



Chicago Military Academy High School / Plan summary

2018-2020 plan summary

Team

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Team meetings

Date	Participants	Topic
03/05/2018	Ms. Lewis, Ms. Owens, Ms. Galvan, Mr. Casas	Participation in the Network6/CPS CIWP Launch. Conduct initial ratings of SEF categories
04/05/2018	Ms. Lewis, MAJ Striverson, Ms. Twohill, Ms. Galvan, Mr. Gray, Mr. Carranza, Mr. Casas	Review SEF, Establish Priorities, Establish Goals, Draft Strategies.

05/09/2018

Ms. Twohill, Ms. Galvan, Mr. Carranza, Mr. Gray, Mr. Casas

Review Action Items and provide recommendations for edits/update

11/29/2018

Ms. Galvan, Ms. Twohill, Mr. Casas, Mr. Gray, MAJ Striverson

Update the "Action Plan" Section (NEW), log "status" with corresponding evidence.

School Excellence Framework

Culture of & Structure for Continuous Improvement

4 of 4 complete

Leadership & Collective Responsibility:

Score

Leadership & Collective Responsibility is characterized by an unwavering commitment to fulfilling a shared vision of success. There is a clear focus and high expectations for staff and students, motivating the entire school community to continue striving for success for every student.

1 2 **3** 4

The current CIWP priorities are consistently promoted and shared during staff meetings and PD. The work we engage in directly ties to these priorities. 2017 5E survey we were rated "Strong" Program Coherence.

Guide for Leadership & Collective Responsibility

- **Set the direction and create a sense of purpose by building consensus on and implementing a shared vision.**
 - Consider the demographics of the school community in developing a shared vision.
 - Help stakeholders understand the relationship between the school's vision and their initiatives and priorities.
 - Consistently use informal and formal opportunities to champion and articulate the vision.
 - Act in ways that consistently reflect the school's core values, beliefs, and priorities in order to establish trust.
 - Ensure the school's identity, vision, and mission drive school decisions.
 - Use the Multi-Tiered System of Support framework as a standard for how to distribute leadership and make significant decisions both academically and social-emotionally.
- **Inspire a culture of collective responsibility for the success of ALL students in the whole school (not solely teacher's own students).**
- **Empower others to make or influence significant decisions.**
 - Build shared leadership structures and opportunities for job-embedded leadership training and development.
 - Capitalize on the leadership skills of others.
 - Constantly listen and synthesize what is heard, and learn from all sources.
- **Employ the skills to effectively manage change.**
 - Master skills associated with large-scale strategic planning processes and implementation of such plans.
 - Steer through the challenges associated with making improvements, both large and small.
- **Create and sustain a coherent instructional program (coordinated and consistent) with learning goals.**
- **Use the CPS Framework for Teaching to ground instructional guidance and coaching.**
 - Model ambitious goals for teaching and learning for all students, including priority groups.
 - Draw from the best available evidence to inform instructional improvement decisions.
- **Enable staff to focus and prioritize what matters most.**
 - Buffer staff from external distractions to the school's priorities and goals.
 - Limit school improvement goals to a few high leverage activities.
 - Prioritize teaching challenging content, engaging students in learning, rigor and ways to raise achievement.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ School's vision, beliefs, and how it is shared (e.g. presentations to community, promotional materials) ✓ Five Essentials – Program Coherence
Measures	<ul style="list-style-type: none"> ✓ Five Essentials
Five Essentials	<ul style="list-style-type: none"> Effective Leaders Collaborative Teachers
CPS Framework for Teaching	<ul style="list-style-type: none"> 4d. Growing and Developing Professionally 4e. Demonstrating Professionalism
CPS Performance Standards for School Leaders	<ul style="list-style-type: none"> A1. Assesses the Current State of School Performance and Develops a CIWP A2. Implements Data Driven Decision Making and Data Driven Instruction A5. School Vision and Mission Drive Decision-Making D4. Demonstrates Change Management

Instructional Leadership Team:

Score

The ILT is characterized by having a consistent structure for teacher leadership that is focused on creating and implementing the theories of action that improve teaching and learning. ILT meetings are a productive forum to identify challenges, collect and review evidence, exchange ideas, and propose and implement solutions to challenges to school improvement.

1 2 **3** 4

ILT agendas and meetings are structured, team meets regularly, and reflects wide range of school PLCs, teams, and staff. Instructional Leadership rated "Neutral" with 82% agree or strongly that the ILT "makes clear expectations for meeting instructional goals, while 82% agree or strongly agree the ILT communicates a clear vision for our school.

Guide for Instructional Leadership Team

- **Engage in on-going inquiry (e.g. continuous improvement cycles) as a basis for improvement.**
 - Gain productive insight and take substantial new action or adjust strategy that clearly addresses root causes.
 - Relentlessly ask, "Is it working?" about every program, initiative, and strategy in the school.
 - Vet Initiatives and strategies on the basis of their direct or proven impact on outcomes.
 - Monitor if previous actions were implemented (fidelity) and working as intended. Ask, "If not, why not?"
- **Share leadership for improving teaching and learning with representative school members.**
 - Organize the team around a common understanding of team's purpose and instructional priorities.
 - Represent all relevant specialty content areas, programs, related services, and grade bands/department teams and is an appropriate size.
 - Represent a balance of work styles (e.g. task-oriented, provides push-back, synthesizes, etc.)
- **Use protocols and ask probing questions.**
 - Ask questions focused on factors within sphere of control and avoid a focus on student factors.
 - Use appropriate protocols and level of analysis (grade, school-wide, individuals) for meeting purpose.
 - Systematically consider root cause(s) based on thorough review of evidence.
- **Use timely and relevant data/evidence sources.**
 - Gather and use current and relevant local student, school, teacher performance (e.g. attendance data, assessment results), and operational data formatively to review and revise school and classroom practices as needed.
 - Disaggregate data for priority student groups (e.g. English learners, diverse learners).
- **Schedule and structure frequent meetings.**
 - Meet regularly (2-4 times per month).
 - Use an agenda with a clear focus.
- **Collaborate effectively, value transparency, and inform and engage stakeholders.**
 - All team members have equity of voice and are actively engaged in asking questions.
 - Celebrate small wins and improvements.
 - Regularly inform and engage stakeholders of key data and work of the ILT.
- **Build the capacity of teacher teams to lead cycles of learning and problem solving focused on student learning data and student work.**

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none">✓ ILT Effectiveness Rubric Score✓ ILT artifacts (e.g. agenda, calendar, protocols, minutes)✓ Evidence that work of ILT has contributed to positive outcomes for students and staff✓ Teacher team agendas/minutes reflective of ILT focus
Measures	✓ Five Essentials: Instructional Leadership
Five Essentials	Effective Leaders Collaborative Teachers
MTSS Framework	Shared Leadership, Evaluation of MTSS
CPS Framework for Teaching	4a. Reflecting on Teaching & Learning 4d. Growing and Developing Professionally 4e. Demonstrating Professionalism
CPS Performance Standards for School Leaders	A1. Assesses the Current State of School Performance and Develops a CIWP A2. Implements Data Driven Decision Making and Data Driven Instruction
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	<ul style="list-style-type: none">✓ Instructional Leadership Team Planning Tools✓ PLC and Mentoring Coaching Resources

Professional Learning:

Score

Professional Learning includes sufficient time, support, and 'safe practice' space to internalize new knowledge to change practice and beliefs. Adults persevere in collaboration with their colleagues to innovate and improve implementation of new practices.

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School establish year-long PD plan over the summer using available data with the ILT. The plan is tied to CIWP priorities and SQRP goals and allows for teachers and PLC to lead the work. Structured time for teachers to meet is a part of the FLEX PD plan. We are still working towards adding additional DDI and observation elements to PD.

Guide for Professional Learning

- **Select and design professional learning (PL) to achieve school-wide improvement, including closing priority group achievement gaps.**

- Use data to identify performance and practice gaps to inform PL plan.
- Use research about best practices to identify potential learning and subject matter experts to support.
- Solicit feedback from staff to inform selection of PL opportunities.
- Provide PL relevant to the cultural and linguistic needs of students.
- Provide both whole staff and differentiated PL to individual teacher levels.
- **Implement and sustain on-going, job-embedded professional learning (PL) (e.g. coaching, peer learning opportunities, action research)**
 - Recommend and/or provide PL opportunities directly related to individuals' specific areas of need and professional growth goals.
 - Encourage staff to broaden networks to bring new knowledge and resources to learning environment.
 - Teachers initiate opportunities for professional growth and proactively seek opportunities to enhance content knowledge and pedagogical skill.
- **Structure time for teachers to collaborate and learn together.**
 - Create schedules and systems to conduct peer observations, and coaching. Reflect on its impact.
 - Teachers provide and accept collegial support and feedback to/from colleagues.
 - Teachers participate in and facilitate professional inquiry in teams to advance student learning.
- **Make 'safe practice' an integral part of professional learning.**
 - Allow teachers ample time to try new strategies, refine skills, grapple with implementation problems, and share knowledge and experience.
 - Provide support that addresses the specific challenges of changing classroom practice. Provide coaching/mentoring support to validate continuing to work through struggles.
- **Monitor implementation to ensure staff uses new knowledge to improve practice and it is having the desired effect on practice and student outcomes.**
 - Conduct frequent non-REACH observations to provide coaching and actionable feedback.
- **Provide induction and support for new teachers.**
 - Assign each new teacher a mentor who is skilled in pedagogy and is an open, collaborative colleague.
 - Schedule a series of 'learning experiences' for new teachers that helps them navigate important initiatives (e.g. REACH) and provides information on school specific goals and resources.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ School's PD Plan – review for goal alignment – does the plan advance the school's improvement agenda? ✓ PD agendas, PD feedback: surveys ✓ Teacher practice improving on the Framework for Teaching (e.g. Basic>Proficient, Proficient>Distinguished)
Measures	<ul style="list-style-type: none"> ✓ SQRP Attainment and Growth ✓ Five Essentials: Collaborative Teachers
Five Essentials	<ul style="list-style-type: none"> Effective Leaders Collaborative Teachers
MTSS Framework	Shared Leadership, Curriculum & Instruction
CPS Framework for Teaching	<ul style="list-style-type: none"> 4a. Reflecting on Teaching & Learning 4d. Growing and Developing Professionally 4e. Demonstrating Professionalism
CPS Performance Standards for School Leaders	<ul style="list-style-type: none"> B2. Observes and Evaluates Staff and Gives Feedback to Staff B6. Professional Development Provided for Staff
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	<ul style="list-style-type: none"> ✓ Teaching the Teachers ✓ Making Better Use of Research ✓ Upcoming Professional Learning Opportunities ✓ Framework for Teaching PD Modules

Aligned Resources:

Resources (e.g. time, budget, staff, and community resources) are aligned to school priorities. Improving achievement guides resource allocation. Making the most of student time and staffing is a priority. The school organizes resources school-wide through schedules and staffing plans that target additional time and individual attention to those students who need it most and to highest priority subject areas.

Score

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School's double-block school day is designed to support standards-based instruction. Budget resources align to CIWP and student needs. Hiring team makes decisions on on-boarding. We have partnered with different organizations to support school's mission, including Depaul's Community Peacemakers Initiative, Northwestern's FUSE lab, Reading Apprenticeship/RAAD, HmH Math, i-Mentor, Peer Health Exchange, Blackhawks One Goal, and Pritzker, to name a few.

Guide for Aligned Resources

- **Design a school day that is responsive to student needs.**
 - Use CPS Instructional Time Guidelines to maximize instructional time.
 - Use CPS Instructional Block Guidelines to maximize academic-engaged time.
- **Align the budget to the CIWP priorities and the mission of the school.**
 - Avoid overemphasis on the purchase of products/programs that are not research based or do not respond to SEF needs.
 - Leverage strategic source vendors to maximize dollars.
 - Seek and obtain grants to support articulated needs.
 - Use grant funds strategically to support areas of highest need.
 - Maximize the use of supplemental funding to close any priority group achievement gaps.
- **Streamline purchase procedures to minimize lapses between ordering and receiving materials.**
- **Evaluate, to the extent possible, the consequences for student learning of resource allocation decisions to develop an evidence base of**

outcomes of particular uses of resources.

- **Have a ‘hiring team’ and collaborative hiring process with clear selection criteria to identify and select best available candidates.**
 - Actively work to build a pool of potential staff members, particularly difficult to fill positions (e.g. staff to serve English learners).
 - Use an interview process including a protocol for questioning and select highly qualified candidates.
 - Require a classroom lesson demonstration to assess candidate expertise, philosophy and commitment.
 - Check teachers’ previous performance at CPS schools.
- **Strategically assign teachers to grade and content areas to create a balanced team with a variety of strengths.**
 - Ensure all students have fair access to high-quality teachers in the school.
- **Effectively utilize Related Service Providers at the classroom level.**
- **Use data including teacher evaluations and exit interviews to inform a retention strategy.**
 - Create a positive climate and working conditions for teaching that attracts and retains educator talent.
 - Create opportunities for growth including opportunities for staff to assume additional leadership roles or pursue personal growth goals.
 - Track retention rates over time and use this information to isolate staffing strengths and identify opportunities to improve.
 - Solicit information from staff using exit interviews/surveys to understand reasons for leaving school or district.
- **Make outreach efforts to engage community members as partners and resources.**
- **Partner with one or more organizations that share the values of the school and have a complementary mission to the school’s vision.**
 - Monitor the impact of partner organizations’ activity.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
	<ul style="list-style-type: none"> ✓ Schedules ✓ Teacher retention rates ✓ Staff exit interviews/surveys (data on reasons for leaving school or district)
Suggested Evidence	<ul style="list-style-type: none"> ✓ Candidate interview protocol documents ✓ List of community-based organizations that partner with the school and description of services ✓ Evidence of effectiveness of the services that community-based organizations provide ✓ Budget analysis and CIWP
Measures	<ul style="list-style-type: none"> ✓ Five Essentials
Five Essentials	Effective Leaders, Collaborative Teachers
MTSS Framework	Shared Leadership, Curriculum & Instruction, Family & Community Engagement
CPS Framework for Teaching	4a. Reflecting on Teaching & Learning 4e. Demonstrating Professionalism
CPS Performance Standards for School Leaders	A3. Allocates Resources to Support Student Learning, Prioritizing Time B4. Hires and Retains Highly Effective Teachers
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	<ul style="list-style-type: none"> ✓ Aligning Resources with Priorities: Focusing on What Matters Most ✓ Instructional Supports ✓ Strategic Source Vendor List ✓ CPS Instructional Time Guidelines: Elementary School Overview ✓ CPS Instructional Time Guidelines: High School Overview ✓ CPS Instructional Block Guidance: K-2 Literacy ✓ CPS Instructional Block Toolkits: Math

Expectations for depth & breadth of Student Learning

4 of 4 complete

Curriculum:

Score

The curriculum – what students should know and be able to do - makes standards come alive for students. All students have access to an academically rigorous curriculum that inspires students to think and contribute high quality work to authentic audiences beyond the classroom. The curriculum fully integrates academic and social emotional learning opportunities for all students, including diverse learners, English learners, and advanced learners. The school regularly examines the curriculum to check alignment to standards and opportunities for all students to meet those standards.

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Curriculum maps reflect standards-based instruction and step 1 of the Backward Design (UBD or BD) Model. Rubicon is used by teachers as the electronic curriculum mapping system. Both academic and social emotional learning are tied into the core and JROTC curriculum, respectively. Departments are at different stages of vertical alignment.

Guide for Curriculum

- - **Align units of instruction (horizontally/vertically) to scope and sequence maps and pace units and lessons appropriately.**
 - Focus so units can be adequately addressed in the time available.
 - Examine formative data to determine mastery and pace. Discuss how much time it takes to adequately address the essential elements, and the viability of documents that articulate essential content and timing of delivery (e.g. pacing guides, curriculum maps).
- **Utilize the ‘big ideas’ that should be taught to determine whether students are being taught the body of knowledge, the understandings and the skills expected.**
 - Identify the essential understandings – what students should learn in greater depth. In other words, know ‘covering everything but learning nothing’ does not work.
- **Expose and extend opportunities for all students to grade appropriate levels of text complexity in all types of texts, including informational**

in all content areas.

- Articulate language goals that are separate from and support content goals. Literacy - reading, writing and speaking are essential 'learning tools' across the curriculum (disciplinary literacy).
- **Engage all learners in content areas by fully integrating opportunities for all learners, including:**
 - Diverse learners to demonstrate core knowledge and skills.
 - English Learners to develop academic language to demonstrate mastery.
 - Use English and native language development standards in addition to content standards to differentiate instruction and assessments for English learners, to ensure meaningful access to content, regardless of English language proficiency.
 - Understand research and implement programs to develop native language literacy for English learners.
 - Advanced learners to extend core knowledge and skills.
- **Integrate academic and social emotional learning.**
- **Connection to real world, authentic application of learning. For example,**
 - Provide opportunities for meaningful project-based learning.
 - Integrate field-based learning through partnerships with city institutions (e.g. museums), colleges, universities, and community based organizations.
- - Curriculum is culturally relevant/sustaining and provides opportunities to explore and celebrate students' communities, culture, history, and language.
 - Curriculum is tailored to the strengths, needs, and interests of each student.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ Curriculum maps, vertical/horizontal ✓ Sequencing and pacing guides ✓ Thematic units which cover multiple disciplines ✓ Comprehensive unit plans including assessments
Measures	<ul style="list-style-type: none"> ✓ SGRP Attainment and Growth
Five Essentials	<ul style="list-style-type: none"> Ambitious Instruction Effective Leaders Collaborative Teachers
MTSS Framework	Curriculum & Instruction
CPS Framework for Teaching	<ul style="list-style-type: none"> 3a. Communicating with Students 3c. Engaging Students in Learning 1a. Demonstrating knowledge of content and pedagogy 1d. Designing Coherent Instruction
CPS Performance Standards for School Leaders	<ul style="list-style-type: none"> B1. Implements Curricular Scope and Sequence and Reviews Instructional Practices C1. Creates a Culture that Supports Social Emotional Learning and Effective Effort
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	<ul style="list-style-type: none"> ✓ CPS Content Frameworks: Math, Science, Social Science, and Literacy ✓ CPS Literacy Scope and Sequence ✓ CPS Math Scope and Sequence Guidance ✓ Digital Citizenship Curriculum ✓ K-12 Financial Literacy Guide ✓ Personal Finance 3.0 Course ✓ Physical Education Scope & Sequence ✓ Health Education Scope & Sequence ✓ Interdisciplinary African & African American Studies Curriculum ✓ Interdisciplinary Latino and Latin American Studies Curriculum

Instructional Materials:

Materials to present learning content and what the learner uses to demonstrate are characterized by variability and flexibility. Materials are identified and adapted to increase access to learning for all students. Materials include multimedia and embedded, just-in-time supports; varied tools and supports; alternative pathways, and varied levels of support and challenge. (adapted from UDL Guidelines 2.0)

Score

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The materials we use are aligned to the CPS Departments (Literacy, math, Social Science, ROTC, Science, etc) and District (Khan Academy, CCSS-aligned resources from the KC) and external vendors (HMU and Academic Approach).

Guide for Instructional Materials

Instructional materials (including technology) are.....

- **Aligned to curricular plans and expectations of the standards.**
- **Varied and flexible.**
 - Are selected and adapted based on learning objectives and learner needs.
 - Include a variety of quality media, manipulatives and supplies to achieve valued learning outcomes.
- **Intentionally planned by identifying or adapting appropriate tools (including technology) for specific instructional needs.**
 - Student outcomes and developmental appropriateness determine when and who will use the materials.
 - Materials are updated/upgraded in response to new information and understandings.
- **Equitably available and accessible to all teachers and students.**
 - Teachers and students have available a variety of high quality, standards-aligned instructional materials and resources.
 - Materials are in English and native language for English learners.
 - Reference and resource materials are readily available and circulated throughout the school.
- **Include multimedia and embedded, just-in-time supports (e.g. hyperlinked glossaries, background information, and on-screen coaching) – for conveying conceptual knowledge.**
 - Students interact with instructional materials to engage all modalities in the learning process.
 - Technology is integral to students learning experiences.

- Units and lessons include grade-appropriate levels of texts and other materials so every student can access the content/skills.
- **Include tools and supports needed to access, analyze, organize, synthesize, and demonstrate understanding in varied ways – for learning and expression of knowledge.**
 - The needs of the students at different performance levels are met by using a variety of instructional materials that allow students to draw on all of their learning capacities.
 - The teacher models effective use of various materials.
 - Students understand that materials are a means to acquire language, knowledge, and competencies.
 - Technology enhances students' higher order, creative thinking and problem solving.
 - Materials connect subject area content to real life applications.
- **Include alternative pathways including choice of content, varied levels of support and challenge, and options for recruiting and sustaining interest and motivation – for engaging and learning.**
 - Students make choices about instructional materials as part of learning.
 - Materials address the needs of the total child: cognitive, linguistic, social, emotional, physical, and aesthetic.
 - Consumables are often non-print supplies that promote active, hands-on learning.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ Cross-section of materials from a variety of content areas and grade levels ✓ Evidence of scaffolding and differentiation for all students to access the content/skills ✓ Description of materials in curriculum and/or lesson plans ✓ Presence of varied texts, supplementary media (e.g. videos)
Measures	<ul style="list-style-type: none"> ✓ SGRP Attainment and Growth
Five Essentials	<ul style="list-style-type: none"> Ambitious Instruction Supportive Environment
MTSS Framework	<ul style="list-style-type: none"> Curriculum & Instruction
CPS Framework for Teaching	<ul style="list-style-type: none"> 1a. Demonstrating Knowledge of Content and Pedagogy 1b. Demonstrating Knowledge of Students 1c. Selecting Learning Objectives 1d. Designing Coherent Instruction
CPS Performance Standards for School	<ul style="list-style-type: none"> A3. Allocates Resources to Support Student Learning, Prioritizing Time
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	<ul style="list-style-type: none"> ✓ Universal Design for Learning Guidelines 2.0 ✓ UDI PD Modules ✓ CPS Integrated Library System (S.O.A.R.)

Rigorous Student Tasks:

The school regularly examines student work - what students are being asked to do on in their classrooms - across grades or courses in all content areas. Examining the texts and tasks students experience provides the necessary insight to gauge rigor and illuminate how the standards are actualized prompting the question whether or not approaches support the true spirit of college and career readiness. (adapted from The Education Trust – Equity in Motion Series)

Score

1 2 3 4

ICE Walk evidence points to rigorous tasks in some classes, not all. There is some differentiation in some classes observed during learning walks, while opportunities exist to match rigor to higher performing students. Insufficient evidence exists for student work as part of the peer-peer observation plan. Ambitious Instruction was rated "Strong," although both Questioning/Discussion and Academic Press was rated "Neutral." Both 3b and 3c were components listed as opportunities when looking at school-wide Framework for Teaching 2017 data. Currently only 21% of students are meeting College Readiness Benchmarks.

Guide for Rigorous Student Tasks

- **Begin with the belief that all students can learn. (see *Culture for Learning*)**
 - Convey high learning expectations for all students and develop structures that enable practice and perseverance for each individual student.
 - Create an environment where students assume responsibility for high-quality work by persevering, initiating improvements, addressing critiques, making revisions, adding detail and/or helping peers.
 - Communicate the necessity of attendance and engagement everyday in order to succeed.
- **Plan and assign tasks that are cognitively challenging for individual students and require students to provide evidence of their reasoning.**
 - Align tasks with standards-based learning objectives that reflect the depth of knowledge expectations.
 - Tasks are Integrative to draw on multiple standards.
 - Teach for Robust Understanding in Mathematics (TRU Math). Engage students with important mathematical ideas, not simply receiving knowledge, requiring students to engage in productive struggle.
- **Tasks reflect the key shifts in literacy.**
 - **Complexity:** Tasks reward close reading of complex text; Focus on comprehension of academic language, not obscure vocabulary.
 - **Evidence:** Cite evidence from text and write to sources, not decontextualized prompts.
 - **Knowledge (non-fiction):** Tasks embed reading and writing across disciplines with a variety of literary and informational complex texts and tasks and demonstrate comprehension through speaking, listening.
- **Tasks reflect the key shifts in mathematics.**
 - **Focus:** Tasks reflect a curricular and instructional focus on the major work in (e.g. operational fluency and number sense in K-2).
 - **Coherence:** Multi-grade progressions stress key beginnings (e.g. ratios in 6th grade) and key end points (e.g. fluency with multiplication in 3rd);

- **Rigor:** Problems require construction of mathematical reasoning and critiques of other possible solutions.
- **Provide opportunities for students to create authentic work for real audiences (beyond the teacher) to motivate them to meet standards and engage in critique and revision.**
- **Examine student work to identify and showcase the qualities of strategic thinking that are both rich in content and relevant for students.**
 - Analyze models with students to build a vision of quality.
 - Use protocols to collectively reflect regularly on the level of cognitive demand asked of students across the school, particularly priority group students, to think strategically as speakers, listeners, readers, and writers.
 - Analyze student work samples as part of professional learning to best support students' attainment of quality work and standards.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ Cross-section of student work from a variety of content areas ✓ Observation of student learning (e.g. learning walks/walkthroughs) ✓ Focus group(s) and discussions with students
Measures	<ul style="list-style-type: none"> ✓ SQRP Attainment and Growth
Five Essentials	Ambitious instruction
MTSS Framework	Shared Leadership, Curriculum & Instruction
CPS Framework for Teaching	1.d. Designing Coherent Instruction
	2b. Establishing a Culture for Learning
	3b. Using Questioning and Discussion Techniques
	3c. Engaging Students in Learning
CPS Performance Standards for School Leaders	B1. Implements Curricular Scope and Sequence and Reviews Instructional Practices
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	<ul style="list-style-type: none"> ✓ Teaching for Robust Understanding in Mathematics (TRU Math) ✓ Math Practices: What to Look for Observation Tool ✓ Checking In: Do Classroom Anticipations Reflect Today's Higher Standards? ✓ Student Work Protocol (SQAP) ✓ Slice Protocol – Looking at Student Work

Transitions, College & Career Access & Persistence:

Score

1 2 **3** 4

The school creates pathways to success built on a vision in which all students leave secondary school with a clear plan for their initial postsecondary destination, whether in apprenticeship training, work, or college. All students have equal access to college preparatory curriculum to be successful. The school is characterized by structures for developing early postsecondary awareness and the knowledge and skills that lay the foundation for the academic rigor and social development necessary for college and career success. Students are equipped with the confidence in their ability to implement and adapt their plan throughout their lives as they and the world around them change. This vision sees students as the architects of their own lives. (adapted from Creating Pathways to Success, Ontario)

The counselor is currently working towards developing a post-secondary plan for all students, prioritizing seniors this year with college selection, applications, and scholarship work. Juniors are now receiving this support through i-Mentor. All students work on Naviance to track their college-readiness progress. Recently, a full-time College and Career Coach joined the staff. Monthly events promote college-going culture and resources, including field trips and college fairs, and post-secondary leadership team meetings (PLTs). According to the 2016 SQRP, 82% earned early college career credentials, 44% of graduates enrolled in college, and 64% persisted in college year 2. The 2017 SQRP reflected 80% earned early college career credentials, 49% of graduates enrolled in college, and 80% persisted in college year 2. Currently only 21% of students are meeting College Readiness Benchmarks.

Guide for Transitions, College & Career Access & Persistence

- **TRANSITIONS - Have structures and processes in place to ensure successful transitions (e.g. into school , grade to grade, school to school, school to post-secondary).**
 - Mitigate the adverse effects experienced by some students in transition – such as arriving part-way through the school year – that can cause students to fall behind or become disengaged from school.
 - Monitor the progress of English learners after transition from services.
 - Provide programs and interventions that help students as they move from middle school through Freshmen year, including but not limited to: High School Investigation Days, CTE recruitment fairs, Freshmen Connection program (where budget allows), and a robust Freshmen Orientation program. Implement targeted holistic student supports the entire Freshmen year.
 - Provide sustained summer learning experiences to minimize learning loss and support key transition periods (e.g. summers before Kindergarten, HS, and college).
 - Use student data and best practices research to develop focused programs.
 - Expand access beyond students who are struggling academically.
 - Provide school counseling and postsecondary advising transition support and follow-up during “Summer Melt” and the first year of college.
- **AWARENESS - Expose students early to academic/professional worlds beyond K-12.**
 - Provide students opportunities to discover personal talents and skills, identify career interests, and pursue coursework/activities necessary to reach personal, academic and career goals. Expose students to CTE Pathways around career options
 - Expose students to a range of career paths and the educational requirements of each to improve long-term planning and goal-setting.
 - Start the conversation about college in primary grades.
 - Make parents aware of academic opportunities and supports for their child.

- **READINESS – Ensure equitable access to college preparatory curriculum.**
 - Provide access to 8th Grade Algebra to all eligible 8th grade students.
 - Provide access to early college and career coursework and credential opportunities while in HS (e.g. AP credit, Dual credit, industry credentials (CTE), Seal of Biliteracy)
 - Teach students to analyze their transcripts and test scores, as well as connect course selection, attendance, and grades to their continued success and access to postsecondary options, and adjust their actions and behavior to make progress toward graduation and their top postsecondary choice. Provide support and motivation to encourage B's or better and improving attendance.
 - Create opportunities for students to explore college and career knowledge, mindsets, and skills necessary for academic planning and goal setting.
 - Find opportunities to work with all students on academic and personal behaviors, including persistence, engagement, work habits/organization, communication/ collaboration, and self-regulation.
 - In Naviance, develop an Individual Learning Plan that tracks coursework, college and career assessments, goal setting, 6th-12th grade milestones completion that culminates in a concrete postsecondary plan.
 - Provide opportunities for Dual Credit/Dual Enrollment
- **SUCCESS - Provide direct assistance to all students and families through every stage of the college selection, application, and entry process (Transition to College (HS))** including, but not limited to academic planning/advising to assist with:
 - Selecting colleges with the best institutional graduation rates for their level of qualifications. (Students of all qualification levels are more likely to graduate from college if they attend a postsecondary institution with high graduation rates)
 - Researching/comparing options including short and long-term financial outcomes, comparing college graduation rates, and other statistics to narrow down options.
 - Researching living wage options such as an apprenticeship or certification programs for students who wish to work after high school and/or want to delay college.
 - Applying to multiple colleges—generally three or more.
 - Navigating financial aid and capitalizing on grant and scholarship opportunities.
 - Equipping students and families with persistence strategies. (College Persistence Toolkit)
 - Help families learn about existing CTE career pathways, apprenticeships/pre-apprenticeship programs

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ Data on college visits and college fair information ✓ Naviance Monthly Data ✓ Scholarships awarded ✓ Activities, plans, or timelines related to successful transitions structures ✓ To & Through data
Measures	<ul style="list-style-type: none"> ✓ College Enrollment, Persistence, Drop-Out, and Attendance Rates ✓ Early College and Career Credentials
Five Essentials	<ul style="list-style-type: none"> Ambitious Instruction Supportive Environment
MTSS Framework	<ul style="list-style-type: none"> Curriculum & Instruction Family & Community Engagement
CPS Framework for Teaching	<ul style="list-style-type: none"> 2b. Establishing a Culture for Learning
CPS Performance Standards for	<ul style="list-style-type: none"> C1. Creates a Culture that Supports Social Emotional Learning and Effective Effort
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
<ul style="list-style-type: none"> ✓ Everything College ✓ CPS Ambitious Framework ✓ Preventing college plans from melting away ✓ To & Through Project ✓ Redefining College & Career Readiness ✓ College Scorecard 	<ul style="list-style-type: none"> ✓ CPS College Persistence Toolkit ✓ Measuring Outcomes Between Summer Programs, Schools, and Community ✓ From HS to the Future (CCSS, 2006)
CPS SCHOOL EXCELLENCE FRAMEWORK 17	

Expectations for depth & breadth of Quality Teaching

3 of 3 complete

Instruction:

The teachers have finely honed instructional skills. They can shift from one approach to another as the situation demands by carefully monitoring the effect of their teaching on student learning. They seamlessly incorporate ideas and concepts from other parts of the curriculum into their explanations and activities. Their questions probe student thinking and serve to extend understanding. They promote the emergence of self-directed learners.

Score

1 2 **3** 4

Learning walks reveal alignment to CCSS/NGSS and practices that support PSAT/SAT readiness. SQRP 2017 results demonstrate growth and attainment for SOME students. Ambitious Instruction rated "Strong" for 5E Survey 2017.

Guide for Instruction

- **Plan a range of effective pedagogical approaches suitable to student learning of the content/skills taught and anticipate student misconceptions.**
- **Effectively communicate with students.**
 - Guide students to articulate the relevance of the objective(s) to learning.
 - Anticipate possible student misunderstanding.
 - Enable students to develop a conceptual understanding of content while making connections to their interests, knowledge, and experience.
 - Enable students to contribute to extending the content by explaining concepts to their classmates.

- Build on students' language development and understanding of content.
- Use vocabulary appropriately for students' ages and development. Students contribute to the correct use of academic vocabulary.
- **Use questioning and discussion as techniques to deepen student understanding and challenge.**
 - Use a variety of low- and high-level, open-ended, and developmentally appropriate questions to challenge students cognitively, advance high level thinking and discourse, and promote metacognition.
 - Use techniques that enable students to engage each other in authentic discussions about content. And, enable students to formulate their own questions and respectfully challenge one another using viable arguments based on evidence.
 - Encourage student responsibility for ensuring all voices are heard in the discourse and that all students are listening and responding to questions and answers from their teacher and peers.
 - Require students to cite textual evidence to support/develop a claim.
- **Engage students in learning.**
 - Scaffold instruction to ensure all students, including diverse learners and English Learners, access complex texts and engage in complex tasks.
 - Provide targeted supports to individual students or groups of students based on their identified needs.
 - Provide instruction designed to develop language domains for English learners.
- **Monitor the effect of teaching on student learning and integrate formative assessment into instruction.**
 - Monitor progress and check for understanding for individual students.
 - Change instructional practice based on analysis of current data.
 - Use universally designed assessments that allow for multiple pathways for students to demonstrate understanding of the objective(s).
 - Also see *Balanced Assessment*.
- **Persist in adjusting instruction so individual student misunderstandings or advanced needs are successfully accommodated.**
 - Intervene in a timely and effective way to help students who are struggling.
 - When formative assessments show a need for intervention or enrichment, make effective impromptu adjustments that individualize instruction.
 - Use progress monitoring data to trace effectiveness of interventions and student response to intervention.
- **Foster student ownership.** Create opportunities for students to have voice and choice in instructional tasks.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ Evidence of best practices (flexible grouping, cognitively demanding tasks, open-ended questions) ✓ Informational observations, peer observations, learning walks ✓ Lesson studies
Measures	<ul style="list-style-type: none"> ✓ SGRP Attainment and Growth ✓ REACH observation trends (de-identified)
Five Essentials	<ul style="list-style-type: none"> Ambitious Instruction Effective Leaders Supportive Environment
MTSS Framework	<ul style="list-style-type: none"> Curriculum & Instruction
CPS Framework for Teaching	<ul style="list-style-type: none"> 3a. Communicating with Students 3b. Using Questioning and Discussion Techniques 3c. Engaging Students in Learning 3d. Using Assessment in Instruction 3e. Demonstrating Flexibility and Responsiveness
CPS Performance Standards for School Leaders	<ul style="list-style-type: none"> B1. Implements Curricular Scope and Sequence and Reviews Instructional Practices B2. Observes and Evaluates Staff and Gives Feedback to Staff
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	<ul style="list-style-type: none"> ✓ CPS Framework for Teaching with Critical Attributes ✓ CPS Framework for Teaching Professional Learning Modules ✓ CPS Framework for Teaching Professional Learning Opportunities ✓ Special Education Addendum ✓ English Language Learner Addendum

Balanced Assessment & Grading:

A balanced assessment system effectively measures the depth and breadth of student learning and monitors student progress towards college and career readiness. It also produces actionable data to inform planning for instruction, academic supports, and resource allocation. To meet these goals, a balanced assessment system must include multiple measures and be responsive to the needs of all students, including diverse learners and English learners.

Score

1 2 **3** 4

Teacher-created assessments demonstrate alignment to CCSS/NGSS and standards-based instruction. Teachers are using the Academic Approach resource to supplement assessments that align to the PSAT/SAT. Teachers are engaging in the Data-Driven Instruction (DDI) assessment cycles, and PLC at different stages of this. We're working with the ILT to continue this work. Standard-Based Grading (DBG) practices is evident in Gradebook for MOST gradebooks. We are using the District resource in collaboration with the school-specific tool we developed to provide teachers with guidance and supports on these expectations. SQRP 2017 results demonstrate growth and attainment for SOME students.

Guide for Balanced Assessment & Grading

- **Use multiple measures (i.e. a range of assessment types and at multiple points in time) to supplement district-centralized assessments with other formative assessments to provide a more comprehensive picture of student learning.**
- **Use screening, diagnostic, and progress monitoring assessment to correctly identify specific gaps and monitor improvement, especially for students receiving Tier 2 and 3 services, in addition to Tier 1 core instruction. (also see *MTSS and Instruction*)**
- **Make assessments accessible to students, including diverse learners and English Learners through employing features of universal design**

and use of accommodations and, where needed, modifications.

- Provide accommodations in presentation (i.e. how assessment text and tasks are presented to students), response (i.e. how students provide their answers), and/or setting/timing (i.e. scheduling/location of assessment).
- **Utilize assessments that reflect the key shifts in literacy and mathematics in teacher created or selected assessments.** (see Rigorous Student Tasks)
- **Utilize assessments that measure the development of academic language for English learners.**
- **Have access to and analyze school-wide, teacher team, and classroom assessment data to determine instructional effectiveness and subsequent learning needs**
- **Improve and promote assessment literacy.**
 - Work together on building common assessments within a department, course, or grade level team.
 - Invest resources in helping teachers evaluate and improve the quality of formative assessments. For example, use the Assessment Design Toolkit.
 - Use common protocols and calibrate on scoring and grading in teacher teams.
 - Analyze quality and alignment of assessments and tasks to ensure they meet the expectations of the standards and embed various levels of complexity.
- **Have a grading system that clearly, accurately, consistently, and fairly communicates learning progress and achievement to students, families, postsecondary institutions, and prospective employers.**
 - Ensure that students, families, teachers, counselors, advisors, and support specialists have the detailed information they need to make important decisions about a student's education.
 - Measure, report, and document student progress and proficiency:
 - Against a set of clearly defined cross-curricular and content-area standards and learning objectives collaboratively developed with staff.
 - Separately from work habits, character traits, and behaviors, so that educators, counselors, advisors, and support specialists can accurately determine the difference between learning needs and behavioral or work-habit needs. academic mindsets and behaviors (CCSR).
 - Ensure consistency and fairness in the assessment of learning, and assignment of scores and proficiency levels against the same learning standards, across students, teachers, assessments, learning experiences, content areas, and time.
 - Ensure grades are not used as a form of punishment, control, or compliance.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Examples of a variety of teacher created and teacher selected assessments
	✓ Units and lesson plans with formative and summative assessments embedded in a long term plan
	✓ Evidence of assessment data analysis for the purpose of planning
	✓ Assessment calendar
	✓ Examples of gradabooks
	✓ School's grading policy
Measures	✓ SGRP Attainment and Growth
	Five Essentials: Ambitious Instruction
MTSS Framework	Curriculum & Instruction
	1.c. Selecting Learning Objectives
	1.e. Designing Student Assessment
	3d. Using Assessment in Instruction
	4a. Reflecting on Teaching & Learning
4b. Maintaining Accurate Records	
CPS Framework for Teaching	81. Implements Curricular Scope and Sequence and Reviews Instructional Practices
	81. Implements Curricular Scope and Sequence and Reviews Instructional Practices
CPS Performance Standards for School Leaders	Now What? Materials to Support Improvement Planning
	✓ CPS Balanced Assessment Framework & Assessment Models
	✓ Assessment Design Toolkit
	✓ Teacher Made Assessment Basics
	✓ Grading principals and guidelines
	✓ Great Schools Partnership –Grading + Reporting

Multi-Tiered System of Supports:

The school is characterized by full implementation a system of academic and social emotional (SEL) supports for all students. Every day, in all classrooms, all teachers provide: Universal instruction in the core curriculum - academic & SEL (Tier 1) to all students; additional targeted academic and SEL supports (Tier 2) where needed; and deep and intense supports (Tier 3) based on individual and small group needs. The school also monitors On Track data (grades/GPA and attendance (ES), and course credits (HS)) to provide interventions/supports for students at risk for failure and/or truancy.

Score

1 2 **3** 4

Teachers incorporate MTSS supports (District and school-specific) throughout the year. Monthly MTSS meeting are led by the MTSS team, while grade level PLCs meet monthly to monitor our struggling students' progress, and as needed add/revise intervention strategies. Those meeting include data for SEL/behavior, grades, attendance, and merits/demerits. Year-to-Date (YTD) attendance rates (93%) are higher compared to last year at this time (Dashboard). The established Rubicon Curriculum Map includes "MTSS Supports" and one required element to unit plans. Many teachers include MTSS planning into lesson plans, too.

Guide for Multi-Tiered System of Supports

- **TIER 1 - Persist in adjusting instruction so individual student misunderstandings or advanced needs are successfully accommodated. (3e)**
 - Intervene in a timely and effective way to help students who are struggling.
 - When formative assessments show a need for intervention or enrichment, teachers make effective impromptu adjustments that individualize instruction for students.
 - Use progress monitoring data to trace effectiveness of interventions and student response to intervention.

- **TIER 1 - Customize the learning environment, pace, and approach of teaching and curriculum in order to meet each learners' individual needs ('Personalized Learning').**
 - Empower student to advance their learning.
 - Use up-to-date individual student profiles that include strengths, needs, motivations, and outlines an individualized path to reach his/her goals.
 - Classrooms are student-centered with student agency.
 - Each student has the opportunity to advance upon demonstrating mastery.
- **ON TRACK - Provide universal supports to prevent failing and absenteeism and targeted interventions for grades below "C" or chronic absenteeism. (On Track)**
 - Identify students off track due to low attendance and poor course performance and provide intensive supports to address root causes of why students have low grades and poor attendance.
- **TIER 2 & 3 - Collaborate and work as teams of teachers and Related Service Providers (RSP) to plan and monitor targeted student support with varied instructional strategies and SEL support of varying degrees of intensity for all students.**
 - Monitor students requiring and receiving targeted and intensive instruction/interventions.
 - Use the Problem Solving Process to plan Tier 2 and 3 instruction/interventions.
 - Determine appropriate interventions for students or groups of students not making adequate progress.
 - Use progress monitoring data to track effectiveness of interventions and student response to intervention.
- **TIER 2 & 3 – Implement Personal Learning Plans (PLP) goals and intervention strategies for students requiring school year supports as described in Elementary School Promotion Policy (Board Report 09-1028-PO2).**
 - Ensure implementation of these plans, review subsequent 5 week data, determine the effectiveness of the strategies and adjust plans as needed.
- **Communicate to parents/guardians the additional supports and/or interventions provided for their child to better align school and home environments.**

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Evidence of multi-tiered system of supports (e.g. progress monitoring data, menu of available interventions in use, teacher team protocols in use)
	✓ Evidence of Personal Learning Plan (PLP) implementation
	✓ Integrated data system that informs instructional choices
	✓ Flexible learning environments
	✓ Use of student learning plans
	✓ Use of competency-based assessments
	✓ Use of personalized learning rubric
Measures	✓ Evidence of On Track monitoring and supports
	✓ SQRP Attainment and Growth
	✓ Attendance Rates
Five Essentials	✓ Course success rates (e.g. grade distributions, pass/failure rates)
	Ambitious Instruction
	Collaborative Teachers
CPS Framework for Teaching	Supportive Environment
	1a. Demonstrating knowledge of content and pedagogy
	1b. Demonstrating Knowledge of Students
	1d. Designing Coherent Instruction
	2d. Managing Student Behavior
	3d. Using Assessment in Instruction
CPS Performance Standards for School Leaders	3e. Demonstrating Flexibility and Responsiveness
	4b. Maintaining Accurate Records
	B3. MTSS Implemented Effectively in School

Expectations for Quality & Character of School Life

6 of 6 complete

Culture for Learning:

A culture for learning is characterized by a school atmosphere that reflects the educational importance of the work undertaken by both students and staff. It describes the norms that govern the interactions among individuals about the mindsets (e.g. ability/confidence to grow with effort), academic behaviors (e.g. attending classes, completing assignments), the learning strategies and skills, the value of perseverance despite challenges and obstacles, and the general tone of the school. The classroom is characterized by high cognitive energy, by a sense that what is happening there is important, and that it is essential to "get it right." There are high expectations for all students. The classroom is a place where teachers and students value learning and hard work, and students take visible delight in accomplishing their work. Staff believe they can make a difference, that their hard work is the fundamental cause of student achievement, and are invested in student outcomes.

Score

1 2 3 4

Supportive Environment and Ambitious Instruction both rated "Strong" for 5E Survey 2017. 9th, 10th, and 11th grade students have established learning goals pertaining to SAT/PSAT (documented). 12th grade students have established (or are finalizing) post-secondary plans with counseling team and college and career coach. The "Bs or Better" culture is a part of our explicitly stated expectations (reinforced during assemblies, posted, and rewarded monthly and quarterly). Culture for learning expectations are reinforced using the JROTC military model. This is monitored and tracked using grade-level specific "trackers" updated monthly.

Guide for Culture for Learning

- **Create a culture that reflects a shared belief in the importance of learning and hard work.**
 - Use strategies to reinforce and cultivate student curiosity.
 - Make learning goals relevant to students, and inspire students to stay committed to their learning goals.
 - Consistently communicate the expectation that all students can achieve at high levels.
 - Utilize strategies to encourage daily and timely attendance.
- **Convey high learning expectations for all students and develop structures that enable practice and perseverance for each individual student.**
 - Clearly display school-wide expectations for academic and personal success throughout the building.
 - Set high expectations according to grade-appropriate learning objectives.
 - Differentiate expectations so all students stretch to not only meet but exceed personal learning goals.
 - Recognize high levels of student achievement. All students receive recognition.
 - Encourage student resilience and hard work.
 - Ensure students feel safe to share misunderstandings and struggles.
- **Encourage students to take ownership and pride in their work where students assume responsibility for high-quality work by persevering, initiating improvements, addressing critiques, making revisions, adding detail and/or helping peers.**
 - Students self-assess (e.g. checking own work before giving to teacher) to develop a reflective habit of mind essential for improvement. This ensures students take responsibility for their own learning, focuses attention on criteria for success, and increases effort and persistence.
- **Provide students frequent, informative feedback.**
 - Tell/show students what they have done well (through positive reinforcement) and what they need to do to improve, including clarifying criteria and goals.
 - Give feedback on the task, the processes used to complete the task, and on the student's ability to self-regulate their own learning.
- **Develop academic mindsets and behaviors.**
 - Teach a growth mindset that over time with effort and practice, students can learn and succeed.
 - Encourage students' sense of belonging to the school and classroom community (see Relational Trust).
 - Employ strategies including ongoing monitoring and support of students' academic behaviors.
 - Praise effort and process. For example, "Good job, that must have taken a lot of effort" instead of, "Good job. You must be really smart."

Evidence, Measures, and Standards

Evidence, Measures, and Standards	
Suggested Evidence	<ul style="list-style-type: none"> ✓ Sample of individual student learning goals from a cross-section of teachers ✓ Also review student work evidence from Rigorous Student Tasks
Measures	<ul style="list-style-type: none"> ✓ Five Essentials – Ambitious Instruction ✓ SELP Attainment and Growth
Five Essentials	<ul style="list-style-type: none"> Ambitious Instruction Collaborative Teachers Supportive Environment
MTSS Framework Curriculum & Instruction	
CPS Performance Standards for School Leaders	C1. Creates a Culture that Supports Social Emotional Learning and Effective Effort
Now What? Materials to Support Improvement Planning	
<ul style="list-style-type: none"> ✓ Teaching Adolescents: The Role of Non-cognitive Factors in Shaping School Performance ✓ Framework for Teaching Competency Guide p. 50 ✓ Social Emotional Learning Supports (cps.edu/SEL) ✓ ASCA Mindsets & Behaviors 	

Relational Trust:

The school is characterized by high levels of relational trust between all school participants - the "glue" or the essential element that coordinates and supports the processes essential to effective school improvement. Interactions, both between the teacher and students and among students, are highly respectful, reflecting genuine warmth and caring. Students contribute to high levels of civility. Interactions are sensitive to students as individuals, appropriate to the ages and development of individual students, and to the context of the class. The net result of interactions is that of academic and personal connections among students and adults.

Score

1 2 **3** 4

Supportive Environment rated "Strong" and Collaborative Teachers rated "Neutral" on the 5E Essentials Survey. Activities are planned for our monthly Flex PD plans to develop adult SEL competencies and promote Teacher-Teacher trust, both formally and informally.

Guide for Relational Trust

- **Develop trusting relationships with students so each student has at least one trusted adult in the school.**
 - Adults are responsible for occasional check-ins or serve as mentors.
- **Adult-student interactions are positive, caring, and respectful.**
 - Ensure a greater proportion of interactions are positive (as opposed to corrective) between staff and student consistently school-wide.
- **Student interactions are mutually supportive and respectful, with strong norms for positive behavior.**
 - Create opportunities for students to build positive relationships with peers.
 - Create opportunities for older students to mentor younger students.
- **Understand diversity and its impact on student learning; recognize and integrate the learning opportunities that come from a diverse community.**
 - Create opportunities for students to learn about the community they serve (e.g. culture and neighborhoods).
 - Have mutual respect for individual differences (e.g. gender, race, culture, etc.) at all levels of the school—student-student; adult-student; adult-adult and overall norms for tolerance.
 - Provide training to engage diverse families and communities.
- **Support and respect one another, personally and professionally (Teacher-Teacher Trust, Teacher-Principal Trust)**
 - Respect other teachers who take the lead in school improvement efforts.
 - Respect colleagues who are experts at their craft.
 - Exchanges are marked by genuinely listening to what each person has to say and by taking these views into account in subsequent actions. Even when people disagree, individuals can still feel valued if others respect their opinions.
 - Personal regard springs from a collective willingness to extend beyond the formal requirements of a job definition or a union contract (e.g. openness or reaching out to others).
- **Utilize relationships as a means of deterring truant behavior brought on by unspoken hurdles a child may be facing.**

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ Five Essentials/My Voice, My School Survey ✓ School Climate Standards Self-Assessment
Measures	<ul style="list-style-type: none"> ✓ Five Essentials
Five Essentials	<ul style="list-style-type: none"> Collaborative Teachers Supportive Environment
MTSS Framework	Shared Leadership, Family & Community Engagement
CPS Framework for Teaching	<ul style="list-style-type: none"> 1b. Demonstrating Knowledge of Students 2a. Creating an Environment of Respect and Rapport
CPS Performance Standards for School Leaders	<ul style="list-style-type: none"> D2. Creates, develops and sustains relationships that result in active student engagement in the learning process E1. Creates a Culturally Responsiveness Climate
Now WHAT? Materials to Support Improvement Planning	
✓	Social Emotional Learning Supports (cps.edu/SEL)
✓	Trust in Schools: A Core Resource for School Reform (ASCD)
✓	Creating a School Community (ASCD)

Student Voice, Engagement, & Civic Life:

Students are interested and engaged in learning, invested in their school, and contributing to their community. The school provides early and ongoing exposure to a wide range of extracurricular activities and rigorous courses and programming.

Score

1 2 3 4

As a Military Academy, our student participate in SEVERAL civic projects, including voting poll participation, parades, service learning projects, and most recently the collaboration with a University partner. Most students have completed their service learning graduation requirements, while many have more than the required minimum of 40 hours. The student voice committee called the "Cadet Advisory Board" meets monthly. Changes have been made to address student recommendations and concerns. We document this as part of our CAB tracker.

Guide for Student Voice, Engagement, & Civic Life

Study politics

- Teachers teach about the structure and function of government as well as local, national, and international political structures and power dynamics.
- Teachers invite students to reflect on their own role in the political landscape, engage in analyses of power, and identify strategies they can use to utilize civic power as an individual and as a member of a community.
- **Become informed voters and participants in the electoral process**
 - Students learn about the history and structures of the local and national voting process and ballot issues and candidates.
 - The school supports non-partisan engagement in all parts of the electoral process, including voter education, voter mobilization and registration.
 - There are a variety of school/classroom activities or simulations that support student voter preparation and participation in the electoral process.
- **Engage in discussions about current and controversial issues.**
 - Students prepare for discussions, learn about issues that matter to them through deliberation, evaluate evidence from a range of sources, consider competing views, develop arguments, and deepen their viewpoints.
 - With teachers' support, students learn how to engage in and lead respectful and productive democratic discussions where everyone expresses their viewpoints, shares evidence, and listens to one another.
 - Teachers teach how to find different points of view online and instruct how to engage in respectful, informed, and productive online dialogue.
- **Explore their identities and beliefs**
 - Teachers design learning experiences that enable students to explore how their identities influence their lived experiences and their perspectives.

- Students are encouraged to learn about and understand the perspectives of those who have different identities and beliefs.
- School staff reflect on their own identities and consider how that impacts their role and support of teaching and learning with youth.
- **Exercise student voice**
 - Students can participate on multiple decision/policy making bodies and their perspectives are regularly included in decisions at their school.
 - Student Voice Committee represents the diversity of the school, addresses school-based issues, and regularly gathers input from their peers to inform and impact school policy and decisions.
 - Teachers respond to and integrate students' lived experiences, perspectives, and interests in class.
 - Authentically **interact with civics leaders**
 - Students learn about community, city, state, and national civic leaders and their roles in civil society.
 - School staff support engagement with civic leaders by inviting them into classrooms/the school and identifying face-to-face or online avenues for students to share their feedback and perspectives with civic leaders.
- **Engage with their community**
 - Students complete at least 2 service learning projects before graduation in which they gain exposure to civic organizations, leaders, and careers. Students gain tools to work cooperatively in partnership with peers, community members, and organizations to advance a specific cause
- **Take informed action** where they work together to propose and advocate for solutions.
 - Students research and analyze issues that matter to them, identify root causes, develop a theory of action, determine relevant audiences, outline specific goals, implement a response, and reflect before, during and after experiences.
 - Students use social and digital platforms to raise awareness about issues, produce and circulate multimedia content, and mobilize involvement.
- **Experience a Schoolwide civics cultur**
 - School leaders articulate a commitment to and vision for the importance of civic learning; students are civic leaders in the school.
 - Schools integrate civic learning across the curriculum, including projects that address relevant issues in their schools and communities.
 - School staff have professional development, collaboration time, and curriculum resources to infuse civic learning across disciplines.
 - Systems and structures exist where students are invited to participate in shaping school's policies, goals, instruction, and climate.

Evidence, Measures, and Standards

Evidence, Measures, and Standards	
Suggested Evidence	<ul style="list-style-type: none"> ▪ WVNS Student Survey completion rate and results ▪ Minutes from student organizations and events (including SVCs) ▪ Meeting minutes/agendas that include student participation ▪ Policies regarding student engagement in decision making ▪ Service learning reports and/or reflections of SL projects ▪ Unit and curriculum maps, rubrics, assessment artifacts ▪ Evidence of student work ▪ Democracy School recognition
Measures	✓ Five Essentials – Supportive Environment
Five Essentials	Supportive Environment
MTSS Framework	Curriculum & Instruction, Family & Community Engagement
CPS Framework for Teaching	2a. Creating an Environment of Respect and Rapport 2c. Engaging Students in Learning
CPS Performance Standards for School Leaders	D3. Utilize Feedback from Multiple Stakeholders for School Improvement
Content Standards	Illinois Social Science Standards, Illinois Social Emotional Learning Standards, CCSS ELA/NET Standards

Safety & Order:

The school is characterized by high levels of safety and order. Students feel physically and emotionally safe from harm, and adults work to actively maintain a safe, orderly school environment.

Score

1 2 **3** 4

Supportive Environment rated "Strong" on the 5E Essentials 2017 Survey.
Security technology upgrades were made 2017-2018.

Guide for Safety & Order

- **Ensure students and adults feel physically, socially, intellectually, and emotionally safe throughout the school.**
- **Provide clear procedures for reporting and responding to safety concerns.**
- **Manage efficient and orderly transitions between activities.**
 - Manage classroom routines and procedures to maximize instructional time.
 - Orchestrate the environment so students contribute to the management of classroom routines (e.g. transitions) without disruption of learning).
 - Arrival, dismissal, and other school-wide transitions are safe, efficient, and orderly.
- **Provide a framework for positive behavior throughout the school based on shared values and expectations.**
 - Have shared expectations for positive behavior. (See Restorative Approaches to Discipline)
- **Teach, model, and reinforce (by all staff members) clear behavior expectations for all areas of the school.**
 - All adults use active supervision (move, scan, and interact) in all settings.
- **Have a voice and take informed action.**
 - Students are included in key conversations about their learning experience and work with the principal and staff to identify issues and implement solutions. (e.g. student voice committee).
 - Students initiate and lead some school improvement initiatives.
 - Students participate in democratic decision-making at the school level.
 - Students identify and research issues of relevance and work together to propose/advocate for solutions.
- **Emphasize proactive, instructive, and restorative approaches to student behavior and minimize punitive consequences through policies**

and procedures. (See Restorative Approaches to Discipline)

- Adults correct misbehavior in ways that reinforce established expectations and cause minimal disruption to learning.
- **Clarify criteria for office referrals versus classroom managed behavior.**

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ MVMS score – "Safety" ✓ % of teachers proficient or distinguished in 2c (Management of Transitions) on the Framework for Teaching? ✓ Examples of teacher practice improving in Domain 2 of the Framework for Teaching. ✓ School Climate Standards Rubric/Assessment
Measures	<ul style="list-style-type: none"> ✓ Five Essentials – Supportive Environment score ✓ My Voice, My School Survey "Safety" score
Five Essentials	Supportive Environment
MTSS Framework	Curriculum & Instruction
CPS Framework for Teaching	<ul style="list-style-type: none"> 2a. Creating an Environment of Respect and Rapport 2c. Managing Classroom Procedures 2d. Managing Student Behavior
CPS Performance Standards for School Leaders	A4. Creates a Safe, Clean and Orderly Learning Environment
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	<ul style="list-style-type: none"> ✓ Social Emotional Learning Supports (cps.edu/sel)

Restorative Approaches to Discipline:

Score

1 2 **3** 4

The school is characterized by having and implementing policies and procedures that emphasize proactive, instructive, and restorative approaches minimizing punitive consequences. Discipline practices primarily focus on shaping behavior as opposed to punishing behavior. The school only uses out-of-school suspension as a last resort and utilizes a systems-change approach to bring about a more restorative culture. The school is also characterized by strong and consistent school and classroom climates. The school reinforces positive behaviors and responds to misbehaviors in calm, respectful, and thoughtful ways, teaching students important social and emotional skills that enable them to get along with others, make responsible decisions, and focus on learning. When misbehavior occurs, the school seeks to understand the underlying reasons (root cause) in order to design a response that effectively changes student behavior using a menu of instructive, corrective and restorative responses.

Teachers are expected to use the Progressive Discipline model to discipline.
 Teachers have received training from the Office of SEL to address restorative discipline.
 We have secured a Restorative Practice Coach for semester II (applied and received from Office of SEL).

Guide for Restorative Approaches to Discipline

- **PROACTIVE - Reinforce positive student behavior with clear expectations, routines, and procedures.**
 - A team meets regularly to organize systems that support a restorative environment.
 - Develop, reinforce, and model shared agreements and clear, positively stated expectations.
 - Well-managed routines and transitions maximize instructional time.
 - Engage families as partners.
 - Contact families frequently to inform them of positive student behavior and progress.
 - Vary acknowledgements and provide both short and long term opportunities for reinforcement for all students.
- **INSTRUCTIVE - Integrate universal SEL skills instruction and core content.**
 - Intentionally teach competencies outlined in SEL Standards. Use discipline as opportunity to teach these skills.
 - Use a Multi-tiered System of Supports (MTSS) for social, emotional, and behavioral growth.
 - Use data to determine which behaviors should be retaught or more heavily reinforced.
 - Explicitly teach expected behavior and positively reinforce consistently school-wide.
 - Avoid power struggles with students by offering choices. Redirect students privately and respectfully.
- **RESTORATIVE - Employ a discipline system that guides students to take ownership, resolve conflict, and learn from their actions.**
 - Support all staff to engage in restorative conversations and respond to behavior incidents in ways that de-escalate conflict, reteach expectations, build social & emotional skills, repair relationships, and cause minimal disruption to learning.
 - Support staff in understanding the impact of trauma on student behaviors and using trauma-sensitive approaches to discipline.
 - Identify clear disciplinary procedures for classroom-managed behaviors and office-managed behaviors. Develop a continuum of interventions and logical consequences that address the root cause of behavior and align to MTSS processes.
 - Ensure discipline systems minimize the use of punitive responses, including removing students from the classroom or school community.
 - Respond equitably to students in all subgroups. Implement processes that address and meet the needs of students who are impacted by behavior incidents.
 - Designate an administrator, such as a dean or restorative practices coordinator, responsible for leading centrally-managed response to behaviors using consistent, restorative processes.
 - Provide opportunities for students to take responsibility for repairing harm caused by their actions, generate solutions, and resolve conflicts with peers or staff.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested	✓ Misconduct data (Dashboard)
Evidence	✓ My Voice, My School survey responses
Measures	✓ Five Essentials – Supportive Environment
Five Essentials	Supportive Environment
MTSS Framework	Curriculum & Instruction, Family & Community Engagement
CPS Framework for Teaching	2a. Creating an Environment of Respect and Rapport 2d. Managing Student Behavior 4c. Communicating with Families
CPS Performance Standards for School Leaders	C3. Staff/Student Behavior Aligned to Mission and Vision of School
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
✓	CPS Restorative Practice Guide & Toolkit
✓	Guideline for Effective Discipline

Parent and Family Partnership:

Score

1 2 **3** 4

All schools have authentic partnerships with parents or family members that lead to a sense of shared responsibility for the academic, physical, and social emotional development of their students. Through meaningful consultation with parents, these partnerships include creating an intentional process to foster and sustain school-wide procedures, programs, and activities which involve and empower parents or family members and are responsive to student and family's needs. Schools provide a variety of parent volunteer opportunities (both in and out of school) and leadership opportunities (ie - PACs, BACs and PLNs), which support school operations, instructional programs and community partnerships. Research shows that when families, schools and communities partner in promoting learning and healthy development for all students schools thrive and student outcomes increase. The development and implementation of effective outreach and communication strategies will be inclusive of all families and school staff, creating a two-way feedback loop process which will lead to an increase in the home-school connection to identify, problem-solve and design actions which target instructional and student programs.

The parent-partnership work is ongoing, PAC meeting participation is low. However, there are several formal and informal opportunities for parents and teachers to collaborate. PAC and Admin team are collaborating of events to increase parent participation (in progress). Parent Portal percentage is at 73%, but we are continuing to work to establish at least 90%. Involved Families rated "Neutral" on the 5E 2017 Survey.

Guide for Parent and Family Partnership

- **Establish a non-threatening, welcoming environment that is warm, inviting, and helpful.**
- **Provide frequent, high quality, well publicized opportunities for families and community to participate in authentic and engaging activities in the school community (e.g. student performances/ exhibitions, literacy or math events).**
- **Provide multiple opportunities for parents to ask questions, raise concerns, and give feedback.**
 - Respond to families' concerns and requests for information professionally and in a timely manner, providing resources and solutions to address the concerns.
- **Solicit the support and engagement of families as partners in the instructional program (e.g. volunteering, working at home with their child, involvement in class and school projects in and out of school, and parent workshops).**
 - Host events for parents to share with other parents how home and school complement each other.
 - Share best practices around learning and development with parents to support students at home.
 - Inform parents of grade level standards and expectations and grading policies with a clear description of what meeting the standard looks like.
 - Inform parents of attendance expectations and the impact of attendance on a student's trajectory.
 - Assist parents to volunteer in the school and/or participate on teams/committees.
 - Promote the use of **Parent Portal** and **Parent University** to connect and engage parents with school.
- **Frequently communicate with families about class and individual activities and individual student's progress.**
 - Regularly inform parents of their child's progress across all relevant measures: attendance, discipline, academics, social-emotional learning, and health and wellness.
 - Send regular, positive, personalized communication from a staff member.
 - Use a variety of consistent communication methods (e.g. calls, text, newsletter, website, face to face) sensitive to cultural norms and needs.
- **Conduct intensive outreach to families in need of specialized support through home visits and collaboration with social services agencies.**
 - School responses to student excessive absences and/or tardiness includes outreach to families.
- **Provide proactive communication (e.g. parent handbook and resources).**
- **Partner equitably with parents speaking languages other than English.**
 - Information is provided to parents in their native language.
 - Parent meetings scheduled with interpreters present to facilitate participation.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
	<ul style="list-style-type: none"> ✓ Examples of communication methods and content ✓ Participation rates for Parent University, events, parent council(s), report card pick-up, survey completion, Parent Portal, etc. ✓ Outreach efforts
Suggested Evidence	<ul style="list-style-type: none"> ✓ Documentation of responsiveness to Parent Support Center concerns raised ✓ Event agendas, flyers ✓ Fundraising activities and amounts (if applicable) ✓ How does the school honor and reflect the diversity of families including language and culture?
Measures	<ul style="list-style-type: none"> ✓ Five Essentials Score – Involved Families ✓ My Voice, My School Survey scores – outreach to parents; parent-teacher trust
Five Essentials	Involved Families
MTSS Framework	Family & Community Engagement
CPS Framework for Teaching	2c. Managing Classroom Procedures 4c. Communicating with Families
CPS Performance Standards for School Leaders	D1. Engages Families
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	<ul style="list-style-type: none"> ✓ Parent Support Centers ✓ Parent University ✓ Parent Portal

School Excellence Framework Priorities

Score	Framework dimension and category	Area of focus \emptyset = Not of focus
2	Expectations for depth & breadth of Student Learning: Rigorous Student Tasks	1 2 3 4 5 \emptyset
3	Culture of & Structure for Continuous Improvement: Instructional Leadership Team	1 2 3 4 5 \emptyset
3	Culture of & Structure for Continuous Improvement: Leadership & Collective Responsibility	1 2 3 4 5 \emptyset
3	Culture of & Structure for Continuous Improvement: Professional Learning	1 2 3 4 5 \emptyset
3	Expectations for depth & breadth of Quality Teaching: Balanced Assessment & Grading	1 2 3 4 5 \emptyset
3	Expectations for depth & breadth of Quality Teaching: Instruction	1 2 3 4 5 \emptyset
3	Expectations for depth & breadth of Quality Teaching: Multi-Tiered System of Supports	1 2 3 4 5 \emptyset
3	Expectations for depth & breadth of Student Learning: Curriculum	1 2 3 4 5 \emptyset
3	Expectations for depth & breadth of Student Learning: Instructional Materials	1 2 3 4 5 \emptyset
3	Expectations for depth & breadth of Student Learning: Transitions, College & Career Access & Persistence	1 2 3 4 5 \emptyset
3	Expectations for Quality & Character of School Life: Culture for Learning	1 2 3 4 5 \emptyset
3	Expectations for Quality & Character of School Life: Parent and Family Partnership	1 2 3 4 5 \emptyset
3	Expectations for Quality & Character of School Life: Relational Trust	1 2 3 4 5 \emptyset
3	Expectations for Quality & Character of School Life: Restorative Approaches to Discipline	1 2 3 4 5 \emptyset
3	Expectations for Quality & Character of School Life: Safety & Order	1 2 3 4 5 \emptyset
4	Culture of & Structure for Continuous Improvement: Aligned Resources	1 2 3 4 5 \emptyset

Goals

Required metrics (Highschool)

17 of 17 complete

	2016-2017 Actual	2017-2018 Actual	2017-2018 SQRP Goal	2018-2019 SQRP Goal	2019-2020 SQRP Goal
My Voice, My School 5 Essentials Survey					
<p>We have made progress from Neutral (2016), to Organized (2017, and now we aspire to secure Well Organized (2018 and 2019). SY19 Update: Maintain "Well Organized"</p>	(Blank)	(Blank)	(Blank)	(Blank)	(Blank)
PSAT 9 Annual Growth Measure					
<p>For SY1819, the goal is to be aligned with the district's average growth over the course of one year (or 50th Percentile). For SY1920, knowing this will be a new cohort of freshmen, we need to collect preliminary PSAT9 performance data. Once this is done we'll revisit this goal. For now 50% growth percentile is our goal for 9th, 10th and 11th grade.</p>	(Blank)	66.00	40.00	50.00	55.00
PSAT 10 Annual Growth Measure					
<p>For SY1819, the goal is to be aligned with the district's average growth over the course of one year (or 50th Percentile). For SY1920, Using the SQRP recommended calculation formula of 10% added to actual score.</p>	(Blank)	26.00	40.00	50.00	55.00
SAT Annual Growth Measure					
<p>For SY1819, the goal is to be aligned with the district's average growth over the course of one year (or 50th Percentile). For SY1920, Using the SQRP recommended calculation formula of 10% added to actual score.</p>	(Blank)	39.00	40.00	50.00	55.00
3 yr Cohort(SAT) Growth Measure (this will be a new metric)					
<p>For SY1819, the goal is to be aligned with the district's average growth over the course of three year (or 50th Percentile). For SY1920, Using the SQRP recommended calculation formula of 10% added to actual score. (Any "0" =not applicable)</p>	(Blank)	(Blank)	0.00	50.00	55.00
African-American School Growth Percentile SAT11					
<p>We do not have enough current juniors (at least 30) to account for this priority group metric. However, we will tentatively include a 50% growth goal for SY1920. (Any "0" =not applicable)</p>	(Blank)	29.00	40.00	0.00	50.00
Hispanic School Growth Percentile SAT11					
<p>We do not have enough current juniors (at least 30) to account for this priority group metric. However, we will tentatively include a 50% growth goal for SY1920. (Any "0" =not applicable)</p>	(Blank)	(Blank)	0.00	0.00	50.00
English Learner School Growth Percentile SAT11					
<p>We do not have enough current or rising EL juniors (at least 30) to account for this priority group metric. (Any "0" =not applicable)</p>	(Blank)	(Blank)	0.00	0.00	0.00
Diverse Learner School Growth Percentile SAT11					
<p>We do not have enough current or rising DL juniors (at least 30) to account for this priority group metric. (Any "0" =not applicable)</p>	(Blank)	(Blank)	0.00	0.00	0.00

Percent Meeting College Readiness Benchmarks

Aligned with the Network's SQRP Calculator "Recommended Goals" (shared 4/12/18).	(Blank)	21.00	40.00	30.70	40.00
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Early College and Career Credentials Rate

Aligned with the Network's SQRP Calculator "Recommended Goals" (shared 4/12/18).	82.00	80.00	80.00	80.00	85.00
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Freshmen On-Track Rate

We want to achieve and sustain a 95% freshmen on-track rate for each new cohort of 9th grade students.	96.00	94.00	95.00	95.00	95.00
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4-Year Cohort Graduation Rate

We want to sustain an 85% freshmen on-track rate for each new cohort 12th grade of students. Aligned with the Network's SQRP Calculator "Recommended Goals" (shared 4/12/18). SY19 Update: 90%	85.00	85.00	85.00	85.00	90.00
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1-Year Dropout Rate

Aligned with the Network's SQRP Calculator "Recommended Goals" (shared 4/12/18).	0.00	1.00	1.00	0.95	0.50
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College Enrollment Rate

Several of ours students choose respectable post-secondary options that are not currently a part of the SQRP calculation, specifically military enlistment and enrollment in the Service Academies. Once those are factored in, we anticipate our numbers will rise. Until then we are using the goals aligned with the Network's SQRP Calculator "Recommended Goals" (shared 4/12/18). SY19 Update: 65%	44.00	49.00	70.00	52.00	65.00
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College Persistence Rate

Aligned with the Network's SQRP Calculator "Recommended Goals" (shared 4/12/18). We had a jump of over 15% from SY17 to SY18, so we want to maintain a rate above 80%. SY19 Update: 75%	64.00	80.00	70.00	82.00	80.00
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Average Daily Attendance Rate

Aligned with the Network's SQRP Calculator "Recommended Goals" (shared 4/12/18). SY19 Update: 93%	93.00	92.00	93.90	93.80	93.00
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Custom metrics

1 of 1 complete

	2016-2017 Actual	2017-2018 Actual	2017-2018 SQRP Goal	2018-2019 SQRP Goal	2019-2020 SQRP Goal
Passing Rate (Dashboard)					
Passing rate selected as custom metric as another indicated of student achievement.	91.20	91.40	91.45	91.50	91.60

Strategies

Strategy 1

If we do...

...then we see...

...which leads to...

Use the Framework for Teaching (FFT) evidence for "Proficient" and "Distinguished" to	teachers developing and implementing standards-based and differentiated lessons	1) Improved annual SAT/PSAT scores (higher attainment and percentile growth gains)
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identify effective instructional practices as part of professional development and non-evaluative observation cycles

that addresses students' skill benchmark mastery and individualized needs

2) Increased college enrollment and persistence
3) Increased Early College and Career Credential attainment

Tags:

Professional Learning, Professional development, Differentiated instruction, Standards-based instruction, Framework for teaching, Peer observation and feedback

Area(s) of focus:

1

Action step	Responsible	Timeframe	Status
Design and Implement professional development to build the capacity of teachers to plan for and implement a differentiated learning environment. Differentiation evidence will be evident in maps and/or lesson plans.	Admin and ILT	Aug 30, 2019 to Aug 30, 2019	On-Track

Professional Learning, Professional development, Differentiated instruction, Rigorous tasks

Define differentiation (content process and product) and establish common CMA-B differentiation methods to address students' readiness, interest and learning profile (for whole-class and groups) as part of PD professional learning plan.	Admin and ILT	Aug 1, 2018 to Aug 31, 2018	Behind
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Professional Learning, Professional development, Differentiated instruction, Differentiation

Identify the three FFT components that are the "concentrations" based on REACH data, and establish a plan for PD to incorporate into the year-long Flex PD plan. Identify the "celebrations" or strength Fft components in various classrooms and have teachers share the instructional planning that lead to those celebrations as part of the professional learning PD plan.	Admin and ILT	Aug 1, 2018 to Aug 31, 2018	Completed
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Professional Learning, Professional development, Reach, Framework for teaching

Utilize the Instructional Core Effectiveness Walk feedback to progress monitor differentiated instruction (and DI work).	ILT	Aug 1, 2018 to Aug 30, 2019	On-Track
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Instructional core effectiveness

Strategy 2

If we do...

Use Webb's Depths of Knowledge (D.O.K.) to design Level 3 "Strategic Thinking and Reasoning" and Level 4 "Extended Thinking" tasks across all content areas

...then we see...

teachers developing and implementing rigorous tasks and assessments reflected in curriculum maps and instruction

...which leads to...

1) "Organized" or "Well Organized" rating in the 5 Essentials Survey for Ambitious Instruction.
2) Improve annual SAT/PSAT scores (higher attainment and percentile growth gains)
3) Increased college enrollment and persistence
4) Increased Early College and Career Credential attainment

Tags:

Assessment, Curriculum Design, Rigorous tasks, Curriculum maps, Assessment design

Area(s) of focus:

2, 4

Action step	Responsible	Timeframe	Status
ILT develops and uses a rubric (or other assessment tool) to evaluate tasks and assessments and provide feedback to other ILT team members using Webb's D.O.K. on a quarterly basis. Once done within ILT, expand process to departments.	Department Chairs	Oct 9, 2018 to May 7, 2019	Not started

Depth of knowledge, Rigorous assessment, Peer observation and feedback

Expand AP and Dual Credit options for all students in all subject areas.	Administration and Programmer	Aug 31, 2019 to Aug 31, 2019	On-Track
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College Access and Persistence, Rigor

Building internal supports so under-represented students have access to higher level tasks and classes. Prerequisite classes offered to students.	Administration, ILT, all teachers	Aug 27, 2018 to Jun 14, 2019	Not started
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MTSS, College Access and Persistence, Rigor

Continue with High Expectations via Bs or Better expectations, messaging and celebrations with staff and students	All staff	Aug 28, 2018 to Aug 28, 2019	On-Track
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Culture and climate, High expectations

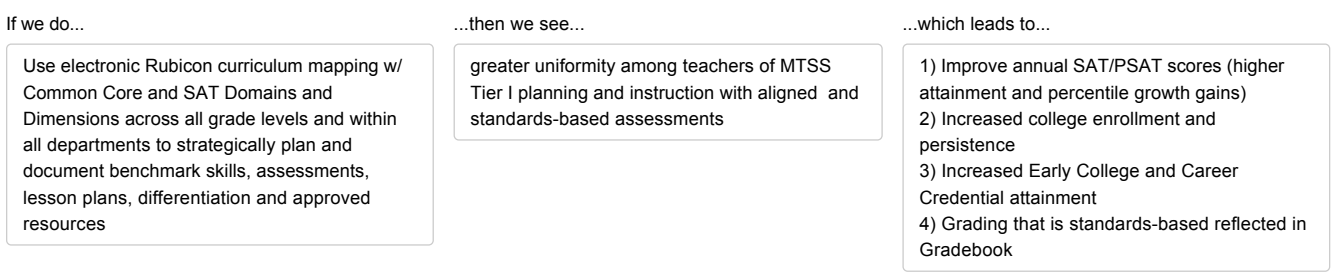
ILT develop a plan to examine student work examining rigor and DOK levels and provide non-evaluative peer-peer feedback. Ensure the work is addressed and assessed (non-evaluative) during ILT meetings.	ILT	Aug 1, 2018 to Aug 31, 2018	Not started
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Rigor, Student work protocol, Peer to peer observations, Rigorous student tasks

Utilize Academic Approach Assessment Builder to design and administer standards-based formative and summative assessments.	Core teachers	Aug 27, 2018 to Jun 28, 2019	Behind
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Assessments, Standards-based instruction, Assessment design, Sat, College and career readiness standards

Strategy 3



Tags: MTSS, Differentiated instruction, Common core, Assessments, Standards-based instruction, Curriculum maps, Tier 1, Sat

Area(s) of focus: 3, 4

Action step	Responsible	Timeframe	Status
Grade-Book: Teachers should reflect standards directly in Grade-book (easily readable by both students and parents) and grades shall be entered twice a week, and summative assessment will align to standards.	All teachers; Administrators	Sep 5, 2018 to Jun 20, 2019	Behind

MTSS, Standards based grading

MTSS Protocols should reflect that 80% of the classroom shall show proficiency within the standard before proceeding OR an intervention plan to support those not yet meeting benchmarks. Administrator(s) will follow up with quarterly feedback on SBG via email using the Board-Union Grading Practices resource.	Admin	Sep 5, 2018 to Jun 1, 2020	Not started
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MTSS

Rubicon: Rubicon shall reflect learning extension activities that afford all tier-level students the opportunity to improve on a specific standard identified by early diagnostics, informal/formal assessments and deficiencies identified from previous summative assessments.

All teachers

Sep 5, 2018 to Jun 20, 2019

Cancelled

MTSS, Tier 2 & 3, Gradebook, Curriculum maps, Tier 1, Differentiation

Lesson Plans: Teachers shall write lesson plans that introduce the core instruction of standards based instruction. Such items include: Diagnostics, informal/formal assessments, and summative assessments.

All teachers

Aug 27, 2018 to Jun 20, 2019

On-Track

MTSS, Lesson plans, Data driven instruction, Tier 1

The standards and skills that are taught in the classroom should include previous assessment data obtained during the diagnostic phases of the lesson and/or informal/formal/summative testing.

All teachers

Sep 4, 2018 to Jun 1, 2020

Not started

Data driven instruction

Grade-Level shall meet in order to discuss High-Impact Standards (SAT/PSAT) within the dept., then transferred to Grade-Level meetings, ultimately processed School-wide language.

Grade-Level Lead

Aug 28, 2018 to May 31, 2020

On-Track

Vertical alignment, Sat, Professional learning community, Horizontal alignment

Reach out to parents to promote parent-partnership with access to child(ren)'s grades/G.P.A. by increasing the number of students on ParentPortal, invite parents to established school events (parent nights, orientation,, monthly PAC meetings, JROTC cadet promotions, and parent-teacher conferences).

Grade-Level Leads, Administration, Main Office Team

Sep 4, 2018 to May 31, 2020

Behind

Parent engagement, Grades

Meet within departments in the next few weeks to develop a set of sequenced skills for each grade level and be prepared to present a draft for the following semester before current/active semester ends.

Department Chairs and grade level leads

May 28, 2018 to Feb 1, 2019

Not started

Vertical alignment, Horizontal alignment

Establish calendar for parents to be able to access their childs' grades in computer lab(s). Share the calendar with parents at the start of the school year during orientation and on website.

Admin

Aug 1, 2018 to Jun 1, 2019

Not started

Parental involvement

Strategy 4

If we do...

Develop and implement a plan for professional development time (adults), mentor/assemblies (students), and small-group or individualized interventions time (students) to address the five SEL Competencies using formal data (5E surveys) and informal feedback

...then we see...

improve climate & culture aspects of the school, including Improves staff interpersonal trust and collaboration, student-teacher trust and collaboration, and student-student trust and collaboration.

...which leads to...

- 1) Increased student attendance
- 2) Increased freshmen/sophomore on-track rates
- 3) Increased graduation rate
- 4) Decreased drop out rate
- 5) Increased staff-staff and student-student planning and collaboration
- 6) "Organized" or "Well Organized" rating in the 5 Essentials Survey
- 7) RECertification for "Creative School Certification" "Healthy School Certification" and "Supportive School Certification."

Tags:

Professional Learning, SEL, Professional development, Relational trust, Mentoring, Culture and climate, Social emotional learning, Professional learning community

Area(s) of focus:

5

Action step	Responsible	Timeframe	Status
Establish PD plan addressing trust, SEL, and relevant School Climate Standards based on 2018 MVMS results	Climate Team, Admin and ILT	Aug 1, 2018 to Aug 31, 2018	Not started

Professional Learning, SEL, Professional development, School climate and culture

At monthly grade level meetings, have organized agendas, minutes and action steps for team. This way real time goals can be set toward ongoing challenges and progress can be monitored.	Grade Level Team Leads	Sep 5, 2018 to Jun 20, 2019	On-Track
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Grade level meetings, Professional learning community

SEL Team and CAB collaborate on quarter survey and assess student opinions, celebrations, and concerns regarding school climate and culture. Results to be reviewed at MTSS/SEL Meetings and real time interventions developed based on survey results	MTSS/SEL Team; Cadet Advisory Board	Sep 5, 2018 to Oct 3, 2018	Not started
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MTSS, Climate and Culture, SEL, Tier 2 & 3, Tier 1, Student voice, engagement, & civic life, Student voice surveys

Track JROTC-related adherence to the Military Model using the Merit/Demerit system and grade-level specific "trackers"	All Staff; JROTC Department/Commandant; SEL Support staff	Sep 4, 2018 to May 31, 2020	Behind
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MTSS, SEL, Tier 2 & 3, Jrotc

Expand the counseling office framework of supports and personnel related to SEL, College access/enrollment/ persistence, and student 9th grade enrollment and retention.	Counselor, PLT, and Mr. Casas	Sep 25, 2018 to Jun 28, 2019	Not started
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College Access and Persistence, SEL, Mentorship, Counseling, College enrollment, Incoming freshman enrollment rates

Revise plan to ensure we have the resources and supports required for students to meet requirements needed to maintain "Creative School Certification" "Healthy School Certification" and "Supportive School Certification." Meet twice a year to track progress and collect evidence in preparation for the EOY surveys.	Wellness Champion, SEL/ Climate team/ Fine Arts Lead Administration Team	Aug 28, 2018 to Aug 30, 2019	On-Track
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MTSS, Student Health & Wellness, Holistic learner

Action Plan

Strategy 1

ON-TRACK

Design and Implement professional development to build the capacity of teachers to plan for and implement a differentiated learning environment. Differentiation evidence will be evident in maps and/or lesson plans."

Aug 30, 2019 to Aug 30, 2019 - Admin and ILT

Status history



28. May 11. Jun 25. Jun 9. Jul 23. Jul 6. Aug 20. Aug 3. Sep 17. Sep 1. Oct 15. Oct 29. Oct 12. Nov 26. Nov

ON-TRACK

Nov 29, 2018

Evidence

Some evidence is differentiated is visible during non-evaluate observations, and in teacher lesson plans.

NOT STARTED

May 17, 2018

Evidence

Increase in differentiated lessons, increase in rigorous tasks

BEHIND

Define differentiation (content process and product) and establish common CMA-B differentiation methods to address students' readiness, interest and learning profile (for whole-class and groups) as part of PD professional learning plan."

Aug 01, 2018 to Aug 31, 2018 - Admin and ILT

Status history



BEHIND

Nov 29, 2018

Problem

We have not yet reviewed this NEW teachers, but we did review this with returning teachers from SY1718.

Root Cause

The PD information was not yet given to those teachers.

Next steps

We will share this with those five new teachers at an upcoming new teacher meeting.

NOT STARTED

May 17, 2018

Evidence

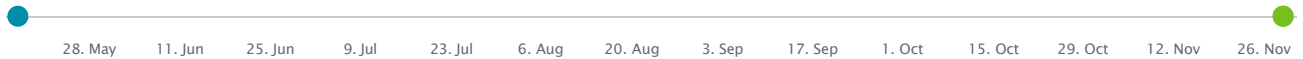
Differentiation expectations and resources shared with staff before start of school year; PD agenda addressing differentiation

COMPLETED

Identify the three FFT components that are the "concentrations" based on REACH data, and establish a plan for PD to incorporate into the year-long Flex PD plan. Identify the "celebrations" or strength FFT components in various classrooms and have teachers share the instructional planning that lead to those celebrations as part of the professional learning PD plan."

Aug 01, 2018 to Aug 31, 2018 - Admin and ILT

Status history



COMPLETED

Nov 29, 2018

Evidence

The year-long PD plan for SY19 demonstrates we have selected Spotlights for 2d, 3b, and 3c. Those teachers led PD for the rest of the team during Flex PD in November. Part II will take place February 1st.

COMPLETED

Nov 29, 2018

Evidence

The year-long PD plan for SY19 demonstrates we have selected Spotlights for 2d, 3b, and 3c. Those teachers led PD for the rest of the team during Flex PD in November. Part II will take place February 1st.

NOT STARTED

May 17, 2018

Evidence

Three established concentration Framework components as part of the PD learning plan for the year

ON-TRACK

Utilize the Instructional Core Effectiveness Walk feedback to progress monitor differentiated instruction (and DI work)."

Aug 01, 2018 to Aug 30, 2019 - ILT

Status history



May 17

ON-TRACK

May 17, 2018

Evidence

Action items established after the Instructional Core Effectiveness Walks

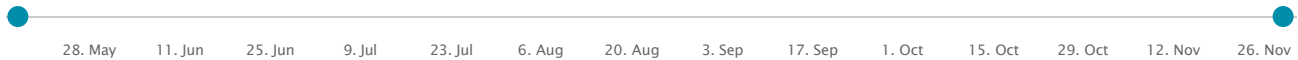
Strategy 2

NOT STARTED

ILT develops and uses a rubric (or other assessment tool) to evaluate tasks and assessments and provide feedback to other ILT team members using Webb's D.O.K. on a quarterly basis. Once done within ILT, expand process to departments."

Oct 09, 2018 to May 07, 2019 - Department Chairs

Status history



NOT STARTED

Nov 29, 2018

Evidence

Be intentional about including in ILT agenda - ILT members can bring a task/assessment to peer review and self evaluate. Evaluating tasks and assessments can be done in conjunction with peer-peer observations.

NOT STARTED

May 17, 2018

Evidence

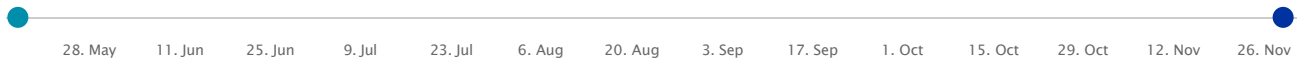
D.O.K. Level 3 and 4 questions and activities. Students are able to demonstrate mastery in these skills. Increased SAT and PSAT scores.

ON-TRACK

Expand AP and Dual Credit options for all students in all subject areas."

Aug 31, 2019 to Aug 31, 2019 - Administration and Programmer

Status history



ON-TRACK

Nov 29, 2018

Evidence

We have begun this year by adding 3 more AP classes to have 5 in total (2 in English, 1 in World Language, 1 in Fine Arts, 1 in Computer Science). What are we doing as AP teachers to ensure that our AP Exam scores do increase by 10%? We also need to have access to scores for the last year the exams were taken.

NOT STARTED

May 17, 2018

Evidence

Increasing AP Exam scores by 10% each year (20% by 2020). More graduating students with college credit. More teachers who are AP certified.

NOT STARTED

Building internal supports so under-represented students have access to higher level tasks and classes. Prerequisite classes offered to students."

Aug 27, 2018 to Jun 14, 2019 - Administration, ILT, all teachers

Status history



NOT STARTED

May 17, 2018

Evidence

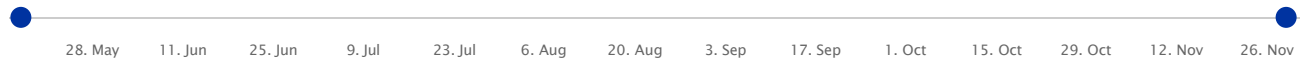
Increased enrollment and success rate in AP and Dual Credit courses. Demonstration of higher level of mastery.

ON-TRACK

Continue with High Expectations via Bs or Better expectations, messaging and celebrations with staff and students"

Aug 28, 2018 to Aug 28, 2019 - All staff

Status history



ON-TRACK

Nov 29, 2018

Evidence

Polos have been given to students, SSS celebrations, recognizing students during honor roll ceremony, recognizing students amongst staff, high expectations are more consistent amongst staff.

ON-TRACK

May 17, 2018

Evidence

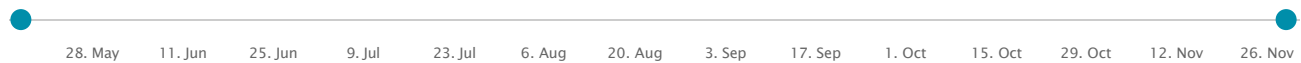
Increase in Bs or Better and honor roll numbers

NOT STARTED

ILT develop a plan to examine student work examining rigor and DOK levels and provide non-evaluative peer-peer feedback. Ensure the work is addressed and assessed (non-evaluative) during ILT meetings."

Aug 01, 2018 to Aug 31, 2018 - ILT

Status history



NOT STARTED

Nov 29, 2018

Evidence

This might be better combined with item 1. We should be intentional about planning this for a whole ILT meeting where we can provide feedback and have professional conversations around student work. Then we can continue this with our PLCs.

NOT STARTED

May 17, 2018

Evidence

Examine student work protocol selected and calendar for peer-peer evaluations established; ILT agenda(s)

BEHIND

Utilize Academic Approach Assessment Builder to design and administer standards-based formative and summative assessments."

Aug 27, 2018 to Jun 28, 2019 - Core teachers

Status history



BEHIND

May 17, 2018

Problem

Formative and summative assessments designed and reflected in Gradebook and Rubicon

Root Cause

Next steps

Strategy 3

BEHIND

Grade-Book: Teachers should reflect standards directly in Grade-book (easily readable by both students and parents) and grades shall be entered twice a week, and summative assessment will align to standards."

Sep 05, 2018 to Jun 20, 2019 - All teachers; Administrators

Status history



BEHIND

Nov 29, 2018

Problem

Although most Gradebooks are updated weekly, we are not yet at 100%.

Root Cause

Feedback is not given weekly to monitor and provide feedback on outstanding Gradebook.

Next steps

Team will develop a plan to give regular, consistent feedback on Gradebooks (at least every 1-2 weeks).

BEHIND

Nov 29, 2018

Problem

Although most Gradebooks are updated weekly, we are not yet at 100%.

Root Cause

Feedback is not given weekly to monitor and provide feedback on outstanding Gradebook.

Next steps

Team will develop a plan to give regular, consistent feedback on Gradebooks (at least every 1-2 weeks).

NOT STARTED

May 17, 2018

Evidence

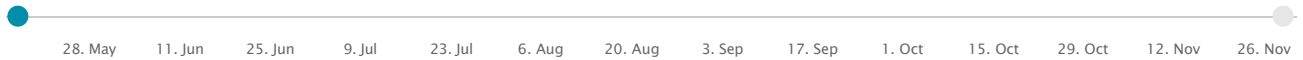
Gradebooks reflect grade entry and alignment to Standards Based Instruction

CANCELLED

Rubicon: Rubicon shall reflect learning extension activities that afford all tier-level students the opportunity to improve on a specific standard identified by early diagnostics, informal/formal assessments and deficiencies identified from previous summative assessments."

Sep 05, 2018 to Jun 20, 2019 - All teachers

Status history



CANCELLED

Nov 29, 2018

Problem

Root Cause

Next steps

NOT STARTED

May 17, 2018

Evidence

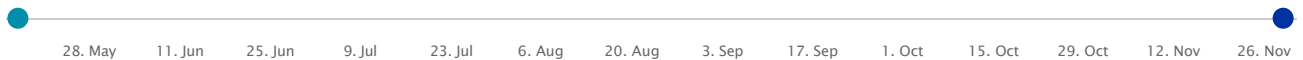
all Rubicon files are updated promptly to reflect these types of learning opportunities. Extension Activities shall reflect SAT/CCSS and carefully calibrated to meet the needs of the individual child.

ON-TRACK

Lesson Plans: Teachers shall write lesson plans that introduce the core instruction of standards based instruction. Such items include: Diagnostics, informal/formal assessments, and summative assessments."

Aug 27, 2018 to Jun 20, 2019 - All teachers

Status history



ON-TRACK

Nov 29, 2018

Evidence

Plans come with corresponding assessments

NOT STARTED

May 17, 2018

Evidence

On-Track: Departments and Grade-Level meetings are occurring periodically to address issues of standards based instruction and to analyze Backwards design curriculum planning methods.

ON-TRACK

Grade-Level shall meet in order to discuss High-Impact Standards (SAT/PSAT) within the dept., then transferred to Grade-Level meetings, ultimately

processed School-wide language."

Aug 28, 2018 to May 31, 2020 - Grade-Level Lead

Status history

May 17

ON-TRACK

May 17, 2018

Evidence

On-track: Grade-Level teams periodically meet to analyze data in order to discuss learning standards and MTSS Protocols.

BEHIND

Reach out to parents to promote parent-partnership with access to child(ren)'s grades/G.P.A. by increasing the number of students on ParentPortal, invite parents to established school events (parent nights, orientation,, monthly PAC meetings, JROTC cadet promotions, and parent-teacher conferences)."

Sep 04, 2018 to May 31, 2020 - Grade-Level Leads, Administration, Main Office Team

Status history

May 17

BEHIND

May 17, 2018

Problem

ParentPortal %; Number of parents attending school-sponsored events

Root Cause

Next steps

NOT STARTED

Meet within departments in the next few weeks to develop a set of sequenced skills for each grade level and be prepared to present a draft for the following semester before current/active semester ends."

May 28, 2018 to Feb 01, 2019 - Department Chairs and grade level leads

Status history

May 17

NOT STARTED

May 17, 2018

Evidence

Draft scope and sequence per semester shared with ILT

NOT STARTED

MTSS Protocols should reflect that 80% of the classroom shall show proficiency within the standard before proceeding OR an intervention plan to support those not yet meeting benchmarks. Administrator(s) will follow up with quarterly feedback on SBG via email using the Board-Union Grading Practices resource."

Sep 05, 2018 to Jun 01, 2020 - Admin

Status history

May 17

NOT STARTED

May 17, 2018

Evidence

Gradebooks reflect MTSS work with 80% of students meeting benchmarks OR plan to address those not yet meeting benchmarks

NOT STARTED

The standards and skills that are taught in the classroom should include previous assessment data obtained during the diagnostic phases of the lesson and/or informal/formal/summative testing."

Sep 04, 2018 to Jun 01, 2020 - All teachers

Status history

May 17

NOT STARTED May 17, 2018
Evidence
diagnostic assessments and standards identified in Rubicon based on those results

NOT STARTED
Establish calendar for parents to be able to access their childs' grades in computer lab(s). Share the calendar with parents at the start of the school year during orientation and on website."
Aug 01, 2018 to Jun 01, 2019 - Admin

Status history

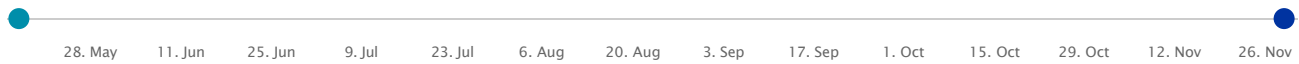


NOT STARTED May 17, 2018
Evidence
2018-2019 Parent Portal/Grades Access Calendar

Strategy 4

ON-TRACK
At monthly grade level meetings, have organized agendas, minutes and action steps for team. This way real time goals can be set toward ongoing challenges and progress can be monitored."
Sep 05, 2018 to Jun 20, 2019 - Grade Level Team Leads

Status history



ON-TRACK
Nov 29, 2018
Evidence
We have a PLC folder where all minutes and agendas are kept. The Junior team is working on creating specific plans and goals - action steps. Things are talked about but no set plans in place.

NOT STARTED May 17, 2018
Evidence
Meeting minutes, agendas, progress monitoring on action steps

NOT STARTED
SEL Team and CAB collaborate on quarter survey and assess student opinions, celebrations, and concerns regarding school climate and culture. Results to be reviewed at MTSS/SEL Meetings and real time interventions developed based on survey results"
Sep 05, 2018 to Oct 03, 2018 - MTSS/SEL Team; Cadet Advisory Board

Status history



NOT STARTED May 17, 2018
Evidence
Lower percentage of concerns of addressed challenges and improved culture based on collaborated quarterly surveys

BEHIND Track JROTC-related adherence to the Military Model using the Merit/Demerit system and grade-level specific "trackers"
Sep 04, 2018 to May 31, 2020 - All Staff; JROTC Department/Commandant; SEL Support staff

Status history



BEHIND

May 17, 2018

Problem

standard merit/demerit entered; Increase of merits; data-driven probation meetings

Root Cause

Next steps

NOT STARTED

Expand the counseling office framework of supports and personnel related to SEL, College access/enrollment/ persistence, and student 9th grade enrollment and retention."

Sep 25, 2018 to Jun 28, 2019 - Counselor, PLT, and Mr. Casas

Status history



NOT STARTED

May 17, 2018

Evidence

Monthly KPI reports in Naviance complete; PLT agenda and minutes, established ASCA plan that incorporates goals and action items for iMentor and counseling support personnel; GoCPS applications, open house participation and enrollment rates

ON-TRACK

Revise plan to ensure we have the resources and supports required for students to meet requirements needed to maintain "Creative School Certification" "Healthy School Certification" and "Supportive School Certification." Meet twice a year to track progress and collect evidence in preparation for the EOY surveys."

Aug 28, 2018 to Aug 30, 2019 - Wellness Champion, SEL/ Climate team/ Fine Arts Lead Administration Team

Status history



ON-TRACK

May 17, 2018

Evidence

Ongoing documentation of evidence required for "Creative School Certification" "Healthy School Certification" and "Supportive School Certification."

NOT STARTED

Establish PD plan addressing trust, SEL, and relevant School Climate Standards based on 2018 MVMS results"

Aug 01, 2018 to Aug 31, 2018 - Climate Team, Admin and ILT

Status history



NOT STARTED

May 17, 2018

Evidence

PD plan addressing T-T, S-S and S-T trust

Fund Compliance

Supplemental General State Aid(SGSA)

My school receives SGSA funds

By checking the above box, the school is verifying that the attendance center complies with the statement regarding the use of SGSA funds:

1. The attendance center allocation is correctly based on the number of students eligible to receive free and reduced lunch and breakfast.
2. The attendance center has an approved plan, developed in consultation with teachers, administrators, and other appropriate personnel, and parents of these students attending the attendance center.
3. The attendance center's plan is approved by the LSC and CPS.
4. SGSA funded activities fall within the allowable program categories: early childhood education, reduced class size, enrichment programs, remedial assistance, attendance improvement, and other educationally beneficial expenditures which supplement the regular programs as determined by the Illinois State Board of Education.

state board of education.

5. SGSA Funds supplement and do not supplant non-categorical and other categorical funds allocated to the attendance center.
6. SGSA funds are supporting only those activities specified in the school's approved plan/amendment.
7. SGSA funds are not used for capital expenditures. 8. SGSA funds are not used for any political or lobbying activities by the attendance center.

ESSA Program

ESSA Schoolwide Program

(Not available to schools receiving NCLB funds for the first time) [Title 1/SW].

The school annually reviews the schoolwide plan/program. The schoolwide program plan is available to CPS, parents, and the public, and the information in the plan is in an understandable and uniform format, and to the extent practicable in a language the parents can understand.

ESSA Targeted Assistance Program Title I funded staff participate in the school's general professional development and school planning activities. Title I funded staff assume limited duties that are assigned to similar personnel including duties beyond the classroom, or that do not benefit Title I students, as long as the amount of time spent on such duties is the same proportion of the total work time with respect to similar staff.

Non-title school that does not receive any Title funds

Parent Involvement in Targeted Assistance and Schoolwide Programs

I verify that the statement below is correct

Every Student Succeeds Act (ESSA), the reauthorization of the Elementary and Secondary Act of 1965 continues a legislative commitment to parental involvement. Central features of prior reauthorizations, such as school-parent compacts, parent involvement policies, and the parent involvement funding formula remain unaltered. However, the ESSA reauthorization represents a notable shift in the role of parental involvement in the schools. It includes new provisions increasing parental notification requirements, parental selection of educational options, and parental involvement in governance. It envisions parents as informed and empowered decision makers in their children's education.

Parent and Family Plan

Parent and Family Engagement Policy

Complete

Schools must involve parents and family in the joint development and periodic review and revision of the ESSA, Title I school parental and family engagement plan and policy, and in the process of school review and improvement. Please describe how this will be accomplished.

Principal will review and collaborate on this plan during the PAC Organizational meeting. Part of the work will be done during the State of the School address shared in the fall and spring each school year.

The school will hold an annual meeting at a time convenient to parents and families during the first month of school to inform them of the school's participation in ESSA, Title I programs and to explain the Title I requirements and their right to be involved in the Title I programs. The school will also offer a number of additional parental and family engagement meetings, including school PAC meetings, at different times and will invite all parents and key family members of children participating in the ESSA, Title I program to these meetings, and encourage them to attend. Please describe how this will be accomplished. Please list the projected date of your Title I Annual Meeting and your Title I PAC Organizational Meeting

Tentative dates for both the Title I Meeting and PAC Organizational Meeting: June 6, 2018 11:00 a.m. If we do not have enough participation, we will reschedule for September 2018.

At the request of parents and family members, schools will provide opportunities for regular meetings, including the School Parent Advisory Council meetings, for parents and family members to formulate suggestions and to participate, as appropriate, in decisions about the education of their children. Please describe how the school will immediately respond to any such suggestions.

These suggestions will be brought to the table at monthly PAC Meetings.

Schools will provide parents a report of their child's performance on the State assessment in at least math, language arts and reading. Please describe how this will be accomplished.

Quarterly report cards and progress reports are sent out.

Schools will provide parents timely notice when their child has been assigned to, or taught by, a teacher who is not "highly qualified," as defined in the Title I Final Regulations, for at least four (4) consecutive weeks. Please describe how this will be accomplished.

We do not assign teachers to courses if they are not listed as highly qualified. If this is the case we would notify them in writing.

Schools will assist parents of participating ESSA Title I children in understanding: the state's academic content standards; the state's student academic achievement standards; the state and local academic assessments including alternate assessments; the requirements of Title I, Part A; how to monitor their child's progress; and how to work with educators. Please describe how this will be accomplished.

Quarterly report cards and progress reports are sent out. Also PSAT/SAT performance reports are sent to parents. In addition, we review SAT/PSAT information during fall registration/orientation.

Schools will provide information, resources, materials and training, including literacy training and technology, as appropriate, to assist parents and family members in working with their children to improve their academic achievement, and to encourage increased parental involvement. Please describe how this will be accomplished.

This will be discussed and AFTER collaborating with parents, a plan will be established. Also, we have secured "Parent Handbooks" for parents with information and resources to support their children's academic success. Parent have access to a PAC Office directly across from Office 119 with a desktop and online access.

Schools will educate all staff in the value and utility of contributions by parents and family and in how to reach out to, communicate and work with, parents and family as equal partners in the education of their children and in how to implement and coordinate parent and family programs and build ties with parents and family members. Please describe how this will be accomplished.

During professional development time at the start of the school year. This is part of the FFT. Also, this will be addressed the week leading up to parent-teacher conferences.

Schools will, to the extent feasible and appropriate, coordinate and integrate parent and family programs and activities with Head Start, Reading First, Early Reading First involvement, Even Start, Home Instruction Programs for Preschool Youngsters, the Parents as Teachers Program, public preschool, and other programs, to further encourage and support parents and families in more fully participating in their children's education. Please describe how this will be accomplished.

This will be discussed and AFTER collaborating with parents, a plan will be established.

Schools will ensure that information related to the school and parent and family programs, meetings, and other activities is sent to parents in understandable and uniform formats, including language. Please describe how this will be accomplished.

Information will be shared in clear, parent-friendly language verbally and in writing quarterly via parent letters. In addition, the website and online calendar is regularly updated to provide parents with information related to family programs, meeting and other activities. If needed, we can also share information with parents in a language other than English.

Policy Implementation Activities

The LSC will approve the school improvement plan and monitor the CIWP.

In the CIWP, the school identifies current parental and family engagement practices and outlines activities related to expanding parent and family partnership programs.

The school will coordinate the parent and family engagement programs identified in the CIWP.

The school will evaluate the Parent and Family Engagement Policy for effectiveness and make improvements as necessary.

Explain why any of the boxes above are unchecked: (type "n/a" if all are checked)

The parent involvement elements of the plan will be further reviewed with the PAC during the summer of 2018.

School-Parent Compact

Complete

The school will provide high-quality curriculum and instruction in a supportive and effective learning environment that enables the participating student to meet the State's student academic achievement standards. Describe how the school will provide high-quality curriculum and instruction in a supportive environment. (Restate the school mission.)

Teachers will use the Framework, standards-based instruction, curriculum and assessments, and CPS resources to meet this goal.

The school will hold parent-teacher conferences. Describe the kinds of parent-teacher conferences that will be held and the dates on which they are scheduled.

The conferences are scheduled at the same time as the 2018-2019 CPS calendar.

The school will provide parents with frequent reports on their children's progress. Describe when and how the school will provide reports to parents.

The progress reports and report cards will be mailed as scheduled per the 2018-2019 CPS calendar.

The school will provide parents access to staff. Describe when, where and how staff will be available for consultations with parents.

Info is shared via our website, parent handbook, and in person during the start of the year parent/student orientations. Staff are accessible via email and upon request, over the phone or in person.

The school will provide parents opportunities to volunteer and participate in their children's classes. Describe how and when parents and family members may volunteer, participate, and observe classroom activities.

Info is shared via our website, parent handbook, and in person during the start of the year parent/student orientations. Volunteer candidates may see the Main Office for the official volunteer CPS procedures.

The parents will support their children's learning. Describe how the parents will assist learning (i.e. monitoring attendance, homework completion).

This will be done via Parent Portal (Gradebook).

The parents will participate in decisions relating to the education of their children. Describe when, where and how parents will consult with the school.

This will be done during BOG and PAC meetings.

The students will share the responsibility for improved student academic achievement. Describe how the students will assure academic achievement (i.e. good attendance, positive attitude, class preparation).

Cadet Leadership is established annually, and they assist with goals and projects associated with academic achievement. Also, there is a CAB (or student voice committee) that also advised the principal on these matters.

Parent Budget

Complete

Goals: Indicate goals, timeline of activities and training topics that are designed to assist parents and families with increasing their students' academic achievement. The overarching goal is to increase student academic achievement through parental and family engagement involvement; specify your goals.

August 2018: Parent/Student Orientation -Introduce and remind parents of their role, and the role of the PAC in supporting student achievement.
September 2018: Parent Nights: Secure a contact mailing list and update phone numbers to keep parents informed of school activities, PAC goals/meetings, and other information to support student achievement.
September 2018: PAC Meeting 1: Establish PAC goals and training preferences for SY2018-2019.

Allocate your Mandated Title 1 Parent and Family Engagement Funds to support your Parent and Family Engagement Program.

Account(s)	Description	Allocation	
51130, 52130	Teacher Presenter/ESP Extended Day For Teacher presenter, ESP Extended Day, please remember to put money on the benefits line. Non-Instructional pay rate applies.	\$	Amount .00
53405	Supplies In addition to supplies for parent program, please use this account to also purchase books for parents only. Use this account for equipment with a per unit cost of less than \$500.	\$	100 .00
53205	Refreshments Allocation CAN NOT EXCEED 25% of the Parent Budget. Refreshments must be used for Title 1 PAC meetings, trainings and workshops.	\$	300 .00
54125	Consultants For Parent Training Only. Consultant must have a CPS vendor number and paid with a Purchase Order after service is rendered (NO CHECKS ARE ALLOWED)	\$	1519 .00

54505 **Admission and Registration Fees, Subscriptions and memberships**
For Parents use only.

\$	Amount	.00
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<p>54205</p>**Travel**
Buses for Parents use. Overnight Conference travel- schools must follow the CPS Travel Policy. The CPS Parent Overnight Travel Approval Form and Conference Travel Form must be completed.

\$	Amount	.00
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<p>54565</p>**Reimbursements**
Allocation CAN NOT EXCEED 25% OF THE Parent Budget. All Parent Reimbursements related to Title 1 parent and family engagement must be paid from this account. Receipts must be clear unaltered and itemized. School must keep all receipts.

\$	Amount	.00
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<p>53510</p>**Postage**
Must be used for parent and family engagement programs only.

\$	100	.00
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53306 **Software**
Must be educational and for parent use only.

\$	Amount	.00
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55005 **Furniture and Equipment**
Must have a parent room or a secure place to keep furniture/equipment. Cannot be placed in the main office or where staff and students have access too. To by used only by parents.

\$	Amount	.00
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