



DeWitt Clinton Elementary School / Plan summary

## 2018-2020 plan summary

### Team

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Team meetings

Date	Participants	Topic
03/05/2018	ILT	Review feedback from School Excellence Framework (SEF) and determine a school score of 1-4. Based on this we will determine 3-5 areas of the SEF to make our CIWP priorities
03/19/2018	ILT	After sharing and receiving feedback from IDT meetings we will determine the reasons why our 3-5 SEF focus areas are NOT fully developed
04/02/2018	ILT	We will list strategies that will result in the development of our 3-5 SEF focus areas.
04/10/2018	ILT	We will determine the action steps, target date for completion, and action step owner for each strategy developed at meeting on 4/2.
04/16/2018	ILT	The CIWP will be reviewed in order to be submitted for Network approval by 4/25/18.

School Excellence Framework

Culture of & Structure for Continuous Improvement

4 of 4 complete

**Leadership & Collective Responsibility:**

Leadership & Collective Responsibility is characterized by an unwavering commitment to fulfilling a shared vision of success. There is a clear focus and high expectations for staff and students, motivating the entire school community to continue striving for success for every student.

Score

1 2 **3** 4

The changes in school leadership have come with accompanying changes in vision and strategies to meet goals. These changes have been well-managed and well-communicated by school leadership, and have resulted in a coherent instructional program. While many teachers do take collective responsibility for the school as a whole and for all students in the school. One area for improvement is getting all teachers on board with collective responsibility.

Guide for Leadership & Collective Responsibility

- **Set the direction and create a sense of purpose by building consensus on and implementing a shared vision.**
  - Consider the demographics of the school community in developing a shared vision.
  - Help stakeholders understand the relationship between the school's vision and their initiatives and priorities.
  - Consistently use informal and formal opportunities to champion and articulate the vision.
  - Act in ways that consistently reflect the school's core values, beliefs, and priorities in order to establish trust.
  - Ensure the school's identity, vision, and mission drive school decisions.
  - Use the Multi-Tiered System of Support framework as a standard for how to distribute leadership and make significant decisions both academically and social-emotionally.
- **Inspire a culture of collective responsibility for the success of ALL students in the whole school (not solely teacher's own students).**
- **Empower others to make or influence significant decisions.**
  - Build shared leadership structures and opportunities for job-embedded leadership training and development.
  - Capitalize on the leadership skills of others.
  - Constantly listen and synthesize what is heard, and learn from all sources.
- **Employ the skills to effectively manage change.**
  - Master skills associated with large-scale strategic planning processes and implementation of such plans.
  - Steer through the challenges associated with making improvements, both large and small.
- **Create and sustain a coherent instructional program (coordinated and consistent) with learning goals.**
- **Use the CPS Framework for Teaching to ground instructional guidance and coaching.**
  - Model ambitious goals for teaching and learning for all students, including priority groups.
  - Draw from the best available evidence to inform instructional improvement decisions.
- **Enable staff to focus and prioritize what matters most.**
  - Buffer staff from external distractions to the school's priorities and goals.
  - Limit school improvement goals to a few high leverage activities.
  - Prioritize teaching challenging content, engaging students in learning, rigor and ways to raise achievement.

## Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> <li>✓ School's vision, beliefs, and how it is shared (e.g. presentations to community, promotional materials)</li> <li>✓ Five Essentials – Program Coherence</li> </ul>
Measures	<ul style="list-style-type: none"> <li>✓ Five Essentials</li> </ul>
Five Essentials	<ul style="list-style-type: none"> <li>Effective Leaders</li> <li>Collaborative Teachers</li> </ul>
CPS Framework for Teaching	<ul style="list-style-type: none"> <li><a href="#">4d. Growing and Developing Professionally</a></li> <li><a href="#">4e. Demonstrating Professionalism</a></li> </ul>
CPS Performance Standards for School Leaders	<ul style="list-style-type: none"> <li>A1. Assesses the Current State of School Performance and Develops a CIWP</li> <li>A2. Implements Data Driven Decision Making and Data Driven Instruction</li> <li>A5. School Vision and Mission Drive Decision-Making</li> <li>D4. Demonstrates Change Management</li> </ul>

### Instructional Leadership Team:

The ILT is characterized by having a consistent structure for teacher leadership that is focused on creating and implementing the theories of action that improve teaching and learning. ILT meetings are a productive forum to identify challenges, collect and review evidence, exchange ideas, and propose and implement solutions to challenges to school improvement.

Score

1 2 3 4

The ILT is composed of a group of teachers who reflect the different teams and priorities of the school. The members of the team work well together, collaborate effectively, and share out their vision with the rest of the school. They frequently use data to inform their conversations.

### Guide for Instructional Leadership Team

- **Engage in on-going inquiry (e.g. continuous improvement cycles) as a basis for improvement.**
  - Gain productive insight and take substantial new action or adjust strategy that clearly addresses root causes.
  - Relentlessly ask, "Is it working?" about every program, initiative, and strategy in the school.
  - Vet Initiatives and strategies on the basis of their direct or proven impact on outcomes.
  - Monitor if previous actions were implemented (fidelity) and working as intended. Ask, "If not, why not?"
- **Share leadership for improving teaching and learning with representative school members.**
  - Organize the team around a common understanding of team's purpose and instructional priorities.
  - Represent all relevant specialty content areas, programs, related services, and grade bands/department teams and is an appropriate size.
  - Represent a balance of work styles (e.g. task-oriented, provides push-back, synthesizes, etc.)
- **Use protocols and ask probing questions.**
  - Ask questions focused on factors within sphere of control and avoid a focus on student factors.
  - Use appropriate protocols and level of analysis (grade, school-wide, individuals) for meeting purpose.
  - Systematically consider root cause(s) based on thorough review of evidence.
- **Use timely and relevant data/evidence sources.**

- Gather and use current and relevant local student, school, teacher performance (e.g. attendance data, assessment results), and operational data formatively to review and revise school and classroom practices as needed.
- Disaggregate data for priority student groups (e.g. English learners, diverse learners).
- **Schedule and structure frequent meetings.**
  - Meet regularly (2-4 times per month).
  - Use an agenda with a clear focus.
- **Collaborate effectively, value transparency, and inform and engage stakeholders.**
  - All team members have equity of voice and are actively engaged in asking questions.
  - Celebrate small wins and improvements.
  - Regularly inform and engage stakeholders of key data and work of the ILT.
- **Build the capacity of teacher teams to lead cycles of learning and problem solving focused on student learning data and student work.**

## Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> <li>✓ ILT Effectiveness Rubric Score</li> <li>✓ ILT artifacts (e.g. agenda, calendar, protocols, minutes)</li> <li>✓ Evidence that work of ILT has contributed to positive outcomes for students and staff</li> <li>✓ Teacher team agendas/minutes reflective of ILT focus</li> </ul>
Measures	✓ Five Essentials: Instructional Leadership
Five Essentials	Effective Leaders Collaborative Teachers
MTSS Framework	<a href="#">Shared Leadership, Evaluation of MTSS</a>
CPS Framework for Teaching	<a href="#">4a. Reflecting on Teaching &amp; Learning</a> <a href="#">4d. Growing and Developing Professionally</a> <a href="#">4e. Demonstrating Professionalism</a>
CPS Performance Standards for School Leaders	A1. Assesses the Current State of School Performance and Develops a CIWP A2. Implements Data Driven Decision Making and Data Driven Instruction
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	<ul style="list-style-type: none"> <li>✓ <a href="#">Instructional Leadership Team Planning Tools</a></li> <li>✓ <a href="#">PLC and Mentoring Coaching Resources</a></li> </ul>

### Professional Learning:

Professional Learning includes sufficient time, support, and 'safe practice' space to internalize new knowledge to change practice and beliefs. Adults persevere in collaboration with their colleagues to innovate and improve implementation of new practices.

Score

1 2 **3** 4

Teachers have structured times throughout the school day to collaborate. EL and DL teachers have common prep times with their general education teacher counterpart so that they can meet and discuss student progress consistently. Teachers attend Math and Literacy Summits, and present information and strategies from the summits to their colleagues. Teachers have been given opportunities to attend professional development activities through a variety of providers including CPS, NCTM, AMLE, and other professional organizations.

## Guide for Professional Learning

- **Select and design professional learning (PL) to achieve school-wide improvement, including closing priority group achievement gaps.**
  - Use data to identify performance and practice gaps to inform PL plan.
  - Use research about best practices to identify potential learning and subject matter experts to support.
  - Solicit feedback from staff to inform selection of PL opportunities.
  - Provide PL relevant to the cultural and linguistic needs of students.
  - Provide both whole staff and differentiated PL to individual teacher levels.
- **Implement and sustain on-going, job-embedded professional learning (PL) (e.g. coaching, peer learning opportunities, action research)**
  - Recommend and/or provide PL opportunities directly related to individuals' specific areas of need and professional growth goals.
  - Encourage staff to broaden networks to bring new knowledge and resources to learning environment.
  - Teachers initiate opportunities for professional growth and proactively seek opportunities to enhance content knowledge and pedagogical skill.
- **Structure time for teachers to collaborate and learn together.**
  - Create schedules and systems to conduct peer observations, and coaching. Reflect on its impact.
  - Teachers provide and accept collegial support and feedback to/from colleagues.
  - Teachers participate in and facilitate professional inquiry in teams to advance student learning.
- **Make 'safe practice' an integral part of professional learning.**
  - Allow teachers ample time to try new strategies, refine skills, grapple with implementation problems, and share knowledge and experience.
  - Provide support that addresses the specific challenges of changing classroom practice. Provide coaching/mentoring support to validate continuing to work through struggles.
- **Monitor implementation to ensure staff uses new knowledge to improve practice and it is having the desired effect on practice and student outcomes.**
  - Conduct frequent non-REACH observations to provide coaching and actionable feedback.
- **Provide induction and support for new teachers.**
  - Assign each new teacher a mentor who is skilled in pedagogy and is an open, collaborative colleague.
  - Schedule a series of 'learning experiences' for new teachers that helps them navigate important initiatives (e.g. REACH) and provides information on school specific goals and resources.

## Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> <li>✓ School's PD Plan – review for goal alignment – does the plan advance the school's improvement agenda?</li> <li>✓ PD agendas, PD feedback: surveys</li> <li>✓ Teacher practice improving on the Framework for Teaching (e.g. Basic&gt;Proficient, Proficient&gt;Distinguished)</li> </ul>
Measures	<ul style="list-style-type: none"> <li>✓ SQRP Attainment and Growth</li> <li>✓ Five Essentials: Collaborative Teachers</li> </ul>
Five Essentials	<ul style="list-style-type: none"> <li>Effective Leaders</li> <li>Collaborative Teachers</li> </ul>
MTSS Framework	<a href="#">Shared Leadership, Curriculum &amp; Instruction</a>
CPS Framework for Teaching	<ul style="list-style-type: none"> <li><a href="#">4a. Reflecting on Teaching &amp; Learning</a></li> <li><a href="#">4d. Growing and Developing Professionally</a></li> <li><a href="#">4e. Demonstrating Professionalism</a></li> </ul>
CPS Performance Standards for School Leaders	<ul style="list-style-type: none"> <li>B2. Observes and Evaluates Staff and Gives Feedback to Staff</li> <li>B6. Professional Development Provided for Staff</li> </ul>
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	<ul style="list-style-type: none"> <li>✓ <a href="#">Teaching the Teachers</a></li> <li>✓ <a href="#">Making Better Use of Research</a></li> <li>✓ <a href="#">Upcoming Professional Learning Opportunities</a></li> <li>✓ <a href="#">Framework for Teaching PD Modules</a></li> </ul>

### Aligned Resources:

Score

Resources (e.g. time, budget, staff, and community resources) are aligned to school priorities. Improving achievement guides resource allocation. Making the most of student time and staffing is a priority. The school organizes resources school-wide through schedules and staffing plans that target additional time and individual attention to those students who need it most and to highest priority subject areas.

1 2 3 4

Much of the budget is spent on hiring additional teachers, specifically EL and DL teachers. At most grade levels, there is an EL teacher who works exclusively with that grade level during both the literacy and math block, as well as during the intervention block. Much has been allocated to support teachers through the hiring of part time aides who are parents or community members. They provide recess and lunch supervision while also providing support in the K-3 classrooms. Teachers are aware of purchase procedures at the beginning of the year and requested materials are ordered in a timely manner. Materials are purchased yearly to support programs such as Fountas and Pinnell, FOSS/SEPUP kits, Lucy Calkins, Go Math!, Second Step, and several digital subscriptions. Teachers are included on interview teams, and teacher candidates conduct demonstration lessons.

### Guide for Aligned Resources

- **Design a school day that is responsive to student needs.**
  - Use CPS Instructional Time Guidelines to maximize instructional time.
  - Use CPS Instructional Block Guidelines to maximize academic-engaged time.
- **Align the budget to the CIWP priorities and the mission of the school.**
  - Avoid overemphasis on the purchase of products/programs that are not research based or do not respond to SEF needs.
  - Leverage strategic source vendors to maximize dollars.
  - Seek and obtain grants to support articulated needs.
  - Use grant funds strategically to support areas of highest need.
  - Maximize the use of supplemental funding to close any priority group achievement gaps.
- **Streamline purchase procedures to minimize lapses between ordering and receiving materials.**
- **Evaluate, to the extent possible, the consequences for student learning of resource allocation decisions to develop an evidence base of outcomes of particular uses of resources.**
- **Have a 'hiring team' and collaborative hiring process with clear selection criteria to identify and select best available candidates.**
  - Actively work to build a pool of potential staff members, particularly difficult to fill positions (e.g. staff to serve English learners).
  - Use an interview process including a protocol for questioning and select highly qualified candidates.
  - Require a classroom lesson demonstration to assess candidate expertise, philosophy and commitment.
  - Check teachers' previous performance at CPS schools.
- **Strategically assign teachers to grade and content areas to create a balanced team with a variety of strengths.**
  - Ensure all students have fair access to high-quality teachers in the school.
- **Effectively utilize Related Service Providers at the classroom level.**
- **Use data including teacher evaluations and exit interviews to inform a retention strategy.**
  - Create a positive climate and working conditions for teaching that attracts and retains educator talent.
  - Create opportunities for growth including opportunities for staff to assume additional leadership roles or pursue personal growth goals.
  - Track retention rates over time and use this information to isolate staffing strengths and identify opportunities to improve.
  - Solicit information from staff using exit interviews/surveys to understand reasons for leaving school or district.
- **Make outreach efforts to engage community members as partners and resources.**
- **Partner with one or more organizations that share the values of the school and have a complementary mission to the school's vision.**
  - Monitor the impact of partner organizations' activity.

## Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
	<ul style="list-style-type: none"> <li>✓ Schedules</li> <li>✓ Teacher retention rates</li> <li>✓ Staff exit interviews/surveys (data on reasons for leaving school or district)</li> </ul>
Suggested Evidence	<ul style="list-style-type: none"> <li>✓ Candidate interview protocol documents</li> <li>✓ List of community-based organizations that partner with the school and description of services</li> <li>✓ Evidence of effectiveness of the services that community-based organizations provide</li> <li>✓ Budget analysis and CIWP</li> </ul>
Measures	<ul style="list-style-type: none"> <li>✓ Five Essentials</li> </ul>
Five Essentials	Effective Leaders, Collaborative Teachers
MTSS Framework	<a href="#">Shared Leadership, Curriculum &amp; Instruction, Family &amp; Community Engagement</a>
CPS Framework for Teaching	<a href="#">4a. Reflecting on Teaching &amp; Learning</a> <a href="#">4e. Demonstrating Professionalism</a>
CPS Performance Standards for School Leaders	A3. Allocates Resources to Support Student Learning, Prioritizing Time B4. Hires and Retains Highly Effective Teachers
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	<ul style="list-style-type: none"> <li>✓ <a href="#">Aligning Resources with Priorities: Focusing on What Matters Most</a></li> <li>✓ <a href="#">Instructional Supports</a></li> <li>✓ <a href="#">Strategic Source Vendor List</a></li> <li>✓ <a href="#">CPS Instructional Time Guidelines: Elementary School Overview</a></li> <li>✓ <a href="#">CPS Instructional Time Guidelines: High School Overview</a></li> <li>✓ <a href="#">CPS Instructional Block Guidance: K-2 Literacy</a></li> <li>✓ <a href="#">CPS Instructional Block Toolkits: Math</a></li> </ul>

Expectations for depth & breadth of Student Learning

4 of 4 complete

**Curriculum:**

Score

The curriculum – what students should know and be able to do - makes standards come alive for students. All students have access to an academically rigorous curriculum that inspires students to think and contribute high quality work to authentic audiences beyond the classroom. The curriculum fully integrates academic and social emotional learning opportunities for all students, including diverse learners, English learners, and advanced learners. The school regularly examines the curriculum to check alignment to standards and opportunities for all students to meet those standards.

1 2 **3** 4

Teachers worked in IDT meetings and created UBD lesson plans to guide their instruction. There are opportunities for vertical alignment through common prep times. EL and DL teachers work together to provide modifications and adjust instruction as needed while they co-teach. We are a 1:1 school with technology which helps with differentiating instruction and allows students to demonstrate understanding in a variety of ways.

**Guide for Curriculum**

- **Align units of instruction (horizontally/vertically) to scope and sequence maps and pace units and lessons appropriately.**
  - Focus so units can be adequately addressed in the time available.
  - Examine formative data to determine mastery and pace. Discuss how much time it takes to adequately address the essential elements, and the viability of documents that articulate essential content and timing of delivery (e.g. pacing guides, curriculum maps).
- **Utilize the 'big ideas' that should be taught to determine whether students are being taught the body of knowledge, the understandings and the skills expected.**
  - Identify the essential understandings – what students should learn in greater depth. In other words, know 'covering everything but learning nothing' does not work.
- **Expose and extend opportunities for all students to grade appropriate levels of text complexity in all types of texts, including informational in all content areas.**
  - Articulate language goals that are separate from and support content goals. Literacy - reading, writing and speaking are essential 'learning tools' across the curriculum (disciplinary literacy).
- **Engage all learners in content areas by fully integrating opportunities for all learners, including:**
  - Diverse learners to demonstrate core knowledge and skills.
  - English Learners to develop academic language to demonstrate mastery.
    - Use English and native language development standards in addition to content standards to differentiate instruction and assessments for English learners, to ensure meaningful access to content, regardless of English language proficiency.
    - Understand research and implement programs to develop native language literacy for English learners.
  - Advanced learners to extend core knowledge and skills.
- **Integrate academic and social emotional learning.**
- **Connection to real world, authentic application of learning. For example,**
  - Provide opportunities for meaningful project-based learning.
  - Integrate field-based learning through partnerships with city institutions (e.g. museums), colleges, universities, and community based organizations.
- Curriculum is culturally relevant/sustaining and provides opportunities to explore and celebrate students' communities, culture, history, and language.
  - Curriculum is tailored to the strengths, needs, and interests of each student.

**Evidence, Measures, and Standards**

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> <li>✓ Curriculum maps, vertical/horizontal</li> <li>✓ Sequencing and pacing guides</li> <li>✓ Thematic units which cover multiple disciplines</li> <li>✓ Comprehensive unit plans including assessments</li> </ul>
Measures	<ul style="list-style-type: none"> <li>✓ SGRP Attainment and Growth</li> </ul>
Five Essentials	<ul style="list-style-type: none"> <li>Ambitious Instruction</li> <li>Effective Leaders</li> <li>Collaborative Teachers</li> </ul>
MTSS Framework	<a href="#">Curriculum &amp; Instruction</a>
CPS Framework for Teaching	<ul style="list-style-type: none"> <li><a href="#">3a. Communicating with Students</a></li> <li><a href="#">3c. Engaging Students in Learning</a></li> <li><a href="#">1a. Demonstrating knowledge of content and pedagogy</a></li> <li><a href="#">1d. Designing Coherent Instruction</a></li> </ul>
CPS Performance Standards for School Leaders	<ul style="list-style-type: none"> <li>B1. Implements Curricular Scope and Sequence and Reviews Instructional Practices</li> <li>C1. Creates a Culture that Supports Social Emotional Learning and Effective Effort</li> </ul>
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	<ul style="list-style-type: none"> <li>✓ <a href="#">CPS Content Frameworks: Math, Science, Social Science, and Literacy</a></li> <li>✓ <a href="#">CPS Literacy Scope and Sequence</a></li> <li>✓ <a href="#">CPS Math Scope and Sequence Guidance</a></li> <li>✓ <a href="#">Digital Citizenship Curriculum</a></li> <li>✓ <a href="#">K-12 Financial Literacy Guide</a></li> <li>✓ <a href="#">Personal Finance 3.0 Course</a></li> <li>✓ <a href="#">Physical Education Scope &amp; Sequence</a></li> <li>✓ <a href="#">Health Education Scope &amp; Sequence</a></li> <li>✓ <a href="#">Interdisciplinary African &amp; African American Studies Curriculum</a></li> <li>✓ <a href="#">Interdisciplinary Latino and Latin American Studies Curriculum</a></li> </ul>

### Instructional Materials:

Materials to present learning content and what the learner uses to demonstrate are characterized by variability and flexibility. Materials are identified and adapted to increase access to learning for all students. Materials include multimedia and embedded, just-in-time supports; varied tools and supports; alternative pathways, and varied levels of support and challenge. (adapted from UDL Guidelines 2.0)

Score

1 2 **3** 4

Students and teachers have a plethora of materials and technology to support and enhance their instruction and student learning. However, consistency with using available resources effectively to differentiate and accelerate instruction is not evident amongst all grade levels.

### Guide for Instructional Materials

#### Instructional materials (including technology) are.....

- **Aligned to curricular plans and expectations of the standards.**
- **Varied and flexible.**
  - Are selected and adapted based on learning objectives and learner needs.
  - Include a variety of quality media, manipulatives and supplies to achieve valued learning outcomes.
- **Intentionally planned by identifying or adapting appropriate tools (including technology) for specific instructional needs.**
  - Student outcomes and developmental appropriateness determine when and who will use the materials.
  - Materials are updated/upgraded in response to new information and understandings.
- **Equitably available and accessible to all teachers and students.**
  - Teachers and students have available a variety of high quality, standards-aligned instructional materials and resources.
  - Materials are in English and native language for English learners.
  - Reference and resource materials are readily available and circulated throughout the school.
- **Include multimedia and embedded, just-in-time supports (e.g. hyperlinked glossaries, background information, and on-screen coaching) – for conveying conceptual knowledge.**
  - Students interact with instructional materials to engage all modalities in the learning process.
  - Technology is integral to students learning experiences.
  - Units and lessons include grade-appropriate levels of texts and other materials so every student can access the content/skills.
- **Include tools and supports needed to access, analyze, organize, synthesize, and demonstrate understanding in varied ways – for learning and expression of knowledge.**
  - The needs of the students at different performance levels are met by using a variety of instructional materials that allow students to draw on all of their learning capacities.
  - The teacher models effective use of various materials.
  - Students understand that materials are a means to acquire language, knowledge, and competencies.
  - Technology enhances students' higher order, creative thinking and problem solving.
  - Materials connect subject area content to real life applications.
- **Include alternative pathways including choice of content, varied levels of support and challenge, and options for recruiting and sustaining interest and motivation – for engaging and learning.**
  - Students make choices about instructional materials as part of learning.
  - Materials address the needs of the total child: cognitive, linguistic, social, emotional, physical, and aesthetic.
  - Consumables are often non-print supplies that promote active, hands-on learning.

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> <li>✓ Cross-section of materials from a variety of content areas and grade levels</li> <li>✓ Evidence of scaffolding and differentiation for all students to access the content/skills</li> <li>✓ Description of materials in curriculum and/or lesson plans</li> <li>✓ Presence of varied texts, supplementary media (e.g. videos)</li> </ul>
Measures	<ul style="list-style-type: none"> <li>✓ SGRP Attainment and Growth</li> </ul>
Five Essentials	<ul style="list-style-type: none"> <li>Ambitious Instruction</li> <li>Supportive Environment</li> </ul>
MTSS Framework	<ul style="list-style-type: none"> <li>Curriculum &amp; Instruction</li> <li>1a. Demonstrating Knowledge of Content and Pedagogy</li> <li>1b. Demonstrating Knowledge of Students</li> <li>1c. Selecting Learning Objectives</li> <li>1d. Designing Coherent Instruction</li> </ul>
CPS Framework for Teaching	<ul style="list-style-type: none"> <li>1a. Demonstrating Knowledge of Content and Pedagogy</li> <li>1b. Demonstrating Knowledge of Students</li> <li>1c. Selecting Learning Objectives</li> <li>1d. Designing Coherent Instruction</li> </ul>
CPS Performance Standards for School	<ul style="list-style-type: none"> <li>A3. Allocates Resources to Support Student Learning, Prioritizing</li> </ul>
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	<ul style="list-style-type: none"> <li>✓ <a href="#">Universal Design for Learning Guidelines 2.0</a></li> <li>✓ <a href="#">UDI PD Modules</a></li> <li>✓ <a href="#">CPS Integrated Library System (S.O.A.R.)</a></li> </ul>

### Rigorous Student Tasks:

Score

The school regularly examines student work - what students are being asked to do on in their classrooms - across grades or courses in all content areas. Examining the texts and tasks students experience provides the necessary insight to gauge rigor and illuminate how the standards are actualized prompting the question whether or not approaches support the true spirit of college and career readiness. (adapted from The Education Trust – Equity in Motion Series)

1 2 3 4

All teachers believe that students can learn and have high expectations of their students. Differentiation of instruction to meet the needs of all learners in the classroom needs to be consistent as it is best practice. Teachers will examine rigor and relevance when planning their units and provide the students more opportunities to create authentic work for real audiences. Students need to be allowed the opportunity to be engaged in critiquing each others work and engage in strategic thinking constantly. Teachers will engage in more frequent professional learning where there is a protocol to analyzing student work, providing feedback through informal observations.

### Guide for Rigorous Student Tasks

- **Begin with the belief that all students can learn. (see *Culture for Learning*)**
  - Convey high learning expectations for all students and develop structures that enable practice and perseverance for each individual student.
  - Create an environment where students assume responsibility for high-quality work by persevering, initiating improvements, addressing critiques, making revisions, adding detail and/or helping peers.
  - Communicate the necessity of attendance and engagement everyday in order to succeed.
- **Plan and assign tasks that are cognitively challenging for individual students and require students to provide evidence of their reasoning.**
  - Align tasks with standards-based learning objectives that reflect the depth of knowledge expectations.
  - Tasks are Integrative to draw on multiple standards.
  - Teach for Robust Understanding in Mathematics (TRU Math). Engage students with important mathematical ideas, not simply receiving knowledge, requiring students to engage in productive struggle.
- **Tasks reflect the key shifts in literacy.**
  - **Complexity:** Tasks reward close reading of complex text; Focus on comprehension of academic language, not obscure vocabulary.
  - **Evidence:** Cite evidence from text and write to sources, not decontextualized prompts.
  - **Knowledge (non-fiction):** Tasks embed reading and writing across disciplines with a variety of literary and informational complex texts and tasks and demonstrate comprehension through speaking, listening.
- **Tasks reflect the key shifts in mathematics.**
  - **Focus:** Tasks reflect a curricular and instructional focus on the major work in (e.g. operational fluency and number sense in K-2).
  - **Coherence:** Multi-grade progressions stress key beginnings (e.g. ratios in 6th grade) and key end points (e.g. fluency with multiplication in 3rd);
  - **Rigor:** Problems require construction of mathematical reasoning and critiques of other possible solutions.
- **Provide opportunities for students to create authentic work for real audiences (beyond the teacher) to motivate them to meet standards and engage in critique and revision.**
- **Examine student work to identify and showcase the qualities of strategic thinking that are both rich in content and relevant for students.**
  - Analyze models with students to build a vision of quality.
  - Use protocols to collectively reflect regularly on the level of cognitive demand asked of students across the school, particularly priority group students, to think strategically as speakers, listeners, readers, and writers.
  - Analyze student work samples as part of professional learning to best support students' attainment of quality work and standards.

### Evidence, Measures, and Standards



EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> <li>✓ Cross-section of student work from a variety of content areas</li> <li>✓ Observation of student learning (e.g. learning walks/walkthroughs)</li> <li>✓ Focus group(s) and discussions with students</li> </ul>
Measures	<ul style="list-style-type: none"> <li>✓ SGRP Attainment and Growth</li> </ul>
Five Essentials	Ambitious instruction
MTSS Framework	<a href="#">Shared Leadership, Curriculum &amp; Instruction</a>
CPS Framework for Teaching	<a href="#">1.d. Designing Coherent Instruction</a>
	<a href="#">2b. Establishing a Culture for Learning</a>
	<a href="#">3b. Using Questioning and Discussion Techniques</a>
	<a href="#">3c. Engaging Students in Learning</a>
CPS Performance Standards for School Leaders	B1. Implements Curricular Scope and Sequence and Reviews Instructional Practices

NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
✓	<a href="#">Teaching for Robust Understanding in Mathematics (TRU Math)</a>
✓	<a href="#">Math Practices: What to Look For Observation Tool</a>
✓	<a href="#">Checking In: Do Classroom Assessments Reflect Today's Higher Standards?</a>
✓	<a href="#">Student Work Protocol (SQAP)</a>
✓	<a href="#">Slice Protocol – Looking at Student Work</a>

**Transitions, College & Career Access & Persistence:**

Score

1 2 **3** 4

The school creates pathways to success built on a vision in which all students leave secondary school with a clear plan for their initial postsecondary destination, whether in apprenticeship training, work, or college. All students have equal access to college preparatory curriculum to be successful. The school is characterized by structures for developing early postsecondary awareness and the knowledge and skills that lay the foundation for the academic rigor and social development necessary for college and career success. Students are equipped with the confidence in their ability to implement and adapt their plan throughout their lives as they and the world around them change. This vision sees students as the architects of their own lives. (adapted from Creating Pathways to Success, Ontario)

All 8th grade students take the Algebra exit exam. Teachers help the students with the application process to high school by reviewing options with them and working closely with those who need extra assistance. The school stakeholders have created structures and protocols that help the students with successful transitions when new to the school- through the newcomer program. Teachers have input on placement of students for the following school year using data that is shared on a living document on the drive.

**Guide for Transitions, College & Career Access & Persistence**

- **TRANSITIONS - Have structures and processes in place to ensure successful transitions (e.g. into school , grade to grade, school to school, school to post-secondary).**
  - Mitigate the adverse effects experienced by some students in transition – such as arriving part-way through the school year – that can cause students to fall behind or become disengaged from school.
  - Monitor the progress of English learners after transition from services.
  - Provide programs and interventions that help students as they move from middle school through Freshmen year, including but not limited to: High School Investigation Days, CTE recruitment fairs, Freshmen Connection program (where budget allows), and a robust Freshmen Orientation program. Implement targeted holistic student supports the entire Freshmen year.
  - Provide sustained summer learning experiences to minimize learning loss and support key transition periods (e.g. summers before Kindergarten, HS, and college).
    - Use student data and best practices research to develop focused programs.
      - Expand access beyond students who are struggling academically.
      - Provide school counseling and postsecondary advising transition support and follow-up during “Summer Melt” and the first year of college.
- **AWARENESS - Expose students early to academic/professional worlds beyond K-12.**
  - Provide students opportunities to discover personal talents and skills, identify career interests, and pursue coursework/activities necessary to reach personal, academic and career goals. Expose students to CTE Pathways around career options
  - Expose students to a range of career paths and the educational requirements of each to improve long-term planning and goal-setting.
  - Start the conversation about college in primary grades.
  - Make parents aware of academic opportunities and supports for their child.
- **READINESS – Ensure equitable access to college preparatory curriculum.**
  - Provide access to 8<sup>th</sup> Grade Algebra to all eligible 8<sup>th</sup> grade students.
  - Provide access to early college and career coursework and credential opportunities while in HS (e.g. AP credit, Dual credit, industry credentials (CTE), Seal of Biliteracy)
  - Teach students to analyze their transcripts and test scores, as well as connect course selection, attendance, and grades to their continued success and access to postsecondary options, and adjust their actions and behavior to make progress toward graduation and their top postsecondary choice. Provide support and motivation to encourage B's or better and improving attendance.
  - Create opportunities for students to explore college and career knowledge, mindsets, and skills necessary for academic planning and goal setting.
  - Find opportunities to work with all students on academic and personal behaviors, including persistence, engagement, work habits/organization, communication/ collaboration, and self-regulation.
  - In Naviance, develop an Individual Learning Plan that tracks coursework, college and career assessments, goal setting, 6th-12th grade milestones completion that culminates in a concrete postsecondary plan.
  - Provide opportunities for Dual Credit/Dual Enrollment
- **SUCCESS - Provide direct assistance to all students and families through every stage of the college selection, application, and entry process (Transition to College (HS))** including, but not limited to academic planning/advising to assist with:
  - Selecting colleges with the best institutional graduation rates for their level of qualifications. (Students of all qualification levels are more likely to graduate from college if they attend a postsecondary institution with high graduation rates

- Researching/comparing options including short and long-term financial outcomes, comparing college graduation rates, and other statistics to narrow down options.
- Researching living wage options such as an apprenticeship or certification programs for students who wish to work after high school and/or want to delay college.
- Applying to multiple colleges—generally three or more.
- Navigating financial aid and capitalizing on grant and scholarship opportunities.
- Equipping students and families with persistence strategies. (College Persistence Toolkit)
- Help families learn about existing CTE career pathways, apprenticeships/pre-apprenticeship programs

## Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> <li>✓ Data on college visits and college fair information</li> <li>✓ Nonvintage Minority Data</li> <li>✓ Scholarships earned</li> <li>✓ Artifacts, plans, or timelines related to successful transitions structures</li> <li>✓ To &amp; Through data</li> </ul>
Measures	<ul style="list-style-type: none"> <li>✓ College Enrollment, Persistence, Drop Out, and Attendance Rates</li> <li>✓ Early College and Career Credentials</li> </ul>
Five Essentials	<ul style="list-style-type: none"> <li>Ambitious Instruction</li> <li>Supportive Environment</li> </ul>
MTSS Framework	Curriculum & Instruction, Family & Community Engagement
CPS Framework for Teaching	2b. Establishing a Culture for Learning
CPS Performance Standards for	C1. Creates a Culture that Supports Social Emotional Learning and Effective Effort
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
<ul style="list-style-type: none"> <li>✓ Everything College</li> <li>✓ CPS Advisory Framework</li> <li>✓ Preventing college plans from melting away</li> <li>✓ To &amp; Through Project</li> <li>✓ Redefining College &amp; Career Readiness</li> <li>✓ College Scorecard</li> </ul>	<ul style="list-style-type: none"> <li>✓ CPS College Persistence Toolkit</li> <li>✓ Meaningful Linkages Between Summer Programs, Schools, and Community</li> <li>✓ From HS to the Future (ICSB, 2006)</li> </ul>
CPS SCHOOL EXCELLENCE FRAMEWORK 17	

Expectations for depth & breadth of Quality Teaching

3 of 3 complete

### Instruction:

Score

The teachers have finely honed instructional skills. They can shift from one approach to another as the situation demands by carefully monitoring the effect of their teaching on student learning. They seamlessly incorporate ideas and concepts from other parts of the curriculum into their explanations and activities. Their questions probe student thinking and serve to extend understanding. They promote the emergence of self-directed learners.

1 2 **3** 4

IDT meetings are grouped by subject and grade level for 3rd through 8th grades to allow for time to plan instruction. Teachers are also working on UBD unit planning to reflect on their instruction, identify potential gaps in learning, and to get feedback from their peers towards refining the unit. Higher level questioning remains a priority along with real world application/projects.

### Guide for Instruction

- **Plan a range of effective pedagogical approaches suitable to student learning of the content/skills taught and anticipate student misconceptions.**
- **Effectively communicate with students.**
  - Guide students to articulate the relevance of the objective(s) to learning.
  - Anticipate possible student misunderstanding.
  - Enable students to develop a conceptual understanding of content while making connections to their interests, knowledge, and experience.
  - Enable students to contribute to extending the content by explaining concepts to their classmates.
  - Build on students' language development and understanding of content.
  - Use vocabulary appropriately for students' ages and development. Students contribute to the correct use of academic vocabulary.
- **Use questioning and discussion as techniques to deepen student understanding and challenge.**
  - Use a variety of low- and high-level, open-ended, and developmentally appropriate questions to challenge students cognitively, advance high level thinking and discourse, and promote metacognition.
  - Use techniques that enable students to engage each other in authentic discussions about content. And, enable students to formulate their own questions and respectfully challenge one another using viable arguments based on evidence.
  - Encourage student responsibility for ensuring all voices are heard in the discourse and that all students are listening and responding to questions and answers from their teacher and peers.
  - Require students to cite textual evidence to support/develop a claim.
- **Engage students in learning.**
  - Scaffold instruction to ensure all students, including diverse learners and English Learners, access complex texts and engage in complex tasks.
  - Provide targeted supports to individual students or groups of students based on their identified needs.
  - Provide instruction designed to develop language domains for English learners.
- **Monitor the effect of teaching on student learning and integrate formative assessment into instruction.**
  - Monitor progress and check for understanding for individual students.
  - Change instructional practice based on analysis of current data.

- Use universally designed assessments that allow for multiple pathways for students to demonstrate understanding of the objective(s).
- Also see *Balanced Assessment*.
- **Persist in adjusting instruction so individual student misunderstandings or advanced needs are successfully accommodated.**
  - Intervene in a timely and effective way to help students who are struggling.
  - When formative assessments show a need for intervention or enrichment, make effective impromptu adjustments that individualize instruction.
  - Use progress monitoring data to trace effectiveness of interventions and student response to intervention.
- **Foster student ownership.** Create opportunities for students to have voice and choice in instructional tasks.

## Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> <li>✓ Evidence of best practices (flexible grouping, cognitively demanding tasks, open-ended questions)</li> <li>✓ Informational observations, peer observations, learning walks</li> <li>✓ Lesson studies</li> </ul>
Measures	<ul style="list-style-type: none"> <li>✓ SQRP Attainment and Growth</li> <li>✓ REACH observation trends (de-identified)</li> </ul>
Five Essentials	<ul style="list-style-type: none"> <li>Ambitious Instruction</li> <li>Effective Leaders</li> <li>Supportive Environment</li> </ul>
MTSS Framework	<ul style="list-style-type: none"> <li>Curriculum &amp; Instruction</li> </ul>
CPS Framework for Teaching	<ul style="list-style-type: none"> <li>3a. Communicating with Students</li> <li>3b. Using Questioning and Discussion Techniques</li> <li>3c. Engaging Students in Learning</li> <li>3d. Using Assessment in Instruction</li> <li>3e. Demonstrating Flexibility and Responsiveness</li> </ul>
CPS Performance Standards for School Leaders	<ul style="list-style-type: none"> <li>B1. Implements Curricular Scope and Sequence and Reviews Instructional Practices</li> <li>B2. Observes and Evaluates Staff and Gives Feedback to Staff</li> </ul>
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	<ul style="list-style-type: none"> <li>✓ CPS Framework for Teaching with Critical Attributes</li> <li>✓ CPS Framework for Teaching Professional Learning Modules</li> <li>✓ CPS Framework for Teaching Professional Learning Opportunities</li> <li>✓ Special Education Addendum</li> <li>✓ English Language Learner Addendum</li> </ul>

### Balanced Assessment & Grading:

A balanced assessment system effectively measures the depth and breadth of student learning and monitors student progress towards college and career readiness. It also produces actionable data to inform planning for instruction, academic supports, and resource allocation. To meet these goals, a balanced assessment system must include multiple measures and be responsive to the needs of all students, including diverse learners and English learners.

Score

1 2 3 4

To assess students, teachers utilize ACCESS, NWEA, PARCC, DML for district and state assessments. For non-standardized assessments teachers utilize a balance of benchmark assessments, common unit/short-cycle assessments, and daily ongoing classroom assessments. A universal grading system is in place to insure that teachers are consistent with grading policies and procedures across grade levels.

### Guide for Balanced Assessment & Grading

- **Use multiple measures (i.e. a range of assessment types and at multiple points in time) to supplement district-centralized assessments with other formative assessments to provide a more comprehensive picture of student learning.**
- **Use screening, diagnostic, and progress monitoring assessment to correctly identify specific gaps and monitor improvement, especially for students receiving Tier 2 and 3 services, in addition to Tier 1 core instruction. (also see *MTSS and Instruction*)**
- **Make assessments accessible to students, including diverse learners and English Learners through employing features of universal design and use of accommodations and, where needed, modifications.**
  - Provide accommodations in presentation (i.e. how assessment text and tasks are presented to students), response (i.e. how students provide their answers), and/or setting/timing (i.e. scheduling/location of assessment).
- **Utilize assessments that reflect the key shifts in literacy and mathematics in teacher created or selected assessments.** (see Rigorous Student Tasks)
- **Utilize assessments that measure the development of academic language for English learners.**
- **Have access to and analyze school-wide, teacher team, and classroom assessment data to determine instructional effectiveness and subsequent learning needs**
- **Improve and promote assessment literacy.**
  - Work together on building common assessments within a department, course, or grade level team.
  - Invest resources in helping teachers evaluate and improve the quality of formative assessments. For example, use the Assessment Design Toolkit.
  - Use common protocols and calibrate on scoring and grading in teacher teams.
  - Analyze quality and alignment of assessments and tasks to ensure they meet the expectations of the standards and embed various levels of complexity.
- **Have a grading system that clearly, accurately, consistently, and fairly communicates learning progress and achievement to students, families, postsecondary institutions, and prospective employers.**
  - Ensure that students, families, teachers, counselors, advisors, and support specialists have the detailed information they need to make important decisions about a student's education.
  - Measure, report, and document student progress and proficiency:
    - Against a set of clearly defined cross-curricular and content-area standards and learning objectives collaboratively developed with staff.

- Separately from work habits, character traits, and behaviors, so that educators, counselors, advisors, and support specialists can accurately determine the difference between learning needs and behavioral or work-habit needs. academic mindsets and behaviors (CCSR).
- Ensure consistency and fairness in the assessment of learning, and assignment of scores and proficiency levels against the same learning standards, across students, teachers, assessments, learning experiences, content areas, and time.
- Ensure grades are not used as a form of punishment, control, or compliance.

## Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Examples of a variety of teacher created and teacher selected assessments
	✓ Units and lesson plans with formative and summative assessments embedded in a long term plan
	✓ Evidence of assessment data analysis for the purpose of planning
	✓ Assessment calendar
	✓ Examples of gradebooks
	✓ School's grading policy
	✓ Grade distribution reports (course success rates)
Measures	✓ SGRP Attainment and Growth
Five Essentials	Ambitious Instruction
MTSS Framework	Curriculum & Instruction
CPS Framework for Teaching	1.c. Selecting Learning Objectives
	1.e. Designing Student Assessment
	3.d. Using Assessment in Instruction
	4.a. Reflecting on Teaching & Learning
CPS Performance Standards for School Leaders	81. Implements Curricular Scope and Sequence and Reviews Instructional Practices
	81. Implements Curricular Scope and Sequence and Reviews Instructional Practices
Now What? Materials to Support Improvement Planning	
✓	<a href="#">CPS Balanced Assessment Framework &amp; Assessment Models</a>
✓	<a href="#">Assessment Design Toolkit</a>
✓	<a href="#">Teacher Made Assessment Basics</a>
✓	<a href="#">Grading principals and guidelines</a>
✓	<a href="#">Great Schools Partnership –Grading + Reporting</a>

### Multi-Tiered System of Supports:

The school is characterized by full implementation a system of academic and social emotional (SEL) supports for all students. Every day, in all classrooms, all teachers provide: Universal instruction in the core curriculum - academic & SEL (Tier 1) to all students; additional targeted academic and SEL supports (Tier 2) where needed; and deep and intense supports (Tier 3) based on individual and small group needs. The school also monitors On Track data (grades/GPA and attendance (ES), and course credits (HS)) to provide interventions/supports for students at risk for failure and/or truancy.

Score

1 2 3 4

Tier 1 supports for social emotional learning is consistent and successful for staff and students. It is implemented school-wide on the same day each week in all grade levels which has helped the students and staff develop common language when dealing with social emotional challenges. Tier 1 has customized learning environments in place for students at 85th percentile or higher to receive an advanced curriculum that helps them meet their individual needs and at a pace that remains challenging.

### Guide for Multi-Tiered System of Supports

- **TIER 1 - Persist in adjusting instruction so individual student misunderstandings or advanced needs are successfully accommodated. (3e)**
  - Intervene in a timely and effective way to help students who are struggling.
  - When formative assessments show a need for intervention or enrichment, teachers make effective impromptu adjustments that individualize instruction for students.
  - Use progress monitoring data to trace effectiveness of interventions and student response to intervention.
- **TIER 1 - Customize the learning environment, pace, and approach of teaching and curriculum in order to meet each learners' individual needs ('Personalized Learning').**
  - Empower student to advance their learning.
  - Use up-to-date individual student profiles that include strengths, needs, motivations, and outlines an individualized path to reach his/her goals.
  - Classrooms are student-centered with student agency.
  - Each student has the opportunity to advance upon demonstrating mastery.
- **ON TRACK - Provide universal supports to prevent failing and absenteeism and targeted interventions for grades below "C" or chronic absenteeism. (On Track)**
  - Identify students off track due to low attendance and poor course performance and provide intensive supports to address root causes of why students have low grades and poor attendance.
- **TIER 2 & 3 - Collaborate and work as teams of teachers and Related Service Providers (RSP) to plan and monitor targeted student support with varied instructional strategies and SEL support of varying degrees of intensity for all students.**
  - Monitor students requiring and receiving targeted and intensive instruction/interventions.
  - Use the Problem Solving Process to plan Tier 2 and 3 instruction/interventions.
  - Determine appropriate interventions for students or groups of students not making adequate progress.
  - Use progress monitoring data to track effectiveness of interventions and student response to intervention.
- **TIER 2 & 3 – Implement Personal Learning Plans (PLP) goals and intervention strategies for students requiring school year supports as described in Elementary School Promotion Policy (Board Report 09-1028-PO2).**
  - Ensure implementation of these plans, review subsequent 5 week data, determine the effectiveness of the strategies and adjust plans as needed.
- **Communicate to parents/guardians the additional supports and/or interventions provided for their child to better align school and home environments.**

## Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Evidence of multi-tiered system of supports (e.g. progress monitoring data, menu of available interventions in use, teacher team protocols in use)
	✓ Evidence of Personal Learning Plan (PLP) implementation
	✓ Integrated data system that informs instructional choices
	✓ Flexible learning environments
	✓ Use of student learning plans
	✓ Use of competency-based assessments
	✓ Use of personalized learning rubric
Measures	✓ Evidence of On Track monitoring and supports
	✓ SQRP Attainment and Growth
	✓ Attendance Rates
Five Essentials	✓ Course success rates (e.g. grade distributions, pass/failure rates)
	✓ Ambitious Instruction Collaborative Teachers Supportive Environment
CPS Framework for Teaching	<a href="#">1a. Demonstrating knowledge of content and pedagogy</a>
	<a href="#">1b. Demonstrating Knowledge of Students</a>
	<a href="#">1d. Designing Coherent Instruction</a>
	<a href="#">2d. Managing Student Behavior</a>
	<a href="#">3d. Using Assessment in Instruction</a>
CPS Performance Standards for School Leaders	<a href="#">3e. Demonstrating Flexibility and Responsiveness</a>
	<a href="#">4b. Maintaining Accurate Records</a>
	B3. MTSS Implemented Effectively in School

### Expectations for Quality & Character of School Life

6 of 6 complete

#### Culture for Learning:

Score

A culture for learning is characterized by a school atmosphere that reflects the educational importance of the work undertaken by both students and staff. It describes the norms that govern the interactions among individuals about the mindsets (e.g. ability/confidence to grow with effort), academic behaviors (e.g. attending classes, completing assignments), the learning strategies and skills, the value of perseverance despite challenges and obstacles, and the general tone of the school. The classroom is characterized by high cognitive energy, by a sense that what is happening there is important, and that it is essential to "get it right." There are high expectations for all students. The classroom is a place where teachers and students value learning and hard work, and students take visible delight in accomplishing their work. Staff believe they can make a difference, that their hard work is the fundamental cause of student achievement, and are invested in student outcomes.

1 2 3 4

Positives for this area are that teachers create a positive culture for learning and set high expectations for all students. Teachers provide students with informed feedback on academic tasks and help students to create a strong academic mindset. An area to focus on would be student ownership and encouraging students to take pride and responsibility in their work and learning.

#### Guide for Culture for Learning

- **Create a culture that reflects a shared belief in the importance of learning and hard work.**
  - Use strategies to reinforce and cultivate student curiosity.
  - Make learning goals relevant to students, and inspire students to stay committed to their learning goals.
  - Consistently communicate the expectation that all students can achieve at high levels.
  - Utilize strategies to encourage daily and timely attendance.
- **Convey high learning expectations for all students and develop structures that enable practice and perseverance for each individual student.**
  - Clearly display school-wide expectations for academic and personal success throughout the building.
  - Set high expectations according to grade-appropriate learning objectives.
  - Differentiate expectations so all students stretch to not only meet but exceed personal learning goals.
  - Recognize high levels of student achievement. All students receive recognition.
  - Encourage student resilience and hard work.
  - Ensure students feel safe to share misunderstandings and struggles.
- **Encourage students to take ownership and pride in their work where students assume responsibility for high-quality work by persevering, initiating improvements, addressing critiques, making revisions, adding detail and/or helping peers.**
  - Students self-assess (e.g. checking own work before giving to teacher) to develop a reflective habit of mind essential for improvement. This ensures students take responsibility for their own learning, focuses attention on criteria for success, and increases effort and persistence.
- **Provide students frequent, informative feedback.**
  - Tell/show students what they have done well (through positive reinforcement) and what they need to do to improve, including clarifying criteria and

- goals.
  - Give feedback on the task, the processes used to complete the task, and on the student's ability to self-regulate their own learning.
- **Develop academic mindsets and behaviors.**
  - Teach a growth mindset that over time with effort and practice, students can learn and succeed.
  - Encourage students' sense of belonging to the school and classroom community (see Relational Trust).
  - Employ strategies including ongoing monitoring and support of students' academic behaviors.
  - Praise effort and process. For example, "Good job, that must have taken a lot of effort" instead of, "Good job. You must be really smart."

## Evidence, Measures, and Standards

Evidence, Measures, and Standards	
Suggested Evidence	<ul style="list-style-type: none"> <li>✓ Sample of individual student learning goals from a cross-section of teachers</li> <li>✓ Also review student work evidence from Rigorous Student Tasks</li> </ul>
Measures	<ul style="list-style-type: none"> <li>✓ Five Essentials – Ambitious Instruction</li> <li>✓ SQRP Attainment and Growth</li> </ul>
Five Essentials	<ul style="list-style-type: none"> <li>Ambitious Instruction</li> <li>Collaborative Teachers</li> <li>Supportive Environment</li> </ul>
<a href="#">MTSS Framework Curriculum &amp; Instruction</a>	
CPS Performance Standards for School Leaders	C1. Creates a Culture that Supports Social Emotional Learning and Effective Effort
Now What? Materials to Support Improvement Planning	
<ul style="list-style-type: none"> <li>✓ <a href="#">Teaching Adolescents: The Role of Non-cognitive Factors in Shaping School Performance</a></li> <li>✓ <a href="#">Framework for Teaching Companion Guide p. 50</a></li> <li>✓ <a href="#">Social Emotional Learning Supports (cps.edu/SEL)</a></li> <li>✓ <a href="#">ASCA Mindsets &amp; Behaviors</a></li> </ul>	

### Relational Trust:

The school is characterized by high levels of relational trust between all school participants - the "glue" or the essential element that coordinates and supports the processes essential to effective school improvement. Interactions, both between the teacher and students and among students, are highly respectful, reflecting genuine warmth and caring. Students contribute to high levels of civility. Interactions are sensitive to students as individuals, appropriate to the ages and development of individual students, and to the context of the class. The net result of interactions is that of academic and personal connections among students and adults.

Score

1 2 **3** 4

Positives for this area are that teachers create and foster a trusting and respectful relationship with students. Also, many student and staff interactions are positive and respectful. An area of focus is that students need to continue to build respectful relationships and interactions among peers.

### Guide for Relational Trust

- **Develop trusting relationships with students so each student has at least one trusted adult in the school.**
  - Adults are responsible for occasional check-ins or serve as mentors.
- **Adult-student interactions are positive, caring, and respectful.**
  - Ensure a greater proportion of interactions are positive (as opposed to corrective) between staff and student consistently school-wide.
- **Student interactions are mutually supportive and respectful, with strong norms for positive behavior.**
  - Create opportunities for students to build positive relationships with peers.
  - Create opportunities for older students to mentor younger students.
- **Understand diversity and its impact on student learning; recognize and integrate the learning opportunities that come from a diverse community.**
  - Create opportunities for students to learn about the community they serve (e.g. culture and neighborhoods).
  - Have mutual respect for individual differences (e.g. gender, race, culture, etc.) at all levels of the school—student-student; adult-student; adult-adult and overall norms for tolerance.
  - Provide training to engage diverse families and communities.
- **Support and respect one another, personally and professionally (Teacher-Teacher Trust, Teacher-Principal Trust)**
  - Respect other teachers who take the lead in school improvement efforts.
  - Respect colleagues who are experts at their craft.
  - Exchanges are marked by genuinely listening to what each person has to say and by taking these views into account in subsequent actions. Even when people disagree, individuals can still feel valued if others respect their opinions.
  - Personal regard springs from a collective willingness to extend beyond the formal requirements of a job definition or a union contract (e.g. openness or reaching out to others).
- **Utilize relationships as a means of deterring truant behavior brought on by unspoken hurdles a child may be facing.**

## Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> <li>✓ Five Essentials/My Voice, My School Survey</li> <li>✓ School Climate Standards Self-Assessment</li> </ul>
Measures	<ul style="list-style-type: none"> <li>✓ Five Essentials</li> </ul>
Five Essentials	<ul style="list-style-type: none"> <li>Collaborative Teachers</li> <li>Supportive Environment</li> </ul>
MTSS Framework	<a href="#">Shared Leadership, Family &amp; Community Engagement</a>
CPS Framework for Teaching	<ul style="list-style-type: none"> <li><a href="#">1b. Demonstrating Knowledge of Students</a></li> <li><a href="#">2a. Creating an Environment of Respect and Rapport</a></li> </ul>
CPS Performance Standards for School Leaders	<ul style="list-style-type: none"> <li>D2. Creates, develops and sustains relationships that result in active student engagement in the learning process</li> <li>E1. Creates a Culturally Responsiveness Climate</li> </ul>
Now WHAT? Materials to Support Improvement Planning	
✓	<a href="#">Social Emotional Learning Supports (cps.edu/sei)</a>
✓	<a href="#">Trust in Schools: A Core Resource for School Reform (ASCD)</a>
✓	<a href="#">Creating a School Community (ASCD)</a>

### Student Voice, Engagement, & Civic Life:

Score

Students are interested and engaged in learning, invested in their school, and contributing to their community. The school provides early and ongoing exposure to a wide range of extracurricular activities and rigorous courses and programming.

1 **2** 3 4

Some positives for this area are that students study politics during social studies so they are aware of what is happening in the world around them. They are also informed of current events and are encouraged to participate in discussions around those current events. Students are also encouraged to explore their identity. Areas of focus for this section would be engaging students with the community more. Students would benefit from being given more opportunities to participate in service work in their community or to share their academics within the community. Another area of focus is to have students interact with civic leaders in their community to have a better understanding of their community and everyone involved.

## Guide for Student Voice, Engagement, & Civic Life

### Study politics

- Teachers teach about the structure and function of government as well as local, national, and international political structures and power dynamics.
- Teachers invite students to reflect on their own role in the political landscape, engage in analyses of power, and identify strategies they can use to utilize civic power as an individual and as a member of a community.
- **Become informed voters and participants in the electoral process**
  - Students learn about the history and structures of the local and national voting process and ballot issues and candidates.
  - The school supports non-partisan engagement in all parts of the electoral process, including voter education, voter mobilization and registration.
  - There are a variety of school/classroom activities or simulations that support student voter preparation and participation in the electoral process.
- **Engage in discussions about current and controversial issues.**
  - Students prepare for discussions, learn about issues that matter to them through deliberation, evaluate evidence from a range of sources, consider competing views, develop arguments, and deepen their viewpoints.
  - With teachers' support, students learn how to engage in and lead respectful and productive democratic discussions where everyone expresses their viewpoints, shares evidence, and listens to one another.
  - Teachers teach how to find different points of view online and instruct how to engage in respectful, informed, and productive online dialogue.
- **Explore their identities and beliefs**
  - Teachers design learning experiences that enable students to explore how their identities influence their lived experiences and their perspectives.
  - Students are encouraged to learn about and understand the perspectives of those who have different identities and beliefs.
  - School staff reflect on their own identities and consider how that impacts their role and support of teaching and learning with youth.
- **Exercise student voice**
  - Students can participate on multiple decision/policy making bodies and their perspectives are regularly included in decisions at their school.
  - Student Voice Committee represents the diversity of the school, addresses school-based issues, and regularly gathers input from their peers to inform and impact school policy and decisions.
  - Teachers respond to and integrate students' lived experiences, perspectives, and interests in class.
  - **Authentically interact with civics leaders**
  - Students learn about community, city, state, and national civic leaders and their roles in civil society.
  - School staff support engagement with civic leaders by inviting them into classrooms/the school and identifying face-to-face or online avenues for students to share their feedback and perspectives with civic leaders.
- **Engage with their community**
  - Students complete at least 2 service learning projects before graduation in which they gain exposure to civic organizations, leaders, and careers. Students gain tools to work cooperatively in partnership with peers, community members, and organizations to advance a specific cause
- **Take informed action** where they work together to propose and advocate for solutions.
  - Students research and analyze issues that matter to them, identify root causes, develop a theory of action, determine relevant audiences, outline specific goals, implement a response, and reflect before, during and after experiences.
  - Students use social and digital platforms to raise awareness about issues, produce and circulate multimedia content, and mobilize involvement.
- Experience a **Schoolwide civics cultur**
  - School leaders articulate a commitment to and vision for the importance of civic learning; students are civic leaders in the school.
  - Schools integrate civic learning across the curriculum, including projects that address relevant issues in their schools and communities.
  - School staff have professional development, collaboration time, and curriculum resources to infuse civic learning across disciplines.
  - Systems and structures exist where students are invited to participate in shaping school's policies, goals, instruction, and climate.

## Evidence, Measures, and Standards

Evidence, Measures, and Standards	
Suggested Evidence	<ul style="list-style-type: none"> <li>• MYMS Student Survey completion rates and results</li> <li>• Artifacts from student-run organizations and events (including SVCs)</li> <li>• Meeting minutes/agendas that include student participation</li> <li>• Policies regarding student engagement in decision making</li> <li>• Service learning reports and/or reflections of SL projects</li> <li>• Unit and curriculum maps, rubrics, assessment artifacts</li> <li>• Evidence of student work</li> <li>• Democracy School recognition</li> </ul>
Measures	✓ Five Essentials – Supportive Environment
Five Essentials	Supportive Environment
MTSS Framework	Curriculum & Instruction, Family & Community Engagement
CPS Framework for Teaching	2a. Creating an Environment of Respect and Rapport 2c. Managing Student Behavior
CPS Performance Standards for School Leaders	D3. Utilize Feedback from Multiple Stakeholders for School Improvement
Content Standards	Illinois Social Science Standards, Illinois Social Emotional Learning Standards, CCSS ELA/NET Standards

### Safety & Order:

The school is characterized by high levels of safety and order. Students feel physically and emotionally safe from harm, and adults work to actively maintain a safe, orderly school environment.

Score

1 2 3 4

By prioritizing safety, the school has created an environment in which students and teachers feel safe and understand both expectations for behavior and procedures for reporting concerns. Transitions, while safe, could be more orderly as a result of more consistent teaching and modeling of expected behaviors throughout the school. By increasing student voice through a student-run Culture & Climate Committee and increasing the focus on and support for restorative approaches to discipline, the school will continue to make progress in this area.

### Guide for Safety & Order

- **Ensure students and adults feel physically, socially, intellectually, and emotionally safe throughout the school.**
- **Provide clear procedures for reporting and responding to safety concerns.**
- **Manage efficient and orderly transitions between activities.**
  - Manage classroom routines and procedures to maximize instructional time.
  - Orchestrate the environment so students contribute to the management of classroom routines (e.g. transitions) without disruption of learning).
  - Arrival, dismissal, and other school-wide transitions are safe, efficient, and orderly.
- **Provide a framework for positive behavior throughout the school based on shared values and expectations.**
  - Have shared expectations for positive behavior. (See Restorative Approaches to Discipline)
- **Teach, model, and reinforce (by all staff members) clear behavior expectations for all areas of the school.**
  - All adults use active supervision (move, scan, and interact) in all settings.
- **Have a voice and take informed action.**
  - Students are included in key conversations about their learning experience and work with the principal and staff to identify issues and implement solutions. (e.g. student voice committee).
  - Students initiate and lead some school improvement initiatives.
  - Students participate in democratic decision-making at the school level.
  - Students identify and research issues of relevance and work together to propose/advocate for solutions.
- **Emphasize proactive, instructive, and restorative approaches to student behavior and minimize punitive consequences through policies and procedures. (See Restorative Approaches to Discipline)**
  - Adults correct misbehavior in ways that reinforce established expectations and cause minimal disruption to learning.
- **Clarify criteria for office referrals versus classroom managed behavior.**

## Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> <li>✓ MVMS score – “Safety”</li> <li>✓ % of teachers proficient or distinguished in 2c (Management of Transitions) on the Framework for Teaching?</li> <li>✓ Examples of teacher practice improving in Domain 2 of the Framework for Teaching.</li> <li>✓ School Climate Standards Rubric/Assessment</li> </ul>
Measures	<ul style="list-style-type: none"> <li>✓ Five Essentials – Supportive Environment score</li> <li>✓ My Voice, My School Survey “Safety” score</li> </ul>
Five Essentials	Supportive Environment
MTSS Framework	Curriculum & Instruction
CPS Framework for Teaching	2a. Creating an Environment of Respect and Rapport 2c. Managing Classroom Procedures 2d. Managing Student Behavior
CPS Performance Standards for School Leaders	A4. Creates a Safe, Clean and Orderly Learning Environment
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	✓ <a href="#">Social Emotional Learning Supports (cps.edu/ps)</a>

### Restorative Approaches to Discipline:

Score



The school is characterized by having and implementing policies and procedures that emphasize proactive, instructive, and restorative approaches minimizing punitive consequences. Discipline practices primarily focus on shaping behavior as opposed to punishing behavior. The school only uses out-of-school suspension as a last resort and utilizes a systems-change approach to bring about a more restorative culture. The school is also characterized by strong and consistent school and classroom climates. The school reinforces positive behaviors and responds to misbehaviors in calm, respectful, and thoughtful ways, teaching students important social and emotional skills that enable them to get along with others, make responsible decisions, and focus on learning. When misbehavior occurs, the school seeks to understand the underlying reasons (root cause) in order to design a response that effectively changes student behavior using a menu of instructive, corrective and restorative responses.

The school has several proactive and instructive initiatives in place to set clear expectations for student behavior. Daily Calm Classroom and weekly Second Step efforts, when delivered consistently, teach, model, and reinforce strategies for students to focus on social-emotional growth. By continuing to develop our implementation of MTSS strategies, the school will continue to identify and improve behaviors that need to be reinforced school wide. This will be instrumental in improving our restorative discipline practices through collaboration and participation by students, teachers, and administrators.

### Guide for Restorative Approaches to Discipline

- **PROACTIVE - Reinforce positive student behavior with clear expectations, routines, and procedures.**
  - A team meets regularly to organize systems that support a restorative environment.
  - Develop, reinforce, and model shared agreements and clear, positively stated expectations.
  - Well-managed routines and transitions maximize instructional time.
  - Engage families as partners.
  - Contact families frequently to inform them of positive student behavior and progress.
  - Vary acknowledgements and provide both short and long term opportunities for reinforcement for all students.
- **INSTRUCTIVE - Integrate universal SEL skills instruction and core content.**
  - Intentionally teach competencies outlined in SEL Standards. Use discipline as opportunity to teach these skills.
  - Use a Multi-tiered System of Supports (MTSS) for social, emotional, and behavioral growth.
    - Use data to determine which behaviors should be retaught or more heavily reinforced.
  - Explicitly teach expected behavior and positively reinforce consistently school-wide.
  - Avoid power struggles with students by offering choices. Redirect students privately and respectfully.
- **RESTORATIVE - Employ a discipline system that guides students to take ownership, resolve conflict, and learn from their actions.**
  - Support all staff to engage in restorative conversations and respond to behavior incidents in ways that de-escalate conflict, reteach expectations, build social & emotional skills, repair relationships, and cause minimal disruption to learning.
  - Support staff in understanding the impact of trauma on student behaviors and using trauma-sensitive approaches to discipline.
  - Identify clear disciplinary procedures for classroom-managed behaviors and office-managed behaviors. Develop a continuum of interventions and logical consequences that address the root cause of behavior and align to MTSS processes.
  - Ensure discipline systems minimize the use of punitive responses, including removing students from the classroom or school community.
  - Respond equitably to students in all subgroups. Implement processes that address and meet the needs of students who are impacted by behavior incidents.
  - Designate an administrator, such as a dean or restorative practices coordinator, responsible for leading centrally-managed response to behaviors using consistent, restorative processes.
  - Provide opportunities for students to take responsibility for repairing harm caused by their actions, generate solutions, and resolve conflicts with peers or staff.

### Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Misconduct data (Dashboard)
Evidence	✓ My Voice, My School survey responses
Measures	✓ Five Essentials – Supportive Environment
Five Essentials	Supportive Environment
MTSS Framework	Curriculum & Instruction, Family & Community Engagement
CPS Framework for Teaching	2a. Creating an Environment of Respect and Rapport 2d. Managing Student Behavior 4c. Communicating with Families
CPS Performance Standards for School Leaders	C3. Staff/Student Behavior Aligned to Mission and Vision of School
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	✓ CPS Restorative Practice Guide & Toolkit
	✓ Guideline for Effective Discipline

### Parent and Family Partnership:

Score

All schools have authentic partnerships with parents or family members that lead to a sense of shared responsibility for the academic, physical, and social emotional development of their students. Through meaningful consultation with parents, these partnerships include creating an intentional process to foster and sustain school-wide procedures, programs, and activities which involve and empower parents or family members and are responsive to student and family's needs. Schools provide a variety of parent volunteer opportunities (both in and out of school) and leadership opportunities (ie - PACs, BACs and PLNs), which support school operations, instructional programs and community partnerships. Research shows that when families, schools and communities partner in promoting learning and healthy development for all students schools thrive and student outcomes increase. The development and implementation of effective outreach and communication strategies will be inclusive of all families and school staff, creating a two-way

feedback loop process which will lead to an increase in the home-school connection to identify, problem-solve and design actions which target instructional and student programs.

The school regularly reaches out to parents and provides opportunities for parent participation and collaboration within the school. The principal distributes monthly newsletters detailing updates from around the school, and offers monthly coffees for parents to hear updates and ask questions. Teachers communicate regularly with parents through newsletters, Class Dojo, and other tools. Parents receive regular academic and social-emotional reports, and many are regular users of Parent Portal. The school offers a range of programming to invite parents into the school, such as the PAC, BAC, LSC meetings, volunteer projects, evening concerts or art shows, writer's workshop celebrations, and more. Through partnerships with CSI and other social service organizations, the school provides programming like adult ESL classes, as well as outreach and support in native languages.

### Guide for Parent and Family Partnership

- **Establish a non-threatening, welcoming environment that is warm, inviting, and helpful.**
- **Provide frequent, high quality, well publicized opportunities for families and community to participate in authentic and engaging activities in the school community (e.g. student performances/ exhibitions, literacy or math events).**
- **Provide multiple opportunities for parents to ask questions, raise concerns, and give feedback.**
  - Respond to families' concerns and requests for information professionally and in a timely manner, providing resources and solutions to address the concerns.
- **Solicit the support and engagement of families as partners in the instructional program (e.g. volunteering, working at home with their child, involvement in class and school projects in and out of school, and parent workshops).**
  - Host events for parents to share with other parents how home and school complement each other.
  - Share best practices around learning and development with parents to support students at home.
  - Inform parents of grade level standards and expectations and grading policies with a clear description of what meeting the standard looks like.
  - Inform parents of attendance expectations and the impact of attendance on a student's trajectory.
  - Assist parents to volunteer in the school and/or participate on teams/committees.
  - Promote the use of **Parent Portal** and **Parent University** to connect and engage parents with school.
- **Frequently communicate with families about class and individual activities and individual student's progress.**
  - Regularly inform parents of their child's progress across all relevant measures: attendance, discipline, academics, social-emotional learning, and health and wellness.
  - Send regular, positive, personalized communication from a staff member.
  - Use a variety of consistent communication methods (e.g. calls, text, newsletter, website, face to face) sensitive to cultural norms and needs.
- **Conduct intensive outreach to families in need of specialized support through home visits and collaboration with social services agencies.**
  - School responses to student excessive absences and/or tardiness includes outreach to families.
- **Provide proactive communication (e.g. parent handbook and resources).**
- **Partner equitably with parents speaking languages other than English.**
  - Information is provided to parents in their native language.
  - Parent meetings scheduled with interpreters present to facilitate participation.

### Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> <li>✓ Examples of communication methods and content</li> <li>✓ Participation rates for Parent University, events, parent council(s), report card pick-up, survey completion, Parent Portal, etc.</li> <li>✓ Outreach efforts</li> <li>✓ Documentation of responsiveness to Parent Support Center concerns raised</li> <li>✓ Event agendas, flyers</li> <li>✓ Fundraising activities and amounts (if applicable)</li> <li>✓ How does the school honor and reflect the diversity of families including language and culture?</li> </ul>
Measures	<ul style="list-style-type: none"> <li>✓ Five Essentials Score – Involved Families</li> <li>✓ My Voice, My School Survey scores – outreach to parents, parent-teacher trust</li> </ul>
Five Essentials	Involved Families
MTSS Framework	Family & Community Engagement
CPS Framework for Teaching	2c. Managing Classroom Procedures 4c. Communicating with Families
CPS Performance Standards for School Leaders	D1. Engage Families
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	<ul style="list-style-type: none"> <li>✓ <a href="#">Parent Support Centers</a></li> <li>✓ <a href="#">Parent University</a></li> <li>✓ <a href="#">Parent Portal</a></li> </ul>

### School Excellence Framework Priorities

Score      Framework dimension and category

Area of focus 0= Not of focus

2	Expectations for depth & breadth of Quality Teaching: Balanced Assessment & Grading	1	2	3	4	5	⊗
2	Expectations for depth & breadth of Quality Teaching: Multi-Tiered System of Supports	1	2	3	4	5	⊗
2	Expectations for depth & breadth of Student Learning: Rigorous Student Tasks	1	2	3	4	5	⊗
2	Expectations for Quality & Character of School Life: Student Voice, Engagement, & Civic Life	1	2	3	4	5	⊗
3	Culture of & Structure for Continuous Improvement: Leadership & Collective Responsibility	1	2	3	4	5	⊗
3	Culture of & Structure for Continuous Improvement: Professional Learning	1	2	3	4	5	⊗
3	Expectations for depth & breadth of Quality Teaching: Instruction	1	2	3	4	5	⊗
3	Expectations for depth & breadth of Student Learning: Curriculum	1	2	3	4	5	⊗
3	Expectations for depth & breadth of Student Learning: Instructional Materials	1	2	3	4	5	⊗
3	Expectations for depth & breadth of Student Learning: Transitions, College & Career Access & Persistence	1	2	3	4	5	⊗
3	Expectations for Quality & Character of School Life: Relational Trust	1	2	3	4	5	⊗
3	Expectations for Quality & Character of School Life: Restorative Approaches to Discipline	1	2	3	4	5	⊗
3	Expectations for Quality & Character of School Life: Safety & Order	1	2	3	4	5	⊗
4	Culture of & Structure for Continuous Improvement: Aligned Resources	1	2	3	4	5	⊗
4	Culture of & Structure for Continuous Improvement: Instructional Leadership Team	1	2	3	4	5	⊗
4	Expectations for Quality & Character of School Life: Culture for Learning	1	2	3	4	5	⊗
4	Expectations for Quality & Character of School Life: Parent and Family Partnership	1	2	3	4	5	⊗

Goals

Required metrics (Elementary)

18 of 18 complete

	2016-2017 Actual	2017-2018 Actual	2017-2018 SQRP Goal	2018-2019 SQRP Goal	2019-2020 SQRP Goal
<b>National School Growth Percentile - Reading</b>					
Clinton has implemented a school wide vocabulary program to target an identified area of growth. Teachers are developing units using the Understanding by Design model. Weekly student support meetings have been implemented to identify and address potential academic and social emotional problems.	88.00	78.00	80.00	85.00	90.00
<b>National School Growth Percentile - Math</b>					
Clinton has maintained a 91% threshold for the 16-17 and 17-18 school years. We have analyzed data to target the grade levels needing extra support and have provided math coaching to those identified grade levels. Weekly student support meetings have been implemented to identify and address potential academic and social emotional problems.	91.00	91.00	91.00	97.00	93.00

**% of Students Meeting/Exceeding National Ave Growth Norms**

Teachers analyze data in instructional team meetings in an effort to identify strategies that promote growth across grade level and subject disciplines. They are creating UbD units that builds activities from assessments. Weekly student support meetings have been implemented to identify and address potential academic and social emotional problems.

66.30 63.90 66.00 76.30 70.00

**African-American Growth Percentile - Reading**

African-American students have performed well over the previous two years. Increased access to gifted and enrichment programs target both academic and social emotional learning.

94.00 76.00 78.00 95.00 81.00

**Hispanic Growth Percentile - Reading**

Increased access to gifted and enrichment programs target both academic and social emotional learning.

92.00 56.00 60.00 82.00 70.00

**English Learner Growth Percentile - Reading**

Clinton has hired 3 additional EL teachers over the previous two years to provide support at every grade level. EL coordinator attends weekly student support meetings.

93.00 58.00 60.00 95.00 70.00

**Diverse Learner Growth Percentile - Reading**

Clinton has a school wide focus on co-teaching in both EL and DL inclusion classrooms. Diverse learner teachers attend monthly after school meetings to focus on progress monitoring and goal setting. DL teachers attend weekly team meetings with general education and EL teachers to analyze data and identify strategies to improve instruction.

52.00 (Blank) 54.00 60.00 58.00

**African-American Growth Percentile - Math**

Increased access to gifted and enrichment programs target both academic and social emotional learning.

84.00 97.00 97.00 97.00 98.00

**Hispanic Growth Percentile - Math**

African-American students have performed well over the previous two years. Increased access to gifted and enrichment programs target both academic and social emotional learning.

85.00 78.00 80.00 95.00 84.00

**English Learner Growth Percentile - Math**

Clinton has hired 3 additional EL teachers over the previous two years to provide support at every grade level. EL coordinator attends weekly student support meetings.

88.00 97.00 97.00 97.00 98.00

**Diverse Learner Growth Percentile - Math**

Clinton has a school wide focus on co-teaching in both EL and DL inclusion classrooms. Diverse learner teachers attend monthly after school meetings to focus on progress monitoring and goal setting. DL teachers attend weekly team meetings with general education and EL teachers to analyze data and identify strategies to improve instruction.

58.00 (Blank) 60.00 86.00 64.00

**National School Attainment Percentile - Reading (Grades 3-8)**

Clinton has implemented a school wide vocabulary program to target an identified area of growth. Teachers are developing units using the Understanding by Design model. Weekly student support meetings have been implemented to identify and address potential academic and social emotional problems.

72.00 81.00 84.00 82.00 90.00

**National School Attainment Percentile - Math (Grades 3-8)**

Weekly team meetings are held to analyze data. Specific grade levels needing extra support have been identified and a math coach provides support to those teachers. Weekly student support meetings have been implemented to identify and address potential academic and social emotional problems.

83.00	90.00	91.00	92.00	93.00
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**National School Attainment Percentile - Reading (Grade 2)**

Clinton has implemented a school wide vocabulary program to target an identified area of growth. Teachers are developing units using the Understanding by Design model. Weekly student support meetings have been implemented to identify and address potential academic and social emotional problems.

84.00	79.00	81.00	85.00	90.00
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**National School Attainment Percentile - Math (Grade 2)**

Weekly team meetings are held to analyze data. Specific grade levels needing extra support have been identified and a math coach provides support to those teachers. Weekly student support meetings have been implemented to identify and address potential academic and social emotional problems.

85.00	70.00	77.00	84.00	90.00
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**% of Students Making Sufficient Annual Progress on ACCESS**

Clinton has hired 3 additional EL teachers over the previous two years to provide support at every grade level. EL coordinator attends weekly student support meetings.

31.20	(Blank)	35.00	40.00	45.00
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**Average Daily Attendance Rate**

Kindergarten aides have called the parents of absent students daily. The attendance coordinator attends weekly student support meetings to identify potential off-track students.

95.90	95.40	96.00	96.20	96.40
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**My Voice, My School 5 Essentials Survey**

Clinton implements the Second Step and Calm Classroom SEL programs. In addition, music concerts, art shows, and PE night add to the culture of the school.

(Blank)	(Blank)	(Blank)	(Blank)	(Blank)
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Custom metrics

0 of 0 complete

2016-2017 Actual	2017-2018 Actual	2017-2018 SQRP Goal	2018-2019 SQRP Goal	2019-2020 SQRP Goal
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Strategies

Strategy 1

If we do...

If we fully develop CCSS units following the Understanding by Design template including individualized and differentiated instructional strategies and standards based assessments and develop an authentic system of collecting assessment data and reviewing it through assessment protocols

...then we see...

then we will see an increase in academic language for English and Diverse learners, more authentic assessments, and consistent school-wide assessment strategies and grading policies

...which leads to...

which will lead to an increase in student performance as measured through classroom assessments and standardized assessments such as NWEA and ACCESS.

Tags:

Area(s) of focus:  
1

Action step

Develop and define the roles of the DL/EL teacher and general ed teacher to help support inclusion.

Responsible

ILT and Admin

Timeframe

Jun 4, 2018 to Aug 24, 2018

Status

Not started

Pilot a program (TBD) for targeted ESL instruction during intervention block in middle school.	5-8 EL Teacher	Sep 3, 2018 to Jun 21, 2019	Not started
Expand targeted ESL instructional programming Pre-K through 4.	Admin	Jun 4, 2018 to Aug 24, 2018	Not started
The EL team will meet regularly, have targeted professional development and peer observations in order to understand the difference between ESL instruction and sheltered instruction and learn and develop strategies for both.	EL Team and Admin	Aug 27, 2018 to Jun 21, 2019	Not started
EL teachers implementing ESL instruction using framework and strategies learned in year 1.	EL Team and Admin	Jun 24, 2019 to Jun 26, 2020	Not started
Continue developing UBD units and aligned rubrics following the Common Core standards, in order to make assessments that are standards based.	All Teachers	Jul 2, 2018 to Jun 21, 2019	Not started
Revise and align standards based rubrics to ensure consistency for grading EL students following WIDA standards and accommodations and modifications from the IEPs.	EL Teachers	Jul 2, 2018 to Jun 21, 2019	Not started
EL teachers and general education teacher will work together to create and understand MPIs based on WIDA.	All Teachers	Aug 27, 2018 to Jun 21, 2019	Not started
Revise units and embedded rubrics including the use of Model Performance Indicators (MPIs) collaboratively with all stakeholders.	All Teachers	Jul 1, 2019 to Jun 26, 2020	Not started
Establish a school assessment committee	Admin	Jul 2, 2018 to Aug 24, 2018	Not started
The school assessment committee that will develop an authentic system of collecting assessment data and reviewing it in order to create strategies and modify unit instruction and assessments and share with IDT teams.	Assessment Team and Admin	Aug 27, 2018 to Jun 21, 2019	Not started
Implement plans developed by the school assessment committee for vertical articulation in order to align and evaluate units and assessments.	Assessment Team and Admin	Jul 1, 2019 to Jun 26, 2020	Not started

## Strategy 2

If we do...

...then we see...

...which leads to...

If we develop a peer coaching and observation program matching teachers from different grade levels and vertically align units based on Understanding by Design

then we will see an increase in collaboration amongst teachers and consistency in literacy, math, DL, and EL instruction across grade levels

which leads to an increase in student achievement and more rigorous instruction as measured through formal and informal observations and an increase in student growth and attainment scores as measured by NWEA,

ACCESS, and classroom/grade level assessments.

Tags:  
Academic expectations, Backwards design, Academic rigor, Aligned curriculum

Area(s) of focus:  
2

Action step	Responsible	Timeframe	Status
To develop a peer coaching and observation program we will use school wide data and observations to create intentional peer partnerships between teachers.	ILT and Admin	May 1, 2018 to Jul 6, 2018	Not started
To facilitate partnerships a facilitator will be assigned to each partnership. The facilitators will meet to develop protocols for peer partnerships to analyze units/data, create rigorous tasks and observe one another.	Facilitators and Admin	Jun 1, 2018 to Aug 17, 2018	Not started
Partnerships will develop a schedule for peer partnerships to meet regarding protocols and set up schedules for observations and meetings.	Facilitators	Aug 27, 2018 to Sep 14, 2018	Not started
Survey teachers on protocol process and make adjustments for the following year's schedule.	Admin and ILT	Jun 3, 2019 to Jun 21, 2019	Not started
Develop a schedule for unit planning deadlines (this can be flexible based on pre-assessed evidence of units).	Admin and ILT	Jun 4, 2018 to Jul 6, 2018	Not started
Units for one subject area for the entire year will be completed - EL and DL components will be included	All Teachers	Jul 1, 2018 to Jun 21, 2019	Not started
Develop a protocol and schedule for teams to vertically align units in order to ensure task complexity and rigor.	Admin and ILT	Jun 3, 2019 to Jun 21, 2019	Not started
Follow protocol and schedule to vertically align units to adjust units based on assessment data and fill in gaps in learning.	Admin and All Teachers	Aug 26, 2019 to Jun 26, 2020	Not started

### Strategy 3

If we do...

...then we see...

...which leads to...

If we develop a working MTSS team, develop shared resources, and structure time within the instructional day to provide interventions

then we will see an increase in research based interventions targeted toward specific academic deficiencies

which will lead to a decrease in at risk students as determined through grade level assessments and standardized assessments such as NWEA and an increase in students receiving appropriate supports.

Tags:

Area(s) of focus:  
3

Action step	Responsible	Timeframe	Status
Develop a shared staff folder on Google Drive housing resources on interventions, progress monitoring and examples.	ILT and Admin	Jun 4, 2018 to Sep 28, 2018	Not started

Grade level teams to develop shared folders for Tiered 2 and Tier 3 students housing MTSS data.	Grade Level Teams	Sep 3, 2018 to Jun 21, 2019	Not started
K-4 teachers will identify times for intervention and how it will be implemented within the instructional day.	Grade Level Teams	Jun 4, 2018 to Aug 31, 2018	Not started
5-8 teachers will better utilize built in intervention time by grouping students and developing strategic classes for students based on their deficits.	Grade Level Teams	Jun 4, 2018 to Aug 31, 2018	Behind
Staffing allocations will be surveyed for effectiveness and changes if necessary will be made to support intervention.	Admin	Jun 4, 2018 to Aug 24, 2018	Not started
Determine Staff Strengths and Challenges regarding MTSS via staff survey.	ILT	Jun 4, 2018 to Aug 31, 2018	Not started
Determine MTSS facilitator for grade level teams who will assist team in MTSS process. Assign an DL or EL teachers to grade level teams to provide intervention strategies and resources.	Grade Level Teams	Aug 27, 2018 to Jun 21, 2019	Not started
Develop interim MTSS procedure for newcomer EL students who may require additional supports.	ILT and Admin	Sep 3, 2018 to Feb 1, 2019	Not started
Develop MTSS PLCs to support teachers and students through the process.	ILT and Admin	Feb 4, 2019 to Jun 26, 2020	Not started

#### Strategy 4

If we do...

...then we see...

...which leads to...

If we develop the use of agency, authority, and identity in classrooms daily, develop a student voice committee, and leverage existing community relationships

then we will see an increase in student discourse and leadership within classrooms, the school, and within the overall community

which will lead to an increase in student engagement as measured through the 5Essentials survey, school-wide surveys, and classroom observations.

Tags:

Area(s) of focus:  
4

Action step

Responsible

Timeframe

Status

Identify 2-4 exemplary teachers per grade band who implement agency, authority and identity in their classroom. Determine observation schedule and coverage.

ILT and Admin

Jun 20, 2018 to Aug 20, 2018

Not started

Reflection in IDT meetings to determine what teachers want to implement and appropriate support to do so.

All Teachers

Jan 7, 2019 to Jan 25, 2019

Not started



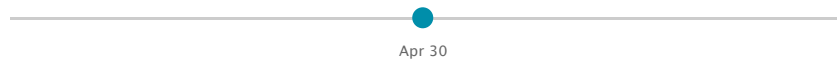
Teachers will implement chosen agency, authority and identity strategy in their classroom.	All Teachers	Jan 28, 2019 to Jun 21, 2019	Not started
Present plan of student voice committee to staff.	ILT and Admin	Aug 1, 2018 to Aug 31, 2018	Not started
Select 2 students per homeroom in grades 3-8 as representatives for committee and determine common meeting time.	All Homeroom Teachers in grades 3-8	Sep 3, 2018 to Sep 28, 2018	Not started
Students identify one area of change in the school they deem important. Students will work to implement the change.	Students	Oct 1, 2018 to Jun 21, 2019	Not started
Create a folder on the drive of existing community contacts and possible utilizations to serve as living document for reference.	ILT and Teachers	Aug 27, 2018 to Oct 5, 2018	Not started
Choose 1 unit to integrate community partnership(field trip, civic leader interaction or service project.	All Teachers	Aug 27, 2018 to Sep 28, 2018	Not started
Implement community partnership into classroom.	All Teachers	Oct 1, 2018 to Jun 21, 2019	Not started
Enhance work done in year 1 to develop more community partnerships into classroom.	All Teachers	Aug 26, 2019 to Jun 26, 2020	Not started

Action Plan

Strategy 1

**NOT STARTED** Develop and define the roles of the DL/EL teacher and general ed teacher to help support inclusion."  
 Jun 04, 2018 to Aug 24, 2018 - ILT and Admin

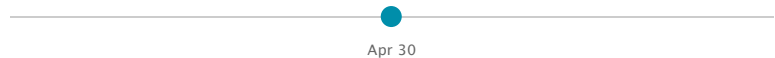
Status history



**NOT STARTED** Apr 30, 2018  
**Evidence**

**NOT STARTED** Pilot a program (TBD) for targeted ESL instruction during intervention block in middle school."  
 Sep 03, 2018 to Jun 21, 2019 - 5-8 EL Teacher

Status history



NOT STARTED

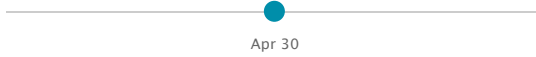
Apr 30, 2018  
**Evidence**

NOT STARTED

Expand targeted ESL instructional programming Pre-K through 4."

Jun 04, 2018 to Aug 24, 2018 - Admin

### Status history



NOT STARTED

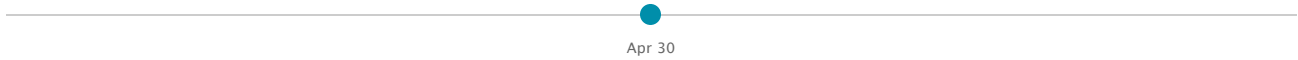
Apr 30, 2018  
**Evidence**

NOT STARTED

The EL team will meet regularly, have targeted professional development and peer observations in order to understand the difference between ESL instruction and sheltered instruction and learn and develop strategies for both."

Aug 27, 2018 to Jun 21, 2019 - EL Team and Admin

### Status history



NOT STARTED

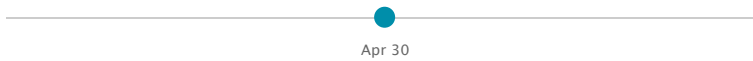
Apr 30, 2018  
**Evidence**

NOT STARTED

EL teachers implementing ESL instruction using framework and strategies learned in year 1."

Jun 24, 2019 to Jun 26, 2020 - EL Team and Admin

### Status history



NOT STARTED

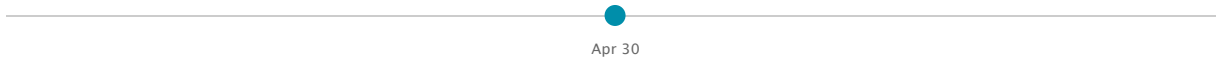
Apr 30, 2018  
**Evidence**

NOT STARTED

Continue developing UBD units and aligned rubrics following the Common Core standards, in order to make assessments that are standards based."

Jul 02, 2018 to Jun 21, 2019 - All Teachers

### Status history



NOT STARTED

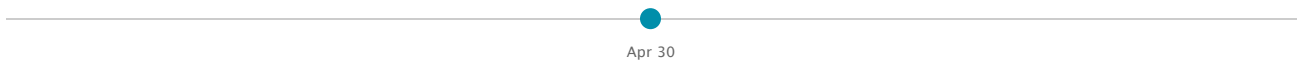
Apr 30, 2018  
**Evidence**

NOT STARTED

Revise and align standards based rubrics to ensure consistency for grading EL students following WIDA standards and accommodations and modifications from the IEPs."

Jul 02, 2018 to Jun 21, 2019 - EL Teachers

### Status history



NOT STARTED

Apr 30, 2018  
**Evidence**

NOT STARTED

EL teachers and general education teacher will work together to create and understand MPIs based on WIDA."

Aug 27, 2018 to Jun 21, 2019 - All Teachers

## Status history



**NOT STARTED** Apr 30, 2018  
**Evidence**

**NOT STARTED** Revise units and embedded rubrics including the use of Model Performance Indicators (MPIs) collaboratively with all stakeholders."  
Jul 01, 2019 to Jun 26, 2020 - All Teachers

## Status history



**NOT STARTED** Apr 30, 2018  
**Evidence**

**NOT STARTED** Establish a school assessment committee"  
Jul 02, 2018 to Aug 24, 2018 - Admin

## Status history



**NOT STARTED** Apr 30, 2018  
**Evidence**

**NOT STARTED**  
The school assessment committee that will develop an authentic system of collecting assessment data and reviewing it in order to create strategies and modify unit instruction and assessments and share with IDT teams."  
Aug 27, 2018 to Jun 21, 2019 - Assessment Team and Admin

## Status history



**NOT STARTED** Apr 30, 2018  
**Evidence**

**NOT STARTED**  
Implement plans developed by the school assessment committee for vertical articulation in order to align and evaluate units and assessments."  
Jul 01, 2019 to Jun 26, 2020 - Assessment Team and Admin

## Status history



**NOT STARTED** Apr 30, 2018  
**Evidence**

### Strategy 2

**NOT STARTED**  
To develop a peer coaching and observation program we will use school wide data and observations to create intentional peer partnerships between teachers."

May 01, 2018 to Jul 06, 2018 - ILT and Admin

## Status history

Apr 30

**NOT STARTED** Apr 30, 2018  
**Evidence**

**NOT STARTED**

To facilitate partnerships a facilitator will be assigned to each partnership. The facilitators will meet to develop protocols for peer partnerships to analyze units/data, create rigorous tasks and observe one another."

Jun 01, 2018 to Aug 17, 2018 - Facilitators and Admin

## Status history

Apr 30

**NOT STARTED** Apr 30, 2018  
**Evidence**

**NOT STARTED**

Partnerships will develop a schedule for peer partnerships to meet regarding protocols and set up schedules for observations and meetings."

Aug 27, 2018 to Sep 14, 2018 - Facilitators

## Status history

Apr 30

**NOT STARTED** Apr 30, 2018  
**Evidence**

**NOT STARTED**

Survey teachers on protocol process and make adjustments for the following year's schedule."

Jun 03, 2019 to Jun 21, 2019 - Admin and ILT

## Status history

Apr 30

**NOT STARTED** Apr 30, 2018  
**Evidence**

**NOT STARTED**

Develop a schedule for unit planning deadlines (this can be flexible based on pre-assessed evidence of units)."

Jun 04, 2018 to Jul 06, 2018 - Admin and ILT

## Status history

Apr 30

**NOT STARTED** Apr 30, 2018  
**Evidence**

**NOT STARTED**

Units for one subject area for the entire year will be completed - EL and DL components will be included"

Jul 01, 2018 to Jun 21, 2019 - All Teachers

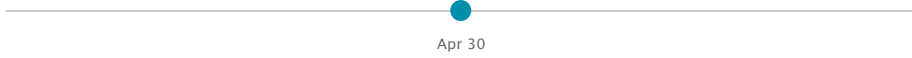
## Status history

Apr 30

NOT STARTED Apr 30, 2018  
**Evidence**

NOT STARTED Develop a protocol and schedule for teams to vertically align units in order to ensure task complexity and rigor."  
Jun 03, 2019 to Jun 21, 2019 - Admin and ILT

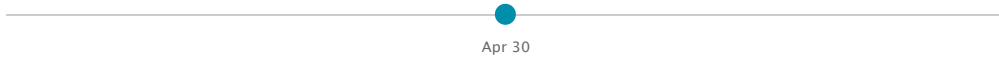
### Status history



NOT STARTED Apr 30, 2018  
**Evidence**

NOT STARTED Follow protocol and schedule to vertically align units to adjust units based on assessment data and fill in gaps in learning."  
Aug 26, 2019 to Jun 26, 2020 - Admin and All Teachers

### Status history



NOT STARTED Apr 30, 2018  
**Evidence**

## Strategy 3

NOT STARTED Develop a shared staff folder on Google Drive housing resources on interventions, progress monitoring and examples."  
Jun 04, 2018 to Sep 28, 2018 - ILT and Admin

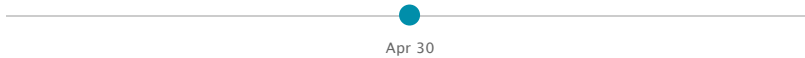
### Status history



NOT STARTED Apr 30, 2018  
**Evidence**

NOT STARTED Grade level teams to develop shared folders for Tiered 2 and Tier 3 students housing MTSS data."  
Sep 03, 2018 to Jun 21, 2019 - Grade Level Teams

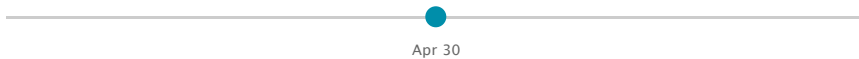
### Status history



NOT STARTED Apr 30, 2018  
**Evidence**

NOT STARTED K-4 teachers will identify times for intervention and how it will be implemented within the instructional day."  
Jun 04, 2018 to Aug 31, 2018 - Grade Level Teams

### Status history



NOT STARTED Apr 30, 2018  
**Evidence**

BEHIND 5-8 teachers will better utilize built in intervention time by grouping students and developing strategic classes for students based on their deficits."

## Status history



Apr 30

**BEHIND** Apr 30, 2018  
**Problem**  
**Root Cause**  
**Next steps**

**NOT STARTED** Staffing allocations will be surveyed for effectiveness and changes if necessary will be made to support intervention."  
Jun 04, 2018 to Aug 24, 2018 - Admin

## Status history



Apr 30

**NOT STARTED** Apr 30, 2018  
**Evidence**

**NOT STARTED** Determine Staff Strengths and Challenges regarding MTSS via staff survey."  
Jun 04, 2018 to Aug 31, 2018 - ILT

## Status history



Apr 30

**NOT STARTED** Apr 30, 2018  
**Evidence**

**NOT STARTED**  
Determine MTSS facilitator for grade level teams who will assist team in MTSS process. Assign an DL or EL teachers to grade level teams to provide intervention strategies and resources."

Aug 27, 2018 to Jun 21, 2019 - Grade Level Teams

## Status history



Apr 30

**NOT STARTED** Apr 30, 2018  
**Evidence**

**NOT STARTED** Develop interim MTSS procedure for newcomer EL students who may require additional supports."  
Sep 03, 2018 to Feb 01, 2019 - ILT and Admin

## Status history



Apr 30

**NOT STARTED** Apr 30, 2018  
**Evidence**

**NOT STARTED** Develop MTSS PLCs to support teachers and students through the process."  
Feb 04, 2019 to Jun 26, 2020 - ILT and Admin

## Status history



Apr 30

NOT STARTED Apr 30, 2018  
**Evidence**

#### Strategy 4

NOT STARTED

Identify 2-4 exemplary teachers per grade band who implement agency, authority and identity in their classroom. Determine observation schedule and coverage."

Jun 20, 2018 to Aug 20, 2018 - ILT and Admin

#### Status history



NOT STARTED Apr 30, 2018  
**Evidence**

NOT STARTED

Reflection in IDT meetings to determine what teachers want to implement and appropriate support to do so."

Jan 07, 2019 to Jan 25, 2019 - All Teachers

#### Status history



NOT STARTED Apr 30, 2018  
**Evidence**

NOT STARTED

Teachers will implement chosen agency, authority and identity strategy in their classroom."

Jan 28, 2019 to Jun 21, 2019 - All Teachers

#### Status history



NOT STARTED Apr 30, 2018  
**Evidence**

NOT STARTED

Present plan of student voice committee to staff."

Aug 01, 2018 to Aug 31, 2018 - ILT and Admin

#### Status history



NOT STARTED Apr 30, 2018  
**Evidence**

NOT STARTED

Select 2 students per homeroom in grades 3-8 as representatives for committee and determine common meeting time."

Sep 03, 2018 to Sep 28, 2018 - All Homeroom Teachers in grades 3-8

#### Status history



NOT STARTED Apr 30, 2018  
**Evidence**

NOT STARTED

Students identify one area of change in the school they deem important. Students will work to implement the change."

Oct 01, 2018 to Jun 21, 2019 - Students

### Status history



NOT STARTED

Apr 30, 2018  
**Evidence**

NOT STARTED

Create a folder on the drive of existing community contacts and possible utilizations to serve as living document for reference."

Aug 27, 2018 to Oct 05, 2018 - ILT and Teachers

### Status history



NOT STARTED

Apr 30, 2018  
**Evidence**

NOT STARTED

Choose 1 unit to integrate community partnership(field trip, civic leader interaction or service project."

Aug 27, 2018 to Sep 28, 2018 - All Teachers

### Status history



NOT STARTED

Apr 30, 2018  
**Evidence**

NOT STARTED

Implement community partnership into classroom."

Oct 01, 2018 to Jun 21, 2019 - All Teachers

### Status history



NOT STARTED

Apr 30, 2018  
**Evidence**

NOT STARTED

Enhance work done in year 1 to develop more community partnerships into classroom."

Aug 26, 2019 to Jun 26, 2020 - All Teachers

### Status history



NOT STARTED

Apr 30, 2018  
**Evidence**

Fund Compliance

## Supplemental General State Aid(SGSA)

My school receives SGSA funds



By checking the above box, the school is verifying that the attendance center complies with the statement regarding the use of SGSA funds:

1. The attendance center allocation is correctly based on the number of students eligible to receive free and reduced lunch and breakfast.
2. The attendance center has an approved plan, developed in consultation with teachers, administrators, and other appropriate personnel, and parents of the students attending the attendance center.
3. The attendance center's plan is approved by the LSC and CPS.
4. SGSA funded activities fall within the allowable program categories: early childhood education, reduced class size, enrichment programs, remedial assistance, attendance improvement, and other educationally beneficial expenditures which supplement the regular programs as determined by the Illinois state board of education.
5. SGSA Funds supplement and do not supplant non-categorical and other categorical funds allocated to the attendance center.
6. SGSA funds are supporting only those activities specified in the school's approved plan/amendment.
7. SGSA funds are not used for capital expenditures. 8. SGSA funds are not used for any political or lobbying activities by the attendance center.

## ESSA Program

### ESSA Schoolwide Program

(Not available to schools receiving NCLB funds for the first time) [Title 1/SW].

The school annually reviews the schoolwide plan/program. The schoolwide program plan is available to CPS, parents, and the public, and the information in the plan is in an understandable and uniform format, and to the extent practicable in a language the parents can understand.

ESSA Targeted Assistance Program Title I funded staff participate in the school's general professional development and school planning activities. Title I funded staff assume limited duties that are assigned to similar personnel including duties beyond the classroom, or that do not benefit Title I students, as long as the amount of time spent on such duties is the same proportion of the total work time with respect to similar staff.

Non-title school that does not receive any Title funds

## Parent Involvement in Targeted Assistance and Schoolwide Programs

I verify that the statement below is correct

Every Student Succeeds Act (ESSA), the reauthorization of the Elementary and Secondary Act of 1965 continues a legislative commitment to parental involvement. Central features of prior reauthorizations, such as school-parent compacts, parent involvement policies, and the parent involvement funding formula remain unaltered. However, the ESSA reauthorization represents a notable shift in the role of parental involvement in the schools. It includes new provisions increasing parental notification requirements, parental selection of educational options, and parental involvement in governance. It envisions parents as informed and empowered decision makers in their children's education.

### Parent and Family Plan

#### Parent and Family Engagement Policy

Complete

Schools must involve parents and family in the joint development and periodic review and revision of the ESSA, Title I school parental and family engagement plan and policy, and in the process of school review and improvement. Please describe how this will be accomplished.

Information from the My Voice, My School surveys was examined to gauge what the parents think is working and what needs improvement. Parents are invited to attend the Local School Council meetings where information is shared about the school's progress. A new PAC committee was elected this year. They hold regular meetings and invitations are sent home to parents in advance. School also supports the PAC by helping organize workshops that are based on parent interest. Parents are also invited to monthly Coffee with the Principal meetings for informal conversations and updates on the progress and initiatives of the school. The school website and social media accounts also provide up to date news and information about the school.

The school will hold an annual meeting at a time convenient to parents and families during the first month of school to inform them of the school's participation in ESSA, Title I programs and to explain the Title I requirements and their right to be involved in the Title I programs. The school will also offer a number of additional parental and family engagement meetings, including school PAC meetings, at different times and will invite all parents and key family members of children participating in the ESSA, Title I program to these meetings, and encourage them to attend. Please describe how this will be accomplished. Please list the projected date of your Title I Annual Meeting and your Title I PAC Organizational Meeting

The Title 1 Annual Meeting is scheduled for September 28, 2018 at 9:00am. The Title 1 PAC Organizational Meeting is scheduled for September 28, 2018 at 9:30am. These dates will be communicated to parents and stakeholders through notices sent home and by posting them on the website and parent calendar.

At the request of parents and family members, schools will provide opportunities for regular meetings, including the School Parent Advisory Council meetings, for parents and family members to formulate suggestions and to participate, as appropriate, in decisions about the education of their children. Please describe how the school will immediately respond to any such suggestions.

The PAC coordinator will share in his or her monthly reports ideas, concerns, and requests to meet with the school administration and/or ILT. The school administration and ILT will develop a means to regularly communicate with parents and receive feedback. Monthly Coffee with the Principal meetings are opportunities to get feedback and begin to develop plans with parents and community members.

Schools will provide parents a report of their child's performance on the State assessment in at least math, language arts and reading. Please describe how this will be accomplished.

The school generates student reports for NWEA as soon as it is available. Students will receive the report in homerooms.

Schools will provide parents timely notice when their child has been assigned to, or taught by, a teacher who is not "highly qualified," as defined in the Title I Final Regulations, for at least four (4) consecutive weeks. Please describe how this will be accomplished.

NCLB letters are sent home immediately to parents of students who are taught by teachers not "highly qualified" after 4 consecutive weeks. Parents are invited to ask questions and receive further information regarding the matter.

Schools will assist parents of participating ESSA Title I children in understanding: the state's academic content standards; the state's student academic achievement standards; the state and local academic assessments including alternate assessments; the requirements of Title I, Part A; how to monitor their child's progress; and how to work with educators. Please describe how this will be accomplished.

Parents are invited to learn more about the CCSS and each classroom's curriculum during the school open-house as well as during report card pick-up. We also organize Literacy, Math, Science, and Gifted nights to provide information to parents about what the students are learning. Parents are also encouraged to sign up for and use the Parent Portal to monitor student progress.

Schools will provide information, resources, materials and training, including literacy training and technology, as appropriate, to assist parents and family members in working with their children to improve their academic achievement, and to encourage increased parental involvement. Please describe how this will be accomplished.

The school administration, ILT, PAC representatives, and LSC members discuss and plan appropriate training for parents based on surveys and PAC meeting minutes.

Schools will educate all staff in the value and utility of contributions by parents and family and in how to reach out to, communicate and work with, parents and family as equal partners in the education of their children and in how to implement and coordinate parent and family programs and build ties with parents and family members. Please describe how this will be accomplished.

Professional development sessions and team meetings include researched based-methods of communicating with parents. The Behavioral Health Team and the MTSS team will be working with teachers to proactively communicate and work with parents in supporting their child in and out of school. The school also provides social/emotional and academic progress reports every five weeks.

Schools will, to the extent feasible and appropriate, coordinate and integrate parent and family programs and activities with Head Start, Reading First, Early Reading First involvement, Even Start, Home Instruction Programs for Preschool Youngsters, the Parents as Teachers Program, public preschool, and other programs, to further encourage and support parents and families in more fully participating in their children's education. Please describe how this will be accomplished.

The school administration ensures that there are multiple parent opportunities to be involved with the school and provide academic and social/emotional support.

Schools will ensure that information related to the school and parent and family programs, meetings, and other activities is sent to parents in understandable and uniform formats, including language. Please describe how this will be accomplished.

All flyers are translated into the 4 most common languages. The school website can be translated into over 100 languages. The staff has created a list containing who and what language can be translated for during parent meetings. The school provides translation in Spanish, Urdu, Arabic for all PAC and BAC meetings. Refugee and translating services are used when necessary to communicate with parents.

#### Policy Implementation Activities

The LSC will approve the school improvement plan and monitor the CIWP.

In the CIWP, the school identifies current parental and family engagement practices and outlines activities related to expanding parent and family partnership programs.

The school will coordinate the parent and family engagement programs identified in the CIWP.

The school will evaluate the Parent and Family Engagement Policy for effectiveness and make improvements as necessary.

Explain why any of the boxes above are unchecked: (type "n/a" if all are checked)

n/a

School-Parent Compact

Complete

The school will provide high-quality curriculum and instruction in a supportive and effective learning environment that enables the participating student to meet the State's student academic achievement standards. Describe how the school will provide high-quality curriculum and instruction in a supportive environment. (Restate the school mission.)

Mission: The Clinton School mission is to educate the whole child for college and career readiness.

Through the implementation of a rigorous academic program and relentlessly working to meeting the social/emotional needs of each individual, we strive to offer the children of Clinton School activities and experiences that foster their growth and development in the areas of academics, technology, athletics, and the arts.

The school will hold parent-teacher conferences. Describe the kinds of parent-teacher conferences that will be held and the dates on which they are scheduled.

Formal parent-teacher conferences are held the Wednesday after the 1st and 3rd quarter. There are also parent-teacher conferences held at the request of either the teacher, parent, or administration.

The school will provide parents with frequent reports on their children's progress. Describe when and how the school will provide reports to parents.

The school provides academic and social/emotional progress reports twice per quarter. Parents are also encourage to use Parent Portal to check student progress and schedule meetings with teachers when necessary to discuss areas of success and areas of needed growth.

The school will provide parents access to staff. Describe when, where and how staff will be available for consultations with parents.

Each staff member is accessible from 8:30 to 3:30 on school days and when needed by appointment outside of the designated times. Teachers are also available during report card pick-up for consultation with parents.

The school will provide parents opportunities to volunteer and participate in their children's classes. Describe how and when parents and family members may volunteer, participate, and observe classroom activities.

All parents are encouraged to volunteer at school in some capacity. There are several opportunities throughout the year such as beautification projects, garden projects, chaperoning and several other ways parents can volunteer. Parents are required to complete the appropriate forms and background checks for CPS.

The parents will support their children's learning. Describe how the parents will assist learning (i.e. monitoring attendance, homework completion).

Parents are expected to assist their child with homework, ensure they are ready to learn each day, and monitor their progress through the year. The staff also reaches out to and offers assistance when parents request assistance. The Behavioral Health Team works with classroom teachers to provide supports to parents at home for their children. The attendance team also works closely with families in providing resources and supports to students with attendance concerns.

The parents will participate in decisions relating to the education of their children. Describe when, where and how parents will consult with the school.

Parents are able to participate in the decision making process through the LSC, PAC, and BAC committees. Parents are also encouraged to share comments with teachers, the ILT, and school administration.

The students will share the responsibility for improved student academic achievement. Describe how the students will assure academic achievement (i.e. good attendance, positive attitude, class preparation).

Students are provided with frequent progress reports and feedback on their academic and social/emotional attainment of CCSS. Teachers and administrators continually highlight student, classroom, and school successes during morning announcements.

Parent Budget

Complete

Goals: Indicate goals, timeline of activities and training topics that are designed to assist parents and families with increasing their students' academic achievement. The overarching goal is to increase student academic achievement through parental and family engagement involvement; specify your goals.

Our goal is to provide parent workshops that will provide training to our parents on how to assist their child with improving their social and academic skills. Workshops will focus on homework help, English language classes, computer literacy, and restorative practices.

Allocate your Mandated Title 1 Parent and Family Engagement Funds to support your Parent and Family Engagement Program.

Account(s) Description

Allocation

---

51130, **Teacher Presenter/ESP Extended Day** \$ 2800 .00  
52130 For Teacher presenter, ESP Extended Day, please remember to put money on the benefits line. Non-Instructional pay rate applies.

53405 **Supplies** \$ 2500 .00  
In addition to supplies for parent program, please use this account to also purchase books for parents only. Use this account for equipment with a per unit cost of less than \$500.

53205 **Refreshments** \$ 1000 .00  
Allocation CAN NOT EXCEED 25% of the Parent Budget. Refreshments must be used for Title 1 PAC meetings, trainings and workshops.

54125 **Consultants** \$ 1378 .00  
For Parent Training Only. Consultant must have a CPS vendor number and paid with a Purchase Order after service is rendered (NO CHECKS ARE ALLOWED)

54505 **Admission and Registration Fees, Subscriptions and memberships** \$ Amount .00  
For Parents use only.

<p>54205</p>**Travel** \$ Amount .00  
Buses for Parents use. Overnight Conference travel- schools must follow the CPS Travel Policy. The CPS Parent Overnight Travel Approval Form and Conference Travel Form must be completed.

<p>54565</p>**Reimbursements** \$ Amount .00  
Allocation CAN NOT EXCEED 25% OF THE Parent Budget. All Parent Reimbursements related to Title 1 parent and family engagement must be paid from this account. Receipts must be clear unaltered and itemized. School must keep all receipts.

<p>53510</p>**Postage** \$ Amount .00  
Must be used for parent and family engagement programs only.

53306 **Software** \$ Amount .00  
Must be educational and for parent use only.

55005 **Furniture and Equipment** \$ Amount .00  
Must have a parent room or a secure place to keep furniture/equipment. Cannot be placed in the main office or where staff and students have access too. To by used only by parents.