



Robert Lindblom Math & Science Academy HS / Plan summary

2018-2020 plan summary

Team

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Team meetings

Date	Participants	Topic
03/02/2018	Margie Davis, Tim Patula, Bevis	CIWP Traing & Framework Self Evaluation
03/12/2018	Van, Bevis, Villagrana, Peachey, Patula, Fuess, Banks	Overview & Self Evaluation
03/19/2018	Bevis, Van, Villagrana, Peachey, Banks	Self Evaluation & Priority Selection
03/26/2018	Villagrana, Banks & Bevis	Priority Selection & Strategy Development
04/11/2018	Van, Villagrana, Peachey	Finalize Strategies & Action Plans
04/13/2018	Bevis, Villagrana, Van	Addressed final questions/concerns
11/05/2018	Bevis, Walter, Campbell	CIWP Status Check

School Excellence Framework

Culture of & Structure for Continuous Improvement

4 of 4 complete

Leadership & Collective Responsibility:

Score

Leadership & Collective Responsibility is characterized by an unwavering commitment to fulfilling a shared vision of success. There is a clear focus and high expectations for staff and students, motivating the entire school community to continue striving for success for every student.

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Lindblom is focused on distributive leadership among teachers, parents, and students. Lindblom's mission and beliefs focus on empowering students to become compassionate leaders who understand, engage, and impact the world. Lindblom's mission and beliefs also encourage a growth mindset that focuses on increasing the number of students who are able to gain acceptance to and pay for highly selective colleges. The adoption and implementation of PBL strategies were based upon the many core beliefs including but not limited to, "We are all teachers and learners" and "we learn as much from failure as we do from success." PBL was only implemented based on recommendations of students, teachers, parents and an administrative panel. Lindblom staff and members of the Lindblom came together last year to rewrite the mission and vision to better align with the vision that all stakeholders have for Lindblom. This work was done as a collective with input from staff, students, community members, and parents. The work that has been done on Lindblom's new mission and vision have helped to refocus the direction in which Lindblom plans to improve student outcomes and ensure student success.

Guide for Leadership & Collective Responsibility

- **Set the direction and create a sense of purpose by building consensus on and implementing a shared vision.**
 - Consider the demographics of the school community in developing a shared vision.
 - Help stakeholders understand the relationship between the school's vision and their initiatives and priorities.
 - Consistently use informal and formal opportunities to champion and articulate the vision.
 - Act in ways that consistently reflect the school's core values, beliefs, and priorities in order to establish trust.
 - Ensure the school's identity, vision, and mission drive school decisions.
 - Use the Multi-Tiered System of Support framework as a standard for how to distribute leadership and make significant decisions both academically and social-emotionally.
- **Inspire a culture of collective responsibility for the success of ALL students in the whole school (not solely teacher's own students).**
- **Empower others to make or influence significant decisions.**
 - Build shared leadership structures and opportunities for job-embedded leadership training and development.
 - Capitalize on the leadership skills of others.

- Constantly listen and synthesize what is heard, and learn from all sources.
- **Employ the skills to effectively manage change.**
 - Master skills associated with large-scale strategic planning processes and implementation of such plans.
 - Steer through the challenges associated with making improvements, both large and small.
- **Create and sustain a coherent instructional program (coordinated and consistent) with learning goals.**
- **Use the CPS Framework for Teaching to ground instructional guidance and coaching.**
 - Model ambitious goals for teaching and learning for all students, including priority groups.
 - Draw from the best available evidence to inform instructional improvement decisions.
- **Enable staff to focus and prioritize what matters most.**
 - Buffer staff from external distractions to the school's priorities and goals.
 - Limit school improvement goals to a few high leverage activities.
 - Prioritize teaching challenging content, engaging students in learning, rigor and ways to raise achievement.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ School's vision, beliefs, and how it is shared (e.g. presentations to community, promotional materials) ✓ Five Essentials – Program Coherence
Measures	<ul style="list-style-type: none"> ✓ Five Essentials
Five Essentials	<ul style="list-style-type: none"> Effective Leaders Collaborative Teachers
CPS Framework for Teaching	<ul style="list-style-type: none"> 4d. Growing and Developing Professionally 4e. Demonstrating Professionalism
CPS Performance Standards for School Leaders	<ul style="list-style-type: none"> A1. Assesses the Current State of School Performance and Develops a CIWP A2. Implements Data Driven Decision Making and Data Driven Instruction A5. School Vision and Mission Drive Decision-Making D4. Demonstrates Change Management

Instructional Leadership Team:

The ILT is characterized by having a consistent structure for teacher leadership that is focused on creating and implementing the theories of action that improve teaching and learning. ILT meetings are a productive forum to identify challenges, collect and review evidence, exchange ideas, and propose and implement solutions to challenges to school improvement.

Score

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Lindblom's ILT is focused on improving instruction and educational outcomes. The ILT meets every other week and uses various data related to content area and standardized based assessments to drive discussions around student growth and to look for possible areas of improvement. Improvement cycles are then lead by instructional lead team members or delegated to other teacher leaders within the building. The ILT occasionally uses data analysis protocols when examining data to ensure equity of voice, teacher accountability, and to ensure data is examined from various viewpoints. The ILT's focus is both mission-driven and agenda-driven and the agenda is built with input from all ILT members. This year the ILT chose to focus on the Danielson Rubric's Domain 3 Instruction, 3c Engaging students in learning. The ILT organized a peer observation schedule to collect evidence on student engagement in the classroom in different content areas, then suggested a professional development to help teachers develop cooperative learning strategies across grade teams, and finally provided coaching on these strategies for each of these teachers. Each of the teachers that participated recorded seeing an increase in engagement from the training received that was suggested by the ILT, other teacher leader groups, and the administration. Finally, Each ILT member is either a department chair or a grade level lead, which allows for each team member to return with concrete data and instructional strategies to help their team further develop best practices that will continue to help improve instruction, further course team alignment, provide students with common assessments and calibrated grades, implement strategies on improving student engagement, and continuing to move students toward excellence.

Guide for Instructional Leadership Team

- **Engage in on-going inquiry (e.g. continuous improvement cycles) as a basis for improvement.**
 - Gain productive insight and take substantial new action or adjust strategy that clearly addresses root causes.
 - Relentlessly ask, "Is it working?" about every program, initiative, and strategy in the school.
 - Vet Initiatives and strategies on the basis of their direct or proven impact on outcomes.
 - Monitor if previous actions were implemented (fidelity) and working as intended. Ask, "If not, why not?"
- **Share leadership for improving teaching and learning with representative school members.**
 - Organize the team around a common understanding of team's purpose and instructional priorities.
 - Represent all relevant specialty content areas, programs, related services, and grade bands/department teams and is an appropriate size.
 - Represent a balance of work styles (e.g. task-oriented, provides push-back, synthesizes, etc.)
- **Use protocols and ask probing questions.**
 - Ask questions focused on factors within sphere of control and avoid a focus on student factors.
 - Use appropriate protocols and level of analysis (grade, school-wide, individuals) for meeting purpose.
 - Systematically consider root cause(s) based on thorough review of evidence.
- **Use timely and relevant data/evidence sources.**

- Gather and use current and relevant local student, school, teacher performance (e.g. attendance data, assessment results), and operational data formatively to review and revise school and classroom practices as needed.
- Disaggregate data for priority student groups (e.g. English learners, diverse learners).
- **Schedule and structure frequent meetings.**
 - Meet regularly (2-4 times per month).
 - Use an agenda with a clear focus.
- **Collaborate effectively, value transparency, and inform and engage stakeholders.**
 - All team members have equity of voice and are actively engaged in asking questions.
 - Celebrate small wins and improvements.
 - Regularly inform and engage stakeholders of key data and work of the ILT.
- **Build the capacity of teacher teams to lead cycles of learning and problem solving focused on student learning data and student work.**

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ ILT Effectiveness Rubric Score ✓ ILT artifacts (e.g. agenda, calendar, protocols, minutes) ✓ Evidence that work of ILT has contributed to positive outcomes for students and staff ✓ Teacher team agendas/minutes reflective of ILT focus
Measures	✓ Five Essentials: Instructional Leadership
Five Essentials	Effective Leaders Collaborative Teachers
MTSS Framework	Shared Leadership, Evaluation of MTSS
CPS Framework for Teaching	4a. Reflecting on Teaching & Learning 4d. Growing and Developing Professionally 4a. Demonstrating Professionalism
CPS Performance Standards for School Leaders	A1. Assesses the Current State of School Performance and Develops a CQWP A2. Implements Data Driven Decision Making and Data Driven Instruction
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	<ul style="list-style-type: none"> ✓ Instructional Leadership Team Planning Tools ✓ PLC and Mentoring Coaching Resources

Professional Learning:

Professional Learning includes sufficient time, support, and 'safe practice' space to internalize new knowledge to change practice and beliefs. Adults persevere in collaboration with their colleagues to innovate and improve implementation of new practices.

Score

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Lindblom's Professional Learning is focused on the adoption and implementation of Proficiency-Based Learning. The PBL adoption was a result of all stakeholders (parents, students, teacher, and administrators) examining data and looking at research to identify a school-wide approach to improving student outcomes. The research has been integrated into our school-wide approach and best practices have been adopted. The staff support has been developed at a department level with school-wide supports created and based on staff feedback/surveys and other professional development. The school schedule has been created in a manner that allows for course team, grade level and departmental collaboration time. This allows teachers to share best practices and learn from teacher-leaders and other team members. There has been a consistent implementation of peer observations to ensure all staff is getting regular non-evaluative feedback. All new hires and 2nd-year teachers receive support from our current Mentor Program that pairs students with a veteran teacher in the school. Professional learning continues to occur at each department level as well. At each department level, teachers have identified and pursued development opportunities that provide opportunities for improved implementation of content standards along with instructional best practices. Furthermore, Lindblom is invested in developing teacher leaders to help drive best practices and instructional outcomes. Lindblom provides opportunities for leadership across different committees, along with providing opportunities for leadership development such as the University of Chicago's Network for Success training on Leading Professional Learning Communities.

Guide for Professional Learning

- **Select and design professional learning (PL) to achieve school-wide improvement, including closing priority group achievement gaps.**
 - Use data to identify performance and practice gaps to inform PL plan.
 - Use research about best practices to identify potential learning and subject matter experts to support.
 - Solicit feedback from staff to inform selection of PL opportunities.
 - Provide PL relevant to the cultural and linguistic needs of students.
 - Provide both whole staff and differentiated PL to individual teacher levels.
- **Implement and sustain on-going, job-embedded professional learning (PL) (e.g. coaching, peer learning opportunities, action research)**
 - Recommend and/or provide PL opportunities directly related to individuals' specific areas of need and professional growth goals.
 - Encourage staff to broaden networks to bring new knowledge and resources to learning environment.
 - Teachers initiate opportunities for professional growth and proactively seek opportunities to enhance content knowledge and pedagogical skill.
- **Structure time for teachers to collaborate and learn together.**
 - Create schedules and systems to conduct peer observations, and coaching. Reflect on its impact.
 - Teachers provide and accept collegial support and feedback to/from colleagues.
 - Teachers participate in and facilitate professional inquiry in teams to advance student learning.
- **Make 'safe practice' an integral part of professional learning.**
 - Allow teachers ample time to try new strategies, refine skills, grapple with implementation problems, and share knowledge and experience.
 - Provide support that addresses the specific challenges of changing classroom practice. Provide coaching/mentoring support to validate continuing to

- work through struggles.
- **Monitor implementation to ensure staff uses new knowledge to improve practice and it is having the desired effect on practice and student outcomes.**
 - Conduct frequent non-REACH observations to provide coaching and actionable feedback.
- **Provide induction and support for new teachers.**
 - Assign each new teacher a mentor who is skilled in pedagogy and is an open, collaborative colleague.
 - Schedule a series of 'learning experiences' for new teachers that helps them navigate important initiatives (e.g. REACH) and provides information on school specific goals and resources.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ School's PD Plan – review for goal alignment – does the plan advance the school's improvement agenda? ✓ PD agendas, PD feedback: surveys ✓ Teacher practice improving on the Framework for Teaching (e.g. Basic>Proficient, Proficient>Distinguished)
Measures	<ul style="list-style-type: none"> ✓ SQRP Attainment and Growth ✓ Five Essentials: Collaborative Teachers
Five Essentials	<ul style="list-style-type: none"> Effective Leaders Collaborative Teachers
MTSS Framework	Shared Leadership, Curriculum & Instruction
CPS Framework for Teaching	<ul style="list-style-type: none"> 4a. Reflecting on Teaching & Learning 4d. Growing and Developing Professionally 4e. Demonstrating Professionalism
CPS Performance Standards for School Leaders	<ul style="list-style-type: none"> B2. Observes and Evaluates Staff and Gives Feedback to Staff B6. Professional Development Provided for Staff
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	<ul style="list-style-type: none"> ✓ Teaching the Teachers ✓ Making Better Use of Research ✓ Upcoming Professional Learning Opportunities ✓ Framework for Teaching PD Modules

Aligned Resources:

Resources (e.g. time, budget, staff, and community resources) are aligned to school priorities. Improving achievement guides resource allocation. Making the most of student time and staffing is a priority. The school organizes resources school-wide through schedules and staffing plans that target additional time and individual attention to those students who need it most and to highest priority subject areas.

Score

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All budget items (positions and other purchases) are aligned to support PBL, Common Core, NGSS and other relevant standards for implementation to ensure high-quality effective education. Our colloquium schedule is designed to provide students enrichment, support opportunities, and other interventions to ensure that all are successful. Lindblom pursues partnerships when they increase student educational opportunities and they align with the mission and core beliefs of the school. The partnerships include but are not limited to Baxter International & Northwestern University's Office of STEM Education Partnerships which support our math and science programs. We also have a partnership with Qatari Foundation International which supports and provides opportunities for our Arabic language program and a partnership with the National Museum of Mexican Art which helps us to further include more multicultural education opportunities into our curriculum that students can relate to. At the community level, we utilize partnerships to provide real-world enrichment opportunities for our students to engage in the Englewood community and apply the skills they have developed in the classroom, such as teaching at local elementary schools or helping to educate and add to the community with projects like Go Green.

Guide for Aligned Resources

- **Design a school day that is responsive to student needs.**
 - Use CPS Instructional Time Guidelines to maximize instructional time.
 - Use CPS Instructional Block Guidelines to maximize academic-engaged time.
- **Align the budget to the CIWP priorities and the mission of the school.**
 - Avoid overemphasis on the purchase of products/programs that are not research based or do not respond to SEF needs.
 - Leverage strategic source vendors to maximize dollars.
 - Seek and obtain grants to support articulated needs.
 - Use grant funds strategically to support areas of highest need.
 - Maximize the use of supplemental funding to close any priority group achievement gaps.
- **Streamline purchase procedures to minimize lapses between ordering and receiving materials.**
- **Evaluate, to the extent possible, the consequences for student learning of resource allocation decisions to develop an evidence base of outcomes of particular uses of resources.**
- **Have a 'hiring team' and collaborative hiring process with clear selection criteria to identify and select best available candidates.**
 - Actively work to build a pool of potential staff members, particularly difficult to fill positions (e.g. staff to serve English learners).
 - Use an interview process including a protocol for questioning and select highly qualified candidates.
 - Require a classroom lesson demonstration to assess candidate expertise, philosophy and commitment.
 - Check teachers' previous performance at CPS schools.
- **Strategically assign teachers to grade and content areas to create a balanced team with a variety of strengths.**
 - Ensure all students have fair access to high-quality teachers in the school.
- **Effectively utilize Related Service Providers at the classroom level.**

- **Use data including teacher evaluations and exit interviews to inform a retention strategy.**
 - Create a positive climate and working conditions for teaching that attracts and retains educator talent.
 - Create opportunities for growth including opportunities for staff to assume additional leadership roles or pursue personal growth goals.
 - Track retention rates over time and use this information to isolate staffing strengths and identify opportunities to improve.
 - Solicit information from staff using exit interviews/surveys to understand reasons for leaving school or district.
- **Make outreach efforts to engage community members as partners and resources.**
- **Partner with one or more organizations that share the values of the school and have a complementary mission to the school's vision.**
 - Monitor the impact of partner organizations' activity.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
	<ul style="list-style-type: none"> ✓ Schedules ✓ Teacher retention rates ✓ Staff exit interviews/surveys (data on reasons for leaving school or district)
Suggested Evidence	<ul style="list-style-type: none"> ✓ Candidate interview protocol documents ✓ List of community-based organizations that partner with the school and description of services ✓ Evidence of effectiveness of the services that community-based organizations provide ✓ Budget analysis and CIWP
Measures	<ul style="list-style-type: none"> ✓ Five Essentials
Five Essentials	Effective Leaders, Collaborative Teachers
MTSS Framework	Shared Leadership, Curriculum & Instruction, Family & Community Engagement
CPS Framework for Teaching	4a. Reflecting on Teaching & Learning 4a. Demonstrating Professionalism
CPS Performance Standards for School Leaders	A3. Allocates Resources to Support Student Learning, Prioritizing Time B4. Hires and Retains Highly Effective Teachers
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	<ul style="list-style-type: none"> ✓ Aligning Resources with Priorities: Focusing on What Matters Most ✓ Instructional Supports ✓ Strategic Source Vendor List ✓ CPS Instructional Time Guidelines: Elementary School Overview ✓ CPS Instructional Time Guidelines: High School Overview ✓ CPS Instructional Block Guidance: K-2 Literacy ✓ CPS Instructional Block Toolkits: Math

Expectations for depth & breadth of Student Learning

4 of 4 complete

Curriculum:

Score

The curriculum – what students should know and be able to do - makes standards come alive for students. All students have access to an academically rigorous curriculum that inspires students to think and contribute high quality work to authentic audiences beyond the classroom. The curriculum fully integrates academic and social emotional learning opportunities for all students, including diverse learners, English learners, and advanced learners. The school regularly examines the curriculum to check alignment to standards and opportunities for all students to meet those standards.

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Lindblom's curriculum is both vertically and horizontally aligned and broken down to Performance Indicators to support student learning via PBL. The curriculum is revisited at least annually by departments to ensure it reflects both rigor and students needs. Lindblom's curriculum is a living document that teachers can visit and update as departments and/or grade level teams.

Lindblom's curriculum and adoption of PBL lays the ground work for personalization of student learning. It provides clear data for teachers to utilize and adjust instruction to meet the students as individuals based on their learning needs/styles. It also allows teachers to begin to craft and implement personal learning paths. Lindblom also ensures that all our students from general education students to LRE 3 to receive engaging and rigorous instruction that supports the needs of the student as an individual. As part of Lindblom's colloquium day, students have opportunities to engage and apply their learning outside of the classroom as they engage with the community to struggle through and address community concerns.

Guide for Curriculum

- - **Align units of instruction (horizontally/vertically) to scope and sequence maps and pace units and lessons appropriately.**
 - Focus so units can be adequately addressed in the time available.
 - Examine formative data to determine mastery and pace. Discuss how much time it takes to adequately address the essential elements, and the viability of documents that articulate essential content and timing of delivery (e.g. pacing guides, curriculum maps).
- **Utilize the 'big ideas' that should be taught to determine whether students are being taught the body of knowledge, the understandings and the skills expected.**
 - Identify the essential understandings – what students should learn in greater depth. In other words, know 'covering everything but learning nothing' does not work.
- **Expose and extend opportunities for all students to grade appropriate levels of text complexity in all types of texts, including informational in all content areas.**
 - Articulate language goals that are separate from and support content goals. Literacy - reading, writing and speaking are essential 'learning tools'

- across the curriculum (disciplinary literacy).
- **Engage all learners in content areas by fully integrating opportunities for all learners, including:**
 - Diverse learners to demonstrate core knowledge and skills.
 - English Learners to develop academic language to demonstrate mastery.
 - Use English and native language development standards in addition to content standards to differentiate instruction and assessments for English learners, to ensure meaningful access to content, regardless of English language proficiency.
 - Understand research and implement programs to develop native language literacy for English learners.
 - Advanced learners to extend core knowledge and skills.
- **Integrate academic and social emotional learning.**
- **Connection to real world, authentic application of learning. For example,**
 - Provide opportunities for meaningful project-based learning.
 - Integrate field-based learning through partnerships with city institutions (e.g. museums), colleges, universities, and community based organizations.
- - Curriculum is culturally relevant/sustaining and provides opportunities to explore and celebrate students' communities, culture, history, and language.
 - Curriculum is tailored to the strengths, needs, and interests of each student.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ Curriculum maps, vertical/horizontal ✓ Sequencing and pacing guides ✓ Thematic units which cover multiple disciplines ✓ Comprehensive unit plans including assessments
Measures	<ul style="list-style-type: none"> ✓ SGRP Attainment and Growth
Five Essentials	<ul style="list-style-type: none"> Ambitious Instruction Effective Leaders Collaborative Teachers
MTSS Framework	Curriculum & Instruction
CPS Framework for Teaching	<ul style="list-style-type: none"> 3a. Communicating with Students 3c. Engaging Students in Learning 1a. Demonstrating knowledge of content and pedagogy 1d. Designing Coherent Instruction
CPS Performance Standards for School Leaders	<ul style="list-style-type: none"> B1. Implements Curricular Scope and Sequence and Reviews Instructional Practices C1. Creates a Culture that Supports Social Emotional Learning and Effective Effort
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	<ul style="list-style-type: none"> ✓ CPS Content Frameworks: Math, Science, Social Science, and Literacy ✓ CPS Literacy Scope and Sequence ✓ CPS Math Scope and Sequence Guidance ✓ Digital Citizenship Curriculum ✓ K-12 Financial Literacy Guide ✓ Personal Finance 3.0 Course ✓ Physical Education Scope & Sequence ✓ Health Education Scope & Sequence ✓ Interdisciplinary African & African American Studies Curriculum ✓ Interdisciplinary Latino and Latin American Studies Curriculum

Instructional Materials:

Materials to present learning content and what the learner uses to demonstrate are characterized by variability and flexibility. Materials are identified and adapted to increase access to learning for all students. Materials include multimedia and embedded, just-in-time supports; varied tools and supports; alternative pathways, and varied levels of support and challenge. (adapted from UDL Guidelines 2.0)

Score

1 2 3 4

All instructional materials are identified by teachers to reflect student needs. This ranges from textbooks to software and other supplies. Teachers determine needs based on student assessment results. Materials purchased reflect both research and best practices and allow students to learn across various modalities. The flex software purchased allows all students and teachers to weekly change schedules to reflect the student's current needs.

Guide for Instructional Materials

Instructional materials (including technology) are.....

- **Aligned to curricular plans and expectations of the standards.**
- **Varied and flexible.**
 - Are selected and adapted based on learning objectives and learner needs.
 - Include a variety of quality media, manipulatives and supplies to achieve valued learning outcomes.
- **Intentionally planned by identifying or adapting appropriate tools (including technology) for specific instructional needs.**
 - Student outcomes and developmental appropriateness determine when and who will use the materials.
 - Materials are updated/upgraded in response to new information and understandings.
- **Equitably available and accessible to all teachers and students.**
 - Teachers and students have available a variety of high quality, standards-aligned instructional materials and resources.
 - Materials are in English and native language for English learners.
 - Reference and resource materials are readily available and circulated throughout the school.
- **Include multimedia and embedded, just-in-time supports (e.g. hyperlinked glossaries, background information, and on-screen coaching) – for conveying conceptual knowledge.**
 - Students interact with instructional materials to engage all modalities in the learning process.
 - Technology is integral to students learning experiences.

- Units and lessons include grade-appropriate levels of texts and other materials so every student can access the content/skills.
- **Include tools and supports needed to access, analyze, organize, synthesize, and demonstrate understanding in varied ways – for learning and expression of knowledge.**
 - The needs of the students at different performance levels are met by using a variety of instructional materials that allow students to draw on all of their learning capacities.
 - The teacher models effective use of various materials.
 - Students understand that materials are a means to acquire language, knowledge, and competencies.
 - Technology enhances students' higher order, creative thinking and problem solving.
 - Materials connect subject area content to real life applications.
- **Include alternative pathways including choice of content, varied levels of support and challenge, and options for recruiting and sustaining interest and motivation – for engaging and learning.**
 - Students make choices about instructional materials as part of learning.
 - Materials address the needs of the total child: cognitive, linguistic, social, emotional, physical, and aesthetic.
 - Consumables are often non-print supplies that promote active, hands-on learning.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ Cross-section of materials from a variety of content areas and grade levels ✓ Evidence of scaffolding and differentiation for all students to access the content/skills ✓ Description of materials in curriculum and/or lesson plans ✓ Presence of varied texts, supplementary media (e.g. videos)
Measures	<ul style="list-style-type: none"> ✓ SGRP Attainment and Growth
Five Essentials	<ul style="list-style-type: none"> Ambitious Instruction Supportive Environment
MTSS Framework	<ul style="list-style-type: none"> Curriculum & Instruction
CPS Framework for Teaching	<ul style="list-style-type: none"> 1a. Demonstrating Knowledge of Content and Pedagogy 1b. Demonstrating Knowledge of Students 1c. Selecting Learning Objectives 1d. Designing Coherent Instruction
CPS Performance Standards for School	<ul style="list-style-type: none"> A3. Allocates Resources to Support Student Learning, Prioritizing Time
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	<ul style="list-style-type: none"> ✓ Universal Design for Learning Guidelines 2.0 ✓ UDL PD Modules ✓ CPS Integrated Library System (S.O.A.R.)

Rigorous Student Tasks:

The school regularly examines student work - what students are being asked to do on in their classrooms - across grades or courses in all content areas. Examining the texts and tasks students experience provides the necessary insight to gauge rigor and illuminate how the standards are actualized prompting the question whether or not approaches support the true spirit of college and career readiness. (adapted from The Education Trust – Equity in Motion Series)

Score

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As part of Lindblom's transition to PBL, all tasks that engage students has been and continues to be re-examined to ensure that items are aligned with Performance Indicators. As part of that re-examination, there has also been a schoolwide alignment to the PBL scoring criteria (1-4 points) that are aligned with Bloom's Taxonomy and Hess' Cognitive Rigor Matrix. This results in a higher level of rigor for students as they achieve at higher levels. Course teams also collaborate to assign appropriate levels of rigor for each Performance Indicator and calibrate grades based on student examples and evidence of performance.

Guide for Rigorous Student Tasks

- **Begin with the belief that all students can learn. (see *Culture for Learning*)**
 - Convey high learning expectations for all students and develop structures that enable practice and perseverance for each individual student.
 - Create an environment where students assume responsibility for high-quality work by persevering, initiating improvements, addressing critiques, making revisions, adding detail and/or helping peers.
 - Communicate the necessity of attendance and engagement everyday in order to succeed.
- **Plan and assign tasks that are cognitively challenging for individual students and require students to provide evidence of their reasoning.**
 - Align tasks with standards-based learning objectives that reflect the depth of knowledge expectations.
 - Tasks are Integrative to draw on multiple standards.
 - Teach for Robust Understanding in Mathematics (TRU Math). Engage students with important mathematical ideas, not simply receiving knowledge, requiring students to engage in productive struggle.
- **Tasks reflect the key shifts in literacy.**
 - **Complexity:** Tasks reward close reading of complex text; Focus on comprehension of academic language, not obscure vocabulary.
 - **Evidence:** Cite evidence from text and write to sources, not decontextualized prompts.
 - **Knowledge (non-fiction):** Tasks embed reading and writing across disciplines with a variety of literary and informational complex texts and tasks and demonstrate comprehension through speaking, listening.
- **Tasks reflect the key shifts in mathematics.**
 - **Focus:** Tasks reflect a curricular and instructional focus on the major work in (e.g. operational fluency and number sense in K-2).
 - **Coherence:** Multi-grade progressions stress key beginnings (e.g. ratios in 6th grade) and key end points (e.g. fluency with multiplication in 3rd);
 - **Rigor:** Problems require construction of mathematical reasoning and critiques of other possible solutions.

- Provide opportunities for students to create authentic work for real audiences (beyond the teacher) to motivate them to meet standards and engage in critique and revision.
- Examine student work to identify and showcase the qualities of strategic thinking that are both rich in content and relevant for students.
 - Analyze models with students to build a vision of quality.
 - Use protocols to collectively reflect regularly on the level of cognitive demand asked of students across the school, particularly priority group students, to think strategically as speakers, listeners, readers, and writers.
 - Analyze student work samples as part of professional learning to best support students' attainment of quality work and standards.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ Cross-section of student work from a variety of content areas ✓ Observation of student learning (e.g. learning walks/walkthroughs) ✓ Focus group(s) and discussions with students
Measures	<ul style="list-style-type: none"> ✓ SGRP Attainment and Growth
Five Essentials	Ambitious Instruction
MTSS Framework	Shared Leadership, Curriculum & Instruction
CPS Framework for Teaching	<ul style="list-style-type: none"> 1.d. Designing Coherent Instruction 2b. Establishing a Culture for Learning 3b. Using Questioning and Discussion Techniques 3c. Engaging Students in Learning
CPS Performance Standards for School Leaders	B1. Implements Curricular Scope and Sequence and Reviews Instructional Practices
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	<ul style="list-style-type: none"> ✓ Teaching for Robust Understanding in Mathematics (TRU Math) ✓ Math Practices: What to Look For Observation Tool ✓ Checking In: Do Classroom Assignments Reflect Today's Higher Standards? ✓ Student Work Protocol (SWP) ✓ Slice Protocol – Looking at Student Work

Transitions, College & Career Access & Persistence:

Score

1 2 3 4

The school creates pathways to success built on a vision in which all students leave secondary school with a clear plan for their initial postsecondary destination, whether in apprenticeship training, work, or college. All students have equal access to college preparatory curriculum to be successful. The school is characterized by structures for developing early postsecondary awareness and the knowledge and skills that lay the foundation for the academic rigor and social development necessary for college and career success. Students are equipped with the confidence in their ability to implement and adapt their plan throughout their lives as they and the world around them change. This vision sees students as the architects of their own lives. (adapted from Creating Pathways to Success, Ontario)

Lindblom has a vertical alignment from grade 7-12+ to ensure all students are provided with the opportunity to apply for and be accepted to the school of their choice. All classes are rigorous and are meant to prepare students for college level courses. PBL was envisioned as a goal to ensure that our students' GPAs reflect their knowledge/skill level so that they may have more collegiate opportunities. Lindblom ensures that we have a full counseling staff to provide support for our students to matriculate from 7th grade to college successfully. Lindblom ensures that we have a high-quality college coach on staff to provide additional support to our seniors as they pursue the colleges of their choice and seek funding to make college not only achievable but also affordable. Lindblom is currently developing a socio-emotional curriculum that supports our students via advisory that is vertically aligned to prepare students for social-emotional development in high school and collegiate life. Lindblom has developed Habits of Life Longers that teachers use to provide regular feedback to students about their executive functioning skills and other non-academic skills needed to be successful in college and life beyond.

Guide for Transitions, College & Career Access & Persistence

- **TRANSITIONS - Have structures and processes in place to ensure successful transitions (e.g. into school , grade to grade, school to school, school to post-secondary).**
 - Mitigate the adverse effects experienced by some students in transition – such as arriving part-way through the school year – that can cause students to fall behind or become disengaged from school.
 - Monitor the progress of English learners after transition from services.
 - Provide programs and interventions that help students as they move from middle school through Freshmen year, including but not limited to: High School Investigation Days, CTE recruitment fairs, Freshmen Connection program (where budget allows), and a robust Freshmen Orientation program. Implement targeted holistic student supports the entire Freshmen year.
 - Provide sustained summer learning experiences to minimize learning loss and support key transition periods (e.g. summers before Kindergarten, HS, and college).
 - Use student data and best practices research to develop focused programs.
 - Expand access beyond students who are struggling academically.
 - Provide school counseling and postsecondary advising transition support and follow-up during “Summer Melt” and the first year of college.
- **AWARENESS - Expose students early to academic/professional worlds beyond K-12.**
 - Provide students opportunities to discover personal talents and skills, identify career interests, and pursue coursework/activities necessary to reach personal, academic and career goals. Expose students to CTE Pathways around career options
 - Expose students to a range of career paths and the educational requirements of each to improve long-term planning and goal-setting.
 - Start the conversation about college in primary grades.

- Make parents aware of academic opportunities and supports for their child.
- **READINESS – Ensure equitable access to college preparatory curriculum.**
 - Provide access to 8th Grade Algebra to all eligible 8th grade students.
 - Provide access to early college and career coursework and credential opportunities while in HS (e.g. AP credit, Dual credit, industry credentials (CTE), Seal of Biliteracy)
 - Teach students to analyze their transcripts and test scores, as well as connect course selection, attendance, and grades to their continued success and access to postsecondary options, and adjust their actions and behavior to make progress toward graduation and their top postsecondary choice. Provide support and motivation to encourage B's or better and improving attendance.
 - Create opportunities for students to explore college and career knowledge, mindsets, and skills necessary for academic planning and goal setting.
 - Find opportunities to work with all students on academic and personal behaviors, including persistence, engagement, work habits/organization, communication/ collaboration, and self-regulation.
 - In Naviance, develop an Individual Learning Plan that tracks coursework, college and career assessments, goal setting, 6th-12th grade milestones completion that culminates in a concrete postsecondary plan.
 - Provide opportunities for Dual Credit/Dual Enrollment
- **SUCCESS - Provide direct assistance to all students and families through every stage of the college selection, application, and entry process (Transition to College (HS))** including, but not limited to academic planning/advising to assist with:
 - Selecting colleges with the best institutional graduation rates for their level of qualifications. (Students of all qualification levels are more likely to graduate from college if they attend a postsecondary institution with high graduation rates)
 - Researching/comparing options including short and long-term financial outcomes, comparing college graduation rates, and other statistics to narrow down options.
 - Researching living wage options such as an apprenticeship or certification programs for students who wish to work after high school and/or want to delay college.
 - Applying to multiple colleges—generally three or more.
 - Navigating financial aid and capitalizing on grant and scholarship opportunities.
 - Equipping students and families with persistence strategies. (College Persistence Toolkit)
 - Help families learn about existing CTE career pathways, apprenticeships/pre-apprenticeship programs

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ Data on college visits and college fair information ✓ Naviance Identity Data ✓ Scholarships earned ✓ Artifacts, plans, or timelines related to successful transitions structures ✓ To & Through data
Measures	<ul style="list-style-type: none"> ✓ College Enrollment, Persistence, Drop Out, and Attendance Rates ✓ Early College and Career Credentials
Five Essentials	<ul style="list-style-type: none"> Ambitious Instruction Supportive Environment
MTSS Framework	Curriculum & Instruction, Family & Community Engagement
CPS Framework for Teaching	2b. Establishing a Culture for Learning
CPS Performance Standards for	C1. Creates a Culture that Supports Social Emotional Learning and Effective Effort
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
<ul style="list-style-type: none"> ✓ Everything College ✓ CPS Advisory Framework ✓ Preventing college plans from melting away ✓ To & Through Project ✓ Redefining College & Career Readiness ✓ College Scorecard 	<ul style="list-style-type: none"> ✓ CPS College Persistence Toolkit ✓ Meaningful Linkages Between Summer Programs, Schools, and Community ✓ From HS to the Future (IC3AP, 2006)
CPS SCHOOL EXCELLENCE FRAMEWORK 17	

Expectations for depth & breadth of Quality Teaching

3 of 3 complete

Instruction:

The teachers have finely honed instructional skills. They can shift from one approach to another as the situation demands by carefully monitoring the effect of their teaching on student learning. They seamlessly incorporate ideas and concepts from other parts of the curriculum into their explanations and activities. Their questions probe student thinking and serve to extend understanding. They promote the emergence of self-directed learners.

Score

1 2 3 4

Most of Lindblom's teachers lead their instruction whenever possible through an inquiry approach. This can be seen through REACH data for Lindblom's teachers and the 5 Essentials results. Students are constantly pushed to reach high levels of rigor based on Hess' Cognitive Rigor Matrix/Bloom's Taxonomy and to push each other through questioning. Some of Lindblom's teachers, especially new hires, need ongoing supports to improve their instruction to match the expectations and needs of Lindblom's students. Therefore, Lindblom provides programs such as the Mentor Program, which allows for new hires to receive mentorship and coaching around instruction and other expectations.

Guide for Instruction

- **Plan a range of effective pedagogical approaches suitable to student learning of the content/skills taught and anticipate student misconceptions.**
- **Effectively communicate with students.**

- Guide students to articulate the relevance of the objective(s) to learning.
- Anticipate possible student misunderstanding.
- Enable students to develop a conceptual understanding of content while making connections to their interests, knowledge, and experience.
- Enable students to contribute to extending the content by explaining concepts to their classmates.
- Build on students' language development and understanding of content.
- Use vocabulary appropriately for students' ages and development. Students contribute to the correct use of academic vocabulary.
- **Use questioning and discussion as techniques to deepen student understanding and challenge.**
 - Use a variety of low- and high-level, open-ended, and developmentally appropriate questions to challenge students cognitively, advance high level thinking and discourse, and promote metacognition.
 - Use techniques that enable students to engage each other in authentic discussions about content. And, enable students to formulate their own questions and respectfully challenge one another using viable arguments based on evidence.
 - Encourage student responsibility for ensuring all voices are heard in the discourse and that all students are listening and responding to questions and answers from their teacher and peers.
 - Require students to cite textual evidence to support/develop a claim.
- **Engage students in learning.**
 - Scaffold instruction to ensure all students, including diverse learners and English Learners, access complex texts and engage in complex tasks.
 - Provide targeted supports to individual students or groups of students based on their identified needs.
 - Provide instruction designed to develop language domains for English learners.
- **Monitor the effect of teaching on student learning and integrate formative assessment into instruction.**
 - Monitor progress and check for understanding for individual students.
 - Change instructional practice based on analysis of current data.
 - Use universally designed assessments that allow for multiple pathways for students to demonstrate understanding of the objective(s).
 - Also see *Balanced Assessment*.
- **Persist in adjusting instruction so individual student misunderstandings or advanced needs are successfully accommodated.**
 - Intervene in a timely and effective way to help students who are struggling.
 - When formative assessments show a need for intervention or enrichment, make effective impromptu adjustments that individualize instruction.
 - Use progress monitoring data to trace effectiveness of interventions and student response to intervention.
- **Foster student ownership.** Create opportunities for students to have voice and choice in instructional tasks.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ Evidence of best practices (flexible grouping, cognitively demanding tasks, open-ended questions) ✓ Informational observations, peer observations, learning walks ✓ Lesson studies
Measures	<ul style="list-style-type: none"> ✓ SQRP Attainment and Growth ✓ REACH observation trends (de-identified)
Five Essentials	<ul style="list-style-type: none"> Ambitious Instruction Effective Leaders Supportive Environment
MTSS Framework	Curriculum & Instruction
CPS Framework for Teaching	<ul style="list-style-type: none"> 3a. Communicating with Students 3b. Using Questioning and Discussion Techniques 3c. Engaging Students in Learning 3d. Using Assessment in Instruction 3e. Demonstrating Flexibility and Responsiveness
CPS Performance Standards for School Leaders	<ul style="list-style-type: none"> B1. Implements Curricular Scope and Sequence and Reviews Instructional Practices B2. Observes and Evaluates Staff and Gives Feedback to Staff
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	<ul style="list-style-type: none"> ✓ CPS Framework for Teaching with Critical Attributes ✓ CPS Framework for Teaching Professional Learning Modules ✓ CPS Framework for Teaching Professional Learning Opportunities ✓ Special Education Addendum ✓ English Language Learner Addendum

Balanced Assessment & Grading:

A balanced assessment system effectively measures the depth and breadth of student learning and monitors student progress towards college and career readiness. It also produces actionable data to inform planning for instruction, academic supports, and resource allocation. To meet these goals, a balanced assessment system must include multiple measures and be responsive to the needs of all students, including diverse learners and English learners.

Score

1 2 **3** 4

Lindblom has adopted a school-wide Proficiency-Based Learning approach that supports and encourages students to take ownership of their learning. It does so by ensuring that all instruction is standards-based and students receive scores for specific skills that are continually tracked over time. The system increasing students buy-in and motivation by encouraging all students constantly revise Performance Indicators where they are not meeting or exceeding mastery. As a result, students are continually focused on Mastery of each Performance Indicator and can clearly identify what area they need to show improvement. Additionally, departments/content area teams are allocated time to work together to align/revise curriculum, align levels of rigor to Performance Indicators, calibrate grades, and analyze student assessments to drive instruction. As part of PBL, teachers are implementing best practices that are based on student evidence and research that provide students the opportunities to demonstrate their skills through various types of assessments.

Guide for Balanced Assessment & Grading

- **Use multiple measures** (i.e. a range of assessment types and at multiple points in time) to supplement district-centralized assessments with other formative assessments to provide a more comprehensive picture of student learning.
- **Use screening, diagnostic, and progress monitoring assessment to correctly identify specific gaps and monitor improvement, especially for students receiving Tier 2 and 3 services, in addition to Tier 1 core instruction.** (also see *MTSS and Instruction*)
- **Make assessments accessible to students, including diverse learners and English Learners through employing features of universal design and use of accommodations and, where needed, modifications.**
 - Provide accommodations in presentation (i.e. how assessment text and tasks are presented to students), response (i.e. how students provide their answers), and/or setting/timing (i.e. scheduling/location of assessment).
- **Utilize assessments that reflect the key shifts in literacy and mathematics in teacher created or selected assessments.** (see Rigorous Student Tasks)
- **Utilize assessments that measure the development of academic language for English learners.**
- **Have access to and analyze school-wide, teacher team, and classroom assessment data to determine instructional effectiveness and subsequent learning needs**
- **Improve and promote assessment literacy.**
 - Work together on building common assessments within a department, course, or grade level team.
 - Invest resources in helping teachers evaluate and improve the quality of formative assessments. For example, use the Assessment Design Toolkit.
 - Use common protocols and calibrate on scoring and grading in teacher teams.
 - Analyze quality and alignment of assessments and tasks to ensure they meet the expectations of the standards and embed various levels of complexity.
- **Have a grading system that clearly, accurately, consistently, and fairly communicates learning progress and achievement to students, families, postsecondary institutions, and prospective employers.**
 - Ensure that students, families, teachers, counselors, advisors, and support specialists have the detailed information they need to make important decisions about a student's education.
 - Measure, report, and document student progress and proficiency:
 - Against a set of clearly defined cross-curricular and content-area standards and learning objectives collaboratively developed with staff.
 - Separately from work habits, character traits, and behaviors, so that educators, counselors, advisors, and support specialists can accurately determine the difference between learning needs and behavioral or work-habit needs. academic mindsets and behaviors (CCSR).
 - Ensure consistency and fairness in the assessment of learning, and assignment of scores and proficiency levels against the same learning standards, across students, teachers, assessments, learning experiences, content areas, and time.
 - Ensure grades are not used as a form of punishment, control, or compliance.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Examples of a variety of teacher created and teacher selected assessments
	✓ Units and lesson plans with formative and summative assessments embedded in a long term plan
	✓ Evidence of assessment data analysis for the purpose of planning
	✓ Assessment calendar
	✓ Examples of gradebooks
	✓ School's grading policy
Measures	✓ SGRP Attainment and Growth
	Five Essentials: Ambitious Instruction
MTSS Framework	Curriculum & Instruction
CPS Framework for Teaching	1c. Selecting Learning Objectives
	1e. Designing Student Assessment
	3d. Using Assessment in Instruction
	4a. Reflecting on Teaching & Learning
CPS Performance Standards for School Leaders	81. Implements Curricular Scope and Sequence and Reviews Instructional Practices
	Now What? Materials to Support Improvement Planning
✓	CPS Balanced Assessment Framework & Assessment Models
✓	Assessment Design Toolkit
✓	Teacher Made Assessment Basics
✓	Grading principals and guidelines
✓	Great Schools Partnership –Grading + Reporting

Multi-Tiered System of Supports:

The school is characterized by full implementation a system of academic and social emotional (SEL) supports for all students. Every day, in all classrooms, all teachers provide: Universal instruction in the core curriculum - academic & SEL (Tier 1) to all students; additional targeted academic and SEL supports (Tier 2) where needed; and deep and intense supports (Tier 3) based on individual and small group needs. The school also monitors On Track data (grades/GPA and attendance (ES), and course credits (HS)) to provide interventions/supports for students at risk for failure and/or truancy.

Score

1 2 3 4

Lindblom as a school and in the classroom is constantly looking for best practices to implement school-wide to support student success. This can be seen in our HOUSE (grade-level) structure and our executive functioning curriculum that we provide to all students. For students who need additional supports, counselors, teachers, parents, and students collaborate together to create supports and intervention plans tailored to the need of the students. Teams and committees regularly meet to review student data (such as Standardized test data, formative data, attendance data, On Track data, etc.) and the progress of implemented supports and interventions to ensure that students are not only meeting proficiency, but also improving from the identified supports provided. Some examples of Multi-Tiered supports provided for students are student Flex Colloquium support classes for content area instruction, revisions, one-on-one SMART goal planning with an assigned teacher, tiered grouping based on test results to support group instruction, individualized action plans developed by teams and communicated with parents, etc. Furthermore, all students who qualify for PLP are provided with individualized plans to ensure their success.

Guide for Multi-Tiered System of Supports

- **TIER 1 - Persist in adjusting instruction so individual student misunderstandings or advanced needs are successfully accommodated. (3e)**
 - Intervene in a timely and effective way to help students who are struggling.
 - When formative assessments show a need for intervention or enrichment, teachers make effective impromptu adjustments that individualize instruction for students.
 - Use progress monitoring data to trace effectiveness of interventions and student response to intervention.
- **TIER 1 - Customize the learning environment, pace, and approach of teaching and curriculum in order to meet each learners' individual needs ('Personalized Learning').**
 - Empower student to advance their learning.
 - Use up-to-date individual student profiles that include strengths, needs, motivations, and outlines an individualized path to reach his/her goals.
 - Classrooms are student-centered with student agency.
 - Each student has the opportunity to advance upon demonstrating mastery.
- **ON TRACK - Provide universal supports to prevent failing and absenteeism and targeted interventions for grades below "C" or chronic absenteeism. (On Track)**
 - Identify students off track due to low attendance and poor course performance and provide intensive supports to address root causes of why students have low grades and poor attendance.
- **TIER 2 & 3 - Collaborate and work as teams of teachers and Related Service Providers (RSP) to plan and monitor targeted student support with varied instructional strategies and SEL support of varying degrees of intensity for all students.**
 - Monitor students requiring and receiving targeted and intensive instruction/interventions.
 - Use the Problem Solving Process to plan Tier 2 and 3 instruction/interventions.
 - Determine appropriate interventions for students or groups of students not making adequate progress.
 - Use progress monitoring data to track effectiveness of interventions and student response to intervention.
- **TIER 2 & 3 – Implement Personal Learning Plans (PLP) goals and intervention strategies for students requiring school year supports as described in Elementary School Promotion Policy (Board Report 09-1028-PO2).**
 - Ensure implementation of these plans, review subsequent 5 week data, determine the effectiveness of the strategies and adjust plans as needed.
- **Communicate to parents/guardians the additional supports and/or interventions provided for their child to better align school and home environments.**

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ Evidence of multi-tiered system of supports (e.g. progress monitoring data, menu of available interventions in use, teacher team protocols in use) ✓ Evidence of Personal Learning Plan (PLP) implementation ✓ Integrated data system that informs instructional choices ✓ Flexible learning environments ✓ Use of student learning plans ✓ Use of competency-based assessments ✓ Use of personalized learning rubric ✓ Evidence of On Track monitoring and supports
Measures	<ul style="list-style-type: none"> ✓ SQRP Attainment and Growth ✓ Attendance Rates ✓ Course success rates (e.g. grade distributions, pass/failure rates)
Five Essentials	<ul style="list-style-type: none"> Ambitious Instruction Collaborative Teachers Supportive Environment
CPS Framework for Teaching	<ul style="list-style-type: none"> 1a. Demonstrating knowledge of content and pedagogy 1b. Demonstrating Knowledge of Students 1d. Designing Coherent Instruction 2d. Managing Student Behavior 3d. Using Assessment in Instruction 3e. Demonstrating Flexibility and Responsiveness 4b. Maintaining Accurate Records
CPS Performance Standards for School Leaders	<ul style="list-style-type: none"> B3. MTSS Implemented Effectively in School

Culture for Learning:

Score

1 2 **3** 4

A culture for learning is characterized by a school atmosphere that reflects the educational importance of the work undertaken by both students and staff. It describes the norms that govern the interactions among individuals about the mindsets (e.g. ability/confidence to grow with effort), academic behaviors (e.g. attending classes, completing assignments), the learning strategies and skills, the value of perseverance despite challenges and obstacles, and the general tone of the school. The classroom is characterized by high cognitive energy, by a sense that what is happening there is important, and that it is essential to “get it right.” There are high expectations for all students. The classroom is a place where teachers and students value learning and hard work, and students take visible delight in accomplishing their work. Staff believe they can make a difference, that their hard work is the fundamental cause of student achievement, and are invested in student outcomes.

As part of Lindblom's adoption and implementation of PBL, we are assessing Habits of Life Long Learners. This provides students data on their academic behaviors, mindsets, and perseverance. This data is used to create support plans as needed and to drive overall instruction to ensure students are not just learning academic but accompanying skills they need to be successful long-term. As part of Lindblom's culture, there is a clear dedication to growth and constant improvement. Teachers support and encourage students to demonstrate skills multiple times until students reach mastery. At Lindblom, learning is a process, not a one-time assessment.

Guide for Culture for Learning

- **Create a culture that reflects a shared belief in the importance of learning and hard work.**
 - Use strategies to reinforce and cultivate student curiosity.
 - Make learning goals relevant to students, and inspire students to stay committed to their learning goals.
 - Consistently communicate the expectation that all students can achieve at high levels.
 - Utilize strategies to encourage daily and timely attendance.
- **Convey high learning expectations for all students and develop structures that enable practice and perseverance for each individual student.**
 - Clearly display school-wide expectations for academic and personal success throughout the building.
 - Set high expectations according to grade-appropriate learning objectives.
 - Differentiate expectations so all students stretch to not only meet but exceed personal learning goals.
 - Recognize high levels of student achievement. All students receive recognition.
 - Encourage student resilience and hard work.
 - Ensure students feel safe to share misunderstandings and struggles.
- **Encourage students to take ownership and pride in their work where students assume responsibility for high-quality work by persevering, initiating improvements, addressing critiques, making revisions, adding detail and/or helping peers.**
 - Students self-assess (e.g. checking own work before giving to teacher) to develop a reflective habit of mind essential for improvement. This ensures students take responsibility for their own learning, focuses attention on criteria for success, and increases effort and persistence.
- **Provide students frequent, informative feedback.**
 - Tell/show students what they have done well (through positive reinforcement) and what they need to do to improve, including clarifying criteria and goals.
 - Give feedback on the task, the processes used to complete the task, and on the student's ability to self-regulate their own learning.
- **Develop academic mindsets and behaviors.**
 - Teach a growth mindset that over time with effort and practice, students can learn and succeed.
 - Encourage students' sense of belonging to the school and classroom community (see Relational Trust).
 - Employ strategies including ongoing monitoring and support of students' academic behaviors.
 - Praise effort and process. For example, “Good job, that must have taken a lot of effort” instead of, “Good job. You must be really smart.”

Evidence, Measures, and Standards

Evidence, Measures, and Standards	
Suggested Evidence	<ul style="list-style-type: none"> ✓ Sample of individual student learning goals from a cross-section of teachers ✓ Also review student work evidence from Rigorous Student Tasks
Measures	<ul style="list-style-type: none"> ✓ Five Essentials – Ambitious Instruction ✓ SQR Attainment and Growth
Five Essentials	<ul style="list-style-type: none"> Ambitious Instruction Collaborative Teachers Supportive Environment
MTSS Framework Curriculum & Instruction	
CPS Performance Standards for School Leaders	C1. Creates a Culture that Supports Social Emotional Learning and Effective Effort
Now What? Materials to Support Improvement Planning	
<ul style="list-style-type: none"> ✓ Teaching Adolescents: The Role of Non-cognitive Factors in Shaping School Performance ✓ Framework for Teaching Companion Guide p. 50 ✓ Social Emotional Learning Supports (cps.edu/SEL) ✓ ASCA Mindsets & Behaviors 	

Relational Trust:

The school is characterized by high levels of relational trust between all school participants - the "glue" or the essential element that coordinates and supports the processes essential to effective school improvement. Interactions, both between the teacher and students and among students, are highly respectful, reflecting genuine warmth and caring. Students contribute to high levels of civility. Interactions are sensitive to students as individuals, appropriate to the ages and development of individual students, and to the context of the class. The net result of interactions is that of academic and personal connections among students and adults.

Score

1 2 **3** 4

Relationships drive the culture of our classrooms. Our students are successful because they trust their teachers. This is due to teachers truly caring not just about a student's attainment but also about them as a person. Interactions throughout the school reflect the high level of respect between students and between teachers and students. During instruction, within the classroom, and outside the classroom is built upon the relationships between people and truly caring about each other. Lindblom designs its bell schedule to ensure that students in grades 7 - 9 receive instruction and receive support from a team of HOUSE (grade-level) teachers. This allows teachers and students to form close relationships and to ensure that an academic or socio-emotional support system can quickly be put in place when needed for students. Lindblom's staff cares for the students and places a high value on their needs and their opinions which is evident in students feeling comfortable enough to address issues and concerns with any of Lindblom's staff. Lindblom's bell schedule is the result of listening to and allowing students to create a schedule that fits their needs. This results in students looping with the same advisory teacher for their entire high school career. The advisory teacher becomes a confidant and a friend that is always there for the students and will engage in regular "check-ins" with their advisory students. As part of the colloquium day, Lindblom activity pursues opportunities to engage students in learning outside of the school building and help students to find passions outside of their core content areas. This allows for our students to learn about the community but to also connect with residents on an individual as they serve the community and continue to reflect the mission of Lindblom as they develop into compassionate leaders.

Guide for Relational Trust

- **Develop trusting relationships with students so each student has at least one trusted adult in the school.**
 - Adults are responsible for occasional check-ins or serve as mentors.
- **Adult-student interactions are positive, caring, and respectful.**
 - Ensure a greater proportion of interactions are positive (as opposed to corrective) between staff and student consistently school-wide.
- **Student interactions are mutually supportive and respectful, with strong norms for positive behavior.**
 - Create opportunities for students to build positive relationships with peers.
 - Create opportunities for older students to mentor younger students.
- **Understand diversity and its impact on student learning; recognize and integrate the learning opportunities that come from a diverse community.**
 - Create opportunities for students to learn about the community they serve (e.g. culture and neighborhoods).
 - Have mutual respect for individual differences (e.g. gender, race, culture, etc.) at all levels of the school—student-student; adult-student; adult-adult and overall norms for tolerance.
 - Provide training to engage diverse families and communities.
- **Support and respect one another, personally and professionally (Teacher-Teacher Trust, Teacher-Principal Trust)**
 - Respect other teachers who take the lead in school improvement efforts.
 - Respect colleagues who are experts at their craft.
 - Exchanges are marked by genuinely listening to what each person has to say and by taking these views into account in subsequent actions. Even when people disagree, individuals can still feel valued if others respect their opinions.
 - Personal regard springs from a collective willingness to extend beyond the formal requirements of a job definition or a union contract (e.g. openness or reaching out to others).
- **Utilize relationships as a means of deterring truant behavior brought on by unspoken hurdles a child may be facing.**

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Five Essentials/My Voice, My School Survey ✓ School Climate Standards Self-Assessment
Measures	✓ Five Essentials
Five Essentials	Collaborative Teachers Supportive Environment
MTSS Framework	Shared Leadership, Family & Community Engagement
CPS Framework for Teaching	1b. Demonstrating Knowledge of Students 2a. Creating an Environment of Respect and Rapport
CPS Performance Standards for School Leaders	D2. Creates, develops and sustains relationships that result in active student engagement in the learning process E1. Creates a Culturally Responsiveness Climate
Now WHAT? Materials to Support Improvement Planning	
✓	Social Emotional Learning Supports (cps.edu/sel)
✓	Trust in Schools: A Core Resource for School Reform (ASCD)
✓	Creating a School Community (ASCD)

Student Voice, Engagement, & Civic Life:

Students are interested and engaged in learning, invested in their school, and contributing to their community. The school provides early and ongoing exposure to a wide range of extracurricular activities and rigorous courses and programming.

Score

1 2 **3** 4

Lindblom's students have a voice and use it to make changes to the school. Lindblom is here to reflect the needs of students and it does so by listening to and adjust to student input through meetings with staff, surveys, and presentations provided by students. Lindblom also has clubs/sports that reflect the interests of students. The bell schedule is also designed by students. Courses offered via colloquium are introduced based on the request and interest of students.

Lindblom's club, athletics, and courses are open for all students to participate. All students are encouraged to participate in the many offerings as Lindblom encourages students to explore what they are passionate about. If an offering is not available, then students are encouraged to find a club sponsor so that the club can come into existence.

Students schedule each year using Sound Programming. It allows students to select the courses they want to pursue. Counselors review all selections to ensure that students choices keep them on track for graduation and college. For the 2015-2016 school year, Lindblom piloted flex software which allows students to sign up weekly for academic courses they feel they need the most support in for that week, allowing for a greater sense of student ownership among our students.

Lindblom has multiple subcommittees in its Student Voice committee. The committee identifies areas of student concern and then problems solve and present solutions to the Lindblom Principal and staff. The committee and Lindblom staff then collaborate together to determine the best way to implement proposals and provide information/awareness to everyone in the school.

Guide for Student Voice, Engagement, & Civic Life

Study politics

- Teachers teach about the structure and function of government as well as local, national, and international political structures and power dynamics.
- Teachers invite students to reflect on their own role in the political landscape, engage in analyses of power, and identify strategies they can use to utilize civic power as an individual and as a member of a community.
- **Become informed voters and participants in the electoral process**
 - Students learn about the history and structures of the local and national voting process and ballot issues and candidates.
 - The school supports non-partisan engagement in all parts of the electoral process, including voter education, voter mobilization and registration.
 - There are a variety of school/classroom activities or simulations that support student voter preparation and participation in the electoral process.
- **Engage in discussions about current and controversial issues.**
 - Students prepare for discussions, learn about issues that matter to them through deliberation, evaluate evidence from a range of sources, consider competing views, develop arguments, and deepen their viewpoints.
 - With teachers' support, students learn how to engage in and lead respectful and productive democratic discussions where everyone expresses their viewpoints, shares evidence, and listens to one another.
 - Teachers teach how to find different points of view online and instruct how to engage in respectful, informed, and productive online dialogue.
- **Explore their identities and beliefs**
 - Teachers design learning experiences that enable students to explore how their identities influence their lived experiences and their perspectives.
 - Students are encouraged to learn about and understand the perspectives of those who have different identities and beliefs.
 - School staff reflect on their own identities and consider how that impacts their role and support of teaching and learning with youth.
- **Exercise student voice**
 - Students can participate on multiple decision/policy making bodies and their perspectives are regularly included in decisions at their school.
 - Student Voice Committee represents the diversity of the school, addresses school-based issues, and regularly gathers input from their peers to inform and impact school policy and decisions.
 - Teachers respond to and integrate students' lived experiences, perspectives, and interests in class.
 - Authentically **interact with civics leaders**
 - Students learn about community, city, state, and national civic leaders and their roles in civil society.
 - School staff support engagement with civic leaders by inviting them into classrooms/the school and identifying face-to-face or online avenues for students to share their feedback and perspectives with civic leaders.
- **Engage with their community**
 - Students complete at least 2 service learning projects before graduation in which they gain exposure to civic organizations, leaders, and careers. Students gain tools to work cooperatively in partnership with peers, community members, and organizations to advance a specific cause
- **Take informed action** where they work together to propose and advocate for solutions.
 - Students research and analyze issues that matter to them, identify root causes, develop a theory of action, determine relevant audiences, outline specific goals, implement a response, and reflect before, during and after experiences.
 - Students use social and digital platforms to raise awareness about issues, produce and circulate multimedia content, and mobilize involvement.
- Experience a **Schoolwide civics cultur**
 - School leaders articulate a commitment to and vision for the importance of civic learning; students are civic leaders in the school.
 - Schools integrate civic learning across the curriculum, including projects that address relevant issues in their schools and communities.
 - School staff have professional development, collaboration time, and curriculum resources to infuse civic learning across disciplines.
 - Systems and structures exist where students are invited to participate in shaping school's policies, goals, instruction, and climate.

Evidence, Measures, and Standards

Evidence, Measures, and Standards	
Suggested Evidence	<ul style="list-style-type: none"> • MYMS Student Survey completion rates and results • Artifact from student-run organizations and events (including SVCs) • Meeting minutes/agendas that include student participation • Policies regarding student engagement in decision making • Sample learning reports and/or reflections of SL projects • Link and curriculum maps, rubric, assessment artifact • Evidence of student work • Democracy School recognition
Measures	✓ Five Essentials – Supportive Environment
Five Essentials	Supportive Environment
MTSS Framework	Curriculum & Instruction, Family & Community Engagement
CPS Framework for Teaching	2a. Creating an Environment of Respect and Rapport 2c. Managing Classroom Procedures 2d. Managing Student Behavior
CPS Performance Standards for School Leaders	D3. Utilize Feedback from Multiple Stakeholders for School Improvement
Content Standards	Illinois Social Science Standards, Illinois Social Emotional Learning Standards, CCSS ELA/HS Standards

Safety & Order:

The school is characterized by high levels of safety and order. Students feel physically and emotionally safe from harm, and adults work to actively maintain a safe, orderly school environment.

Score

1 2 **3** 4

Lindblom's students have a high level of autonomy that results in a safe orderly environment. This is possible because the school sets clear expectations for students in order to maintain safety and the academic environment is not disrupted. Lindblom also provides security to ensure student protection within and outside the school.

Guide for Safety & Order

- **Ensure students and adults feel physically, socially, intellectually, and emotionally safe throughout the school.**
- **Provide clear procedures for reporting and responding to safety concerns.**
- **Manage efficient and orderly transitions between activities.**
 - Manage classroom routines and procedures to maximize instructional time.
 - Orchestrate the environment so students contribute to the management of classroom routines (e.g. transitions) without disruption of learning).
 - Arrival, dismissal, and other school-wide transitions are safe, efficient, and orderly.
- **Provide a framework for positive behavior throughout the school based on shared values and expectations.**
 - Have shared expectations for positive behavior. (See Restorative Approaches to Discipline)
- **Teach, model, and reinforce (by all staff members) clear behavior expectations for all areas of the school.**
 - All adults use active supervision (move, scan, and interact) in all settings.
- **Have a voice and take informed action.**
 - Students are included in key conversations about their learning experience and work with the principal and staff to identify issues and implement solutions. (e.g. student voice committee).
 - Students initiate and lead some school improvement initiatives.
 - Students participate in democratic decision-making at the school level.
 - Students identify and research issues of relevance and work together to propose/advocate for solutions.
- **Emphasize proactive, instructive, and restorative approaches to student behavior and minimize punitive consequences through policies and procedures. (See Restorative Approaches to Discipline)**
 - Adults correct misbehavior in ways that reinforce established expectations and cause minimal disruption to learning.
- **Clarify criteria for office referrals versus classroom managed behavior.**

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ MYMS score – "Safety" ✓ % of teachers proficient or distinguished in 2c (Management of Transitions) on the Framework for Teaching? ✓ Examples of teacher practice improving in Domain 2 of the Framework for Teaching. ✓ School Climate Standards Rubric/Assessment
Measures	✓ Five Essentials – Supportive Environment score ✓ My Voice, My School Survey "Safety" score
Five Essentials	Supportive Environment
MTSS Framework	Curriculum & Instruction
CPS Framework for Teaching	2a. Creating an Environment of Respect and Rapport 2c. Managing Classroom Procedures 2d. Managing Student Behavior
CPS Performance Standards for School Leaders	A4. Creates a Safe, Clean and Orderly Learning Environment
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	✓ Social Emotional Learning Supports (cps.edu/sel)

Restorative Approaches to Discipline:

The school is characterized by having and implementing policies and procedures that emphasize proactive, instructive, and restorative approaches minimizing punitive consequences. Discipline practices primarily focus on shaping behavior as opposed to punishing behavior. The school only uses out-of-school suspension as a last resort and utilizes a systems-change approach to bring about a more restorative culture. The school is also characterized by strong and consistent school and classroom climates. The school reinforces positive behaviors and responds to misbehaviors in calm, respectful, and thoughtful ways, teaching students important social and emotional skills that enable them to get along with others, make responsible decisions, and focus on learning.

Score

1 2 **3** 4

When misbehavior occurs, the school seeks to understand the underlying reasons (root cause) in order to design a response that effectively changes student behavior using a menu of instructive, corrective and restorative responses.

One of Lindblom's core beliefs is that "We learn as much from failure as we do from success." This applies not just to our academic approach but also our approach educating our students around appropriate behaviors. When students make mistakes, we work with the student to ensure that it becomes a learning opportunity so that the student understanding how their actions impact others and how to ensure such actions do not happen again in the future. We also ensure there is a restoration of trust between impacted parties. Until that trust is restored, harmony cannot exist. Some examples of restorative approaches that have been used to help students restore trust are peace circles, peer conferences, and reflection discussions between student and teacher.

Guide for Restorative Approaches to Discipline

- **PROACTIVE - Reinforce positive student behavior with clear expectations, routines, and procedures.**
 - A team meets regularly to organize systems that support a restorative environment.
 - Develop, reinforce, and model shared agreements and clear, positively stated expectations.
 - Well-managed routines and transitions maximize instructional time.
 - Engage families as partners.
 - Contact families frequently to inform them of positive student behavior and progress.
 - Vary acknowledgements and provide both short and long term opportunities for reinforcement for all students.
- **INSTRUCTIVE - Integrate universal SEL skills instruction and core content.**
 - Intentionally teach competencies outlined in SEL Standards. Use discipline as opportunity to teach these skills.
 - Use a Multi-tiered System of Supports (MTSS) for social, emotional, and behavioral growth.
 - Use data to determine which behaviors should be retaught or more heavily reinforced.
 - Explicitly teach expected behavior and positively reinforce consistently school-wide.
 - Avoid power struggles with students by offering choices. Redirect students privately and respectfully.
- **RESTORATIVE - Employ a discipline system that guides students to take ownership, resolve conflict, and learn from their actions.**
 - Support all staff to engage in restorative conversations and respond to behavior incidents in ways that de-escalate conflict, reteach expectations, build social & emotional skills, repair relationships, and cause minimal disruption to learning.
 - Support staff in understanding the impact of trauma on student behaviors and using trauma-sensitive approaches to discipline.
 - Identify clear disciplinary procedures for classroom-managed behaviors and office-managed behaviors. Develop a continuum of interventions and logical consequences that address the root cause of behavior and align to MTSS processes.
 - Ensure discipline systems minimize the use of punitive responses, including removing students from the classroom or school community.
 - Respond equitably to students in all subgroups. Implement processes that address and meet the needs of students who are impacted by behavior incidents.
 - Designate an administrator, such as a dean or restorative practices coordinator, responsible for leading centrally-managed response to behaviors using consistent, restorative processes.
 - Provide opportunities for students to take responsibility for repairing harm caused by their actions, generate solutions, and resolve conflicts with peers or staff.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Misconduct data (Dashboard)
Evidence	✓ My Voice, My School survey responses
Measures	✓ Five Essentials – Supportive Environment
Five Essentials	Supportive Environment
MTSS Framework	Curriculum & Instruction, Family & Community Engagement
CPS Framework for Teaching	2a. Creating an Environment of Respect and Rapport 2d. Managing Student Behavior 4c. Communicating with Families
CPS Performance Standards for School Leaders	C3. Staff/Student Behavior Aligned to Mission and Vision of School
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
✓	CPS Restorative Practice Guide & Toolkit
✓	Guideline for Effective Discipline

Parent and Family Partnership:

All schools have authentic partnerships with parents or family members that lead to a sense of shared responsibility for the academic, physical, and social emotional development of their students. Through meaningful consultation with parents, these partnerships include creating an intentional process to foster and sustain school-wide procedures, programs, and activities which involve and empower parents or family members and are responsive to student and family's needs. Schools provide a variety of parent volunteer opportunities (both in and out of school) and leadership opportunities (ie - PACs, BACs and PLNs), which support school operations, instructional programs and community partnerships. Research shows that when families, schools and communities partner in promoting learning and healthy development for all students schools thrive and student outcomes increase. The development and implementation of effective outreach and communication strategies will be inclusive of all families and school staff, creating a two-way feedback loop process which will lead to an increase in the home-school connection to identify, problem-solve and design actions which target instructional and student programs.

Score

1 2 3 4

Lindblom's success with students is the result of the partnership between the school, the student and the parent. Students cannot be successful unless all partners are supporting each other. Lindblom's families are always welcomed within the school and there are many opportunities for parents to engage including but not limited to ALSC, PAC, college planning sessions, boosters, performances, family nights, and volunteering. There is constant communication via social media (ie. Google Classroom, Remind), lindblomeagles.org, phone calls, emails, monthly newsletter, and in-person meetings.

As technology is constantly changing and evolving, Lindblom's teachers are often at the front of adoption of new technology that supports student education. At times, this evolution of education technology leaves parents out of the communication loop or there are multiple platforms that inundate parents with too many sites to monitor. Lindblom is working to use common forms of communication, such as Google Classroom and Remind to help keep parents on the same page with Lindblom's announcements, students grades and assessments, and any additional information that would be important to our families.

Guide for Parent and Family Partnership

- **Establish a non-threatening, welcoming environment that is warm, inviting, and helpful.**
- **Provide frequent, high quality, well publicized opportunities for families and community to participate in authentic and engaging activities in the school community (e.g. student performances/ exhibitions, literacy or math events).**
- **Provide multiple opportunities for parents to ask questions, raise concerns, and give feedback.**
 - Respond to families' concerns and requests for information professionally and in a timely manner, providing resources and solutions to address the concerns.
- **Solicit the support and engagement of families as partners in the instructional program (e.g. volunteering, working at home with their child, involvement in class and school projects in and out of school, and parent workshops).**
 - Host events for parents to share with other parents how home and school complement each other.
 - Share best practices around learning and development with parents to support students at home.
 - Inform parents of grade level standards and expectations and grading policies with a clear description of what meeting the standard looks like.
 - Inform parents of attendance expectations and the impact of attendance on a student's trajectory.
 - Assist parents to volunteer in the school and/or participate on teams/committees.
 - Promote the use of **Parent Portal** and **Parent University** to connect and engage parents with school.
- **Frequently communicate with families about class and individual activities and individual student's progress.**
 - Regularly inform parents of their child's progress across all relevant measures: attendance, discipline, academics, social-emotional learning, and health and wellness.
 - Send regular, positive, personalized communication from a staff member.
 - Use a variety of consistent communication methods (e.g. calls, text, newsletter, website, face to face) sensitive to cultural norms and needs.
- **Conduct intensive outreach to families in need of specialized support through home visits and collaboration with social services agencies.**
 - School responses to student excessive absences and/or tardiness includes outreach to families.
- **Provide proactive communication (e.g. parent handbook and resources).**
- **Partner equitably with parents speaking languages other than English.**
 - Information is provided to parents in their native language.
 - Parent meetings scheduled with interpreters present to facilitate participation.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Examples of communication methods and content
	✓ Participation rates for Parent University, events, parent council(s), report card pick-up, survey completion, Parent Portal, etc.
	✓ Outreach efforts
	✓ Documentation of responsiveness to Parent Support Center concerns raised
	✓ Event agendas, flyers
Measures	✓ Fundraising activities and amounts (if applicable)
	✓ How does the school honor and reflect the diversity of families including language and culture?
	✓ Five Essentials Score – Involved Families
Five Essentials	Involved Families
	My Voice, My School Survey scores – outreach to parents, parent-teacher trust
MTSS Framework	Family & Community Engagement
CPS Framework for Teaching	2c. Managing Classroom Procedures 4c. Communicating with Families
CPS Performance Standards for School Leaders	D1. Engages Families
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
✓	Parent Support Centers
✓	Parent University
✓	Parent Portal

School Excellence Framework Priorities

Score Framework dimension and category

Area of focus 0= Not of focus

2	Culture of & Structure for Continuous Improvement: Instructional Leadership Team	1	2	3	4	5	⊘
2	Expectations for depth & breadth of Quality Teaching: Multi-Tiered System of Supports	1	2	3	4	5	⊘
2	Expectations for Quality & Character of School Life: Parent and Family Partnership	1	2	3	4	5	⊘
3	Culture of & Structure for Continuous Improvement: Professional Learning	1	2	3	4	5	⊘
3	Expectations for depth & breadth of Quality Teaching: Balanced Assessment & Grading	1	2	3	4	5	⊘
3	Expectations for depth & breadth of Student Learning: Curriculum	1	2	3	4	5	⊘
3	Expectations for depth & breadth of Student Learning: Instructional Materials	1	2	3	4	5	⊘
3	Expectations for depth & breadth of Student Learning: Rigorous Student Tasks	1	2	3	4	5	⊘
3	Expectations for Quality & Character of School Life: Culture for Learning	1	2	3	4	5	⊘
3	Expectations for Quality & Character of School Life: Relational Trust	1	2	3	4	5	⊘
3	Expectations for Quality & Character of School Life: Restorative Approaches to Discipline	1	2	3	4	5	⊘
3	Expectations for Quality & Character of School Life: Safety & Order	1	2	3	4	5	⊘
3	Expectations for Quality & Character of School Life: Student Voice, Engagement, & Civic Life	1	2	3	4	5	⊘
4	Culture of & Structure for Continuous Improvement: Aligned Resources	1	2	3	4	5	⊘
4	Culture of & Structure for Continuous Improvement: Leadership & Collective Responsibility	1	2	3	4	5	⊘
4	Expectations for depth & breadth of Quality Teaching: Instruction	1	2	3	4	5	⊘
4	Expectations for depth & breadth of Student Learning: Transitions, College & Career Access & Persistence	1	2	3	4	5	⊘

Goals

Required metrics (Highschool)

17 of 17 complete

2016-2017 Actual	2017-2018 Actual	2017-2018 SQRP Goal	2018-2019 SQRP Goal	2019-2020 SQRP Goal
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My Voice, My School 5 Essentials Survey

The goal will be to increase areas that are highlighted as potential areas once scores are entered	(Blank)	(Blank)	(Blank)	(Blank)	(Blank)
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PSAT 9 Annual Growth Measure

The goal is to increase by 5%	(Blank)	78.00	83.00	85.00	88.00
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PSAT 10 Annual Growth Measure

The goal is to increase by 5%	(Blank)	65.00	70.00	75.00	80.00
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SAT Annual Growth Measure

The goal is to increase by 5%	(Blank)	82.00	85.00	88.00	90.00
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3 yr Cohort(SAT) Growth Measure (this will be a new metric)

The goal is to increase by 5%	(Blank)	(Blank)	85.00	90.00	95.00
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African-American School Growth Percentile SAT11

The goal is to increase by 5%	(Blank)	77.00	80.00	83.00	88.00
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Hispanic School Growth Percentile SAT11

The goal is to increase by 5%	(Blank)	90.00	92.00	93.00	94.00
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English Learner School Growth Percentile SAT11

The goal is to increase by 5%	(Blank)	(Blank)	85.00	90.00	95.00
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Diverse Learner School Growth Percentile SAT11

The goal is to increase by 5%	(Blank)	(Blank)	85.00	90.00	95.00
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Percent Meeting College Readiness Benchmarks

The goal is to increase by 5%	(Blank)	86.00	88.00	90.00	92.00
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Early College and Career Credentials Rate

The goal is to increase by 5%	71.90	66.20	72.00	77.00	82.00
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Freshmen On-Track Rate

The goal is to increase by 5%	99.30	98.90	98.00	99.00	99.00
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4-Year Cohort Graduation Rate

The goal is to increase by 5%	87.60	93.00	94.00	95.00	96.00
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1-Year Dropout Rate

Reduce to 1%	1.10	2.20	0.00	0.00	0.00
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College Enrollment Rate

The goal is to increase by 5%	83.60	87.90	88.00	89.00	90.00
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College Persistence Rate

Increase to 93%	91.10	88.20	90.00	94.00	95.00
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Average Daily Attendance Rate

Increase attendance to 95% +	93.50	92.40	95.00	97.00	99.00
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Custom metrics

1 of 1 complete

2016-2017 Actual	2017-2018 Actual	2017-2018 SQRP	2018-2019 SQRP	2019-2020 SQRP
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	Goal	Goal	Goal
College Enrollment at Highly Selective Universities			
Lindblom's students have a high college acceptance and persistence rate. However, we want to increase the percentage of highly selective schools our students matriculate to. The goal is a percentage of graduating class.	40.00	(Blank)	50.00
		55.00	60.00

Strategies

Strategy 1

If we do...	...then we see...	...which leads to...
Use PBL & external data to ensure instruction is relevant to provide student enrichment or intervention opportunities as needed.	teacher designed instruction guided by student learning evidence to meet students at their individual skill level as they progress through an articulated curriculum	continuously rigorous and relevant learning that inspires students to understand, engage and impact the world as demonstrated by by GPAs above 3.0 and 90% of students meeting benchmark on PSAT/SAT.

Tags:

Area(s) of focus:
1, 2, 3, 4, 5

Action step	Responsible	Timeframe	Status
Provide common department time plus 2 days annually for teachers to collaborate to refine and/or create a clearly articulated academic and SEL curriculum with graduation standards identified - Curriculum will be shared with parents.	Administration, teachers, department chairs	Jul 1, 2018 to Jun 30, 2020	On-Track
Provide PD for teachers focused on differentiation guided by student evidence of learning by classroom level and NWEA, PSAT, SAT & AP - 3 times per year	Dept. Leads, PBL Coordinator, Grade Level leads	Jun 1, 2018 to Jun 30, 2020	On-Track
Develop Lindblom definition of personalized instruction.	Administration, Parents, students & teachers	Jul 1, 2018 to Jun 30, 2020	Not started
Competency Based Progression strategies for pilot departments of math and CTE provided with necessary training, planning and other teacher requested supports.	Math, CTE & Admin	Jun 1, 2018 to Jun 30, 2020	On-Track
Refine mentor program to based on staff feedback focused on instructional supports	New Teacher Coordinator, Admin, ILT	Jul 1, 2018 to Jun 30, 2020	Completed
Provide opportunities for teachers to share their best practices and reflect	(Blank)	select	On-Track

Strategy 2

If we do...	...then we see...	...which leads to...

Develop and implement student pathways of courses and extracurriculars guided by graduation requirements, college and career choices

increased student engagement in Lindblom culture, courses, and extracurriculars that reflect their passions and interests.

students and parents understanding and ownership of learning and ability to track their attainment of Academic & SEL skills and strategic choice of courses to support their post-secondary goals.

Tags:

Area(s) of focus:
1, 2, 3, 4, 5

Action step	Responsible	Timeframe	Status
Ensure Executive Functions for 7th & 9th, SAT Prep for Juniors & Senior Seminar for 12th	Grade Level Leads, 10-12 AP, 7-9 AP, Counselors	select	Completed
Development of progression based Course Pathway curriculum aligned with college and career choices	Counselors, Departments,	select	On-Track
Development of Academic & SEL tracker for students to guide self-reflection through Advisory and class time	Counselors, PBL Coordinators, Teachers	Jul 1, 2018 to Jun 30, 2020	On-Track
Ensure Advisory is aligned with SEL Curriculum	Advisory Coordinator, counselors and teacher	Jul 1, 2018 to Jun 30, 2020	On-Track
Revise Habits of Lifelong Learners to align with SEL Curriculum and provide training for teachers to understand, teach, assess and provide guidance to students	HoLLs team	Jun 1, 2018 to May 31, 2019	Completed
Identify and pilot tool for students to identify, track and assess their success in goal attainment for Academic and SEL attainment that is transparent for teachers and students and be used as a reflection tool in advisory.	Teacher Team with Counselor	Jul 1, 2018 to Aug 31, 2020	Not started

Strategy 3

If we do...

...then we see...

...which leads to...

increase proactive parent communication and multiple opportunities for engagement

more parent engagement and investment in student activities and academic outcomes

Increased student attendance of 4% and increased parent engagement opportunities

Tags:

Area(s) of focus:
1, 2, 3, 4, 5

Action step	Responsible	Timeframe	Status
Provide parents with tangible classroom level volunteer opportunities	teachers	May 1, 2018 to Jun 1, 2020	Behind
Implement a curriculum demonstration event	Departments	Jul 1, 2018 to Jun 30, 2020	On-Track

Develop best practices menu for teachers to utilize for conferences and parent communications	ILT, PAC, LSC	Jun 1, 2018 to Jun 30, 2020	On-Track
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Generate data from parents to drive decision making regarding parent engagement opportunities	PAC, admin, counselors, grade level teams	Jun 1, 2018 to Jun 30, 2020	On-Track
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Action Plan

Strategy 1

ON-TRACK

Provide common department time plus 2 days annually for teachers to collaborate to refine and/or create a clearly articulated academic and SEL curriculum with graduation standards identified - Curriculum will be shared with parents."

Jul 01, 2018 to Jun 30, 2020 - Administration, teachers, department chairs

Status history



ON-TRACK

Nov 05, 2018

Evidence

- Dept. PD Days took place 1 time in Fall
- Curriculum revised & submitted for 1st Semester 10/31
- SEL overhauled with 3 new categories
- common dept. built into schedule
- SEL Graduation Standards/Competencies complete

To Do:

- Admin review curriculum for quality & Completion
- Publish curriculum
- Spring PD time for depts.
- Academic Grad Standards - continue to pursue? create? determine direction?

ON-TRACK

Oct 22, 2018

Evidence

Each department is provided with time twice per semester. 2nd semester has not occurred yet.

ON-TRACK

Apr 30, 2018

Evidence

Budget Lines, Meeting Agendas, Google Drive Folders containing all departments articulated curriculum

ON-TRACK

Provide PD for teachers focused on differentiation guided by student evidence of learning by classroom level and NWEA, PSAT, SAT & AP - 3 times per year"

Jun 01, 2018 to Jun 30, 2020 - Dept. Leads, PBL Coordinator, Grade Level leads

Status history



ON-TRACK

Nov 05, 2018

Evidence

-Math ongoing Academic Approach PD -- SAT/PSAT

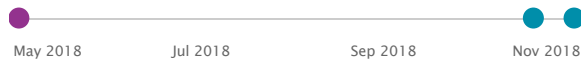
- AC Math ongoing WEA/Exit Exam support through every 3 week data meetings
- AP PD attendance based upon need
- English - focusing grammar/vocab alignment for SAT/PSAT - dept. Time & PD days
-

ON-TRACK Oct 22, 2018
Evidence

ON-TRACK Apr 30, 2018
Evidence

NOT STARTED Develop Lindblom definition of personalized instruction."
Jul 01, 2018 to Jun 30, 2020 - Administration, Parents, students & teachers

Status history



NOT STARTED Nov 05, 2018
Evidence
Plan for end of 2019 June

NOT STARTED Oct 22, 2018
Evidence

POSTPONED Apr 30, 2018
Problem
Definition adopted and added to staff handbook
Root Cause
Next steps

ON-TRACK
Competency Based Progression strategies for pilot departments of math and CTE provided with necessary training, planning and other teacher requested supports."
Jun 01, 2018 to Jun 30, 2020 - Math, CTE & Admin

Status history



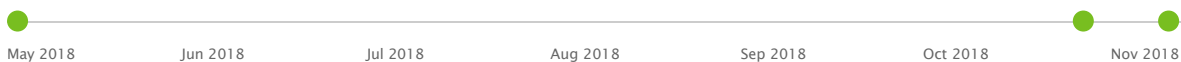
ON-TRACK Nov 05, 2018
Evidence
-Math is taking step back - waiting to see roll out and implementation/impact at other schools
-CTE moving and adopted based upon District frame

ON-TRACK Oct 22, 2018
Evidence

ON-TRACK Apr 30, 2018
Evidence
Developed by the district

COMPLETED
Refine mentor program to based on staff feedback focused on instructional supports"
Jul 01, 2018 to Jun 30, 2020 - New Teacher Coordinator, Admin, ILT

Status history



COMPLETED Nov 05, 2018
Evidence
Program overhauled based upon staff feedback, Kagan strategies & Network for College Success protocols and support.

COMPLETED

Oct 22, 2018

Evidence

New Teacher was updated and continues to be updated based upon feedback and needs of new staff.

COMPLETED

Apr 30, 2018

Evidence

Google Classroom for New Teachers

ON-TRACK

Provide opportunities for teachers to share their best practices and reflect"

-

Status history



ON-TRACK

Nov 05, 2018

Evidence

ON-TRACK

Nov 05, 2018

Evidence

- Kagan Shares out during BOY PD
- BOY PD Week - share outs
- Dept. Time
- 1st Quarter PD time - cancelled due to mandated IEP trainings
- Reschedule PD debrief for Q2 PD

ON-TRACK

Oct 22, 2018

Evidence

BOY PD Week

HOUSE & Dept. Meetings

1st Quarter PD Day

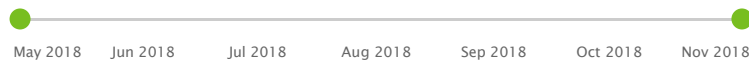
Strategy 2

COMPLETED

Ensure Executive Functions for 7th & 9th, SAT Prep for Juniors & Senior Seminar for 12th"

- Grade Level Leads, 10-12 AP, 7-9 AP, Counselors

Status history



COMPLETED

Nov 05, 2018

Evidence

-courses are scheduled via colloquium/flex

COMPLETED

Apr 30, 2018

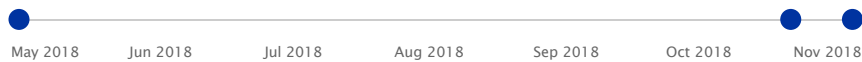
Evidence

ON-TRACK

Development of progression based Course Pathway curriculum aligned with college and career choices"

- Counselors, Departments,

Status history



ON-TRACK

Nov 05, 2018

Evidence

- counselors created pathways
- feedback waiting from stakeholders (admin, depts)

ON-TRACK Oct 22, 2018
Evidence
 Counseling will have 1st draft by end of October.

ON-TRACK Apr 30, 2018
Evidence

ON-TRACK Development of Academic & SEL tracker for students to guide self-reflection through Advisory and class time"
 Jul 01, 2018 to Jun 30, 2020 - Counselors, PBL Coordinators, Teachers

Status history



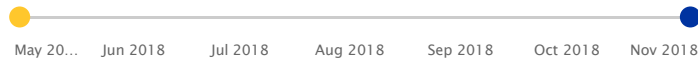
ON-TRACK Nov 05, 2018
Evidence
 Attendance & tardy trackers are being emailed weekly to parents/students

ON-TRACK Oct 22, 2018
Evidence
 Attendance & Tardie report has been generated.
 Academic & SES are next steps for 2nd semester

BEHIND Apr 30, 2018
Problem
 Advisory student guidance sessions, Tracker tool
Root Cause
Next steps

ON-TRACK Ensure Advisory is aligned with SEL Curriculum"
 Jul 01, 2018 to Jun 30, 2020 - Advisory Coordinator, counselors and teacher

Status history

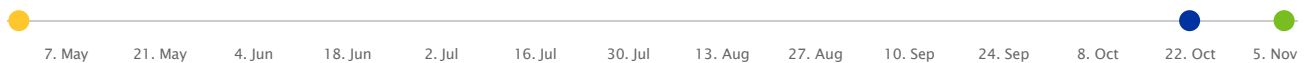


ON-TRACK Nov 05, 2018
Evidence
 -On track - SES committee is collaborating with Advisory creator.

BEHIND Apr 30, 2018
Problem
 advisory plan, tracker completion
Root Cause
Next steps

COMPLETED Revise Habits of Lifelong Learners to align with SEL Curriculum and provide training for teachers to understand, teach, assess and provide guidance to students"
 Jun 01, 2018 to May 31, 2019 - HoLLs team

Status history



COMPLETED Nov 05, 2018
Evidence

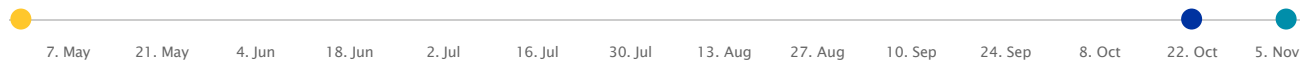
ON-TRACK Oct 22, 2018
Evidence

BEHIND Apr 30, 2018
Problem
PD Plan, updated HoLLs
Root Cause
Next steps

NOT STARTED
Identify and pilot tool for students to identify, track and assess their success in goal attainment for Academic and SEL attainment that is transparent for teachers and students and be used as a reflection tool in advisory."

Jul 01, 2018 to Aug 31, 2020 - Teacher Team with Counselor

Status history



NOT STARTED Nov 05, 2018
Evidence
-need to find a tool (software) for use

ON-TRACK Oct 22, 2018
Evidence
Attendance/Tardy tool in draft mode.

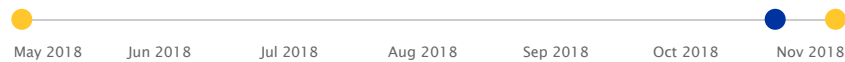
Academic tool will be focus for Q2.

BEHIND Apr 30, 2018
Problem
Tracker Tool identified/created and student usage in Advisory
Root Cause
Next steps

Strategy 3

BEHIND Provide parents with tangible classroom level volunteer opportunities"
May 01, 2018 to Jun 01, 2020 - teachers

Status history



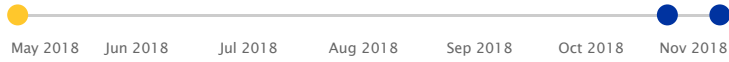
BEHIND Nov 05, 2018
Problem
-Changes/new emphasis on volunteer process
-few classroom levels
Root Cause
-Teacher struggle to find authentic opportunities for quality contributions to curriculum
Next steps
-identify and development of demonstration opportunities & support for those

ON-TRACK Oct 22, 2018
Evidence
Limited opportunities made available to date.

BEHIND Apr 30, 2018
Problem
Increased number of parent volunteers
Root Cause
Next steps

ON-TRACK Implement a curriculum demonstration event"
Jul 01, 2018 to Jun 30, 2020 - Departments

Status history



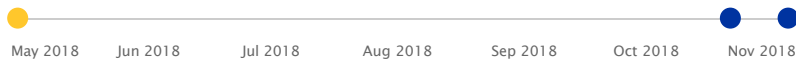
ON-TRACK Nov 05, 2018
Evidence
-Fine Arts concerts - demonstration of performances
-Science Fair
-Urban Planning Fair (SS)
-limited opportunities in other depts. -- exploring other opportunities

ON-TRACK Oct 22, 2018
Evidence
Changing Back to School Night in 2019 to be a curriculum night.
Focus: Spring Student Demonstration/Share out

BEHIND Apr 30, 2018
Problem
At least 1 demonstration event annually
Root Cause
Next steps

ON-TRACK Develop best practices menu for teachers to utilize for conferences and parent communications"
Jun 01, 2018 to Jun 30, 2020 - ILT, PAC, LSC

Status history



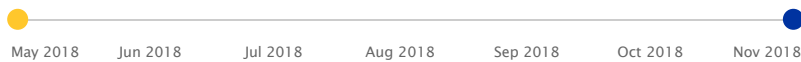
ON-TRACK Nov 05, 2018
Evidence
-Remind.com training
-Google Classroom
-Weekly Emails from across the school & some dept./course share outs
-Online Conference Sign Up

ON-TRACK Oct 22, 2018
Evidence
Remind.com Training for teachers
Weekly Email from plus teacher highlights/shares out created.

BEHIND Apr 30, 2018
Problem
Menu added to staff handbook and PAC training for staff
Root Cause
Next steps

ON-TRACK Generate data from parents to drive decision making regarding parent engagement opportunities"
Jun 01, 2018 to Jun 30, 2020 - PAC, admin, counselors, grade level teams

Status history



ON-TRACK Nov 05, 2018
Evidence
-counseling developing survey
-Dress Expectation Survey
-PAC engagement - Kelli Easterly

BEHIND

Apr 30, 2018

Problem

Survey data, PAC feedback

Root Cause

Next steps

Fund Compliance

Supplemental General State Aid(SGSA)

My school receives SGSA funds

By checking the above box, the school is verifying that the attendance center complies with the statement regarding the use of SGSA funds:

1. The attendance center allocation is correctly based on the number of students eligible to receive free and reduced lunch and breakfast.
2. The attendance center has an approved plan, developed in consultation with teachers, administrators, and other appropriate personnel, and parents of these students attending the attendance center.
3. The attendance center's plan is approved by the LSC and CPS.
4. SGSA funded activities fall within the allowable program categories: early childhood education, reduced class size, enrichment programs, remedial assistance, attendance improvement, and other educationally beneficial expenditures which supplement the regular programs as determined by the Illinois state board of education.
5. SGSA Funds supplement and do not supplant non-categorical and other categorical funds allocated to the attendance center.
6. SGSA funds are supporting only those activities specified in the school's approved plan/amendment.
7. SGSA funds are not used for capital expenditures. 8. SGSA funds are not used for any political or lobbying activities by the attendance center.

ESSA Program

ESSA Schoolwide Program

(Not available to schools receiving NCLB funds for the first time) [Title 1/SW].

The school annually reviews the schoolwide plan/program. The schoolwide program plan is available to CPS, parents, and the public, and the information in the plan is in an understandable and uniform format, and to the extent practicable in a language the parents can understand.

ESSA Targeted Assistance Program Title I funded staff participate in the school's general professional development and school planning activities. Title I funded staff assume limited duties that are assigned to similar personnel including duties beyond the classroom, or that do not benefit Title I students, as long as the amount of time spent on such duties is the same proportion of the total work time with respect to similar staff.

Non-title school that does not receive any Title funds

Parent Involvement in Targeted Assistance and Schoolwide Programs

I verify that the statement below is correct

Every Student Succeeds Act (ESSA), the reauthorization of the Elementary and Secondary Act of 1965 continues a legislative commitment to parental involvement. Central features of prior reauthorizations, such as school-parent compacts, parent involvement policies, and the parent involvement funding formula remain unaltered. However, the ESSA reauthorization represents a notable shift in the role of parental involvement in the schools. It includes new provisions increasing parental notification requirements, parental selection of educational options, and parental involvement in governance. It envisions parents as informed and empowered decision makers in their children's education.

Parent and Family Plan

Parent and Family Engagement Policy

Complete

Schools must involve parents and family in the joint development and periodic review and revision of the ESSA, Title I school parental and family engagement plan and policy, and in the process of school review and improvement. Please describe how this will be accomplished.

Lindblom and its PAC will review and revise annually at the June meeting.

The school will hold an annual meeting at a time convenient to parents and families during the first month of school to inform them of the school's participation in ESSA, Title I programs and to explain the Title I requirements and their right to be involved in the Title I programs. The school will also offer a number of additional parental and family engagement meetings, including school PAC meetings, at different times and will invite all parents and key family members of children participating in the ESSA, Title I program to these meetings, and encourage them to attend. Please describe how this will be accomplished. Please list the projected date of your Title I Annual Meeting and your Title I PAC Organizational Meeting

Lindblom's Title 1 meeting is held the same night as the Annual Back to School Night. Lindblom's PAC meeting schedule will be established by the PAC at the beginning of each school year.

At the request of parents and family members, schools will provide opportunities for regular meetings, including the School Parent Advisory Council meetings, for parents and family members to formulate suggestions and to participate, as appropriate, in decisions about the education of their children. Please describe how the school will immediately respond to any such suggestions.

The PAC and ALSC will hold monthly meetings that will have opportunities for parents to raise questions or request information. Other requests will be responded to by the administration as they arise.

Schools will provide parents a report of their child's performance on the State assessment in at least math, language arts and reading. Please describe how this will be accomplished.

Reports will be shared as they are made available by Chicago Public Schools

Schools will provide parents timely notice when their child has been assigned to, or taught by, a teacher who is not "highly qualified," as defined in the Title I Final Regulations, for at least four (4) consecutive weeks. Please describe how this will be accomplished.

Parents will be immediately notified by letter if/when their child has been assigned to or taught by a teacher who is not "highly qualified."

Schools will assist parents of participating ESSA Title I children in understanding: the state's academic content standards; the state's student academic achievement standards; the state and local academic assessments including alternate assessments; the requirements of Title I, Part A; how to monitor their child's progress; and how to work with educators. Please describe how this will be accomplished.

Parents will be provided annual sessions on how to access CPS systems and their connection to content standards at the request of the PAC. This will also be provided through new parent orientation.

Schools will provide information, resources, materials and training, including literacy training and technology, as appropriate, to assist parents and family members in working with their children to improve their academic achievement, and to encourage increased parental involvement. Please describe how this will be accomplished.

Parents will be provided annual sessions on how to access CPS systems and their connection to content standards via PAC meetings. This will also be provided through new parent orientation.

Schools will educate all staff in the value and utility of contributions by parents and family and in how to reach out to, communicate and work with, parents and family as equal partners in the education of their children and in how to implement and coordinate parent and family programs and build ties with parents and family members. Please describe how this will be accomplished.

Parent involvement and communication expectations are established in the Lindblom staff handbook. During new staff orientation, staff is trained on expectations and how to best approach parent involvement.

Schools will, to the extent feasible and appropriate, coordinate and integrate parent and family programs and activities with Head Start, Reading First, Early Reading First involvement, Even Start, Home Instruction Programs for Preschool Youngsters, the Parents as Teachers Program, public preschool, and other programs, to further encourage and support parents and families in more fully participating in their children's education. Please describe how this will be accomplished.

NA

Schools will ensure that information related to the school and parent and family programs, meetings, and other activities is sent to parents in understandable and uniform formats, including language. Please describe how this will be accomplished.

When corresponding with parents, we will do our best to ensure that the correspondence is in the parents' first language. We will also make use of translators and our website has a translation feature. Google translate will be used when feasible.

Policy Implementation Activities

The LSC will approve the school improvement plan and monitor the CIWP.

In the CIWP, the school identifies current parental and family engagement practices and outlines activities related to expanding parent and family partnership programs.

The school will coordinate the parent and family engagement programs identified in the CIWP.

The school will evaluate the Parent and Family Engagement Policy for effectiveness and make improvements as necessary.

Explain why any of the boxes above are unchecked: (type "n/a" if all are checked)

na

School-Parent Compact

Complete

The school will provide high-quality curriculum and instruction in a supportive and effective learning environment that enables the participating student to meet the State's student academic achievement standards. Describe how the school will provide high-quality curriculum and instruction in a supportive environment. (Restate the school mission.)

Lindblom is an inclusive, challenging, and supportive community that empowers students to become compassionate leaders who understand, engage, and impact the world.

The school will hold parent-teacher conferences. Describe the kinds of parent-teacher conferences that will be held and the dates on which they are scheduled.

Lindblom will hold parent-teacher conferences twice annually on the dates established by CPS. Parents will an opportunity to sign up for 10 minute meetings online in prior to the day of conferences.

The school will provide parents with frequent reports on their children's progress. Describe when and how the school will provide reports to parents.

We encourage parents to utilize JumpRope & parent portal to monitor their child's progress. Progress reports will be emailed to parents every 5 weeks. They will be printed upon parent request.

The school will provide parents access to staff. Describe when, where and how staff will be available for consultations with parents.

Staff is always available via email. Staff is also available for meetings during report card pick up and by appointment.

The school will provide parents opportunities to volunteer and participate in their children's classes. Describe how and when parents and family members may volunteer, participate, and observe classroom activities.

Parents are encouraged to volunteer in our college readiness programs. Parents are also able to observe classrooms when requested in advance.

The parents will support their children's learning. Describe how the parents will assist learning (i.e. monitoring attendance, homework completion).

All parents are asked to use parent portal and Jumpro.pe to actively monitor student grades and attendance.

The parents will participate in decisions relating to the education of their children. Describe when, where and how parents will consult with the school.

Parent meetings are called whenever big decisions are being made. There are often grade level meetings throughout the year as well as school-wide parent meetings on various topics.

The students will share the responsibility for improved student academic achievement. Describe how the students will assure academic achievement (i.e. good attendance, positive attitude, class preparation).

Through our academy programs, students are committed to good attendance, utilizing academic supports and utilizing the executive functions curriculum.

Parent Budget

Complete

Goals: Indicate goals, timeline of activities and training topics that are designed to assist parents and families with increasing their students' academic achievement. The overarching goal is to increase student academic achievement through parental and family engagement involvement; specify your goals.

Goal: To provide parents with multiple opportunities to learn about all of the opportunities that Lindblom provides.
 Goal: To identify parent knowledge/skills gaps and provide training and support to ensure every parent can support their child's education.

Allocate your Mandated Title 1 Parent and Family Engagement Funds to support your Parent and Family Engagement Program.

Account(s) Description

Allocation

51130,
52130

Teacher Presenter/ESP Extended Day
 For Teacher presenter, ESP Extended Day, please remember to put money on the benefits line. Non-Instructional pay rate applies.

\$	600	.00
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53405 **Supplies**
In addition to supplies for parent program, please use this account to also purchase books for parents only. Use this account for equipment with a per unit cost of less than \$500.

\$	1400	.00
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53205 **Refreshments**
Allocation CAN NOT EXCEED 25% of the Parent Budget. Refreshments must be used for Title 1 PAC meetings, trainings and workshops.

\$	1500	.00
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54125 **Consultants**
For Parent Training Only. Consultant must have a CPS vendor number and paid with a Purchase Order after service is rendered (NO CHECKS ARE ALLOWED)

\$	0	.00
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54505 **Admission and Registration Fees, Subscriptions and memberships**
For Parents use only.

\$	500	.00
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<p>54205</p>**Travel**
Buses for Parents use. Overnight Conference travel- schools must follow the CPS Travel Policy. The CPS Parent Overnight Travel Approval Form and Conference Travel Form must be completed.

\$	1000	.00
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<p>54565</p>**Reimbursements**
Allocation CAN NOT EXCEED 25% OF THE Parent Budget. All Parent Reimbursements related to Title 1 parent and family engagement must be paid from this account. Receipts must be clear unaltered and itemized. School must keep all receipts.

\$	500	.00
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<p>53510</p>**Postage**
Must be used for parent and family engagement programs only.

\$	0	.00
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53306 **Software**
Must be educational and for parent use only.

\$	0	.00
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55005 **Furniture and Equipment**
Must have a parent room or a secure place to keep furniture/equipment. Cannot be placed in the main office or where staff and students have access too. To by used only by parents.

\$	500	.00
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