72 for Program Coherence. There is consistency in curriculum, instruction and learning materials in the same grade level.
- \*\*\*Instructional rounds have been implemented school-wide to create a professional learning system that allows for growth and more rigorous instructional practices.
- \*\*\*Teachers collaborate in weekly grade level meetings to plan instruction and analyze student data to improve student achievement.

#### Guide for Leadership & Collective Responsibility

- Set the direction and create a sense of purpose by building consensus on and implementing a shared vision.
  - Consider the demographics of the school community in developing a shared vision.
  - Help stakeholders understand the relationship between the school's vision and their initiatives and priorities.
  - Consistently use informal and formal opportunities to champion and articulate the vision.
  - Act in ways that consistently reflect the school's core values, beliefs, and priorities in order to establish trust.
  - Ensure the school's identity, vision, and mission drive school decisions.
  - Use the Multi-Tiered System of Support framework as a standard for how to distribute leadership and make significant decisions both academically
    and social-emotionally.
- Inspire a culture of collective responsibility for the success of ALL students in the whole school (not solely teacher's own students).
- Empower others to make or influence significant decisions.
  - Build shared leadership structures and opportunities for job-embedded leadership training and development.
  - Capitalize on the leadership skills of others.
  - Constantly listen and synthesize what is heard, and learn from all sources.
- Employ the skills to effectively manage change.

- Master skills associated with large-scale strategic planning processes and implementation of such plans.
- Steer through the challenges associated with making improvements, both large and small.
- · Create and sustain a coherent instructional program (coordinated and consistent) with learning goals.
- Use the CPS Framework for Teaching to ground instructional guidance and coaching.
  - Model ambitious goals for teaching and learning for all students, including priority groups.
  - Draw from the best available evidence to inform instructional improvement decisions.
- . Enable staff to focus and prioritize what matters most.
  - Buffer staff from external distractions to the school's priorities and goals.
  - · Limit school improvement goals to a few high leverage activities.
  - Prioritize teaching challenging content, engaging students in learning, rigor and ways to raise achievement.

Suggested Evidence	<ul> <li>✓ School's vision, beliefs, and how it is shared (e.g. presentations to community, promotional materials)</li> <li>✓ Five Essentials – Program Coherence</li> </ul>
Measures	√ Five Essentials
Five Essentials	Effective Leaders Collaborative Teachers
CPS Framework for Teaching	4d. Growing and Developing Professionally 4e. Demonstrating Professionalism
CPS Performance Standards for School Leaders	A1. Assesses the Current State of School Performance and Develops a CIWP     A2. Implements Data Driven Decision Making and Data Driver Instruction     A5. School Vision and Mission Drive Decision-Making     D4. Demonstrates Change Management

#### Instructional Leadership Team:

The ILT is characterized by having a consistent structure for teacher leadership that is focused on creating and implementing the theories of action that improve teaching and learning. ILT meetings are a productive forum to identify challenges, collect and review evidence, exchange ideas, and propose and implement solutions to challenges to school improvement.

- \*\*\*Instructional Leadership Team (ILT) meets monthly to engage in on-going inquiry as basis for improvement.
- \*\*\*Teacher team agendas are reflective of the ILT's instructional focus.
- \*\*\*Primary, Intermediate, Middle Grades, Bilingual, and Special Education teachers are represented on the ILT.
- \*\*\*ILT uses relevant data sources to review and revise school and classroom practices as needed.

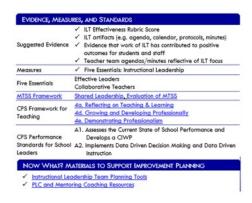
#### Guide for Instructional Leadership Team

- Engage in on-going inquiry (e.g. continuous improvement cycles) as a basis for improvement.
  - Gain productive insight and take substantial new action or adjust strategy that clearly addresses root causes.
  - Relentlessly ask, "Is it working?" about every program, initiative, and strategy in the school.
  - Vet Initiatives and strategies on the basis of their direct or proven impact on outcomes.
  - Monitor if previous actions were implemented (fidelity) and working as intended. Ask, "If not, why not?"
- Share leadership for improving teaching and learning with representative school members.
  - Organize the team around a common understanding of team's purpose and instructional priorities.
  - Represent all relevant specialty content areas, programs, related services, and grade bands/department teams and is an appropriate size.

Score

2 3

- Represent a balance of work styles (e.g. task-oriented, provides push-back, synthesizes, etc.)
- · Use protocols and ask probing questions.
  - Ask questions focused on factors within sphere of control and avoid a focus on student factors.
  - Use appropriate protocols and level of analysis (grade, school-wide, individuals) for meeting purpose.
  - Systematically consider root cause(s) based on thorough review of evidence.
- Use timely and relevant data/evidence sources.
  - Gather and use current and relevant local student, school, teacher performance (e.g. attendance data, assessment results), and operational data formatively to review and revise school and classroom practices as needed.
  - Disaggregate data for priority student groups (e.g. English learners, diverse learners).
- Schedule and structure frequent meetings.
  - Meet regularly (2-4 times per month).
  - Use an agenda with a clear focus.
- Collaborate effectively, value transparency, and inform and engage stakeholders.
  - All team members have equity of voice and are actively engaged in asking questions.
  - Celebrate small wins and improvements.
  - $\, \blacksquare \,$  Regularly inform and engage stakeholders of key data and work of the ILT.
- . Build the capacity of teacher teams to lead cycles of learning and problem solving focused on student learning data and student work.



Professional Learning: Score

3

Professional Learning includes sufficient time, support, and 'safe practice' space to internalize new knowledge to change practice and beliefs. Adults persevere in collaboration with their colleagues to innovate and improve implementation of new practices.

\*\*\*In the 5 Essentials Survey, we have attained a score of 72 for Collaborative Teachers. There is consistency in curriculum, instruction and learning materials in the same grade level.

- \*\*\*Evaluative and non-evaluative observations are conducted to provide coaching and reflective feedback.
- \*\*\*Falconer's professional development plan is designed to increase school-wide achievement using best practices to identify potential learning and subject matter support.
- \*\*\*Each new teacher is assigned a mentor to provide support and assistance and help ease the transition.
- \*\*\*Teachers reviews student work data on a weekly basis using a Student Work protocol to identify students' strengths, gaps and root causes. Teacher teams plan instruction accordingly based on the data for individual groups of students.
- \*\*\*Optional after school professional development is offered to teachers based on a survey sent out to teachers. The topics for the after school professional learning is based on teacher feedback.

#### Guide for Professional Learning

- . Select and design professional learning (PL) to achieve school-wide improvement, including closing priority group achievement gaps.
  - Use data to identify performance and practice gaps to inform PL plan.
  - Use research about best practices to identify potential learning and subject matter experts to support.
  - Solicit feedback from staff to inform selection of PL opportunities.
  - Provide PL relevant to the cultural and linguistic needs of students.
  - Provide both whole staff and differentiated PL to individual teacher levels.
- Implement and sustain on-going, job-embedded professional learning (PL) (e.g. coaching, peer learning opportunities, action research)
  - Recommend and/or provide PL opportunities directly related to individuals' specific areas of need and professional growth goals.
  - Encourage staff to broaden networks to bring new knowledge and resources to learning environment.
  - Teachers initiate opportunities for professional growth and proactively seek opportunities to enhance content knowledge and pedagogical skill.
- Structure time for teachers to collaborate and learn together.
  - Create schedules and systems to conduct peer observations, and coaching. Reflect on its impact.
  - Teachers provide and accept collegial support and feedback to/from colleagues.
  - Teachers participate in and facilitate professional inquiry in teams to advance student learning.
- Make 'safe practice' an integral part of professional learning.
  - Allow teachers ample time to try new strategies, refine skills, grapple with implementation problems, and share knowledge and experience.
  - Provide support that addresses the specific challenges of changing classroom practice. Provide coaching/mentoring support to validate continuing to work through struggles.
- Monitor implementation to ensure staff uses new knowledge to improve practice and it is having the desired effect on practice and student outcomes.
  - Conduct frequent non-REACH observations to provide coaching and actionable feedback.
- Provide induction and support for new teachers.
  - Assign each new teacher a mentor who is skilled in pedagogy and is an open, collaborative colleague.
  - Schedule a series of 'learning experiences' for new teachers that helps them navigate important initiatives (e.g. REACH) and provides information on school specific goals and resources.

Suggested Evidence	<ul> <li>School's PD Plan - review for goal alignment - does the plan advance the school's improvement agenda?</li> <li>PD agendas, PD feedback surveys</li> <li>Teacher practice improving on the Framework for Teaching (e.g. 8asic&gt;Proficient, Proficient&gt;Distinguished)</li> </ul>
Measures	<ul> <li>✓ SQRP Attainment and Growth</li> <li>✓ Five Essentials: Collaborative Teachers</li> </ul>
Five Essentials	Effective Leaders Collaborative Teachers
MTSS Framework	Shared Leadership, Curriculum & Instruction
CPS Framework for Teaching	4a. Reflecting on Teaching & Learning 4d. Growing and Developing Professionally 4e. Demonstrating Professionalism
CPS Performance Standards for School Leaders	82. Observes and Evaluates Staff and Gives Feedback to Staff B6. Professional Development Provided for Staff
NOW WHAT? M	ATERIALS TO SUPPORT IMPROVEMENT PLANNING

ocoming Professional Learning Opportun amework for Teaching PD Modules

#### Aligned Resources:

Resources (e.g. time, budget, staff, and community resources) are aligned to school priorities. Improving achievement guides resource allocation. Making the most of student time and staffing is a priority. The school organizes resources school-wide through schedules and staffing plans that target additional time and individual attention to those students who need it most and to highest priority subject areas.

\*\*\*Falconer's instructional schedules are designed per the CPS Instructional Time Guidelines to maximize instructional time.

- \*\*\*The process of hiring staff is a collaborative process which involves members of our staff to select the best available
- \*\*\*Each candidate's previous performance is checked if they are current or previous CPS employees.
- \*\*\*Use of funds are aligned to the CIWP Priorities.
- \*\*\*Teachers are assigned strategically to achieve a balance and leverage teacher's strengths in grade levels and content areas to provide all students with a high-quality education.

#### Guide for Aligned Resources

- Design a school day that is responsive to student needs.
  - Use CPS Instructional Time Guidelines to maximize instructional time.
  - Use CPS Instructional Block Guidelines to maximize academic-engaged time.
- Align the budget to the CIWP priorities and the mission of the school.
  - Avoid overemphasis on the purchase of products/programs that are not research based or do not respond to SEF needs.
  - · Leverage strategic source vendors to maximize dollars.
  - Seek and obtain grants to support articulated needs.
  - Use grant funds strategically to support areas of highest need.
  - Maximize the use of supplemental funding to close any priority group achievement gaps.
- Streamline purchase procedures to minimize lapses between ordering and receiving materials.
- Evaluate, to the extent possible, the consequences for student learning of resource allocation decisions to develop an evidence base of outcomes of particular uses of resources.

Score

1 2

3

- Have a 'hiring team' and collaborative hiring process with clear selection criteria to identify and select best available candidates.
  - Actively work to build a pool of potential staff members, particularly difficult to fill positions (e.g. staff to serve English learners).
  - Use an interview process including a protocol for questioning and select highly qualified candidates
  - Require a classroom lesson demonstration to assess candidate expertise, philosophy and commitment.
  - Check teachers' previous performance at CPS schools.
- Strategically assign teachers to grade and content areas to create a balanced team with a variety of strengths.
  - Ensure all students have fair access to high-quality teachers in the school.
- Effectively utilize Related Service Providers at the classroom level.
- · Use data including teacher evaluations and exit interviews to inform a retention strategy.
  - Create a positive climate and working conditions for teaching that attracts and retains educator talent.
  - Create opportunities for growth including opportunities for staff to assume additional leadership roles or pursue personal growth goals.
  - Track retention rates over time and use this information to isolate staffing strengths and identify opportunities to improve.
  - Solicit information from staff using exit interviews/surveys to understand reasons for leaving school or district.
- Make outreach efforts to engage community members as partners and resources.
- Partner with one or more organizations that share the values of the school and have a complementary mission to the school's vision.
  - Monitor the impact of partner organizations' activity.

ETIDETICLY MEASO	IRES, AND STANDARDS  ✓ Schedules							
	✓ Schedules ✓ Teacher retention rates							
	✓ Teacher retention rates ✓ Staff exit interviews/surveys (data on reasons for leaving)							
	school or district)							
	✓ Candidate interview protocol documents							
Suggested Evidence	✓ List of community-based organizations that partner with							
	school and description of services							
	✓ Evidence of effectiveness of the services that community-							
	based organizations provide							
	✓ Budget analysis and CIWP							
Measures	✓ Five Essentials							
Five Essentials	Effective Leaders, Collaborative Teachers							
MTSS Framework	Shared Leadership, Curriculum & Instruction, Family &							
MISS Framework	Community Engagment							
CPS Framework for	4a. Reflecting on Teaching & Learning							
Teaching	4e. Demonstrating Professionalism							
CPS Performance	A3. Allocates Resources to Support Student Learning,							
Standards for School	Prioritizing Time							
Leaders	B4. Hires and Retains Highly Effective Teachers							
NOW WHAT? M	ATERIALS TO SUPPORT IMPROVEMENT PLANNING							
✓ Aligning Resource	es with Priorities: Focusing on What Matters Most							
✓ Instructional Sup	ports							
✓ Strategic Source	Vendor List							
✓ CPS Instructional	Time Guidelines: Elementary School Overview							
✓ CPS Instructional	Time Guidelines: High School Overview							
	Block Guidance: K-2 Literacy							
✓ CDS Instructional	Block Toolkits: Math							

Expectations for depth & breadth of Student Learning

4 of 4 complete

Score

#### Curriculum:

The curriculum – what students should know and be able to do - makes standards come alive for students. All students have access to an academically rigorous curriculum that inspires students to think and contribute high quality work to authentic audiences beyond the classroom. The curriculum fully integrates academic and social emotional learning opportunities for all students, including diverse learners, English learners, and advanced learners. The school regularly examines the curriculum to check alignment to standards and opportunities for all students to meet those standards.

- \*\*\*Each grade level aligns their unit plans with the 4 CPS Content Frameworks (ELA, Math, Science, Social Studies) and are paced appropriately.
- \*\*\*Physical Education unit plans are aligned to the CPS Physical Education and Health scope and sequence.
- \*\*\*Technology Classes integrate the CPS Digital Citizenship Curriculum into their units.
- \*\*\*85% of Diverse Learners in the school spend part or all of each day with regular education peers.
- \*\*\*Grade-level teams revisit instructional units to ensure CCSS are being addressed and mastered.

#### Guide for Curriculum

- Align units of instruction (horizontally/vertically) to scope and sequence maps and pace units and lessons appropriately.
  - Focus so units can be adequately addressed in the time available.
  - Examine formative data to determine mastery and pace. Discuss how much time it takes to adequately address the essential elements, and the viability of documents that articulate essential content and timing of delivery (e.g. pacing guides, curriculum maps).
- Utilize the 'big ideas' that should be taught to determine whether students are being taught the body of knowledge, the understandings and the skills expected.
  - Identify the essential understandings what students should learn in greater depth. In other words, know 'covering everything but learning nothing' does not work.
- Expose and extend opportunities for all students to grade appropriate levels of text complexity in all types of texts, including informational
  in all content areas.
  - Articulate language goals that are separate from and support content goals. Literacy reading, writing and speaking are essential 'learning tools'
    across the curriculum (disciplinary literacy).
- Engage all learners in content areas by fully integrating opportunities for all learners, including:
  - Diverse learners to demonstrate core knowledge and skills.
  - English Learners to develop academic language to demonstrate mastery.
    - Use English and native language development standards in addition to content standards to differentiate instruction and assessments for English learners, to ensure meaningful access to content, regardless of English language proficiency.
    - Understand research and implement programs to develop native language literacy for English learners.
  - Advanced learners to extend core knowledge and skills.
- Integrate academic and social emotional learning.
- · Connection to real world, authentic application of learning. For example,
  - Provide opportunities for meaningful project-based learning.
  - Integrate field-based learning through partnerships with city institutions (e.g. museums), colleges, universities, and community based organizations.
  - Curriculum is culturally relevant/sustaining and provides opportunities to explore and celebrate students' communities, culture, history, and language.
  - Curriculum is tailored to the strengths, needs, and interests of each student.

EVIDENCE, MEASU	RES, AND STANDARDS
Suggested Evidence	Curriculum maps, vertical/horizontal     Sequencing and pacing guides     Thematic units which cover multiple disciplines     Comprehensive unit plans including assessments
Measures	✓ SQRP Attainment and Growth
Five Essentials	Ambitious Instruction Effective Leaders Collaborative Teachers
MTSS Framework	Curriculum & Instruction
CPS Framework for Teaching	3a. Communicating with Students 3c. Engaging Students in Learning 1a. Demonstrating knowledge of content and pedagogy 1d. Designing Coherent Instruction
CPS Performance Standards for School Leaders	B1. Implements Curricular Scope and Sequence and Reviews Instructional Practices C1. Creates a Culture that Supports Social Emotional Learning and Effective Effort
NOW WHAT? M	ATERIALS TO SUPPORT IMPROVEMENT PLANNING
✓ CPS Literacy Sco ✓ CPS Math Scope ✓ Digital Citizensh ✓ K-12 Financial L ✓ Personal Finance ✓ Physical Educatio ✓ Health Education	iteracy Guide

#### Instructional Materials:

Materials to present learning content and what the learner uses to demonstrate are characterized by variability and flexibility. Materials are identified and adapted to increase access to learning for all students. Materials include multimedia and embedded, just-in-time supports; varied tools and supports; alternative pathways, and varied levels of support and challenge. (adapted from UDL Guidelines 2.0)

Score

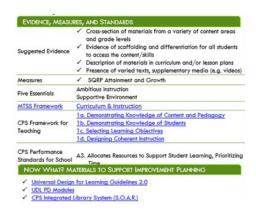
3

- \*\*\*Instructional materials for all content areas are available in English and Spanish to address student needs.
- \*\*\*All 2nd 6th grade classrooms are equipped with Smartboards to enhance teaching and learning through a hands-on approach.
- \*\*\*ipads, chromebooks and other individual devices are utilized in Special Education classrooms for students to progress through content areas at different levels.
- \*\*\*Small group instruction for students, specifically in Reading and Math to differentiate tasks and instruction to meet the individual needs of all learners.

#### **Guide for Instructional Materials**

Instructional materials (including technology) are.....

- · Aligned to curricular plans and expectations of the standards.
- Varied and flexible.
  - Are selected and adapted based on learning objectives and learner needs.
  - Include a variety of quality media, manipulatives and supplies to achieve valued learning outcomes.
- . Intentionally planned by identifying or adapting appropriate tools (including technology) for specific instructional needs.
  - Student outcomes and developmental appropriateness determine when and who will use the materials.
  - Materials are updated/upgraded in response to new information and understandings.
- Equitably available and accessible to all teachers and students.
  - Teachers and students have available a variety of high quality, standards-aligned instructional materials and resources.
  - Materials are in English and native language for English learners.
  - Reference and resource materials are readily available and circulated throughout the school.
- Include multimedia and embedded, just-in-time supports (e.g. hyperlinked glossaries, background information, and on-screen coaching) for conveying conceptual knowledge.
  - Students interact with instructional materials to engage all modalities in the learning process.
  - Technology is integral to students learning experiences.
  - Units and lessons include grade-appropriate levels of texts and other materials so every student can access the content/skills.
- Include tools and supports needed to access, analyze, organize, synthesize, and demonstrate understanding in varied ways for learning and expression of knowledge.
  - The needs of the students at different performance levels are met by using a variety of instructional materials that allow students to draw on all of their learning capacities.
  - The teacher models effective use of various materials.
  - Students understand that materials are a means to acquire language, knowledge, and competencies.
  - Technology enhances students' higher order, creative thinking and problem solving.
  - Materials connect subject area content to real life applications.
- Include alternative pathways including choice of content, varied levels of support and challenge, and options for recruiting and sustaining interest and motivation – for engaging and learning.
  - Students make choices about instructional materials as part of learning.
  - Materials address the needs of the total child: cognitive, linguistic, social, emotional, physical, and aesthetic.
  - Consumables are often non-print supplies that promote active, hands-on learning.



#### **Rigorous Student Tasks:**

The school regularly examines student work - what students are being asked to do on in their classrooms - across grades or courses in all content areas. Examining the texts and tasks students experience provides the necessary insight to gauge rigor and illuminate how the standards are actualized prompting the question whether or not approaches support the true spirit of college and career readiness. (adapted from The Education Trust – Equity in Motion Series)

- \*\*\*High learning expectations for all students is evident in a more rigorous curriculum. At grade level meetings, Falconer's teachers assess and re-assess tasks to make sure every student is working at his/her highest potential.
- \*\*\*A school wide incentive program has aided in the attainment of good student attendance at Falconer School. The average monthly attendance is 95%.
- \*\*\*The use of Close Reading and Math Talks across grades provide opportunities for students to demonstrate engagement, reasoning, and comprehension through listening and speaking.
- \*\*\*Small group instruction for students, specifically in Reading and Math to differentiate tasks and instruction to meet the individual needs of all learners.

Teachers reviews student work data on a weekly basis using a Student Work protocol to identify students' strengths, gaps and root causes. Teacher teams plan instruction accordingly based on the data for individual groups of students.

#### Guide for Rigorous Student Tasks

- Begin with the belief that all students can learn. (see Culture for Learning)
  - Convey high learning expectations for all students and develop structures that enable practice and perseverance for each individual student.
  - Create an environment where students assume responsibility for high-quality work by persevering, initiating improvements, addressing critiques, making revisions, adding detail and/or helping peers.

Score

3

- Communicate the necessity of attendance and engagement everyday in order to succeed.
- Plan and assign tasks that are cognitively challenging for individual students and require students to provide evidence of their reasoning.
  - Align tasks with standards-based learning objectives that reflect the depth of knowledge expectations.
  - Tasks are Integrative to draw on multiple standards.
  - Teach for Robust Understanding in Mathematics (TRU Math). Engage students with important mathematical ideas, not simply receiving knowledge, requiring students to engage in productive struggle.
- Tasks reflect the key shifts in literacy.
  - Complexity: Tasks reward close reading of complex text; Focus on comprehension of academic language, not obscure vocabulary.
  - Evidence: Cite evidence from text and write to sources, not decontextualized prompts.
  - Knowledge (non-fiction): Tasks embed reading and writing across disciplines with a variety of literary and informational complex texts and tasks and demonstrate comprehension through speaking. listening.
- · Tasks reflect the key shifts in mathematics.
  - Focus: Tasks reflect a curricular and instructional focus on the major work in (e.g. operational fluency and number sense in K-2).
  - Coherence: Multi-grade progressions stress key beginnings (e.g. ratios in 6th grade) and key end points (e.g. fluency with multiplication in 3rd);
  - Rigor: Problems require construction of mathematical reasoning and critiques of other possible solutions.
- Provide opportunities for students to create authentic work for real audiences (beyond the teacher) to motivate them to meet standards and engage in critique and revision.
- . Examine student work to identify and showcase the qualities of strategic thinking that are both rich in content and relevant for students.
  - Analyze models with students to build a vision of quality.
  - Use protocols to collectively reflect regularly on the level of cognitive demand asked of students across the school, particularly priority group students, to think strategically as speakers, listeners, readers, and writers.
  - Analyze student work samples as part of professional learning to best support students' attainment of quality work and standards.

Suggested Evidence	✓ Cross-section of student work from a variety of content a ✓ Observation of student learning (e.g. learning walks/walkthroughs) ✓ Focus group(s) and discussions with students					
Measures	✓ SQRP Attainment and Growth					
Five Essentials	Ambitious instruction					
MTSS Framework	Shared Leadership, Curriculum & Instruction					
CPS Framework for Teaching	1d. Designing Coherent Instruction 2b. Establishing a Culture for Learning 3b. Using Guestioning and Discussion Techniques 3c. Engaging Students in Learning					
CPS Performance Standards for School Leaders	B1. Implements Curricular Scope and Sequence and Reviews Instructional Practices					
NOW WHAT? MA	ATERIALS TO SUPPORT IMPROVEMENT PLANNING					
<ul> <li>✓ Math Practices</li> <li>✓ Checking In D</li> </ul>	obust Understanding in Mathematics (TRU Math) is What to Look For Observation Tool o Classroom Assignments Reflect Today's Higher Standards2 Protocol (EQUIP)					
Y Student Work:						

#### Transitions, College & Career Access & Persistence:

The school creates pathways to success built on a vision in which all students leave secondary school with a clear plan for their initial postsecondary destination, whether in apprenticeship training, work, or college. All students have equal access to college preparatory curriculum to be successful. The school is characterized by structures for developing early postsecondary awareness and the knowledge and skills that lay the foundation for the academic rigor and social development necessary for college and career success. Students are equipped with the confidence in their ability to implement and adapt their plan throughout their lives as they and the world around them change. This vision sees students as the architects of their own lives.(adapted from Creating Pathways to Success, Ontario)

- \*\*\*Pre-K teachers bring their students to the main building with parents, take a tour of the campus and have a picnic outside.
- \*\*\*Bilingual lead teacher monitors students who have exited the EL program as they progress through each grade.
- \*\*\*School Counselor assists parents and students in the application process for selective enrollment schools.
- \*\*\*School staff and outside speakers present to parent meetings about supporting their children academically and emotionally
- \*\*\*Our 6th grade students visit Kelvyn Park in May to take a tour of the school, which they will be attending for 7th and 8th grades.

#### Guide for Transitions, College & Career Access & Persistence

- TRANSITIONS Have structures and processes in place to ensure successful transitions (e.g. into school, grade to grade, school to school, school to post-secondary).
  - Mitigate the adverse effects experienced by some students in transition such as arriving part-way through the school year that can cause students to fall behind or become disengaged from school.

Score

3

- Monitor the progress of English learners after transition from services.
- Provide programs and interventions that help students as they move from middle school through Freshmen year, including but not limited to: High School Investigation Days, CTE recruitment fairs, Freshmen Connection program (where budget allows), and a robust Freshmen Orientation program. Implement targeted holistic student supports the entire Freshmen year.
- Provide sustained summer learning experiences to minimize learning loss and support key transition periods (e.g. summers before Kindergarten, HS, and college).
  - Use student data and best practices research to develop focused programs.
    - Expand access beyond students who are struggling academically.
    - Provide school counseling and postsecondary advising transition support and follow-up during "Summer Melt" and the first year of college.
- AWARENESS Expose students early to academic/professional worlds beyond K-12.
  - Provide students opportunities to discover personal talents and skills, identify career interests, and pursue coursework/activities necessary to reach
    personal, academic and career goals. Expose students to CTE Pathways around career options
  - Expose students to a range of career paths and the educational requirements of each to improve long-term planning and goal-setting.
  - Start the conversation about college in primary grades.
  - Make parents aware of academic opportunities and supports for their child.
- READINESS Ensure equitable access to college preparatory curriculum.
  - Provide access to 8th Grade Algebra to all eligible 8th grade students.
  - Provide access to early college and career coursework and credential opportunities while in HS (e.g. AP credit, Dual credit, industry credentials (CTE),
     Seal of Biliteracy)
  - Teach students to analyze their transcripts and test scores, as well as connect course selection, attendance, and grades to their continued success
    and access to postsecondary options, and adjust their actions and behavior to make progress toward graduation and their top postsecondary choice.
     Provide support and motivation to encourage B's or better and improving attendance.
  - Create opportunities for students to explore college and career knowledge, mindsets, and skills necessary for academic planning and goal setting.
  - Find opportunities to work with all students on academic and personal behaviors, including persistence, engagement, work habits/organization, communication/ collaboration, and self-regulation.
  - In Naviance, develop an Individual Learning Plan that tracks coursework, college and career assessments, goal setting, 6th-12th grade milestones completion that culminates in a concrete postsecondary plan.
  - Provide opportunities for Dual Credit/Dual Enrollment

- SUCCESS Provide direct assistance to all students and families through every stage of the college selection, application, and entry process (Transition to College (HS)) including, but not limited to academic planning/advising to assist with:
  - Selecting colleges with the best institutional graduation rates for their level of qualifications. (Students of all qualification levels are more likely to graduate from college if they attend a postsecondary institution with high graduation rates
  - Researching/comparing options including short and long-term financial outcomes, comparing college graduation rates, and other statistics to narrow down options.
  - Researching living wage options such as an apprenticeship or certification programs for students who wish to work after high school and/or want to delay college.
  - Applying to multiple colleges—generally three or more.
  - Navigating financial aid and capitalizing on grant and scholarship opportunities.
  - Equipping students and families with persistence strategies. (College Persistence Toolkit)
  - Help families learn about existing CTE career pathways, apprenticeships/pre-apprenticeship programs



Expectations for depth & breadth of Quality Teaching

3 of 3 complete

The teachers have finely honed instructional skills. They can shift from one approach to another as the situation demands by carefully monitoring the effect of their teaching on student learning. They seamlessly incorporate ideas and concepts from other parts of the curriculum into their explanations and activities. Their questions probe student thinking and serve to extend understanding. They promote the emergence of self-directed learners.

- \*\*\*At grade level meetings, teachers discuss, examine and monitor the effect of their pedagogical approaches on student learning.
- \*\*\*The Instructional Rounds process has established the importance of discussion techniques in the classroom where teachers and students base their questions on Bloom's Taxonomy to engage in authentic discussions.
- \*\*\*Falconer School is committed to helping all children succeed. The Multi-Tier Systems of Supports (MTSS) is used school wide. Teachers monitor student progress data to provide effective interventions.
- \*\*\*Teachers scaffold instruction using the Gradual Release of Responsibility model. Students become engaged in purposeful instruction designed to meet their needs.

#### Guide for Instruction

Instruction:

- Plan a range of effective pedagogical approaches suitable to student learning of the content/skills taught and anticipate student misconceptions.
- Effectively communicate with students.
  - Guide students to articulate the relevance of the objective(s) to learning.
  - Anticipate possible student misunderstanding.
  - Enable students to develop a conceptual understanding of content while making connections to their interests, knowledge, and experience.
  - Enable students to contribute to extending the content by explaining concepts to their classmates.
  - Build on students' language development and understanding of content.
  - Use vocabulary appropriately for students' ages and development. Students contribute to the correct use of academic vocabulary.
- · Use questioning and discussion as techniques to deepen student understanding and challenge.
  - Use a variety of low- and high-level, open-ended, and developmentally appropriate questions to challenge students cognitively, advance high level thinking and discourse, and promote metacognition.
  - Use techniques that enable students to engage each other in authentic discussions about content. And, enable students to formulate their own
    questions and respectfully challenge one another using viable arguments based on evidence.
  - Encourage student responsibility for ensuring all voices are heard in the discourse and that all students are listening and responding to questions and

Score

1 2 3

answers from their teacher and peers.

- Require students to cite textual evidence to support/develop a claim.
- · Engage students in learning.
  - Scaffold instruction to ensure all students, including diverse learners and English Learners, access complex texts and engage in complex tasks.
  - Provide targeted supports to individual students or groups of students based on their identified needs.
  - Provide instruction designed to develop language domains for English learners.
- · Monitor the effect of teaching on student learning and integrate formative assessment into instruction.
  - Monitor progress and check for understanding for individual students.
  - Change instructional practice based on analysis of current data.
  - Use universally designed assessments that allow for multiple pathways for students to demonstrate understanding of the objective(s.
  - Also see Balanced Assessment.
- Persist in adjusting instruction so individual student misunderstandings or advanced needs are successfully accommodated.
  - Intervene in a timely and effective way to help students who are struggling.
  - When formative assessments show a need for intervention or enrichment, make effective impromptu adjustments that individualize instruction.
  - Use progress monitoring data to trace effectiveness of interventions and student response to intervention.
- Foster student ownership. Create opportunities for students to have voice and choice in instructional tasks.

#### Evidence, Measures, and Standards

Suggested Evidence	<ul> <li>Evidence of best practices (flexible grouping, cognitively demonding tasks, open-ended questions)</li> <li>Informational observations, peer observations, learning walks</li> <li>Lesson studies</li> </ul>					
Measures	<ul> <li>✓ SQRP Attainment and Growth</li> <li>✓ REACH observation trends (de-identified)</li> </ul>					
Five Essentials	Ambitious Instruction Effective Leaders Supportive Environment					
MTSS Framework	Curriculum & Instruction					
CPS Framework for Teaching	3a. Communicating with Students 3b. Using Questioning and Discussion Techniques 3c. Engaging Students in Learning 3d. Using Assessment in Instruction 3e. Demonstrating Febribility and Responsiveness					
CPS Performance Standards for School Leaders	Implements Curricular Scope and Sequence and Reviews     Instructional Practices     Observes and Evaluates Staff and Gives Feedback to Staff					
NOW WHAT? A	NATERIALS TO SUPPORT IMPROVEMENT PLANNING					
✓ CPS Frame ✓ CPS Frame ✓ Special Ed	work for Teaching with Critical Attributes work for Teaching Professional Learning Modules work for Teaching Professional Learning Opportunities ucation Addendum guoge Learner Addendum					

#### **Balanced Assessment & Grading:**

A balanced assessment system effectively measures the depth and breadth of student learning and monitors student progress towards college and career readiness. It also produces actionable data to inform planning for instruction, academic supports, and resource allocation. To meet these goals, a balanced assessment system must include multiple measures and be responsive to the needs of all students, including diverse learners and English learners.

- \*\*\*Falconer's teachers and students use formative assessments as a deliberate process during instruction to obtain actionable feedback that is used to adjust ongoing teaching and learning strategies to improve students' attainment of curricular learning targets/goals.
- \*\*\*Falconer's teachers use MTSS to monitor student progress, correctly identify and assess specific gaps, and monitor improvement, especially for students in Tiers 2 and 3.
- \*\*\*Teacher created assessments as well as publishers' created assessments are analyzed school-wide by teacher teams (at grade level meetings) to determine instructional effectiveness and learning needs.
- \*\*\*Falconer School uses a school wide grading scale.
- \*\*\*Accommodations and modifications of assessments are accessible to diverse learners and English Learners students through the teamwork of the classroom teachers and specialty teachers.
- \*\*\*ACCESS is a summative assessment given to English Learners to assess their English proficiency and academic progress.
- \*\*\*Falconer's parents receive accurate and consistent information on their children's learning progress and achievement through the Parent Portal.

#### Guide for Balanced Assessment & Grading

- Use multiple measures (i.e. a range of assessment types and at multiple points in time) to supplement district-centralized assessments with other formative assessments to provide a more comprehensive picture of student learning.
- Use screening, diagnostic, and progress monitoring assessment to correctly identify specific gaps and monitor improvement, especially for students receiving Tier 2 and 3 services, in addition to Tier 1 core instruction. (also see MTSS and Instruction)
- Make assessments accessible to students, including diverse learners and English Learners through employing features of universal design and use of accommodations and, where needed, modifications.
  - Provide accommodations in presentation (i.e. how assessment text and tasks are presented to students), response (i.e. how students provide their

#### Score

1 2 3

answers), and/or setting/timing (i.e. scheduling/location of assessment).

- Utilize assessments that reflect the key shifts in literacy and mathematics in teacher created or selected assessments. (see Rigorous Student Tasks)
- Utilize assessments that measure the development of academic language for English learners.
- Have access to and analyze school-wide, teacher team, and classroom assessment data to determine instructional effectiveness and subsequent learning needs
- Improve and promote assessment literacy.
  - Work together on building common assessments within a department, course, or grade level team.
  - Invest resources in helping teachers evaluate and improve the quality of formative assessments. For example, use the Assessment Design Toolkit.
  - Use common protocols and calibrate on scoring and grading in teacher teams.
  - Analyze quality and alignment of assessments and tasks to ensure they meet the expectations of the standards and embed various levels of complexity
- Have a grading system that clearly, accurately, consistently, and fairly communicates learning progress and achievement to students, families, postsecondary institutions, and prospective employers.
  - Ensure that students, families, teachers, counselors, advisors, and support specialists have the detailed information they need to make important
    decisions about a student's education.
  - Measure, report, and document student progress and proficiency:
    - Against a set of clearly defined cross-curricular and content-area standards and learning objectives collaboratively developed with staff.
    - Separately from work habits, character traits, and behaviors, so that educators, counselors, advisors, and support specialists can accurately
      determine the difference between learning needs and behavioral or work-habit needs. academic mindsets and behaviors (CCSR).
  - Ensure consistency and fairness in the assessment of learning, and assignment of scores and proficiency levels against the same learning standards, across students, teachers, assessments, learning experiences, content areas, and time.
  - Ensure grades are not used as a form of punishment, control, or compliance.

#### Evidence, Measures, and Standards



### Multi-Tiered System of Supports:

The school is characterized by full implementation a system of academic and social emotional (SEL) supports for all students. Every day, in all classrooms, all teachers provide: Universal instruction in the core curriculum - academic & SEL (Tier 1) to all students; additional targeted academic and SEL supports (Tier 2) where needed; and deep and intense supports (Tier 3) based on individual and small group needs. The school also monitors On Track data (grades/GPA and attendance (ES), and course credits (HS)) to provide interventions/supports for students at risk for failure and/or truancy.

- \*\*\*All students receive core instruction with flexible grouping and differentiation.
- \*\*\*Screening and progress monitoring is used to determine instructional needs and measure student progress.
- \*\*\*Classrooms are student centered in which students solve problems, formulate questions of their own, discuss, explain, or brainstorm.
- \*\*\*Classrooms have flexible learning environments where cooperative learning is the norm: students work with partners or in teams to solve problems under conditions that assure positive interdependence and individual accountability.
- \*\*\*Personal Learning Plans are in place through the collaboration of teachers, students, parents, and counselors to help students achieve short and long term learning goals. These plans are monitored and adjusted as needed every 5 weeks.
- \*\*\*The Disciplinarian and the Attendance Clerk identify students off track due to low attendance and open a dialogue with parents to address root causes and improve attendance.

## Score

1 2 3 4

#### Guide for Multi-Tiered System of Supports

- TIER 1 Persist in adjusting instruction so individual student misunderstandings or advanced needs are successfully accommodated. (3e)
  - Intervene in a timely and effective way to help students who are struggling.
  - When formative assessments show a need for intervention or enrichment, teachers make effective impromptu adjustments that individualize instruction

for students

- Use progress monitoring data to trace effectiveness of interventions and student response to intervention.
- TIER 1 Customize the learning environment, pace, and approach of teaching and curriculum in order to meet each learners' individual needs ('Personalized Learning').
  - Empower student to advance their learning.
  - Use up-to-date individual student profiles that include strengths, needs, motivations, and outlines an individualized path to reach his/her goals.
  - Classrooms are student-centered with student agency.
  - Each student has the opportunity to advance upon demonstrating mastery.
- ON TRACK Provide universal supports to prevent failing and absenteeism and targeted interventions for grades below "C" or chronic absenteeism. (On Track)
  - Identify students off track due to low attendance and poor course performance and provide intensive supports to address root causes of why students have low grades and poor attendance.
- TIER 2 & 3 Collaborate and work as teams of teachers and Related Service Providers (RSP) to plan and monitor targeted student support
  with varied instructional strategies and SEL support of varying degrees of intensity for all students.
  - Monitor students requiring and receiving targeted and intensive instruction/interventions.
  - Use the Problem Solving Process to plan Tier 2 and 3 instruction/interventions.
  - Determine appropriate interventions for students or groups of students not making adequate progress.
  - Use progress monitoring data to track effectiveness of interventions and student response to intervention.
- TIER 2 & 3 Implement Personal Learning Plans (PLP) goals and intervention strategies for students requiring school year supports as described in Elementary School Promotion Policy (Board Report 09-1028-PO2).
  - Ensure implementation of these plans, review subsequent 5 week data, determine the effectiveness of the strategies and adjust plans as needed.
- Communicate to parents/guardians the additional supports and/or interventions provided for their child to better align school and home environments.

#### Evidence, Measures, and Standards

Suggested Evidence	V Evidence of multi-tiered system of supports (e.g. progress monitoring data, menu of available interventions in use, teacher team protocols in use) V Evidence of Personal Learning Plan (PLP) implementation Integrated data system that informs instructional choices V Flexible learning environments V Use of student learning plans V Use of competency-based assessments V Use of personalized learning rubric
	✓ Evidence of On Track monitoring and supports
Measures	<ul> <li>✓ SQRP Attainment and Growth</li> <li>✓ Attendance Rates</li> <li>✓ Course success rates (e.g. grade distributions, pass/failure rates)</li> </ul>
Five Essentials	Ambitious Instruction Collaborative Teachers Supportive Environment
CPS Framework for Teaching	1a. Demonstrating knowledge of content and pedagogy 1b. Demonstrating Knowledge of Students 1d. Designing Coherent Instruction 2d. Managing Student Behavior 3d. Using Assessment in Instruction 3e. Demonstrating Flexibility and Responsiveness 4b. Maintaining Accurate Records
CPS Performance Standards for School Leaders	B3. MTSS Implemented Effectively in School

Expectations for Quality & Character of School Life

6 of 6 complete

### Culture for Learning:

A culture for learning is characterized by a school atmosphere that reflects the educational importance of the work undertaken by both students and staff. It describes the norms that govern the interactions among individuals about the mindsets (e.g. ability/confidence to grow with effort), academic behaviors (e.g. attending classes, completing assignments), the learning strategies and skills, the value of perseverance despite challenges and obstacles, and the general tone of the school. The classroom is characterized by high cognitive energy, by a sense that what is happening there is important, and that it is essential to "get it right." There are high expectations for all students. The classroom is a place where teachers and students value learning and hard work, and students take visible delight in accomplishing their work. Staff believe they can make a difference, that their hard work is the fundamental cause of student achievement, and are invested in student outcomes.

Score

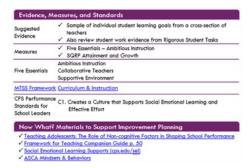
1 2 **3** 4

- \*\*\*School wide expectations are posted throughout the school: banners indicating behaviors and expectations about safety, respect, and academic responsibility) and posters of CHAMPS' expectations are displayed as well...
- \*\*\*Every classroom has a Bloom's Taxonomy Chart to reinforce and cultivate rigor in the classrooms.
- \*\*\*The Disciplinarian provides incentives to promote daily and timely attendance.
- \*\*\*All students self-assess their learning through the use of the Data Notebooks.
- \*\*\*High levels of student achievement are recognized at school-wide assemblies.
- \*\*\*The sense of belonging to the school and classroom community is strengthened by the whole school wearing the Falconer School Spirit Shirts on Fridays.

#### Guide for Culture for Learning

- Create a culture that reflects a shared belief in the importance of learning and hard work.
  - Use strategies to reinforce and cultivate student curiosity.
  - Make learning goals relevant to students, and inspire students to stay committed to their learning goals.
  - Consistently communicate the expectation that all students can achieve at high levels.
  - Utilize strategies to encourage daily and timely attendance.
- · Convey high learning expectations for all students and develop structures that enable practice and perseverance for each individual student.
  - Clearly display school-wide expectations for academic and personal success throughout the building.
  - Set high expectations according to grade-appropriate learning objectives.
  - Differentiate expectations so all students stretch to not only meet but exceed personal learning goals.
  - Recognize high levels of student achievement. All students receive recognition.
  - Encourage student resilience and hard work.
  - Ensure students feel safe to share misunderstandings and struggles.
- Encourage students to take ownership and pride in their work where students assume responsibility for high-quality work by persevering, initiating improvements, addressing critiques, making revisions, adding detail and/or helping peers.
  - Students self-assess (e.g. checking own work before giving to teacher) to develop a reflective habit of mind essential for improvement. This ensures students take responsibility for their own learning, focuses attention on criteria for success, and increases effort and persistence.
- Provide students frequent, informative feedback.
  - Tell/show students what they have done well (through positive reinforcement) and what they need to do to improve, including clarifying criteria and goals.
  - Give feedback on the task, the processes used to complete the task, and on the student's ability to self-regulate their own learning.
- Develop academic mindsets and behaviors.
  - Teach a growth mindset that over time with effort and practice, students can learn and succeed.
  - Encourage students' sense of belonging to the school and classroom community (see Relational Trust).
  - Employ strategies including ongoing monitoring and support of students' academic behaviors.
  - Praise effort and process. For example, "Good job, that must have taken a lot of effort" instead of, "Good job. You must be really smart."

#### Evidence, Measures, and Standards



### Relational Trust:

needed

The school is characterized by high levels of relational trust between all school participants - the "glue" or the essential element that coordinates and supports the processes essential to effective school improvement. Interactions, both between the teacher and students and among students, are highly respectful, reflecting genuine warmth and caring. Students contribute to high levels of civility. Interactions are sensitive to students as individuals, appropriate to the ages and development of individual students, and to the context of the class. The net result of interactions is that of academic and personal connections among students and adults.

\*\*\*The Social Worker, Counselors and Disciplinarian are responsible for occasional check -ins serving as mentors to students as

\*\*\*The Instructional Rounds process has served as a conduit to respect and professionalism among teachers. Genuine listening to what each person has to say and taking other people's views into account has helped with the relational trust among the adults.

\*\*\*Working in teams at their grade levels developing Units, tasks, and assessments has also helped with teacher-teacher trust.

Score

1 2 3 - 4

#### Guide for Relational Trust

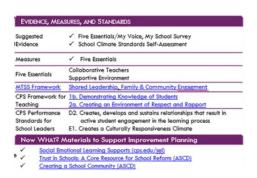
- o Develop trusting relationships with students so each student has at least one trusted adult in the school.
  - Adults are responsible for occasional check-ins or serve as mentors.
- · Adult-student interactions are positive, caring, and respectful.
  - Ensure a greater proportion of interactions are positive (as opposed to corrective) between staff and student consistently school-wide.
- · Student interactions are mutually supportive and respectful, with strong norms for positive behavior.
  - Create opportunities for students to build positive relationships with peers.
  - Create opportunities for older students to mentor younger students.
- Understand diversity and its impact on student learning; recognize and integrate the learning opportunities that come from a diverse community.
  - Create opportunities for students to learn about the community they serve (e.g. culture and neighborhoods).
  - Have mutual respect for individual differences (e.g. gender, race, culture, etc.) at all levels of the school—student-student; adult-student; adult-adult and overall norms for tolerance.
  - Provide training to engage diverse families and communities.
- Support and respect one another, personally and professionally (Teacher-Teacher Trust, Teacher-Principal Trust)
  - Respect other teachers who take the lead in school improvement efforts.
  - Respect colleagues who are experts at their craft.
  - Exchanges are marked by genuinely listening to what each person has to say and by taking these views into account in subsequent actions. Even when people disagree, individuals can still feel valued if others respect their opinions.
  - Personal regard springs from a collective willingness to extend beyond the formal requirements of a job definition or a union contract (e.g. openness
    or reaching out to others).

Score

3

Utilize relationships as a means of deterring truant behavior brought on by unspoken hurdles a child may be facing.

#### Evidence, Measures, and Standards



#### Student Voice, Engagement, & Civic Life:

Students are interested and engaged in learning, invested in their school, and contributing to their community. The school provides early and ongoing exposure to a wide range of extracurricular activities and rigorous courses and programming.

- \*\*\*The school counselor conducts elections for student council, giving each classroom an opportunity to select their peer representation.
- \*\*\*Student Council representatives meet weekly with counselor to express ideas or concerns for the student body.
- \*\*\*A wide range of after school programs are offered to provide a positive and engaging environment for students. Students are able to explore individual talents and interests through these after school programs.

### Guide for Student Voice, Engagement, & Civic Life

#### Study politics

- Teachers teach about the structure and function of government as well as local, national, and international political structures and power dynamics.
- Teachers invite students to reflect on their own role in the political landscape, engage in analyses of power, and identify strategies they can use to utilize civic power as an individual and as a member of a community.
- $\circ~$  Become informed voters and participants in the electoral process
  - Students learn about the history and structures of the local and national voting process and ballot issues and candidates.
  - The school supports non-partisan engagement in all parts of the electoral process, including voter education, voter mobilization and registration.
  - There are a variety of school/classroom activities or simulations that support student voter preparation and participation in the electoral process.
- Engage in discussions about current and controversial issues.
  - Students prepare for discussions, learn about issues that matter to them through deliberation, evaluate evidence from a range of sources, consider competing views, develop arguments, and deepen their viewpoints.
  - With teachers' support, students learn how to engage in and lead respectful and productive democratic discussions where everyone expresses their viewpoints, shares evidence, and listens to one another.
  - Teachers teach how to find different points of view online and instruct how to engage in respectful, informed, and productive online dialogue.

#### Explore their identities and beliefs

- Teachers design learning experiences that enable students to explore how their identities influence their lived experiences and their perspectives.
- Students are encouraged to learn about and understand the perspectives of those who have different identities and beliefs.
- School staff reflect on their own identities and consider how that impacts their role and support of teaching and learning with youth.

#### · Exercise student voice

- Students can participate on multiple decision/policy making bodies and their perspectives are regularly included in decisions at their school.
- Student Voice Committee represents the diversity of the school, addresses school-based issues, and regularly gathers input from their peers to inform and impact school policy and decisions.
- Teachers respond to and integrate students' lived experiences, perspectives, and interests in class.
- Authentically interact with civics leaders
- Students learn about community, city, state, and national civic leaders and their roles in civil society.
- School staff support engagement with civic leaders by inviting them into classrooms/the school and identifying face-to-face or online avenues for students to share their feedback and perspectives with civic leaders.

#### · Engage with their community

- Students complete at least 2 service learning projects before graduation in which they gain exposure to civic organizations, leaders, and careers.
   Students gain tools to work cooperatively in partnership with peers, community members, and organizations to advance a specific cause
- Take informed action where they work together to propose and advocate for solutions.
  - Students research and analyze issues that matter to them, identify root causes, develop a theory of action, determine relevant audiences, outline specific goals, implement a response, and reflect before, during and after experiences.
  - Students use social and digital platforms to raise awareness about issues, produce and circulate multimedia content, and mobilize involvement.

#### • Experience a Schoolwide civics cultur

- School leaders articulate a commitment to and vision for the importance of civic learning; students are civic leaders in the school.
- Schools integrate civic learning across the curriculum, including projects that address relevant issues in their schools and communities.
- School staff have professional development, collaboration time, and curriculum resources to infuse civic learning across disciplines.
- Systems and structures exist where students are invited to participate in shaping school's policies, goals, instruction, and climate.

#### Evidence, Measures, and Standards

	MVMS Student Survey completion rates and results						
	Artifacts from student-run organizations and events (including SYCs)						
	Meating minutes/agendas that include student participation						
Suggested Evidence	<ul> <li>Policiae regarding student angagement in decision making</li> </ul>						
Suggested Endonce	<ul> <li>Service learning reports and/or reflections of SL projects</li> </ul>						
	<ul> <li>Unit and curriculum maps, rubrics, assessment artifacts</li> </ul>						
	Evidence of student work						
	Democracy School recognition						
Moosures	✓ Five Essentials - Supportive Environment						
Five Essentials	Supportiva Environment						
MTSS Framework	Curriculum & Instruction, Family & Community Engagment						
CPS Framawork for	2a, Creating an Environment of Respect and Repport						
Teaching	Jc. Engaging Students in Learning						
CPS Performance							
Standards for School Loadors	D2. Utilises Feedback from Multiple Stakeholders for School Improvement						
Contant Standards	Illinois Social Scienco Standards, Illinois Social Emotional Learning Standards, CCSS ELA/HST Standards						

### Safety & Order:

The school is characterized by high levels of safety and order. Students feel physically and emotionally safe from harm, and adults work to actively maintain a safe, orderly school environment.

- \*\*\*Students are provided a safe and orderly arrival and dismissal with the help of 4 security guards and 1 off-duty police officer.
- \*\*\*The entire school staff has been trained on and implement the CHAMPS program to ensure consistent procedures throughout the school.
- \*\*\*Procedures and behavior expectations are posted in all areas of the school, inclusive of classrooms, lunchroom, auditorium, hallways and restrooms.
- \*\*\*A clear criteria and protocol has been established for office referrals and classroom managed behaviors.

#### Guide for Safety & Order

- Ensure students and adults feel physically, socially, intellectually, and emotionally safe throughout the school.
- Provide clear procedures for reporting and responding to safety concerns.
- $\diamond~$  Manage efficient and orderly transitions between activities.
  - Manage classroom routines and procedures to maximize instructional time.
  - Orchestrate the environment so students contribute to the management of classroom routines (e.g. transitions) without disruption of learning).
  - Arrival, dismissal, and other school-wide transitions are safe, efficient, and orderly.
- Provide a framework for positive behavior throughout the school based on shared values and expectations.
  - Have shared expectations for positive behavior. (See Restorative Approaches to Discipline)
- Teach, model, and reinforce (by all staff members) clear behavior expectations for all areas of the school.
  - All adults use active supervision (move, scan, and interact) in all settings.
- Have a voice and take informed action.

#### Score

1 2 **3** 4

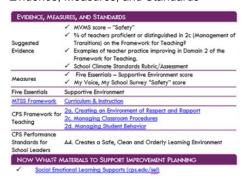
- Students are included in key conversations about their learning experience and work with the principal and staff to identify issues and implement solutions. (e.g. student voice committee).
- Students initiate and lead some school improvement initiatives.
- Students participate in democratic decision-making at the school level.
- Students identify and research issues of relevance and work together to propose/advocate for solutions.
- Emphasize proactive, instructive, and restorative approaches to student behavior and minimize punitive consequences through policies and procedures. (See Restorative Approaches to Discipline)

Score

3

- Adults correct misbehavior in ways that reinforce established expectations and cause minimal disruption to learning.
- · Clarify criteria for office referrals versus classroom managed behavior.

#### Evidence, Measures, and Standards



#### Restorative Approaches to Discipline:

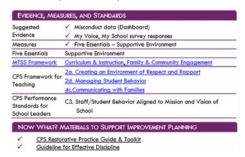
The school is characterized by having and implementing policies and procedures that emphasize proactive, instructive, and restorative approaches minimizing punitive consequences. Discipline practices primarily focus on shaping behavior as opposed to punishing behavior. The school only uses out-of-school suspension as a last resort and utilizes a systems-change approach to bring about a more restorative culture. The school is also characterized by strong and consistent school and classroom climates. The school reinforces positive behaviors and responds to misbehaviors in calm, respectful, and thoughtful ways, teaching students important social and emotional skills that enable them to get along with others, make responsible decisions, and focus on learning. When misbehavior occurs, the school seeks to understand the underlying reasons (root cause) in order to design a response that effectively changes student behavior using a menu of instructive, corrective and restorative responses.

- \*\*\*Falconer implements the program CHAMPS school-wide as a proactive and positive approach for behavior management.
- \*\*\*Procedures and behavior expectations are posted in all areas of the school, inclusive of classrooms, lunchroom, auditorium, hallways and restrooms.
- \*\*\*A team consisting of the disciplinarian, counselor, case manager and social worker, meet weekly to organize systems which support a restorative environment.
- \*\*\*The disciplinarian collaborates with teachers by providing coaching and supports for behavior management.
- \*\*\*MTSS is implemented school-wide to address students' social, emotional and behavioral needs.
- \*\*\*Trackable data is used to target specific behaviors to reteach and reinforce expected behavior.
- \*\*\*Families are contacted weekly for positive student behavior and progress.
- \*\*\*Lessons targeting specific behaviors are given to students who have been assigned detention and or ISS.

#### Guide for Restorative Approaches to Discipline

- PROACTIVE Reinforce positive student behavior with clear expectations, routines, and procedures.
  - A team meets regularly to organize systems that support a restorative environment.
  - Develop, reinforce, and model shared agreements and clear, positively stated expectations.
  - Well-managed routines and transitions maximize instructional time.
  - Engage families as partners.
  - Contact families frequently to inform them of positive student behavior and progress.
  - Vary acknowledgements and provide both short and long term opportunities for reinforcement for all students.
- INSTRUCTIVE Integrate universal SEL skills instruction and core content.
  - Intentionally teach competencies outlined in SEL Standards. Use discipline as opportunity to teach these skills.
  - Use a Multi-tiered System of Supports (MTSS) for social, emotional, and behavioral growth.
    - Use data to determine which behaviors should be retaught or more heavily reinforced.
  - Explicitly teach expected behavior and positively reinforce consistently school-wide.
  - Avoid power struggles with students by offering choices. Redirect students privately and respectfully.
- RESTORATIVE Employ a discipline system that guides students to take ownership, resolve conflict, and learn from their actions.
  - Support all staff to engage in restorative conversations and respond to behavior incidents in ways that de-escalate conflict, reteach expectations, build social & emotional skills, repair relationships, and cause minimal disruption to learning.
  - Support staff in understanding the impact of trauma on student behaviors and using trauma-sensitive approaches to discipline.
  - Identify clear disciplinary procedures for classroom-managed behaviors and office-managed behaviors. Develop a continuum of interventions and logical consequences that address the root cause of behavior and align to MTSS processes.
  - · Ensure discipline systems minimize the use of punitive responses, including removing students from the classroom or school community.

- Respond equitably to students in all subgroups. Implement processes that address and meet the needs of students who are impacted by behavior incidents.
- Designate an administrator, such as a dean or restorative practices coordinator, responsible for leading centrally-managed response to behaviors
  using consistent, restorative processes.
- Provide opportunities for students to take responsibility for repairing harm caused by their actions, generate solutions, and resolve conflicts with peers
  or staff.



#### Parent and Family Partnership:

All schools have authentic partnerships with parents or family members that lead to a sense of shared responsibility for the academic, physical, and social emotional development of their students. Through meaningful consultation with parents, these partnerships include creating an intentional process to foster and sustain school-wide procedures, programs, and activities which involve and empower parents or family members and are responsive to student and family's needs. Schools provide a variety of parent volunteer opportunities (both in and out of school) and leadership opportunities (ie - PACs, BACs and PLNs), which support school operations, instructional programs and community partnerships. Research shows that when families, schools and communities partner in promoting learning and healthy development for all students schools thrive and student outcomes increase. The development and implementation of effective outreach and communication strategies will be inclusive of all families and school staff, creating a two-way feedback loop process which will lead to an increase in the home-school connection to identify, problem-solve and design actions which target instructional and student programs.

- \*\*\*Falconer seeks to establish a welcoming environment for all families that is warm and inviting.
- \*\*\*Monthly PAC and BAC meetings are held which focus on parent education to help support their child at home.
- \*\*\*Falconer provides families with multiple opportunities to ask questions, raise concerns and give feedback through the monthly PAC, BAC and LSC meetings. The principal also has an open-door policy and addresses parent concerns in a timely manner providing resolutions.
- \*\*\*Falconer hosts annual Curriculum Nights for families to inform parents of grade level standards and expectations, including sharing best practices for learning and development which parents can do at home to support their child.
- \*\*\*The use of Parent Portal is promoted every Report Card Pick Up by providing the tools parents need to monitor their child's progress.
- \*\*\*A monthly newsletter is sent home to communicate with parents in English and Spanish.
- \*\*\*Falconer frequently communicates with families through a variety of methods, such as phone calls, newsletters, school website, and social media in English and Spanish.
- \*\*\*Falconer provides every family with a Parent-Student Handbook at the beginning of each school year in English and Spanish.

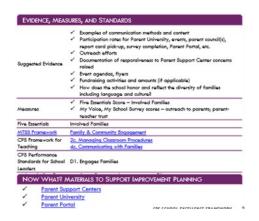
#### Guide for Parent and Family Partnership

- Provide frequent, high quality, well publicized opportunities for families and community to participate in authentic and engaging activities in the school community (e.g. student performances/ exhibitions, literacy or math events).
- Provide multiple opportunities for parents to ask questions, raise concerns, and give feedback.
  - Respond to families' concerns and requests for information professionally and in a timely manner, providing resources and solutions to address the
    concerns.
- Solicit the support and engagement of families as partners in the instructional program (e.g. volunteering, working at home with their child, involvement in class and school projects in and out of school, and parent workshops).
  - Host events for parents to share with other parents how home and school complement each other.
  - Share best practices around learning and development with parents to support students at home.
  - Inform parents of grade level standards and expectations and grading policies with a clear description of what meeting the standard looks like.
  - Inform parents of attendance expectations and the impact of attendance on a student's trajectory.
  - Assist parents to volunteer in the school and/or participate on teams/committees.
  - Promote the use of Parent Portal and Parent University to connect and engage parents with school.
- Frequently communicate with families about class and individual activities and individual student's progress.
  - Regularly inform parents of their child's progress across all relevant measures: attendance, discipline, academics, social-emotional learning, and health and wellness.
  - Send regular, positive, personalized communication from a staff member.

#### Score

2 **3** ·

- Use a variety of consistent communication methods (e.g. calls, text, newsletter, website, face to face) sensitive to cultural norms and needs.
- · Conduct intensive outreach to families in need of specialized support through home visits and collaboration with social services agencies.
  - School responses to student excessive absences and/or tardiness includes outreach to families.
- Provide proactive communication (e.g. parent handbook and resources).
- Partner equitably with parents speaking languages other than English.
  - Information is provided to parents in their native language.
  - Parent meetings scheduled with interpreters present to facilitate participation.



#### School Excellence Framework Priorities

Score	Framework dimension and category	Area of focus ⊘= Not of focus			f focus		
2	Culture of & Structure for Continuous Improvement: Instructional Leadership Team	1	2	3	4	5	0
3	Culture of & Structure for Continuous Improvement: Aligned Resources	1	2	3	4	5	0
3	Culture of & Structure for Continuous Improvement: Leadership & Collective Responsibility	1	2	3	4	5	0
3	Culture of & Structure for Continuous Improvement: Professional Learning	1	2	3	4	5	0
3	Expectations for depth & breadth of Quality Teaching: Balanced Assessment & Grading	1	2	3	4	5	0
3	Expectations for depth & breadth of Quality Teaching: Instruction	1	2	3	4	5	0
3	Expectations for depth & breadth of Quality Teaching: Multi-Tiered System of Supports	1	2	3	4	5	0
3	Expectations for depth & breadth of Student Learning: Instructional Materials	1	2	3	4	5	0
3	Expectations for depth & breadth of Student Learning: Rigorous Student Tasks	1	2	3	4	5	0
3	Expectations for depth & breadth of Student Learning: Transitions, College & Career Access & Persistence	1	2	3	4	5	0
3	Expectations for Quality & Character of School Life: Culture for Learning	1	2	3	4	5	0
3	Expectations for Quality & Character of School Life: Parent and Family Partnership	1	2	3	4	5	0

3 Expectations for Quality & Character of School Life: Relational Trust			1	2	3	4	5	Ø	
3 Expectations for Quality & Character of School Life: Safety & Order			1	2	3	4	5	Ø	
3 Expectations for Quality & Character of School Life: Student Voice, Engagement, & Civic Life				2	3	4	5	0	
4 Expectations for depth & breadth of Student Learning: Curriculum			1	2	3	4	5	0	
4 Expectations for Quality & Character of School Life: Restorative Approaches to	Discipline		1	2	3	4	5	0	
Goals									
Required metrics (Elementary)							18 o	f 18 cor	mplete
	2016-2017 Actual	2017-2018 Actual	2017 SQR Goal		S	)18-2( QRP oal	019	2019-2 SQRP Goal	
National School Growth Percentile - Reading			Guai		G	Jai		Guai	
As we see our attainment increase, we believe our growth percentile will decrease.		75.00	60.	00	75.00		(Blar	nk)	
National School Growth Percentile - Math									
As we see our attainment increase, we believe our growth percentile will decrease.	39.00	45.00	60.	00		60.00		(Blar	nk)
% of Students Meeting/Exceeding National Ave Growth Norms									
As we see our attainment increase, we believe our growth percentile will decrease.	54.30	54.40	60.	00		65.00		(Blar	nk)
African-American Growth Percentile - Reading									
n/a	(Blank)	(Blank)	0.0	0		0.00		(Blar	nk)
Hispanic Growth Percentile - Reading									
As we see our attainment increase, we believe our growth percentile will decrease.	71.00	75.00	60.	00		75.00		(Blar	nk)
English Learner Growth Percentile - Reading									
We have placed greater emphasis on EL proficiency and the EL program, reviewing units and tasks to ensure that the needs of ELs are met.	34.00	70.00	50.	00		70.00		(Blar	nk)
Diverse Learner Growth Percentile - Reading									
We have placed greater DLs reviewing units and tasks to ensure that the needs of DLs are met.	92.00	92.00	50.	00		75.00		(Blank)	
African-American Growth Percentile - Math									
n/a	(Blank)	(Blank)	0.0	0		0.00		(Blar	nk)
Hispanic Growth Percentile - Math									

### English Learner Growth Percentile - Math

We have placed greater emphasis on EL proficiency and the EL program, reviewing units and tasks to ensure that the needs of ELs are met.	22.00	32.00	60.00	50.00	(Blank)			
Diverse Learner Growth Percentile - Math								
While we continue to place emphasis on the needs of DLs, we do not anticipate a growth as high as the previous year.	53.00	42.00	70.00	50.00	(Blank)			
ational School Attainment Percentile - Reading (Grades 3-8)								
An emphasis has been placed on reviewing and revising ELA units to ensure students are being challenged at an appropriate level and making sure that all student needs are addressed, i.e. ELs, DLs, Gen. Ed levels, in all ELA units school-wide.	42.00	50.00	52.00	55.00	(Blank)			
ational School Attainment Percentile - Math (Grades 3-8)								
An emphasis has been placed on reviewing and revising Math units to ensure students are being challenged at an appropriate level and making sure that all student needs are addressed, i.e. ELs, DLs, Gen. Ed levels, in all Math units school-wide.	50.00	50.00	75.00	55.00	(Blank)			
ational School Attainment Percentile - Reading (Grade 2)								
An emphasis has been placed on reviewing and revising ELA units to ensure students are being challenged at an appropriate level and making sure that all student needs are	49.00	18.00	60.00	35.00	(Blank)			
addressed, i.e. ELs, DLs, Gen. Ed levels, in all ELA units school-wide.								
An emphasis has been placed on reviewing and revising Math units to ensure students are being challenged at an appropriate level and making sure that all student needs are addressed, i.e. ELs, DLs, Gen. Ed levels, in all Math units school-wide.	53.00	20.00	73.00	35.00	(Blank)			
of Students Making Sufficient Annual Progress on ACCESS								
We have placed greater emphasis on EL proficiency and the EL program, reviewing units and tasks to ensure that the needs of ELs are met.	36.20	(Blank)	55.00	58.00	(Blank)			
verage Daily Attendance Rate								
An emphasis has been placed on attendance school-wide. Attendance is monitored weekly and monthly by individual classrooms, grade levels and school-wide.	95.70	95.50	96.00	96.00	(Blank)			
ly Voice, My School 5 Essentials Survey								
We expect to be Well Organized as a school for the 2018-2019 school year.	(Blank)	(Blank)	(Blank)	(Blank)	(Blank)			
sustom metrics				0	of 0 comple			
	2016-2017 Actual	2017-2018 Actual	2017-2018 SQRP Goal	2018-2019 SQRP Goal	2019-2020 SQRP Goal			
trategies								
Strategy 1								
we dothen we see		which lead	is to					
If we fund a full-time Math Interventionist/Coach to work with top and bottom 20% of 3rd to 6th grade students, and coach teachers on	an increase in the utilization of instructional best practices of mathematics			Our Math Attainment will rise from 50% to 55% and our Math Growth percentile will rise from 45% to 60%.				

differentiation and resource utilization. Area(s) of focus: Tags: Math Status Action step Responsible Timeframe Aug 1, 2018 to Use data from the NWEA Spring 2018 Assessment to identify the top 10% Principal/AP On-Track Sep 4, 2018 of students and the bottom 10% of students from each class from grades 3rd - 6th. MTSS, Instruction, Balanced assessment and grading Aug 1, 2018 to Create a schedule for the 20% of students working with the Math On-Track Principal/AP Aug 27, 2018 Interventionist indicating that the top 10% of students will work twice a week with the interventionist and the bottom 10% of students will work three times a week with the interventionist. MTSS, Instruction, Balanced assessment and grading Aug 27, 2018 to Math Interventionist will coordinate with grade-level teams to ensure the Math Interventionist On-Track Jun 17, 2019 provided interventions are aligned to current Math Units being taught. MTSS, Instruction, Balanced assessment and grading Sep 17, 2018 to Math Interventionist will provide bi-weekly reports to teachers and Math Interventionist On-Track Jun 17, 2019 administration outlining content taught, progress made and mastery achieved for both high and low level students. MTSS, Instruction, Balanced assessment and grading Aug 27, 2018 to Math Interventionist will provide individual and group Professional Math Interventionist Not started Jun 17, 2019 Development on differentiation and resource utilization. Group Professional Development will be done quarterly, while individual will be addressed as needed. MTSS, Instruction, Balanced assessment and grading Strategy 2 If we do... ...then we see... ...which leads to ... If we continue to expand the supports provided we will see a gradual increase in student which leads to a 96% attendance rate and a by the Behavior Health Team attendance and a gradual decrease in student on track of 80% discipline referrals Tags: Area(s) of focus: MTSS Action step Responsible Timeframe Status Jul 1, 2018 to Fund a part-time counselor and a disciplinarian to meet the social-Principal On-Track Jun 18, 2019 emotional needs of students

Jul 1, 2018 to

Jun 18, 2019

Counselor

On-Track

### MTSS

Continue to schedule BHT meetings on a weekly basis

**MTSS** 

Continue to provide differentiated supports to teachers based on the needs of their students

Principal, AP, BHT

Jul 1, 2018 to Jun 18, 2019

On-Track

#### MTSS

Fund a School Clerk Assistant to provide supports for student attendance and student health needs

Principal

Jul 1, 2018 to Jun 18, 2019

On-Track

#### Strategy 3

If we do...

...then we see...

...which leads to...

If we provide supplemental leveled literacy resources

then we will provide differentiated instruction for all students

which leads to maintaining our Reading growth at 75% and increasing our Reading attainment from 50% to 60%.

Tags:

MTSS, Instruction, Balanced grading and assessment, Guided reading

Area(s) of focus:

1, 2, 3

Action step

Collaborate with Network Staff and II T on recourses available to cohoole

Responsible Timeframe

Status

Collaborate with Network Staff and ILT on resources available to schools that would best meet the needs of our students.

Principal, AP

Jul 1, 2018 to Aug 31, 2018

Not started

Instruction, Guided reading

Provide continuous professional development to all literacy teachers to ensure proper implementation of leveled instruction

Principal, AP

Jul 1, 2018 to Jun 18, 2019

Not started

Instruction, Guided reading

Determine the literacy level of all students through use of TRC

Teachers

Jul 1, 2018 to Jun 18, 2019

Not started

Instruction, Guided reading

Monitor the effectiveness of leveled literacy instruction through student data and observations

Principal, AP

Sep 4, 2018 to Jun 18, 2019

Not started

Instruction, Guided reading

Fund a School Clerk Assistant to assist with distribution and collection of instructional materials.

Principal

Jul 1, 2018 to Jun 18, 2019

Behind

Correlating Reading with Writing with the use of mentor texts

teacher teams

Oct 1, 2018 to Jun 19, 2019

Not started

### Strategy 4

If we do...

...then we see...

...which leads to...

Engage teachers in four week data cycles around common assessments and grading practices;

Teachers creating higher level DOK assessments and incorporating assessment data in planning

An increase in 60% of students making national average growth on NWEA in grades 3rd - 6th; an increase in 70% of students making growth on their composite score in mClass in grades Kindergarten - 2nd.

Tags: Math, Dok, Data cycle, Grading practices, Nwea gro	wth		Area(s) of focus:			
Action step		Responsible	Timeframe	Status		
Creating common level assessments aligned to st grade level team across all content areas.	ate standards in each	Teachers	Sep 4, 2018 to Jun 17, 2019	Not started		
Feacher Teams/Collaboration, Common assess	ment					
Familiarize all teachers with the Depth of Knowled how to thoroughly analyze student data.	ge (DOK) levels and	AP, ILT	Aug 27, 2018 to Jun 17, 2019	Not started		
Ook, Data anaysis						
Use Adapted Tuning protocol to determine the quaassessments.	ality of common	AP, Teacher Teams	Sep 4, 2018 to Jun 17, 2019	Not started		
Quality assessments						
Pre-assess students and complete an item analys gather data on student performance.	is of the assessment to	Teacher teams	Sep 4, 2018 to Jun 17, 2019	On-Track		
Data analysis, Student data analysis						
Use assessment data for flexible grouping and diff	ferentiated instruction.	teacher teams	Sep 4, 2018 to Jun 17, 2019	On-Track		
Differentatied instruction, Flexible grouping						
After administering summative assessment, teacher Work Protocol every 4 weeks to reflect on instruct performance to determine next steps.		teacher teams	Sep 4, 2018 to Jun 17, 2019	On-Track		
Analysis of data, progress monitoring, rit instru Strategy 5		ruction	which leads to			
f we do		then we see				
plan our units with backward design, focusing on Literacy and Math	differentiated Literacy and Math small group instruction		which leads to maintaining our Reading grow at 75% and increasing our Reading attainme from 50% to 60%; as well as maintaining our Math growth at 82% and increasing our Math attainment from 54% to 58%.			
Fags:			Area(s) of focus:			
Action step		Responsible	Timeframe	Status		
During GLTs, teachers will identify the standards f	or each unit.	Teachers, AP, Principal	Sep 4, 2018 to Jun 19, 2019	On-Track		
Teachers will identify the learning objectives for the unit and create a common assessment.		Teachers, AP, Principal	Sep 4, 2018 to Jun 19, 2019	On-Track		

Teachers will administer pre-assessments to gather student data for instructional grouping.

Teachers, AP, Principal Sep 4, 2018 to Jun 19, 2019

On-Track

Teachers will differentiate instruction based on data analysis and use formative assessment to monitor student understanding and progress.

Teachers, AP, Principal Sep 4, 2018 to Jun 19, 2019

On-Track

Action Plan

Strategy 1

#### ON-TRACK

Use data from the NWEA Spring 2018 Assessment to identify the top 10% of students and the bottom 10% of students from each class from grades 3rd - 6th "

Aug 01, 2018 to Sep 04, 2018 - Principal/AP

### Status history

May 3

ON-TRACK

May 03, 2018

#### Evidence

Data Analysis and Schedule for interventionist

#### ON-TRACK

Create a schedule for the 20% of students working with the Math Interventionist indicating that the top 10% of students will work twice a week with the interventionist and the bottom 10% of students will work three times a week with the interventionist."

Aug 01, 2018 to Aug 27, 2018 - Principal/AP

### Status history

May 3

ON-TRACK

May 03, 2018

#### Evidence

Schedule for Interventionist

#### ON-TRACK

Math Interventionist will coordinate with grade-level teams to ensure the provided interventions are aligned to current Math Units being taught."

Aug 27, 2018 to Jun 17, 2019 - Math Interventionist

### Status history

May 3

ON-TRACK

May 03, 2018

#### Evidence

Lesson plans for Math Interventionist.

### ON-TRACK

Math Interventionist will provide bi-weekly reports to teachers and administration outlining content taught, progress made and mastery achieved for both high and low level students."

Sep 17, 2018 to Jun 17, 2019 - Math Interventionist

### Status history

ON-TRACK

May 03, 2018

Evidence

Bi-weekly reports

NOT STARTED

Math Interventionist will provide individual and group Professional Development on differentiation and resource utilization. Group Professional Development will be done quarterly, while individual will be addressed as needed."

Aug 27, 2018 to Jun 17, 2019 - Math Interventionist

### Status history

May 3

NOT STARTED

May 03, 2018

Evidence

Professional Development Agendas and Google Calendar Invitations

### Strategy 2

ON-TRACK

Fund a part-time counselor and a disciplinarian to meet the social-emotional needs of students"

Jul 01, 2018 to Jun 18, 2019 - Principal

### Status history

May 3

ON-TRACK

May 03, 2018

Evidence

Daily Schedule Google Calendar

ON-TRACK

Continue to schedule BHT meetings on a weekly basis"

Jul 01, 2018 to Jun 18, 2019 - Counselor

### Status history

May 3

ON-TRACK

May 03, 2018

Evidence

Google Calendar Meeting Minutes

ON-TRACK

Continue to provide differentiated supports to teachers based on the needs of their students"

Jul 01, 2018 to Jun 18, 2019 - Principal, AP, BHT

### Status history

May 3

ON-TRACK

May 03, 2018 Evidence

Google Calendar MTSS Logging Tool

ON-TRACK

Fund a School Clerk Assistant to provide supports for student attendance and student health needs"

Jul 01, 2018 to Jun 18, 2019 - Principal

### Status history

ON-TRACK

May 03, 2018 Evidence

School Clerk Assistant schedule, student health log

#### Strategy 3

Collaborate with Network Staff and ILT on resources available to schools that would best meet the needs of our students." NOT STARTED Jul 01, 2018 to Aug 31, 2018 - Principal, AP Status history May 3 May 03, 2018 NOT STARTED Evidence Purchase Orders NOT STARTED Provide continuous professional development to all literacy teachers to ensure proper implementation of leveled instruction" Jul 01, 2018 to Jun 18, 2019 - Principal, AP Status history May 3 NOT STARTED May 03, 2018 Evidence Agendas Determine the literacy level of all students through use of TRC" NOT STARTED Jul 01, 2018 to Jun 18, 2019 - Teachers Status history May 3 May 03, 2018 NOT STARTED Evidence Student data NOT STARTED Monitor the effectiveness of leveled literacy instruction through student data and observations" Sep 04, 2018 to Jun 18, 2019 - Principal, AP Status history Мау 3 May 03, 2018 NOT STARTED Evidence observations

BEHIND

Fund a School Clerk Assistant to assist with distribution and collection of instructional materials."

Jul 01, 2018 to Jun 18, 2019 - Principal

### Status history

BEHIND

May 03, 2018 Problem Root Cause Next steps

NOT STARTED

Correlating Reading with Writing with the use of mentor texts"

Oct 01, 2018 to Jun 19, 2019 - teacher teams

### Status history

#### Strategy 4

NOT STARTED

Creating common level assessments aligned to state standards in each grade level team across all content areas."

Sep 04, 2018 to Jun 17, 2019 - Teachers

### Status history

May 3

NOT STARTED

May 03, 2018

Evidence

Assessments, GLT agendas and minutes

NOT STARTED

Familiarize all teachers with the Depth of Knowledge (DOK) levels and how to thoroughly analyze student data."

Aug 27, 2018 to Jun 17, 2019 - AP, ILT

### Status history

May 3

NOT STARTED

May 03, 2018

Evidence

Professional Development agenda. GLT minutes and agendas

NOT STARTED

Use Adapted Tuning protocol to determine the quality of common assessments."

Sep 04, 2018 to Jun 17, 2019 - AP, Teacher Teams

### Status history

May 3

NOT STARTED

May 03, 2018

Evidence

GLT minutes and agendas, completed protocol document

ON-TRACK

Pre-assess students and complete an item analysis of the assessment to gather data on student performance."

Sep 04, 2018 to Jun 17, 2019 - Teacher teams

### Status history

May 3

	ON-TRACK May 03, 2018 Evidence Data Analysis forms
ON-TRACK	Use assessment data for flexible grouping and differentiated instruction."  Sep 04, 2018 to Jun 17, 2019 - teacher teams  Status history
	May 3
	ON-TRACK May 03, 2018 Evidence lesson plans
determine next s	n 17, 2019 - teacher teams
Status IIIs	• • • • • • • • • • • • • • • • • • •
ON-TRACK	May 03, 2018  Evidence Completed Student Work Protocol analysis
Strategy 5	
ON-TRACK	During GLTs, teachers will identify the standards for each unit."  Sep 04, 2018 to Jun 19, 2019 - Teachers, AP, Principal  Status history
ON-TRACK	Teachers will identify the learning objectives for the unit and create a common assessment."  Sep 04, 2018 to Jun 19, 2019 - Teachers, AP, Principal  Status history
ON-TRACK	Teachers will administer pre-assessments to gather student data for instructional grouping."  Sep 04, 2018 to Jun 19, 2019 - Teachers, AP, Principal  Status history

ON-TRACK

Teachers will differentiate instruction based on data analysis and use formative assessment to monitor student understanding and progress."

### Status history

**Fund Compliance** 

### Supplemental General State Aid(SGSA)

My school receives SGSA funds

By checking the above box, the school is verifying that the attendance center complies with the statement regarding the use of SGSA funds:

- 1. The attendance center allocation is correctly based on the number of students eligible to receive free and reduced lunch and breakfast.
- The attendance center has an approced plan, developed in consultation with teachers, administrators, and other appropriate personnel, and parents of thes tudents attending the attendance center.
- 3. The attendance center's plan is approved by the LSC and CPS.
- 4. SGSA funded activities fall within the allowable program categories: early childhood education, reduced class size, enrichment programs, remedial assistance, attendance improvement, and other educationally beneficial expenditures which supplement the regular programs as determined by the illinois state board of education.
- 5. SGSA Funds supplement and do not suppland non-categorical and other categorical funds allocated to the attendance center.
- 6. SGSA funds are supporting only those activities specified in the school's approved plan/amendment.
- 7. SGSA funds are not used for capital expenditures. 8. SGSA funds are not used for any political or lobbying activities by the attendance center.

### **ESSA Program**

ESSA Schoolwide Program

(Not available to schools receiving NCLB funds for the first time) [Title 1/SW].

The school annually reviews the schoolwide plan/program. The schoolwide program plan is available to CPS, parents, and the public, and the information in the plan is in an understandable and uniform format, and to the extent practicable in a language the parents can understand.

ESSA Targeted Assistance Program Title I funded staff participate in the school's general professional development and school planning activities. Title I funded staff assume limited duties that are assigned to similar personnel including duties beyond the classroom, or that do not benefit Title I students, as long as the amount of time spent on such duties is the same proportion of the total work time with respect to similar staff.
 Non-title school that does not receive any Title funds

### Parent Involvement in Targeted Assistance and Schoolwide Programs

I verify that the statement below is correct

Every Student Succeeds Act (ESSA), the reauthorization of the Elementary and Secondary Act of 1965 continues a legislative commitment to parental involvement. Central features of prior reauthorizations, such as school-parent compacts, parent involvement policies, and the parent involvement funding formula remain unaltered. However, the ESSA reauthorization represents a notable shift in the role of parental involvement in the schools. It includes new provisions increasing parental notification requirements, parental selection of educational options, and parental involvement in governance. It envisions parents as informed and empowered decision makers in their children's education.

Parent and Family Plan

Parent and Family Engagement Policy

Complete

Schools must involve parents and family in the joint development and periodic review and revision of the ESSA, Title I school parental and family engagement plan and policy, and in the process of school review and improvement. Please describe how this will be accomplished.

Parents are encouraged to attend and participate in monthly NCLB/PAC meetings. These monthly meetings allow parents to discuss and learn about local and CPS policies, school activities, opportunities for parent involvement, student assessment and approval of school funds.

The school will hold an annual meeting at a time convenient to parents and families during the first month of school to inform them of the school's participation in ESSA, Title I programs and to explain the Title I requirements and their right to be involved in the Title I programs. The school will also offer a number of additional parental and family engagement meetings, including school PAC meetings, at different times and will invite all parents and key family members of children participating in the ESSA, Title I program to these meetings, and encourage them to attend. Please describe how this will be accomplished. Please list the projected date of your Title I Annual Meeting and your Title I PAC Organizational Meeting

Our Title 1 Annual Meeting will be held on Thursday, September 27, 2018, at Falconer's Auditorium at 8:15 am. Also, our Title 1 PAC Organizational Meeting will be held on Thursday, September 27, 2018, at Falconer's Auditorium at 9:15 am.

Notices of all NCLB meetings are sent home in English and Spanish. The dates and times of these meetings are also advertised in our monthly school newsletter. The mandated annual NCLB meeting will be held in the month of September, as well as our NCLB organizational meeting. Monthly NCLB meeting time and dates will be decided by the committee.

Notices in two languages, English and Spanish, are sent home to our parents. These meetings are also written in our monthly school newsletters notifying parents of NCLB annual meetings and PAC monthly meetings. Our annual NCLB meetings will be held in September, the third Thursday of the month.

At the request of parents and family members, schools will provide opportunities for regular meetings, including the School Parent Advisory Council meetings, for parents and family members to formulate suggestions and to participate, as appropriate, in decisions about the education of their children. Please describe how the school will immediately respond to any such suggestions.

Monthly NCLB/PAC meetings are held the third Thursday of each month. Parents are given a calendar of the meetings at the annual NCLB meeting and are reminded of each meeting in the monthly newsletter.

Schools will provide parents a report of their child's performance on the State assessment in at least math, language arts and reading. Please describe how this will be accomplished.

Parents will be given a report of their child's performance on state assessments when the information is made available to the school.

Schools will provide parents timely notice when their child has been assigned to, or taught by, a teacher who is not "highly qualified," as defined in the Title I Final Regulations, for at least four (4) consecutive weeks. Please describe how this will be accomplished.

If students are assigned to a teacher who is considered "not highly qualified" according to NCLB, the parents will be notified when the information is made available to the school.

Schools will assist parents of participating ESSA Title I children in understanding: the state's academic content standards; the state's student academic achievement standards; the state and local academic assessments including alternate assessments; the requirements of Title I, Part A; how to monitor their child's progress; and how to work with educators. Please describe how this will be accomplished.

Understanding state and local assessments and successful parent teacher conferences are both topics that will be covered in the monthly NCLB/PAC meetings. Parents are also encouraged to meet with teachers to discuss student progress and expectations, and to attend our trainings on the Parent Portal so they can monitor their child's progress from home.

Schools will provide information, resources, materials and training, including literacy training and technology, as appropriate, to assist parents and family members in working with their children to improve their academic achievement, and to encourage increased parental involvement. Please describe how this will be accomplished.

Falconer offers a Parent ESL/Technology class during the school year. The monthly NCLB/PAC meetings also cover various topics relating to academics and parent involvement.

Schools will educate all staff in the value and utility of contributions by parents and family and in how to reach out to, communicate and work with, parents and family as equal partners in the education of their children and in how to implement and coordinate parent and family programs and build ties with parents and family members. Please describe how this will be accomplished.

Teachers and staff are encouraged to recruit parents as classroom and school volunteers. School personnel are also readily available to meet with parents regarding any school related issues.

Schools will, to the extent feasible and appropriate, coordinate and integrate parent and family programs and activities with Head Start, Reading First, Early Reading First involvement, Even Start, Home Instruction Programs for Preschool Youngsters, the Parents as Teachers Program, public preschool, and other programs, to further encourage and support parents and families in more fully participating in their children's education. Please describe how this will be accomplished.

Teachers in the Pre-K program encourage all parents to participate in the educational process by volunteering to help out in their classrooms.

Schools will ensure that information related to the school and parent and family programs, meetings, and other activities is sent to parents in understandable and uniform formats, including language. Please describe how this will be accomplished.

All school notices/newsletters are sent home in English and Spanish.

Policy Implementation Activities

▼ The LSC will approve the school improvement plan and monitor the CIWP.

In the CIWP, the school identifies current parental and family engagement practices and outlines activities related to expanding parent and family partnership programs.

4

The school will coordinate the parent and family engagement programs identified in the CIWP.

V

The school will evaluate the Parent and Family Engagement Policy for effectiveness and make improvements as necessary.

Explain why any of the boxes above are unchecked: (type "n/a" if all are checked)

n/a

School-Parent Compact Complete

The school will provide high-quality curriculum and instruction in a supportive and effective learning environment that enables the participating student to meet the State's student academic achievement standards. Describe how the school will provide high-quality curriculum and instruction in a supportive environment. (Restate the school mission.)

We are committed to creating a nurturing environment that will enable students to succeed academically. All stakeholders share the responsibility to engage students in instruction that is aligned with the best educational practices. We will prepare students to live, learn, and work in a world shaped by 21st century technologies. Our students will become accountable to self, school, and society.

The vision of Falconer is to empower all students to attain their full potential. We strive to create a learning environment that engages students and supports their diverse learning needs. Through our comprehensive curriculum and focus on technology integration we aim to be a 21st century school. All students, their families, the school, and the community share a vision of respect, responsibility, and results.

The school will hold parent-teacher conferences. Describe the kinds of parent-teacher conferences that will be held and the dates on which they are scheduled.

Falconer has two scheduled parent-teacher conferences which take place at the conclusion of the first and third quarters. Parent-teacher conferences are also held throughout the year if individual parents or teachers feel one is necessary.

The school will provide parents with frequent reports on their children's progress. Describe when and how the school will provide reports to parents.

Parents are given progress reports every 5th, 15th, 25th and 35th week. The parents then receive report cards after the 10th, 20th, 30th and 40th weeks. Students at risk of failing their current grade have failure notices sent via certified mail to their parents at the conclusion of the 20th week. Parents are also given the opportunity to attend trainings for the Parent Portal, which allows them to see their child's grades online at anytime from any computer.

The school will provide parents access to staff. Describe when, where and how staff will be available for consultations with parents.

Staff members are available to meet with parents Monday through Friday by appointment. Parents may call the office, send an email, or send a letter requesting a conference. The staff at Falconer will make sure arrangements are made to accommodate any parent requesting a conference.

The school will provide parents opportunities to volunteer and participate in their children's classes. Describe how and when parents and family members may volunteer, participate, and observe classroom activities.

Teachers are encouraged to recruit parent volunteers for the school and their classrooms. Parents wishing to volunteer must complete the volunteer application sent forth by CPS, and in doing so complete a background check and TB test. Parents wishing to come and observe their child's classroom are always welcome to do so. We ask parents to arrange a day and time with the teacher that will work for everyone involved. Falconer is constantly asking parents to help out on field trips, in the classrooms, and during school activities such as Picture Day, Santa's Workshop, Book Fair and Children's Day.

The parents will support their children's learning. Describe how the parents will assist learning (i.e. monitoring attendance, homework completion).

Parents are given every opportunity to support their child's learning. Falconer offers Parent Portal training so parents can monitor their child's grades and attendance. Students also are given a school agenda for parents to check and see what assignments their child may have for homework. Parents are asked to provide a quiet space for their child to work without the distractions of television or video games. Parents are encouraged to schedule conferences with teachers if they have any questions regarding their child's progress.

The parents will participate in decisions relating to the education of their children. Describe when, where and how parents will consult with the school.

Parents have the opportunity to discuss educational related issues and decisions by attending monthly LSC, NCLB and BAC meetings. Parents are also encouraged to collaborate with staff members on matters concerning their child's education.

The students will share the responsibility for improved student academic achievement. Describe how the students will assure academic achievement (i.e. good attendance, positive attitude, class preparation).

Students will assure academic achievement by striving to make every day successful. Falconer students understand the importance of coming to school each day, on time and prepared to learn. Students will take responsibility for improved academic achievement by completing all assignments and conferring with their teachers if they need more assistance. Students will keep their parents informed of assignments and activities by having parents review the student agendas every night, and making sure school notices are given to parents. Students will treat their peers and school personnel with respect, and follow all classroom and school rules and procedures.

Parent Budget Complete

Goals: Indicate goals, timeline of activities and training topics that are designed to assist parents and families with increasing their students' academic achievement. The overarching goal is to increase student academic achievement through parental and family engagement involvement; specify your goals.

In cooperation with parents and community, we will prepare all students for college and life by providing a rigorous curriculum that connects students' lives and their future in a safe, supportive and nurturing environment.

Allocate your Mandated Title 1 Parent and Family Engagement Funds to support your Parent and Family Engagement Program.							
Account(s)	count(s) Description			Allocation			
51130, 52130	Teacher Presenter/ESP Extended Day For Teacher presenter, ESP Extended Day, please remember to put money on the benefits line. Non- Instructional pay rate applies.	\$	3044	.00			
53405	Supplies In addition to supplies for parent program, please use this account to also purchase books for parents only. Use this account for equipment with a per unit cost of less than \$500.	\$	500	.00			
3205	Refreshments Allocation CAN NOT EXCEED 25% of the Parent Budget. Refreshments must be used for Title 1 PAC meetings, trainings and workshops.	\$	519	.00			
4125	Consultants For Parent Training Only. Consultant must have a CPS vendor number and paid with a Purchase Order after service is rendered (NO CHECKS ARE ALLOWED)	\$	1600	.00			
4505	Admission and Registration Fees, Subscriptions and memberships For Parents use only.	\$	0	.00			
:p>54205<	p <b>Fravel</b> Buses for Parents use. Overnight Conference travel- schools must follow the CPS Travel Policy. The CPS Parent Overnight Travel Approval Form and Conference Travel Form must be completed.	\$	0	.00			
:p>54565<	pReimbursements Allocation CAN NOT EXCEED 25% OF THE Parent Budget. All Parent Reimbursements related to Title 1 parent and family engagement must be paid from this account. Receipts must be clear unaltered and itemized. School must keep all receipts.	\$	0	.00			
p>53510<	p <b>Postage</b> Must be used for parent and family engagement programs only.	\$	0	.00			

Software Must be educational and for parent use only.	\$	0	.00
Furniture and Equipment  Must have a parent room or a secure place to keep furniture/equipment. Cannot be placed in the main office or where staff and students have access too. To by used only by parents.	\$	0	.00
office of where staff and students have access too. To by used only by parents.			
	Must be educational and for parent use only.  Furniture and Equipment  Must have a parent room or a secure place to keep furniture/equipment. Cannot be placed in the main	Must be educational and for parent use only.  Furniture and Equipment  Must have a parent room or a secure place to keep furniture/equipment. Cannot be placed in the main	Must be educational and for parent use only.  Furniture and Equipment  Must have a parent room or a secure place to keep furniture/equipment. Cannot be placed in the main

© 2018 - CPS CIWP