



Langston Hughes Elementary School / Plan summary

2018-2020 plan summary

Team

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Team meetings

Date	Participants	Topic
02/19/2018		SEF Assessment and Framework Priorities
03/01/2018		Goals
03/15/2018		Strategies
03/20/2018		Framework Priorities 1, 2, 3
04/05/2018		Framework Priorities 4 and 5
04/19/2018		CIWP Collaboration
05/07/2018		PAC Meeting on CIWP
05/07/2018		LSC Approval of CIWP and Budget

School Excellence Framework

Culture of & Structure for Continuous Improvement

4 of 4 complete

Leadership & Collective Responsibility:

Score

Leadership & Collective Responsibility is characterized by an unwavering commitment to fulfilling a shared vision of success. There is a clear focus and high expectations for staff and students, motivating the entire school community to continue striving for success for every student.

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School-wide data and goals are shared at the BOY, MOY and EOY with stakeholders via State of the School. Admin. Team holds individual and grade level meetings to discuss student performance all students on assessments. There are school, grade and classroom goals for student performance. Instructional priorities are aligned to student data and REACH performance. Teacher Leaders serve on various school teams aligned to school goals such as ILT, Culture and Climate Team, Attendance Team, FACE Team and Sunshine Committee.

Guide for Leadership & Collective Responsibility

- **Set the direction and create a sense of purpose by building consensus on and implementing a shared vision.**
 - Consider the demographics of the school community in developing a shared vision.
 - Help stakeholders understand the relationship between the school's vision and their initiatives and priorities.
 - Consistently use informal and formal opportunities to champion and articulate the vision.
 - Act in ways that consistently reflect the school's core values, beliefs, and priorities in order to establish trust.
 - Ensure the school's identity, vision, and mission drive school decisions.
 - Use the Multi-Tiered System of Support framework as a standard for how to distribute leadership and make significant decisions both academically and social-emotionally.
- **Inspire a culture of collective responsibility for the success of ALL students in the whole school (not solely teacher's own students).**
- **Empower others to make or influence significant decisions.**

- Build shared leadership structures and opportunities for job-embedded leadership training and development.
- Capitalize on the leadership skills of others.
- Constantly listen and synthesize what is heard, and learn from all sources.
- **Employ the skills to effectively manage change.**
 - Master skills associated with large-scale strategic planning processes and implementation of such plans.
 - Steer through the challenges associated with making improvements, both large and small.
- **Create and sustain a coherent instructional program (coordinated and consistent) with learning goals.**
- **Use the CPS Framework for Teaching to ground instructional guidance and coaching.**
 - Model ambitious goals for teaching and learning for all students, including priority groups.
 - Draw from the best available evidence to inform instructional improvement decisions.
- **Enable staff to focus and prioritize what matters most.**
 - Buffer staff from external distractions to the school's priorities and goals.
 - Limit school improvement goals to a few high leverage activities.
 - Prioritize teaching challenging content, engaging students in learning, rigor and ways to raise achievement.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ School's vision, beliefs, and how it is shared (e.g. presentations to community, promotional materials) ✓ Five Essentials – Program Coherence
Measures	<ul style="list-style-type: none"> ✓ Five Essentials
Five Essentials	<ul style="list-style-type: none"> Effective Leaders Collaborative Teachers
CPS Framework for Teaching	<ul style="list-style-type: none"> 4d. Growing and Developing Professionally 4e. Demonstrating Professionalism
CPS Performance Standards for School Leaders	<ul style="list-style-type: none"> A1. Assesses the Current State of School Performance and Develops a CIWP A2. Implements Data Driven Decision Making and Data Driven Instruction A5. School Vision and Mission Drive Decision-Making D4. Demonstrates Change Management

Instructional Leadership Team:

The ILT is characterized by having a consistent structure for teacher leadership that is focused on creating and implementing the theories of action that improve teaching and learning. ILT meetings are a productive forum to identify challenges, collect and review evidence, exchange ideas, and propose and implement solutions to challenges to school improvement.

Score

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ILT composition is made up of teacher leaders from various grade bands K-2, 3-5, 6-8 including both general education and diverse learner teachers and STEM Lead. Admin. Team and ILT engage in data analysis with protocols at BOY, MOY, EOY across school priorities including NWEA, TRC/DIBELS. The ILT has a set calendar with a data focus for each meeting. The ILT uses the Problem Solving Process as a basis for improvement and development of action items. The data protocol includes celebrations, areas of growth, root causes, action items and measures of success. Actions items are shared during meetings and via Hughes News.

Guide for Instructional Leadership Team

- **Engage in on-going inquiry (e.g. continuous improvement cycles) as a basis for improvement.**
 - Gain productive insight and take substantial new action or adjust strategy that clearly addresses root causes.
 - Relentlessly ask, "Is it working?" about every program, initiative, and strategy in the school.
 - Vet Initiatives and strategies on the basis of their direct or proven impact on outcomes.
 - Monitor if previous actions were implemented (fidelity) and working as intended. Ask, "If not, why not?"
- **Share leadership for improving teaching and learning with representative school members.**
 - Organize the team around a common understanding of team's purpose and instructional priorities.
 - Represent all relevant specialty content areas, programs, related services, and grade bands/department teams and is an appropriate size.
 - Represent a balance of work styles (e.g. task-oriented, provides push-back, synthesizes, etc.)
- **Use protocols and ask probing questions.**
 - Ask questions focused on factors within sphere of control and avoid a focus on student factors.
 - Use appropriate protocols and level of analysis (grade, school-wide, individuals) for meeting purpose.
 - Systematically consider root cause(s) based on thorough review of evidence.
- **Use timely and relevant data/evidence sources.**
 - Gather and use current and relevant local student, school, teacher performance (e.g. attendance data, assessment results), and operational data formatively to review and revise school and classroom practices as needed.
 - Disaggregate data for priority student groups (e.g. English learners, diverse learners).
- **Schedule and structure frequent meetings.**
 - Meet regularly (2-4 times per month).
 - Use an agenda with a clear focus.
- **Collaborate effectively, value transparency, and inform and engage stakeholders.**

- All team members have equity of voice and are actively engaged in asking questions.
- Celebrate small wins and improvements.
- Regularly inform and engage stakeholders of key data and work of the ILT.
- **Build the capacity of teacher teams to lead cycles of learning and problem solving focused on student learning data and student work.**

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ ILT Effectiveness Rubric Score ✓ ILT artifacts (e.g. agenda, calendar, protocols, minutes) ✓ Evidence that work of ILT has contributed to positive outcomes for students and staff ✓ Teacher team agendas/minutes reflective of ILT focus
Measures	✓ Five Essentials: Instructional Leadership
Five Essentials	Effective Leaders Collaborative Teachers
MTSS Framework	Shared Leadership, Evaluation of MTSS
CPS Framework for Teaching	4a. Reflecting on Teaching & Learning 4d. Growing and Developing Professionally 4e. Demonstrating Professionalism
CPS Performance Standards for School Leaders	A1. Assesses the Current State of School Performance and Develops a CIWP A2. Implements Data Driven Decision Making and Data Driven Instruction
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	<ul style="list-style-type: none"> ✓ Instructional Leadership Team Planning Tools ✓ PLC and Mentoring Coaching Resources

Professional Learning:

Professional Learning includes sufficient time, support, and 'safe practice' space to internalize new knowledge to change practice and beliefs. Adults persevere in collaboration with their colleagues to innovate and improve implementation of new practices.

Score

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Multiple data sources were used to develop professional learning plan including summer teacher survey, student data, misconduct data, SQRP results, observations, student referrals, MVMS Survey and REACH performance. A year long PD calendar was created and shared during the first month of school. PD is aligned to District and school priorities. Teachers receive differentiated support based on individual teacher needs. Admin. makes regular drop-ins to classrooms to observe instruction and provide feedback to teachers. New teachers are partnered with mentor teachers to help them navigate academic and behavioral challenges. Structured Vertical Team Meetings are lead by Admin., Teacher Leaders and STEM Leads. PLCs for math are offered after school to support an increase in content and pedagogy.

Guide for Professional Learning

- **Select and design professional learning (PL) to achieve school-wide improvement, including closing priority group achievement gaps.**
 - Use data to identify performance and practice gaps to inform PL plan.
 - Use research about best practices to identify potential learning and subject matter experts to support.
 - Solicit feedback from staff to inform selection of PL opportunities.
 - Provide PL relevant to the cultural and linguistic needs of students.
 - Provide both whole staff and differentiated PL to individual teacher levels.
- **Implement and sustain on-going, job-embedded professional learning (PL) (e.g. coaching, peer learning opportunities, action research)**
 - Recommend and/or provide PL opportunities directly related to individuals' specific areas of need and professional growth goals.
 - Encourage staff to broaden networks to bring new knowledge and resources to learning environment.
 - Teachers initiate opportunities for professional growth and proactively seek opportunities to enhance content knowledge and pedagogical skill.
- **Structure time for teachers to collaborate and learn together.**
 - Create schedules and systems to conduct peer observations, and coaching. Reflect on its impact.
 - Teachers provide and accept collegial support and feedback to/from colleagues.
 - Teachers participate in and facilitate professional inquiry in teams to advance student learning.
- **Make 'safe practice' an integral part of professional learning.**
 - Allow teachers ample time to try new strategies, refine skills, grapple with implementation problems, and share knowledge and experience.
 - Provide support that addresses the specific challenges of changing classroom practice. Provide coaching/mentoring support to validate continuing to work through struggles.
- **Monitor implementation to ensure staff uses new knowledge to improve practice and it is having the desired effect on practice and student outcomes.**
 - Conduct frequent non-REACH observations to provide coaching and actionable feedback.
- **Provide induction and support for new teachers.**
 - Assign each new teacher a mentor who is skilled in pedagogy and is an open, collaborative colleague.
 - Schedule a series of 'learning experiences' for new teachers that helps them navigate important initiatives (e.g. REACH) and provides information on school specific goals and resources.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ School's PD Plan – review for goal alignment – does the plan advance the school's improvement agenda? ✓ PD agendas, PD feedback surveys ✓ Teacher practice improving on the Framework for Teaching (e.g. Basic>Proficient, Proficient>Distinguished)
Measures	<ul style="list-style-type: none"> ✓ SQRP Attainment and Growth ✓ Five Essentials: Collaborative Teachers
Five Essentials	<ul style="list-style-type: none"> Effective Leaders Collaborative Teachers
MTSS Framework	Shared Leadership, Curriculum & Instruction
CPS Framework for Teaching	<ul style="list-style-type: none"> 4a. Reflecting on Teaching & Learning 4d. Growing and Developing Professionally 4e. Demonstrating Professionalism
CPS Performance Standards for School Leaders	<ul style="list-style-type: none"> 82. Observes and Evaluates Staff and Gives Feedback to Staff 86. Professional Development Provided for Staff
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	<ul style="list-style-type: none"> ✓ Teaching the Teachers ✓ Making Better Use of Research ✓ Upcoming Professional Learning Opportunities ✓ Framework for Teaching PD Modules

Aligned Resources:

Resources (e.g. time, budget, staff, and community resources) are aligned to school priorities. Improving achievement guides resource allocation. Making the most of student time and staffing is a priority. The school organizes resources school-wide through schedules and staffing plans that target additional time and individual attention to those students who need it most and to highest priority subject areas.

Score

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Master schedule was created by Admin. and teacher leaders. Master schedule adheres to the time guidelines for CPS and allows for collaboration of grade level teams. The school budget aligns with CIWP Priorities. Discretionary funds are used to support student and staff needs. The Budget is shared with stakeholders at the BOY and as enrollment changes by the 10th and 20th day. Teacher leaders attend job fairs with administration and support hiring of new staff via classroom observations, social media and recommendations on hiring. All assigned staff are certified in the assigned grade levels and content taught. The school partners with Metropolitan Family Services, United Fidelity Bank, Mentoring Program and the Roseland Community Hospital.

Guide for Aligned Resources

- **Design a school day that is responsive to student needs.**
 - Use CPS Instructional Time Guidelines to maximize instructional time.
 - Use CPS Instructional Block Guidelines to maximize academic-engaged time.
- **Align the budget to the CIWP priorities and the mission of the school.**
 - Avoid overemphasis on the purchase of products/programs that are not research based or do not respond to SEF needs.
 - Leverage strategic source vendors to maximize dollars.
 - Seek and obtain grants to support articulated needs.
 - Use grant funds strategically to support areas of highest need.
 - Maximize the use of supplemental funding to close any priority group achievement gaps.
- **Streamline purchase procedures to minimize lapses between ordering and receiving materials.**
- **Evaluate, to the extent possible, the consequences for student learning of resource allocation decisions to develop an evidence base of outcomes of particular uses of resources.**
- **Have a 'hiring team' and collaborative hiring process with clear selection criteria to identify and select best available candidates.**
 - Actively work to build a pool of potential staff members, particularly difficult to fill positions (e.g. staff to serve English learners).
 - Use an interview process including a protocol for questioning and select highly qualified candidates.
 - Require a classroom lesson demonstration to assess candidate expertise, philosophy and commitment.
 - Check teachers' previous performance at CPS schools.
- **Strategically assign teachers to grade and content areas to create a balanced team with a variety of strengths.**
 - Ensure all students have fair access to high-quality teachers in the school.
- **Effectively utilize Related Service Providers at the classroom level.**
- **Use data including teacher evaluations and exit interviews to inform a retention strategy.**
 - Create a positive climate and working conditions for teaching that attracts and retains educator talent.
 - Create opportunities for growth including opportunities for staff to assume additional leadership roles or pursue personal growth goals.
 - Track retention rates over time and use this information to isolate staffing strengths and identify opportunities to improve.
 - Solicit information from staff using exit interviews/surveys to understand reasons for leaving school or district.
- **Make outreach efforts to engage community members as partners and resources.**
- **Partner with one or more organizations that share the values of the school and have a complementary mission to the school's vision.**
 - Monitor the impact of partner organizations' activity.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
	<ul style="list-style-type: none"> ✓ Schedules ✓ Teacher retention rates ✓ Staff exit interviews/surveys (data on reasons for leaving school or district)
Suggested Evidence	<ul style="list-style-type: none"> ✓ Candidate interview protocol documents ✓ List of community-based organizations that partner with the school and description of services ✓ Evidence of effectiveness of the services that community-based organizations provide ✓ Budget analysis and CIWP
Measures	<ul style="list-style-type: none"> ✓ Five Essentials
Five Essentials	Effective Leaders, Collaborative Teachers
MTSS Framework	Shared Leadership, Curriculum & Instruction, Family & Community Engagement
CPS Framework for Teaching	4a. Reflecting on Teaching & Learning 4e. Demonstrating Professionalism
CPS Performance Standards for School Leaders	A3. Allocates Resources to Support Student Learning, Prioritizing Time B4. Hires and Retains Highly Effective Teachers
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	<ul style="list-style-type: none"> ✓ Aligning Resources with Priorities: Focusing on What Matters Most ✓ Instructional Supports ✓ Strategic Source Vendor List ✓ CPS Instructional Time Guidelines: Elementary School Overview ✓ CPS Instructional Time Guidelines: High School Overview ✓ CPS Instructional Block Guidance: K-2 Literacy ✓ CPS Instructional Block Toolkits: Math

Expectations for depth & breadth of Student Learning

4 of 4 complete

Curriculum:

Score

The curriculum – what students should know and be able to do - makes standards come alive for students. All students have access to an academically rigorous curriculum that inspires students to think and contribute high quality work to authentic audiences beyond the classroom. The curriculum fully integrates academic and social emotional learning opportunities for all students, including diverse learners, English learners, and advanced learners. The school regularly examines the curriculum to check alignment to standards and opportunities for all students to meet those standards.

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Teachers align instructional plans to scope and sequence aligned to CCSS/NGSS. Teachers integrate academic and social emotional learning via morning meetings, Second Step and connected texts. Teachers use various assessment to determine the impact of teaching on learning, including Interim Assessments via STRIDE. Teachers also plan lessons that support students with the relevance for learning via STEM projects, problem based learning and challenges. Students attend field trips to neighboring high schools and local universities. Teachers receive regular feedback on instruction via classroom visits and face-to-face meetings.

Guide for Curriculum

- - **Align units of instruction (horizontally/vertically) to scope and sequence maps and pace units and lessons appropriately.**
 - Focus so units can be adequately addressed in the time available.
 - Examine formative data to determine mastery and pace. Discuss how much time it takes to adequately address the essential elements, and the viability of documents that articulate essential content and timing of delivery (e.g. pacing guides, curriculum maps).
- **Utilize the ‘big ideas’ that should be taught to determine whether students are being taught the body of knowledge, the understandings and the skills expected.**
 - Identify the essential understandings – what students should learn in greater depth. In other words, know ‘covering everything but learning nothing’ does not work.
- **Expose and extend opportunities for all students to grade appropriate levels of text complexity in all types of texts, including informational in all content areas.**
 - Articulate language goals that are separate from and support content goals. Literacy - reading, writing and speaking are essential ‘learning tools’ across the curriculum (disciplinary literacy).
- **Engage all learners in content areas by fully integrating opportunities for all learners, including:**
 - Diverse learners to demonstrate core knowledge and skills.
 - English Learners to develop academic language to demonstrate mastery.
 - Use English and native language development standards in addition to content standards to differentiate instruction and assessments for English learners, to ensure meaningful access to content, regardless of English language proficiency.
 - Understand research and implement programs to develop native language literacy for English learners.
 - Advanced learners to extend core knowledge and skills.
- **Integrate academic and social emotional learning.**
- **Connection to real world, authentic application of learning. For example,**
 - Provide opportunities for meaningful project-based learning.
 - Integrate field-based learning through partnerships with city institutions (e.g. museums), colleges, universities, and community based organizations.
- - Curriculum is culturally relevant/sustaining and provides opportunities to explore and celebrate students’ communities, culture, history, and language.
 - Curriculum is tailored to the strengths, needs, and interests of each student.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ Curriculum maps, vertical/horizontal ✓ Sequencing and pacing guides ✓ Thematic units which cover multiple disciplines ✓ Comprehensive unit plans including assessments
Measures	✓ SGRP Attainment and Growth
Five Essentials	<ul style="list-style-type: none"> Ambitious Instruction Effective Leaders Collaborative Teachers
MTSS Framework	Curriculum & Instruction
CPS Framework for Teaching	<ul style="list-style-type: none"> 3a. Communicating with Students 3c. Engaging Students in Learning 1a. Demonstrating knowledge of content and pedagogy 1d. Designing Coherent Instruction
CPS Performance Standards for School Leaders	<ul style="list-style-type: none"> B1. Implements Curricular Scope and Sequence and Reviews Instructional Practices C1. Creates a Culture that Supports Social Emotional Learning and Effective Effort
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	<ul style="list-style-type: none"> ✓ CPS Content Frameworks: Math, Science, Social Science, and Literacy ✓ CPS Literacy Scope and Sequence ✓ CPS Math Scope and Sequence Guidance ✓ Digital Citizenship Curriculum ✓ K-12 Financial Literacy Guide ✓ Personal Finance 3.0 Course ✓ Physical Education Scope & Sequence ✓ Health Education Scope & Sequence ✓ Interdisciplinary African & African American Studies Curriculum ✓ Interdisciplinary Latino and Latin American Studies Curriculum

Instructional Materials:

Score

Materials to present learning content and what the learner uses to demonstrate are characterized by variability and flexibility. Materials are identified and adapted to increase access to learning for all students. Materials include multimedia and embedded, just-in-time supports; varied tools and supports; alternative pathways, and varied levels of support and challenge. (adapted from UDL Guidelines 2.0)

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Instructional materials align to curriculum plans and the CCSS/NGSS. Teachers have a variety of manipulatives and supplies to address learning needs of students. Teachers collaborated during the summer to select Go Math materials aligned to the CCSS and needs of students. Teachers and students have a variety of high-quality, standards aligned instructional resources and materials. Teacher also utilize technology is utilized to support student learning at various levels so students can access content/skills. Teachers seek additional resources to support instruction. Consumables are used in K-3 and grades 4-8 students utilize text books and photo copies of materials as needed.

Guide for Instructional Materials

Instructional materials (including technology) are.....

- **Aligned to curricular plans and expectations of the standards.**
- **Varied and flexible.**
 - Are selected and adapted based on learning objectives and learner needs.
 - Include a variety of quality media, manipulatives and supplies to achieve valued learning outcomes.
- **Intentionally planned by identifying or adapting appropriate tools (including technology) for specific instructional needs.**
 - Student outcomes and developmental appropriateness determine when and who will use the materials.
 - Materials are updated/updated in response to new information and understandings.
- **Equitably available and accessible to all teachers and students.**
 - Teachers and students have available a variety of high quality, standards-aligned instructional materials and resources.
 - Materials are in English and native language for English learners.
 - Reference and resource materials are readily available and circulated throughout the school.
- **Include multimedia and embedded, just-in-time supports (e.g. hyperlinked glossaries, background information, and on-screen coaching) – for conveying conceptual knowledge.**
 - Students interact with instructional materials to engage all modalities in the learning process.
 - Technology is integral to students learning experiences.
 - Units and lessons include grade-appropriate levels of texts and other materials so every student can access the content/skills.
- **Include tools and supports needed to access, analyze, organize, synthesize, and demonstrate understanding in varied ways – for learning and expression of knowledge.**
 - The needs of the students at different performance levels are met by using a variety of instructional materials that allow students to draw on all of their learning capacities.
 - The teacher models effective use of various materials.
 - Students understand that materials are a means to acquire language, knowledge, and competencies.
 - Technology enhances students' higher order, creative thinking and problem solving.
 - Materials connect subject area content to real life applications.
- **Include alternative pathways including choice of content, varied levels of support and challenge, and options for recruiting and sustaining interest and motivation – for engaging and learning.**
 - Students make choices about instructional materials as part of learning.
 - Materials address the needs of the total child: cognitive, linguistic, social, emotional, physical, and aesthetic.
 - Consumables are often non-print supplies that promote active, hands-on learning.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ Cross-section of materials from a variety of content areas and grade levels ✓ Evidence of scaffolding and differentiation for all students to access the content/skills ✓ Description of materials in curriculum and/or lesson plans ✓ Presence of varied texts, supplementary media (e.g. videos)
Measures	<ul style="list-style-type: none"> ✓ SGRP Attainment and Growth
Five Essentials	<ul style="list-style-type: none"> Ambitious Instruction Supportive Environment
MTSS Framework	<ul style="list-style-type: none"> Curriculum & Instruction
CPS Framework for Teaching	<ul style="list-style-type: none"> 1a. Demonstrating Knowledge of Content and Pedagogy 1b. Demonstrating Knowledge of Students 1c. Selecting Learning Objectives 1d. Designing Coherent Instruction
CPS Performance Standards for School	<ul style="list-style-type: none"> A3. Allocates Resources to Support Student Learning, Prioritizing Time
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	<ul style="list-style-type: none"> ✓ Universal Design for Learning Guidelines 2.0 ✓ UDI PD Modules ✓ CPS Integrated Library System (S.O.A.R.)

Rigorous Student Tasks:

The school regularly examines student work - what students are being asked to do on in their classrooms - across grades or courses in all content areas. Examining the texts and tasks students experience provides the necessary insight to gauge rigor and illuminate how the standards are actualized prompting the question whether or not approaches support the true spirit of college and career readiness. (adapted from The Education Trust – Equity in Motion Series)

Score

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Tasks are aligned with CCSS/NGSS. Literacy and math tasks are designed by classroom teachers to support the CCSS shifts and the depth of the standard. Teachers have been provided with the Common Core Companion for Literacy and an aligned graphic organizer book. In math, teachers utilize daily math talks to provide students with authentic student work connected to a real world application of the standard.

Guide for Rigorous Student Tasks

- **Begin with the belief that all students can learn. (see *Culture for Learning*)**
 - Convey high learning expectations for all students and develop structures that enable practice and perseverance for each individual student.
 - Create an environment where students assume responsibility for high-quality work by persevering, initiating improvements, addressing critiques, making revisions, adding detail and/or helping peers.
 - Communicate the necessity of attendance and engagement everyday in order to succeed.
- **Plan and assign tasks that are cognitively challenging for individual students and require students to provide evidence of their reasoning.**
 - Align tasks with standards-based learning objectives that reflect the depth of knowledge expectations.
 - Tasks are Integrative to draw on multiple standards.
 - Teach for Robust Understanding in Mathematics (TRU Math). Engage students with important mathematical ideas, not simply receiving knowledge, requiring students to engage in productive struggle.
- **Tasks reflect the key shifts in literacy.**
 - **Complexity:** Tasks reward close reading of complex text; Focus on comprehension of academic language, not obscure vocabulary.
 - **Evidence:** Cite evidence from text and write to sources, not decontextualized prompts.
 - **Knowledge (non-fiction):** Tasks embed reading and writing across disciplines with a variety of literary and informational complex texts and tasks and demonstrate comprehension through speaking, listening.
- **Tasks reflect the key shifts in mathematics.**
 - **Focus:** Tasks reflect a curricular and instructional focus on the major work in (e.g. operational fluency and number sense in K-2).
 - **Coherence:** Multi-grade progressions stress key beginnings (e.g. ratios in 6th grade) and key end points (e.g. fluency with multiplication in 3rd);
 - **Rigor:** Problems require construction of mathematical reasoning and critiques of other possible solutions.
- **Provide opportunities for students to create authentic work for real audiences (beyond the teacher) to motivate them to meet standards and engage in critique and revision.**
- **Examine student work to identify and showcase the qualities of strategic thinking that are both rich in content and relevant for students.**
 - Analyze models with students to build a vision of quality.
 - Use protocols to collectively reflect regularly on the level of cognitive demand asked of students across the school, particularly priority group students, to think strategically as speakers, listeners, readers, and writers.
 - Analyze student work samples as part of professional learning to best support students' attainment of quality work and standards.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ Cross-section of student work from a variety of content areas ✓ Observation of student learning (e.g. learning walks/walkthroughs) ✓ Focus group(s) and discussions with students
Measures	<ul style="list-style-type: none"> ✓ SGRP Attainment and Growth
Five Essentials	Ambitious instruction
MTSS Framework	Shared Leadership, Curriculum & Instruction
CPS Framework for Teaching	<ul style="list-style-type: none"> 1.d. Designing Coherent Instruction 2b. Establishing a Culture for Learning 3b. Using Questioning and Discussion Techniques 3c. Engaging Students in Learning
CPS Performance Standards for School Leaders	B1. Implements Curricular Scope and Sequence and Reviews Instructional Practices
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	<ul style="list-style-type: none"> ✓ Teaching for Robust Understanding in Mathematics (TRU Math) ✓ Math Practices: What to Look for Observation Tool ✓ Checking In: Do Classroom Assessments Reflect Today's Higher Standards? ✓ Student Work Protocol (SQIP) ✓ Slice Protocol – Looking at Student Work

Transitions, College & Career Access & Persistence:

Score

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The school creates pathways to success built on a vision in which all students leave secondary school with a clear plan for their initial postsecondary destination, whether in apprenticeship training, work, or college. All students have equal access to college preparatory curriculum to be successful. The school is characterized by structures for developing early postsecondary awareness and the knowledge and skills that lay the foundation for the academic rigor and social development necessary for college and career success. Students are equipped with the confidence in their ability to implement and adapt their plan throughout their lives as they and the world around them change. This vision sees students as the architects of their own lives. (adapted from Creating Pathways to Success, Ontario)

Students in all grade levels are exposed to career passed through STEM learning experiences. Students also engage in goal setting conferences with classroom teachers. Students in middle school participate in Naviance lessons facilitated by the school counselor. Students in middle school visited several high schools and local universities. Personal Learning Plans were developed for students in grade 3,6 and 8 who have been retained. Various student activities including Student Council; High School Fair, Career Day; Sports Program, Arts Education, STEM and Chess Club provide students with opportunities to work on academic and personal behaviors.

Guide for Transitions, College & Career Access & Persistence

- **TRANSITIONS - Have structures and processes in place to ensure successful transitions (e.g. into school , grade to grade, school to school, school to post-secondary).**
 - Mitigate the adverse effects experienced by some students in transition – such as arriving part-way through the school year – that can cause students to fall behind or become disengaged from school.
 - Monitor the progress of English learners after transition from services.
 - Provide programs and interventions that help students as they move from middle school through Freshmen year, including but not limited to: High School Investigation Days, CTE recruitment fairs, Freshmen Connection program (where budget allows), and a robust Freshmen Orientation program. Implement targeted holistic student supports the entire Freshmen year.
 - Provide sustained summer learning experiences to minimize learning loss and support key transition periods (e.g. summers before Kindergarten, HS, and college).
 - Use student data and best practices research to develop focused programs.
 - Expand access beyond students who are struggling academically.
 - Provide school counseling and postsecondary advising transition support and follow-up during “Summer Melt” and the first year of college.
- **AWARENESS - Expose students early to academic/professional worlds beyond K-12.**
 - Provide students opportunities to discover personal talents and skills, identify career interests, and pursue coursework/activities necessary to reach personal, academic and career goals. Expose students to CTE Pathways around career options
 - Expose students to a range of career paths and the educational requirements of each to improve long-term planning and goal-setting.
 - Start the conversation about college in primary grades.
 - Make parents aware of academic opportunities and supports for their child.
- **READINESS – Ensure equitable access to college preparatory curriculum.**
 - Provide access to 8th Grade Algebra to all eligible 8th grade students.
 - Provide access to early college and career coursework and credential opportunities while in HS (e.g. AP credit, Dual credit, industry credentials (CTE), Seal of Biliteracy)
 - Teach students to analyze their transcripts and test scores, as well as connect course selection, attendance, and grades to their continued success and access to postsecondary options, and adjust their actions and behavior to make progress toward graduation and their top postsecondary choice. Provide support and motivation to encourage B’s or better and improving attendance.
 - Create opportunities for students to explore college and career knowledge, mindsets, and skills necessary for academic planning and goal setting.
 - Find opportunities to work with all students on academic and personal behaviors, including persistence, engagement, work habits/organization, communication/ collaboration, and self-regulation.
 - In Naviance, develop an Individual Learning Plan that tracks coursework, college and career assessments, goal setting, 6th-12th grade milestones completion that culminates in a concrete postsecondary plan.
 - Provide opportunities for Dual Credit/Dual Enrollment
- **SUCCESS - Provide direct assistance to all students and families through every stage of the college selection, application, and entry process (Transition to College (HS))** including, but not limited to academic planning/advising to assist with:
 - Selecting colleges with the best institutional graduation rates for their level of qualifications. (Students of all qualification levels are more likely to

- graduate from college if they attend a postsecondary institution with high graduation rates
- Researching/comparing options including short and long-term financial outcomes, comparing college graduation rates, and other statistics to narrow down options.
- Researching living wage options such as an apprenticeship or certification programs for students who wish to work after high school and/or want to delay college.
- Applying to multiple colleges—generally three or more.
- Navigating financial aid and capitalizing on grant and scholarship opportunities.
- Equipping students and families with persistence strategies. (College Persistence Toolkit)
- Help families learn about existing CTE career pathways, apprenticeships/pre-apprenticeship programs

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ Data on college visits and college fair information ✓ Naviance Monthly Data ✓ Scholarships awarded ✓ Artifacts, plans, or timelines related to successful transitions structures ✓ To & Through data
Measures	<ul style="list-style-type: none"> ✓ College Enrollment, Persistence, Drop Out, and Attendance Rates ✓ Early College and Career Credentials
Five Essentials	<ul style="list-style-type: none"> Ambitious Instruction Supportive Environment
MISSE Framework	<ul style="list-style-type: none"> Curriculum & Instruction, Family & Community Engagement
CPS Framework for Teaching	<ul style="list-style-type: none"> 2b. Establishing a Culture for Learning
CPS Performance Standards for	<ul style="list-style-type: none"> C1. Creates a Culture that Supports Social Emotional Learning and Effective Effort
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
<ul style="list-style-type: none"> ✓ Everything College ✓ CPS Authority Framework ✓ Transitioning college plans from making away ✓ To & Through Project ✓ Redefining College & Career Readiness ✓ College Scorecard 	<ul style="list-style-type: none"> ✓ CPS College Persistence Toolkit ✓ Meaningful Linkages Between Summer Programs, Schools, and Community ✓ From HS to the Future (CCSB, 2006)
CPS SCHOOL EXCELLENCE FRAMEWORK 17	

Expectations for depth & breadth of Quality Teaching

3 of 3 complete

Instruction:

The teachers have finely honed instructional skills. They can shift from one approach to another as the situation demands by carefully monitoring the effect of their teaching on student learning. They seamlessly incorporate ideas and concepts from other parts of the curriculum into their explanations and activities. Their questions probe student thinking and serve to extend understanding. They promote the emergence of self-directed learners.

Score

1 2 **3** 4

Student achievement data indicates consistent growth in reading over time via NWEA and TRC. Math achievement data has fluctuated over time. Students are able to explain what they are learning. Teachers were provided with tools to support the development sequencing questions from low to high level aligned to the CCSS/NGSS. Teachers utilize various Kagan Structures such as think-pair-share and cooperative learning to engage students in learning. Small group instruction occurs in most classrooms based on the needs of students. An area of concentration is more targeted instruction and a need for intervention and enrichment. Teachers use Do Nows, exit tickets, questions, TRC/DIBELS and STRIDE Interim Assessments as formative assessments. In various classrooms teachers have both homogeneous grouping formats and flexible grouping formats aligned to student needs.

Guide for Instruction

- **Plan a range of effective pedagogical approaches suitable to student learning of the content/skills taught and anticipate student misconceptions.**
- **Effectively communicate with students.**
 - Guide students to articulate the relevance of the objective(s) to learning.
 - Anticipate possible student misunderstanding.
 - Enable students to develop a conceptual understanding of content while making connections to their interests, knowledge, and experience.
 - Enable students to contribute to extending the content by explaining concepts to their classmates.
 - Build on students' language development and understanding of content.
 - Use vocabulary appropriately for students' ages and development. Students contribute to the correct use of academic vocabulary.
- **Use questioning and discussion as techniques to deepen student understanding and challenge.**
 - Use a variety of low- and high-level, open-ended, and developmentally appropriate questions to challenge students cognitively, advance high level thinking and discourse, and promote metacognition.
 - Use techniques that enable students to engage each other in authentic discussions about content. And, enable students to formulate their own questions and respectfully challenge one another using viable arguments based on evidence.
 - Encourage student responsibility for ensuring all voices are heard in the discourse and that all students are listening and responding to questions and answers from their teacher and peers.
 - Require students to cite textual evidence to support/develop a claim.
- **Engage students in learning.**

- Scaffold instruction to ensure all students, including diverse learners and English Learners, access complex texts and engage in complex tasks.
- Provide targeted supports to individual students or groups of students based on their identified needs.
- Provide instruction designed to develop language domains for English learners.
- **Monitor the effect of teaching on student learning and integrate formative assessment into instruction.**
 - Monitor progress and check for understanding for individual students.
 - Change instructional practice based on analysis of current data.
 - Use universally designed assessments that allow for multiple pathways for students to demonstrate understanding of the objective(s).
 - Also see *Balanced Assessment*.
- **Persist in adjusting instruction so individual student misunderstandings or advanced needs are successfully accommodated.**
 - Intervene in a timely and effective way to help students who are struggling.
 - When formative assessments show a need for intervention or enrichment, make effective impromptu adjustments that individualize instruction.
 - Use progress monitoring data to trace effectiveness of interventions and student response to intervention.
- **Foster student ownership.** Create opportunities for students to have voice and choice in instructional tasks.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ Evidence of best practices (flexible grouping, cognitively demanding tasks, open-ended questions) ✓ Informational observations, peer observations, learning walks ✓ Lesson studies
Measures	<ul style="list-style-type: none"> ✓ SQRP Attainment and Growth ✓ REACH observation trends (de-identified)
Five Essentials	<ul style="list-style-type: none"> Ambitious Instruction Effective Leaders Supportive Environment
MTSS Framework	<ul style="list-style-type: none"> Curriculum & Instruction
CPS Framework for Teaching	<ul style="list-style-type: none"> 3a. Communicating with Students 3b. Using Questioning and Discussion Techniques 3c. Engaging Students in Learning 3d. Using Assessment in Instruction 3e. Demonstrating Flexibility and Responsiveness
CPS Performance Standards for School Leaders	<ul style="list-style-type: none"> B1. Implements Curricular Scope and Sequence and Reviews Instructional Practices B2. Observes and Evaluates Staff and Gives Feedback to Staff
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	<ul style="list-style-type: none"> ✓ CPS Framework for Teaching with Critical Attributes ✓ CPS Framework for Teaching Professional Learning Modules ✓ CPS Framework for Teaching Professional Learning Opportunities ✓ Special Education Addendum ✓ English Language Learner Addendum

Balanced Assessment & Grading:

A balanced assessment system effectively measures the depth and breadth of student learning and monitors student progress towards college and career readiness. It also produces actionable data to inform planning for instruction, academic supports, and resource allocation. To meet these goals, a balanced assessment system must include multiple measures and be responsive to the needs of all students, including diverse learners and English learners.

Score

1 2 3 4

Teachers use various assessment tools to get to know the needs and interests of students including formative assessments such as teacher made assessments and text books assessments. In various classrooms teachers use exit tickets to assess daily learning. NWEA, STRIDE, NSWD, TRC and DIBELS Assessments are use to gain understanding of student performance and next steps for instruction. PARCC is given to provide information on student proficiency levels and also EL Screeners. Teachers developed common grading weights and policies. Gradebook feedback is provided using district tools. Teachers and Admin. share strategies for at risk students. Parents are provided with opportunities to sign up for Parent Portal during annual Report Card Pick-up Days.

Guide for Balanced Assessment & Grading

- **Use multiple measures (i.e. a range of assessment types and at multiple points in time) to supplement district-centralized assessments with other formative assessments to provide a more comprehensive picture of student learning.**
- **Use screening, diagnostic, and progress monitoring assessment to correctly identify specific gaps and monitor improvement, especially for students receiving Tier 2 and 3 services, in addition to Tier 1 core instruction. (also see MTSS and Instruction)**
- **Make assessments accessible to students, including diverse learners and English Learners through employing features of universal design and use of accommodations and, where needed, modifications.**
 - Provide accommodations in presentation (i.e. how assessment text and tasks are presented to students), response (i.e. how students provide their answers), and/or setting/timing (i.e. scheduling/location of assessment).
- **Utilize assessments that reflect the key shifts in literacy and mathematics in teacher created or selected assessments.** (see Rigorous Student Tasks)
- **Utilize assessments that measure the development of academic language for English learners.**
- **Have access to and analyze school-wide, teacher team, and classroom assessment data to determine instructional effectiveness and subsequent learning needs**
- **Improve and promote assessment literacy.**
 - Work together on building common assessments within a department, course, or grade level team.
 - Invest resources in helping teachers evaluate and improve the quality of formative assessments. For example, use the Assessment Design Toolkit.

- Use common protocols and calibrate on scoring and grading in teacher teams.
- Analyze quality and alignment of assessments and tasks to ensure they meet the expectations of the standards and embed various levels of complexity.
- **Have a grading system that clearly, accurately, consistently, and fairly communicates learning progress and achievement to students, families, postsecondary institutions, and prospective employers.**
 - Ensure that students, families, teachers, counselors, advisors, and support specialists have the detailed information they need to make important decisions about a student's education.
 - Measure, report, and document student progress and proficiency:
 - Against a set of clearly defined cross-curricular and content-area standards and learning objectives collaboratively developed with staff.
 - Separately from work habits, character traits, and behaviors, so that educators, counselors, advisors, and support specialists can accurately determine the difference between learning needs and behavioral or work-habit needs. academic mindsets and behaviors (CCSR).
 - Ensure consistency and fairness in the assessment of learning, and assignment of scores and proficiency levels against the same learning standards, across students, teachers, assessments, learning experiences, content areas, and time.
 - Ensure grades are not used as a form of punishment, control, or compliance.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Examples of a variety of teacher created and teacher selected assessments
	✓ Units and lesson plans with formative and summative assessments embedded in a long term plan
	✓ Evidence of assessment data analysis for the purpose of planning
	✓ Assessment calendar
	✓ Examples of gradebooks
	✓ School's grading policy
	✓ Grade distribution reports (course success rates)
Measures	✓ SGRP Attainment and Growth
Five Essentials	Ambitious Instruction
MTSS Framework	Curriculum & Instruction
CPS Framework for Teaching	1.e. Selecting Learning Objectives
	1.e. Designing Student Assessment
	3.d. Using Assessment in Instruction
	4.b. Reflecting on Teaching & Learning
CPS Performance Standards for School Leaders	81. Implements Curricular Scope and Sequence and Reviews Instructional Practices
Now What? Materials to Support Improvement Planning	
✓	CPS Balanced Assessment Framework & Assessment Models
✓	Assessment Design Toolkit
✓	Teacher Made Assessment Basics
✓	Grading principals and guidelines
✓	Great Schools Partnership --Grading + Reporting

Multi-Tiered System of Supports:

The school is characterized by full implementation a system of academic and social emotional (SEL) supports for all students. Every day, in all classrooms, all teachers provide: Universal instruction in the core curriculum - academic & SEL (Tier 1) to all students; additional targeted academic and SEL supports (Tier 2) where needed; and deep and intense supports (Tier 3) based on individual and small group needs. The school also monitors On Track data (grades/GPA and attendance (ES), and course credits (HS)) to provide interventions/supports for students at risk for failure and/or truancy.

Score

1 **2** 3 4

MTSS Structures have been developed for academic and behavioral Tiers 1, 2 and 3. Universal SEL strategies such as Second Step and Morning Meeting were established by the school Culture and Climate Team. Personal Learning Plans are developed for 3rd, 6th and 8th grade students. An area of concentration is developing instructional strategies for Tier 3 students and providing additional time for intensive instruction.

Guide for Multi-Tiered System of Supports

- **TIER 1 - Persist in adjusting instruction so individual student misunderstandings or advanced needs are successfully accommodated. (3e)**
 - Intervene in a timely and effective way to help students who are struggling.
 - When formative assessments show a need for intervention or enrichment, teachers make effective impromptu adjustments that individualize instruction for students.
 - Use progress monitoring data to trace effectiveness of interventions and student response to intervention.
- **TIER 1 - Customize the learning environment, pace, and approach of teaching and curriculum in order to meet each learners' individual needs ('Personalized Learning').**
 - Empower student to advance their learning.
 - Use up-to-date individual student profiles that include strengths, needs, motivations, and outlines an individualized path to reach his/her goals.
 - Classrooms are student-centered with student agency.
 - Each student has the opportunity to advance upon demonstrating mastery.
- **ON TRACK - Provide universal supports to prevent failing and absenteeism and targeted interventions for grades below "C" or chronic absenteeism. (On Track)**
 - Identify students off track due to low attendance and poor course performance and provide intensive supports to address root causes of why students have low grades and poor attendance.
- **TIER 2 & 3 - Collaborate and work as teams of teachers and Related Service Providers (RSP) to plan and monitor targeted student support with varied instructional strategies and SEL support of varying degrees of intensity for all students.**
 - Monitor students requiring and receiving targeted and intensive instruction/interventions.

- Use the Problem Solving Process to plan Tier 2 and 3 instruction/interventions.
- Determine appropriate interventions for students or groups of students not making adequate progress.
- Use progress monitoring data to track effectiveness of interventions and student response to intervention.
- **TIER 2 & 3 – Implement Personal Learning Plans (PLP) goals and intervention strategies for students requiring school year supports as described in Elementary School Promotion Policy (Board Report 09-1028-PO2).**
 - Ensure implementation of these plans, review subsequent 5 week data, determine the effectiveness of the strategies and adjust plans as needed.
- **Communicate to parents/guardians the additional supports and/or interventions provided for their child to better align school and home environments.**

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Evidence of multi-tiered system of supports (e.g. progress monitoring data, menu of available interventions in use, teacher team protocols in use)
	✓ Evidence of Personal Learning Plan (PLP) implementation
	✓ Integrated data system that informs instructional choices
	✓ Flexible learning environments
	✓ Use of student learning plans
	✓ Use of competency-based assessments
	✓ Use of personalized learning rubric
Measures	✓ Evidence of On Track monitoring and supports
	✓ SQRP Attainment and Growth
	✓ Attendance Rates
Five Essentials	✓ Course success rates (e.g. grade distributions, pass/failure rates)
	Ambitious Instruction
	Collaborative Teachers
CPS Framework for Teaching	Supportive Environment
	1a. Demonstrating knowledge of content and pedagogy
	1b. Demonstrating Knowledge of Students
	1d. Designing Coherent Instruction
	2d. Managing Student Behavior
	3d. Using Assessment in Instruction
CPS Performance Standards for School Leaders	3e. Demonstrating Flexibility and Responsiveness
	4b. Maintaining Accurate Records
	B3. MTSS Implemented Effectively in School

Expectations for Quality & Character of School Life

6 of 6 complete

Culture for Learning:

Score

1 2 3 4

A culture for learning is characterized by a school atmosphere that reflects the educational importance of the work undertaken by both students and staff. It describes the norms that govern the interactions among individuals about the mindsets (e.g. ability/confidence to grow with effort), academic behaviors (e.g. attending classes, completing assignments), the learning strategies and skills, the value of perseverance despite challenges and obstacles, and the general tone of the school. The classroom is characterized by high cognitive energy, by a sense that what is happening there is important, and that it is essential to "get it right." There are high expectations for all students. The classroom is a place where teachers and students value learning and hard work, and students take visible delight in accomplishing their work. Staff believe they can make a difference, that their hard work is the fundamental cause of student achievement, and are invested in student outcomes.

Teachers convey the value of learning by setting the purpose for the work with an updated marker board, classroom expectations and student goal setting conferences. Students are encouraged to be active participants in their learning with some successes and areas for growth. Student attendance is also an area of focus with current strategies including an attendance team, daily attendance announcements, phone calls home, incentives and check-ins with students. School-wide expectations are posted throughout the building and teachers collaborated on grade level expectations. Bulletin boards display high-quality student work.

Guide for Culture for Learning

- **Create a culture that reflects a shared belief in the importance of learning and hard work.**
 - Use strategies to reinforce and cultivate student curiosity.
 - Make learning goals relevant to students, and inspire students to stay committed to their learning goals.
 - Consistently communicate the expectation that all students can achieve at high levels.
 - Utilize strategies to encourage daily and timely attendance.
- **Convey high learning expectations for all students and develop structures that enable practice and perseverance for each individual student.**

- Clearly display school-wide expectations for academic and personal success throughout the building.
- Set high expectations according to grade-appropriate learning objectives.
- Differentiate expectations so all students stretch to not only meet but exceed personal learning goals.
- Recognize high levels of student achievement. All students receive recognition.
- Encourage student resilience and hard work.
- Ensure students feel safe to share misunderstandings and struggles.
- **Encourage students to take ownership and pride in their work where students assume responsibility for high-quality work by persevering, initiating improvements, addressing critiques, making revisions, adding detail and/or helping peers.**
 - Students self-assess (e.g. checking own work before giving to teacher) to develop a reflective habit of mind essential for improvement. This ensures students take responsibility for their own learning, focuses attention on criteria for success, and increases effort and persistence.
- **Provide students frequent, informative feedback.**
 - Tell/show students what they have done well (through positive reinforcement) and what they need to do to improve, including clarifying criteria and goals.
 - Give feedback on the task, the processes used to complete the task, and on the student's ability to self-regulate their own learning.
- **Develop academic mindsets and behaviors.**
 - Teach a growth mindset that over time with effort and practice, students can learn and succeed.
 - Encourage students' sense of belonging to the school and classroom community (see Relational Trust).
 - Employ strategies including ongoing monitoring and support of students' academic behaviors.
 - Praise effort and process. For example, "Good job, that must have taken a lot of effort" instead of, "Good job. You must be really smart."

Evidence, Measures, and Standards

Evidence, Measures, and Standards	
Suggested Evidence	<ul style="list-style-type: none"> ✓ Sample of individual student learning goals from a cross-section of teachers ✓ Also review student work evidence from Rigorous Student Tasks
Measures	<ul style="list-style-type: none"> ✓ Five Essentials – Ambitious Instruction ✓ SQR Attainment and Growth
Five Essentials	<ul style="list-style-type: none"> Ambitious Instruction Collaborative Teachers Supportive Environment
MTSS Framework Curriculum & Instruction	
CPS Performance Standards for School Leaders	C1. Creates a Culture that Supports Social Emotional Learning and Effective Effort
Now What? Materials to Support Improvement Planning	
<ul style="list-style-type: none"> ✓ Teaching Adolescents: The Role of Non-cognitive Factors in Shaping School Performance ✓ Framework for Teaching Companion Guide p. 50 ✓ Social Emotional Learning Supports (cps.edu/sel) ✓ ASCA Mindsets & Behaviors 	

Relational Trust:

The school is characterized by high levels of relational trust between all school participants - the "glue" or the essential element that coordinates and supports the processes essential to effective school improvement. Interactions, both between the teacher and students and among students, are highly respectful, reflecting genuine warmth and caring. Students contribute to high levels of civility. Interactions are sensitive to students as individuals, appropriate to the ages and development of individual students, and to the context of the class. The net result of interactions is that of academic and personal connections among students and adults.

Score

1 2 3 4

The school team has worked to build relationships with all students through morning meeting. The Culture and Climate Team is working to support staff with developing strategy of using Hughes Cash and Hughes Hawks to recognize students for positive contributions to the school community. Five Essentials data and School Climate Survey results indicates this is as an area that requires additional attention, as indicated by Collaborative Teams Results and Safe and Supportive Learning Environment.

Guide for Relational Trust

- **Develop trusting relationships with students so each student has at least one trusted adult in the school.**
 - Adults are responsible for occasional check-ins or serve as mentors.
- **Adult-student interactions are positive, caring, and respectful.**
 - Ensure a greater proportion of interactions are positive (as opposed to corrective) between staff and student consistently school-wide.
- **Student interactions are mutually supportive and respectful, with strong norms for positive behavior.**
 - Create opportunities for students to build positive relationships with peers.
 - Create opportunities for older students to mentor younger students.
- **Understand diversity and its impact on student learning; recognize and integrate the learning opportunities that come from a diverse community.**
 - Create opportunities for students to learn about the community they serve (e.g. culture and neighborhoods).
 - Have mutual respect for individual differences (e.g. gender, race, culture, etc.) at all levels of the school—student-student; adult-student; adult-adult and overall norms for tolerance.
 - Provide training to engage diverse families and communities.
- **Support and respect one another, personally and professionally (Teacher-Teacher Trust, Teacher-Principal Trust)**
 - Respect other teachers who take the lead in school improvement efforts.
 - Respect colleagues who are experts at their craft.
 - Exchanges are marked by genuinely listening to what each person has to say and by taking these views into account in subsequent actions. Even when people disagree, individuals can still feel valued if others respect their opinions.

- Personal regard springs from a collective willingness to extend beyond the formal requirements of a job definition or a union contract (e.g. openness or reaching out to others).
- Utilize relationships as a means of deterring truant behavior brought on by unspoken hurdles a child may be facing.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> Five Essentials/My Voice, My School Survey School Climate Standards Self-Assessment
Measures	<ul style="list-style-type: none"> Five Essentials
Five Essentials	<ul style="list-style-type: none"> Collaborative Teachers Supportive Environment
MTSS Framework	Shared Leadership, Family & Community Engagement
CPS Framework for Teaching	<ul style="list-style-type: none"> 1b. Demonstrating Knowledge of Students 2a. Creating an Environment of Respect and Rapport
CPS Performance Standards for School Leaders	<ul style="list-style-type: none"> D2. Creates, develops and sustains relationships that result in active student engagement in the learning process E1. Creates a Culturally Responsiveness Climate
Now WHAT? Materials to Support Improvement Planning	
	<ul style="list-style-type: none"> Social Emotional Learning Supports (cps.edu/sel) Trust in Schools: A Core Resource for School Reform (ASCD) Creating a School Community (ASCD)

Student Voice, Engagement, & Civic Life:

Students are interested and engaged in learning, invested in their school, and contributing to their community. The school provides early and ongoing exposure to a wide range of extracurricular activities and rigorous courses and programming.

Score

1 **2** 3 4

There is a Teacher Leader for the Student Council. Each year students participate in a Service Learning Project, connecting students, staff, parents and members of the school community. Students in middle school take the lead in areas such as bullying and share with student body ways to combat bullying in the school environment. Teacher Leaders attend the Civic Engagement Training provided by the District.

Guide for Student Voice, Engagement, & Civic Life

Study politics

- Teachers teach about the structure and function of government as well as local, national, and international political structures and power dynamics.
- Teachers invite students to reflect on their own role in the political landscape, engage in analyses of power, and identify strategies they can use to utilize civic power as an individual and as a member of a community.
- Become informed voters and participants in the electoral process**
 - Students learn about the history and structures of the local and national voting process and ballot issues and candidates.
 - The school supports non-partisan engagement in all parts of the electoral process, including voter education, voter mobilization and registration.
 - There are a variety of school/classroom activities or simulations that support student voter preparation and participation in the electoral process.
- Engage in discussions about current and controversial issues.**
 - Students prepare for discussions, learn about issues that matter to them through deliberation, evaluate evidence from a range of sources, consider competing views, develop arguments, and deepen their viewpoints.
 - With teachers' support, students learn how to engage in and lead respectful and productive democratic discussions where everyone expresses their viewpoints, shares evidence, and listens to one another.
 - Teachers teach how to find different points of view online and instruct how to engage in respectful, informed, and productive online dialogue.
- Explore their identities and beliefs**
 - Teachers design learning experiences that enable students to explore how their identities influence their lived experiences and their perspectives.
 - Students are encouraged to learn about and understand the perspectives of those who have different identities and beliefs.
 - School staff reflect on their own identities and consider how that impacts their role and support of teaching and learning with youth.
- Exercise student voice**
 - Students can participate on multiple decision/policy making bodies and their perspectives are regularly included in decisions at their school.
 - Student Voice Committee represents the diversity of the school, addresses school-based issues, and regularly gathers input from their peers to inform and impact school policy and decisions.
 - Teachers respond to and integrate students' lived experiences, perspectives, and interests in class.
 - Authentically interact with civics leaders**
 - Students learn about community, city, state, and national civic leaders and their roles in civil society.
 - School staff support engagement with civic leaders by inviting them into classrooms/the school and identifying face-to-face or online avenues for students to share their feedback and perspectives with civic leaders.
- Engage with their community**
 - Students complete at least 2 service learning projects before graduation in which they gain exposure to civic organizations, leaders, and careers. Students gain tools to work cooperatively in partnership with peers, community members, and organizations to advance a specific cause
- Take informed action** where they work together to propose and advocate for solutions.
 - Students research and analyze issues that matter to them, identify root causes, develop a theory of action, determine relevant audiences, outline specific goals, implement a response, and reflect before, during and after experiences.
 - Students use social and digital platforms to raise awareness about issues, produce and circulate multimedia content, and mobilize involvement.
- Experience a **Schoolwide civics cultur**

- School leaders articulate a commitment to and vision for the importance of civic learning; students are civic leaders in the school.
- Schools integrate civic learning across the curriculum, including projects that address relevant issues in their schools and communities.
- School staff have professional development, collaboration time, and curriculum resources to infuse civic learning across disciplines.
- Systems and structures exist where students are invited to participate in shaping school's policies, goals, instruction, and climate.

Evidence, Measures, and Standards

Evidence, Measures, and Standards	
Suggested Evidence	<ul style="list-style-type: none"> • MVMS Student Survey completion rates and results • Artifacts from student-run organizations and events (including SVCs) • Meeting minutes/agendas that include student participation • Policies regarding student engagement in decision making • Service learning reports and/or reflections of SL projects • Unit and curriculum maps, rubrics, assessment artifacts • Evidence of student work • Democracy School recognition
Measures	✓ Five Essentials – Supportive Environment
Five Essentials	Supportive Environment
MTSS Framework	Connection & Instruction, Family & Community Engagement
CPS Framework for Teaching	2a. Creating an Environment of Respect and Rapport 2c. Engaging Students in Learning
CPS Performance Standards for School Leaders	D3. Utilize Feedback from Multiple Stakeholders for School Improvement
Content Standards	Illinois Social Science Standards, Illinois Social Emotional Learning Standards, CCSS ELA/MS Standards

Safety & Order:

The school is characterized by high levels of safety and order. Students feel physically and emotionally safe from harm, and adults work to actively maintain a safe, orderly school environment.

Score

1 2 3 4

The Culture and Climate Team collaborative identified procedures for common area location and staff supervision of students. The Admin. Team supports staff with engaging in Restorative Approaches to Discipline, including writing a proposal to bring in a Restorative Practices Coach to build capacity through Teacher Leaders. The school has adopted PBIS Expectations which are explained through SOAR. Staff members are taught expectations at the beginning of the school year. At the BOY, MOY students participate in an assembly to revisit expectations. MVMS and discipline data are used to create plans to support staff and students with creating a safe learning environment.

Guide for Safety & Order

- **Ensure students and adults feel physically, socially, intellectually, and emotionally safe throughout the school.**
- **Provide clear procedures for reporting and responding to safety concerns.**
- **Manage efficient and orderly transitions between activities.**
 - Manage classroom routines and procedures to maximize instructional time.
 - Orchestrate the environment so students contribute to the management of classroom routines (e.g. transitions) without disruption of learning).
 - Arrival, dismissal, and other school-wide transitions are safe, efficient, and orderly.
- **Provide a framework for positive behavior throughout the school based on shared values and expectations.**
 - Have shared expectations for positive behavior. (See Restorative Approaches to Discipline)
- **Teach, model, and reinforce (by all staff members) clear behavior expectations for all areas of the school.**
 - All adults use active supervision (move, scan, and interact) in all settings.
- **Have a voice and take informed action.**
 - Students are included in key conversations about their learning experience and work with the principal and staff to identify issues and implement solutions. (e.g. student voice committee).
 - Students initiate and lead some school improvement initiatives.
 - Students participate in democratic decision-making at the school level.
 - Students identify and research issues of relevance and work together to propose/advocate for solutions.
- **Emphasize proactive, instructive, and restorative approaches to student behavior and minimize punitive consequences through policies and procedures. (See Restorative Approaches to Discipline)**
 - Adults correct misbehavior in ways that reinforce established expectations and cause minimal disruption to learning.
- **Clarify criteria for office referrals versus classroom managed behavior.**

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ MVMS score – “Safety”
	✓ % of teachers proficient or distinguished in 2c (Management of Transitions) on the Framework for Teaching?
	✓ Examples of teacher practice improving in Domain 2 of the Framework for Teaching.
	✓ School Climate Standards Rubric/Assessment
Measures	✓ Five Essentials – Supportive Environment score
	✓ My Voice, My School Survey “Safety” score
Five Essentials	Supportive Environment
MTSS Framework	Curriculum & Instruction
CPS Framework for Teaching	2a. Creating an Environment of Respect and Rapport
	2c. Managing Classroom Procedures
	2d. Managing Student Behavior
CPS Performance Standards for School Leaders	A4. Creates a Safe, Clean and Orderly Learning Environment
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	✓ Social Emotional Learning Supports (cps.edu/pdf)

Restorative Approaches to Discipline:

Score

1 2 3 4

The school is characterized by having and implementing policies and procedures that emphasize proactive, instructive, and restorative approaches minimizing punitive consequences. Discipline practices primarily focus on shaping behavior as opposed to punishing behavior. The school only uses out-of-school suspension as a last resort and utilizes a systems-change approach to bring about a more restorative culture. The school is also characterized by strong and consistent school and classroom climates. The school reinforces positive behaviors and responds to misbehaviors in calm, respectful, and thoughtful ways, teaching students important social and emotional skills that enable them to get along with others, make responsible decisions, and focus on learning. When misbehavior occurs, the school seeks to understand the underlying reasons (root cause) in order to design a response that effectively changes student behavior using a menu of instructive, corrective and restorative responses.

The Culture and Climate Team meets monthly to analyze student misconduct data and to create solutions for a restorative environment. SPBIS Structures are in place for all common area routines and procedures. Soar Celebrations are held on a monthly basis to recognize students for meeting expectations. Classroom and office managed behaviors have been defined. The Assistant Principal and Head of Security take the lead on supporting staff with restorative responses to situations and consequences via the Student Code of Conduct. Discipline is used as an opportunity to teach students skills they need to be successful via replacement behavior sessions and restorative conversations.

Guide for Restorative Approaches to Discipline

- **PROACTIVE - Reinforce positive student behavior with clear expectations, routines, and procedures.**
 - A team meets regularly to organize systems that support a restorative environment.
 - Develop, reinforce, and model shared agreements and clear, positively stated expectations.
 - Well-managed routines and transitions maximize instructional time.
 - Engage families as partners.
 - Contact families frequently to inform them of positive student behavior and progress.
 - Vary acknowledgements and provide both short and long term opportunities for reinforcement for all students.
- **INSTRUCTIVE - Integrate universal SEL skills instruction and core content.**
 - Intentionally teach competencies outlined in SEL Standards. Use discipline as opportunity to teach these skills.
 - Use a Multi-tiered System of Supports (MTSS) for social, emotional, and behavioral growth.
 - Use data to determine which behaviors should be retaught or more heavily reinforced.
 - Explicitly teach expected behavior and positively reinforce consistently school-wide.
 - Avoid power struggles with students by offering choices. Redirect students privately and respectfully.
- **RESTORATIVE - Employ a discipline system that guides students to take ownership, resolve conflict, and learn from their actions.**
 - Support all staff to engage in restorative conversations and respond to behavior incidents in ways that de-escalate conflict, reteach expectations, build social & emotional skills, repair relationships, and cause minimal disruption to learning.
 - Support staff in understanding the impact of trauma on student behaviors and using trauma-sensitive approaches to discipline.
 - Identify clear disciplinary procedures for classroom-managed behaviors and office-managed behaviors. Develop a continuum of interventions and logical consequences that address the root cause of behavior and align to MTSS processes.
 - Ensure discipline systems minimize the use of punitive responses, including removing students from the classroom or school community.
 - Respond equitably to students in all subgroups. Implement processes that address and meet the needs of students who are impacted by behavior incidents.
 - Designate an administrator, such as a dean or restorative practices coordinator, responsible for leading centrally-managed response to behaviors using consistent, restorative processes.
 - Provide opportunities for students to take responsibility for repairing harm caused by their actions, generate solutions, and resolve conflicts with peers or staff.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested	✓ Misconduct data (Dashboard)
Evidence	✓ My Voice, My School survey responses
Measures	✓ Five Essentials – Supportive Environment
Five Essentials	Supportive Environment
MTSS Framework	Curriculum & Instruction, Family & Community Engagement
CPS Framework for Teaching	2a. Creating an Environment of Respect and Rapport 2d. Managing Student Behavior 4c. Communicating with Families
CPS Performance Standards for School Leaders	C3. Staff/Student Behavior Aligned to Mission and Vision of School
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
✓	CPS Restorative Practice Guide & Toolkit
✓	Guideline for Effective Discipline

Parent and Family Partnership:

Score

1 2 **3** 4

All schools have authentic partnerships with parents or family members that lead to a sense of shared responsibility for the academic, physical, and social emotional development of their students. Through meaningful consultation with parents, these partnerships include creating an intentional process to foster and sustain school-wide procedures, programs, and activities which involve and empower parents or family members and are responsive to student and family's needs. Schools provide a variety of parent volunteer opportunities (both in and out of school) and leadership opportunities (ie - PACs, BACs and PLNs), which support school operations, instructional programs and community partnerships. Research shows that when families, schools and communities partner in promoting learning and healthy development for all students schools thrive and student outcomes increase. The development and implementation of effective outreach and communication strategies will be inclusive of all families and school staff, creating a two-way feedback loop process which will lead to an increase in the home-school connection to identify, problem-solve and design actions which target instructional and student programs.

The school holds monthly parent workshops through its partnership with Metropolitan Family Services. A parent calendar includes a variety of school activities including academic and building relationship activities such as STEM Night and Father Daughter Dance. Parents are also invited to attend annual BOY,MOY State of the School Addresses and parent meetings. The Student Handbook includes information for parents. Parents are encouraged to volunteer and the school has a designated Volunteer Lead and Family and Community Engagement Team and an active Local School Council and Parent Advisory Council. The school uses a variety of methods such as parent phone calls, newsletters, Twitter, school website and face to face meetings to communicate with families. Staff members also participate in annual Open House and are available for parents before school, during school and after school hours.

Guide for Parent and Family Partnership

- **Establish a non-threatening, welcoming environment that is warm, inviting, and helpful.**
- **Provide frequent, high quality, well publicized opportunities for families and community to participate in authentic and engaging activities in the school community (e.g. student performances/ exhibitions, literacy or math events).**
- **Provide multiple opportunities for parents to ask questions, raise concerns, and give feedback.**
 - Respond to families' concerns and requests for information professionally and in a timely manner, providing resources and solutions to address the concerns.
- **Solicit the support and engagement of families as partners in the instructional program (e.g. volunteering, working at home with their child, involvement in class and school projects in and out of school, and parent workshops).**
 - Host events for parents to share with other parents how home and school complement each other.
 - Share best practices around learning and development with parents to support students at home.
 - Inform parents of grade level standards and expectations and grading policies with a clear description of what meeting the standard looks like.
 - Inform parents of attendance expectations and the impact of attendance on a student's trajectory.
 - Assist parents to volunteer in the school and/or participate on teams/committees.
 - Promote the use of **Parent Portal** and **Parent University** to connect and engage parents with school.
- **Frequently communicate with families about class and individual activities and individual student's progress.**
 - Regularly inform parents of their child's progress across all relevant measures: attendance, discipline, academics, social-emotional learning, and health and wellness.
 - Send regular, positive, personalized communication from a staff member.
 - Use a variety of consistent communication methods (e.g. calls, text, newsletter, website, face to face) sensitive to cultural norms and needs.
- **Conduct intensive outreach to families in need of specialized support through home visits and collaboration with social services agencies.**
 - School responses to student excessive absences and/or tardiness includes outreach to families.
- **Provide proactive communication (e.g. parent handbook and resources).**
- **Partner equitably with parents speaking languages other than English.**
 - Information is provided to parents in their native language.
 - Parent meetings scheduled with interpreters present to facilitate participation.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
	<ul style="list-style-type: none"> ✓ Examples of communication methods and content ✓ Participation rates for Parent University, events, parent council(s), report card pick-up, survey completion, Parent Portal, etc. ✓ Outreach efforts
Suggested Evidence	<ul style="list-style-type: none"> ✓ Documentation of responsiveness to Parent Support Center concerns raised ✓ Event agendas, flyers ✓ Fundraising activities and amounts (if applicable) ✓ How does the school honor and reflect the diversity of families including language and culture?
Measures	<ul style="list-style-type: none"> ✓ Five Essentials Score – Involved Families ✓ My Voice, My School Survey scores – outreach to parents; parent-teacher trust
Five Essentials	Involved Families
MTSS Framework	Family & Community Engagement
CPS Framework for Teaching	2c. Managing Classroom Procedures 4c. Communicating with Families
CPS Performance Standards for School Leaders	D1. Engages Families
NOW WHAT? MATERIALS TO SUPPORT IMPROVEMENT PLANNING	
	<ul style="list-style-type: none"> ✓ Parent Support Centers ✓ Parent University ✓ Parent Portal

School Excellence Framework Priorities

Score	Framework dimension and category	Area of focus \emptyset = Not of focus
2	Expectations for depth & breadth of Quality Teaching: Balanced Assessment & Grading	1 2 3 4 5 \emptyset
2	Expectations for depth & breadth of Quality Teaching: Multi-Tiered System of Supports	1 2 3 4 5 \emptyset
2	Expectations for depth & breadth of Student Learning: Rigorous Student Tasks	1 2 3 4 5 \emptyset
2	Expectations for Quality & Character of School Life: Relational Trust	1 2 3 4 5 \emptyset
2	Expectations for Quality & Character of School Life: Safety & Order	1 2 3 4 5 \emptyset
2	Expectations for Quality & Character of School Life: Student Voice, Engagement, & Civic Life	1 2 3 4 5 \emptyset
3	Culture of & Structure for Continuous Improvement: Instructional Leadership Team	1 2 3 4 5 \emptyset
3	Culture of & Structure for Continuous Improvement: Leadership & Collective Responsibility	1 2 3 4 5 \emptyset
3	Culture of & Structure for Continuous Improvement: Professional Learning	1 2 3 4 5 \emptyset
3	Expectations for depth & breadth of Quality Teaching: Instruction	1 2 3 4 5 \emptyset
3	Expectations for depth & breadth of Student Learning: Curriculum	1 2 3 4 5 \emptyset
3	Expectations for depth & breadth of Student Learning: Transitions, College & Career Access & Persistence	1 2 3 4 5 \emptyset
3	Expectations for Quality & Character of School Life: Culture for Learning	1 2 3 4 5 \emptyset
3	Expectations for Quality & Character of School Life: Parent and Family Partnership	1 2 3 4 5 \emptyset
3	Expectations for Quality & Character of School Life: Restorative Approaches to Discipline	1 2 3 4 5 \emptyset
4	Culture of & Structure for Continuous Improvement: Aligned Resources	1 2 3 4 5 \emptyset

Goals

Required metrics (Elementary)

18 of 18 complete

	2016-2017 Actual	2017-2018 Actual	2017-2018 SQRP Goal	2018-2019 SQRP Goal	2019-2020 SQRP Goal
National School Growth Percentile - Reading					
Better than 73% of schools nationally in 2017. Better than 78% of schools in 2016. Better than 50% of schools nationally in 2015.	78.00	73.00	80.00	85.00	90.00
National School Growth Percentile - Math					
Better than 6% of schools nationally in 2014. Better than 45% of schools nationally in 2015. Scores declined from 82nd percentile to the 37th percentile.	82.00	37.00	50.00	65.00	75.00
% of Students Meeting/Exceeding National Ave Growth Norms					
48.1% of students making target growth in 2014. 58.7% of students making target growth in 2015. Average growth norms are went from 5 8.1 to 52.9%.	58.10	52.90	60.00	75.00	90.00
African-American Growth Percentile - Reading					
Better than 57% of schools nationally in 2014. Better than 52% of schools nationally in 2015. Students reading percentile declined from the 78th percentile to the 71st percentile.	78.00	71.00	80.00	85.00	90.00
Hispanic Growth Percentile - Reading					
N/A	(Blank)	(Blank)	60.00	60.00	60.00
English Learner Growth Percentile - Reading					
N/A	(Blank)	(Blank)	60.00	60.00	60.00
Diverse Learner Growth Percentile - Reading					
Better than 57% of schools nationally in 2014. Better than 52% of schools nationally in 2015. The diverse learner growth from reading has remained in the 90th percentile.	98.00	94.00	95.00	97.00	99.00
African-American Growth Percentile - Math					
Better than 6% of schools nationally in 2014. Better than 45% of schools nationally in 2015. African American growth percentile in math declined from the 81st percentile to the 35th percentile.	81.00	35.00	50.00	65.00	75.00
Hispanic Growth Percentile - Math					
N/A	(Blank)	(Blank)	60.00	60.00	60.00
English Learner Growth Percentile - Math					
N/A	(Blank)	(Blank)	60.00	60.00	60.00
Diverse Learner Growth Percentile - Math					

Diverse Learner Growth Percentile - Math declined from 98th percentile to the 23rd percentile after moving from the 22nd percentile in 2015.	98.00	23.00	35.00	50.00	60.00
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National School Attainment Percentile - Reading (Grades 3-8)

Better than 4% of schools nationally in 2014. Better than 8% of schools nationally in 2015. Reading moved from the 27th percentile to the 32nd percentile.	27.00	32.00	40.00	50.00	60.00
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National School Attainment Percentile - Math (Grades 3-8)

Better than 1% of schools nationally in 2014. Better than 4% of schools nationally in 2015. Math Attainment is stagnant at the 20th percentile in the last two years.	20.00	20.00	30.00	40.00	50.00
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National School Attainment Percentile - Reading (Grade 2)

Better than 2% of schools nationally in 2014. Better than 18% of schools nationally in 2015. Grade 2 attainment has fluctuated from the 18th percentile to the 8th and 14th percentile in 2017.	8.00	14.00	20.00	35.00	45.00
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National School Attainment Percentile - Math (Grade 2)

Better than 2% of schools nationally in 2014. Better than 15% of schools nationally in 2015. Math has fluctuated from the 15th percentile to the 10th to the 27th percentile in 2017.	10.00	27.00	30.00	40.00	50.00
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% of Students Making Sufficient Annual Progress on ACCESS

N/A	(Blank)	(Blank)	60.00	70.00	75.00
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Average Daily Attendance Rate

90.8% attendance in 2014. 92.2% attendance in 2015.	92.90	93.40	96.00	97.00	98.00
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My Voice, My School 5 Essentials Survey

Goal to move to Green, Level Well Organized from Moderately Organized	(Blank)	(Blank)	(Blank)	(Blank)	(Blank)
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Custom metrics

0 of 0 complete

2016-2017 Actual	2017-2018 Actual	2017-2018 SQRP Goal	2018-2019 SQRP Goal	2019-2020 SQRP Goal
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Strategies

Strategy 1

If we do...

...then we see...

...which leads to...

Provide instructional best practices such as flexible grouping, questioning, and discussion techniques, and cognitively demanding tasks	shifts in instructional practices that promote student thinking and self-directed learning as well as student agency	an increase on PARCC with students scoring at level 3 and 4's. On NWEA a student increase in the national average growth of 15%.
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Tags:

Instruction, Rigorous tasks, Parcc alignment, 3b, 3a

Area(s) of focus:

1

Action step

Responsible

Timeframe

Status

Provide quarterly professional development to support teachers with engaging students by scaffolding instruction at the various levels the Depths of Knowledge- ensuring ALL students have access to complex texts and tasks during ELA, Math, Science, and Social Studies.

Admin, Teachers

Aug 27, 2018 to May 31, 2019

Not started

Instruction, Rigorous task, Engagement

Use discussion techniques in all classroom, such as Kagan strategies that will enable students to engage with each other in authentic discussions about content and to increase student to student discourse.

Teachers

Sep 4, 2018 to Jun 18, 2019

Not started

Instruction, Engagement, Question and discussion techniques

Implement accountable talk stems across all content areas requiring ALL students to effectively communicate by citing textual evidence to support claims and explaining concepts to their peers during student to student and teacher to student discourse.

Teachers

Nov 5, 2018 to Jan 31, 2019

Not started

Instruction, Engagement, Question and discussion techniques

Create 5-week cycles to provide targeted small group interventions and adjust instructional groups in a timely and effective way to address the learning needs of students who are below level, on level, and above level.

Teachers

Nov 5, 2018 to Jun 18, 2019

Not started

Engagement, Targeted instruction, Adjust instruction

Strategy 2

If we do...

Align the curriculum and scope and sequence to CCSS/NGSS

...then we see...

all students having access to academically rigorous curriculum and units tailored to meet the needs of all learners

...which leads to...

an increase in all students meeting the standards via On-Track data and an increase of 15% on NWEA national growth

Tags:
Diverse Learners, Curriculum, Stem, Component 1d, Component 3c

Area(s) of focus:
2

Action step

Provide opportunities for quarterly project-based learning connected to STEM Instructional Practices and real-world authentic application of learning.

Responsible
Admin,STEM Leads, Teachers

Timeframe
Oct 8, 2018 to Jun 18, 2019

Status
Not started

Instruction, Stem, Curriculum

Provide quarterly PD on ways to engage all learners in content areas by providing access to the curriculum through differentiation of instruction including differentiation of content, process, and product.

Admin., Teachers

Nov 5, 2018 to Jun 18, 2019

Not started

Diverse Learners, Curriculum, Engagement

Teachers will provide weekly access to grade-appropriate levels of text complexity, including informational texts in all content areas to all students through the use of scaffolding techniques.

Admin., Teachers

Oct 9, 2017 to Jun 19, 2018

Not started

Diverse Learners, Curriculum, Engagement

Provide teachers with monthly professional development focusing on the major works of the grade levels in math and the use of scaffolding techniques.	STEM Lead, Admin., Teachers	Oct 9, 2018 to Jul 19, 2019	Not started
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Diverse Learners, Curriculum, Engagement

Strategy 3

If we do...	...then we see...	...which leads to...
Create a school atmosphere that reflects the importance of the work	an increase in academic behavior such as completion of assignments increased student attendance and engagement	a decrease in misconducts by 10% and an increase in the number of students meeting and or exceeding growth targets on NWEA by 15%.

Tags: Safety and order, Culture for learning, Mtss-sel, Attendance improvement
 Area(s) of focus: 3

Action step	Responsible	Timeframe	Status
Communicate the expectation that all students can achieve at high levels by using positive framing, praises and teaching strategies such as those defined in Teach Like a Champion to communicate that all students can achieve at high levels. (For example No Opt Out and Cold Call)	Admin. ILT, Teacher Teams	Feb 4, 2019 to Jun 18, 2019	Not started

Instruction planning, Culture for learning

Encourage student ownership and responsibility through peer and self-assessments whereby students check work against performance criteria and/or grade level expectations.	ILT and Teacher Teams	Feb 4, 2019 to Jun 18, 2019	Not started
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Student voice in classroom expectations

Utilize Second Step and Classroom Circles and Morning Meeting to build school and classroom community and support staff and students with monitoring behavior through learning walk tools self-assessments.	Culture and Climate Lead and Teacher Teams	Sep 4, 2018 to Jun 18, 2019	Not started
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SEL, Safety and order, Culture for learning

Implement monitoring strategies such as the Culture and Climate assessment to ensure that adults are using restorative practices to support SEL for all students.	Culture and Climate Lead and Admin.	Nov 1, 2018 to Feb 1, 2019	Not started
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SEL, Safety and order, Culture for learning

Use data to identify students who need targeted or intensive support for SEL and ensure that appropriate Tier 2/3 Supports are provided.	ILT and Admin.	Oct 2, 2018 to Jun 18, 2019	Not started
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MTSS, SEL, Safety and order, Culture for learning

Clinicians will provide PD to teachers to define interventions for Tier 2/3 students and to provide clear procedures and protocols to for reporting and responding to safety concerns or students in crisis.	Clinicians, Culture and Climate Lead and Admin.	Sep 17, 2018 to Nov 2, 2018	Not started
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MTSS, Safety and order, Culture for learning

Grade level teams will review school -wide expectations for common areas and collaborate on routines and procedures for classrooms.	Teacher Teams	Aug 27, 2018 to Aug 31, 2018	Not started
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School climate pbis, Safety and order, Culture for learning

Collaborate with teachers teams during team meetings to identify students with significant behavioral and learning challenges during monthly MTSS meetings.	Culture and Climate Lead	Sep 17, 2018 to Jun 18, 2019	Not started
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MTSS, Safety and order, Culture for learning

Implement Student Voice Committee to advocate for students and contribute ideas for school improvement through monthly meetings and student led activities.	ILT	Nov 1, 2018 to Jun 18, 2019	Not started
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Culture for learning

Develop structures to celebrate students who are demonstrating behaviors that reflect the values of SOAR.	Admin. and Culture and Climate Lead	Sep 10, 2018 to Nov 9, 2018	Not started
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SEL, Safety and order, Culture for learning

Strategy 4

If we do...

...then we see...

...which leads to...

Provide a Multi-Tiered Intervention system for delivering high quality instruction and targeted academic and social-emotional supports for students	students' academic, social-emotional, health and wellness needs being met in all classrooms and school settings	10% decrease in Misconduct behavior referrals and an increase in student On-Track data by 10%
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Tags:
MTSS, SEL, Instruction

Area(s) of focus:
4

Action step	Responsible	Timeframe	Status
Utilize 5-week assessment data including grades, Dashboard On-Track, and Verify Data to Intervene in a timely and effective way to help all students who are off-track.	Teachers	Oct 1, 2018 to Jun 19, 2019	Not started

MTSS, SEL, Formative assessments, Off track data

Empower Tier 1 students to advance their learning by creating classrooms that are student-centered with student agency to promote a positive school climate where social and emotional growth is being addressed.	Teachers	Oct 1, 2018 to Jun 19, 2019	Not started
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MTSS, Formative assessments

Determine appropriate interventions for students or groups of students not making adequate progress by analyzing progress monitoring data to track the effectiveness of the interventions and adjusting instruction for individuals and groups of students.	Teachers	Oct 1, 2018 to Jun 14, 2019	Not started
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MTSS, Instruction, Formative assessments

Implement Personal Learning Plans goals and intervention strategies for students requiring academic supports per the CPS promotion policy, review plans, and student progress every 5-weeks to determine the overall effectiveness of the intervention strategies and make adjustments	Teachers, Counselor, MTSS leads	Oct 1, 2018 to Jun 14, 2019	Not started
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MTSS, Instruction, Progress monitoring, Interventions and supports

Strategy 5

If we do...

create a balanced assessment system that will effectively measure the depth and breadth of ALL student learning and monitors student progress towards meeting grade level attainment and growth

...then we see...

Diverse Learner and General Education Teachers using actionable data to inform planning for instruction, academic supports, and resource allocation that will support student academic growth

...which leads to...

an increase in ALL student growth on multiple formative and summative assessment data points

Tags:

Grading, Balanced assessment

Area(s) of focus:

5

Action step

Use multiple measures of assessment including STRIDE to supplement district-centralized assessments with other other formative assessments to provide a more comprehensive picture of learning to make assessment accessible to all students including diverse learners and English Language Learners.

Responsible

Teachers and Admin.

Timeframe

Oct 1, 2018 to Jun 19, 2019

Status

Not started

Formative assessments, Balanced assessment and grading

Utilize assessments that reflect the key shifts in literacy and mathematics by working together to build common assessments within a department, course, or grade level team.

Teachers and Admin.

Oct 1, 2018 to Jun 19, 2019

Not started

Balanced grading and assessment, Formative assessments

Implement a grading system that clearly, accurately, consistently, and fairly communicates learning progress and achievement to students, families, post-secondary institutions, teachers, and counselors to ensure students stay On-Track and make informed educational decisions

Teachers and Admin.

Aug 27, 2018 to Jun 19, 2019

Not started

Balanced grading and assessment, Consistent grading

Action Plan

Strategy 1

NOT STARTED

Provide quarterly professional development to support teachers with engaging students by scaffolding instruction at the various levels the Depths of Knowledge- ensuring ALL students have access to complex texts and tasks during ELA, Math, Science, and Social Studies."

Aug 27, 2018 to May 31, 2019 - Admin, Teachers

Status history

May 21

NOT STARTED

May 21, 2018

Evidence

Lesson Plans, Professional development calendar

NOT STARTED

Use discussion techniques in all classroom, such as Kagan strategies that will enable students to engage with each other in authentic discussions about content and to increase student to student discourse."

Sep 04, 2018 to Jun 18, 2019 - Teachers

Status history

May 21

NOT STARTED

May 21, 2018

Evidence

Informal Observations, Peer observations and learning walks

NOT STARTED

Implement accountable talk stems across all content areas requiring ALL students to effectively communicate by citing textual evidence to support claims and explaining concepts to their peers during student to student and teacher to student discourse."

Nov 05, 2018 to Jan 31, 2019 - Teachers

Status history



NOT STARTED

May 21, 2018

Evidence

Informal Observations, Peer observations and learning walks

NOT STARTED

Create 5-week cycles to provide targeted small group interventions and adjust instructional groups in a timely and effective way to address the learning needs of students who are below level, on level, and above level."

Nov 05, 2018 to Jun 18, 2019 - Teachers

Status history



NOT STARTED

May 21, 2018

Evidence

Informal Observations, Peer observations and assessment data

Strategy 2

NOT STARTED

Provide opportunities for quarterly project-based learning connected to STEM Instructional Practices and real-world authentic application of learning."

Oct 08, 2018 to Jun 18, 2019 - Admin,STEM Leads, Teachers

Status history



NOT STARTED

May 21, 2018

Evidence

Units of Study, Informal Observations, Learning Walks, Field Trips

NOT STARTED

Provide quarterly PD on ways to engage all learners in content areas by providing access to the curriculum through differentiation of instruction including differentiation of content, process, and product."

Nov 05, 2018 to Jun 18, 2019 - Admin., Teachers

Status history



NOT STARTED

May 21, 2018

Evidence

Lesson Plans, Informal Observations, Progress Monitoring Data

NOT STARTED

Teachers will provide weekly access to grade-appropriate levels of text complexity, including informational texts in all content areas to all students through the use of scaffolding techniques."

Oct 09, 2017 to Jun 19, 2018 - Admin., Teachers

Status history



May 21

NOT STARTED

May 21, 2018

Evidence

Lesson Plans, Informal Observations, learning walks

NOT STARTED

Provide teachers with monthly professional development focusing on the major works of the grade levels in math and the use of scaffolding techniques."

Oct 09, 2018 to Jul 19, 2019 - STEM Lead, Admin., Teachers

Status history



May 21

NOT STARTED

May 21, 2018

Evidence

Lesson Plans, Informal Observations, learning walks

Strategy 3

NOT STARTED

Communicate the expectation that all students can achieve at high levels by using positive framing, praises and teaching strategies such as those defined in Teach Like a Champion to communicate that all students can achieve at high levels. (For example No Opt Out and Cold Call)"

Feb 04, 2019 to Jun 18, 2019 - Admin. ILT, Teacher Teams

Status history



May 21

NOT STARTED

May 21, 2018

Evidence

Student Goal Setting, Student Work, Learning Walks, On-Track Rate

NOT STARTED

Encourage student ownership and responsibility through peer and self-assessments whereby students check work against performance criteria and/or grade level expectations."

Feb 04, 2019 to Jun 18, 2019 - ILT and Teacher Teams

Status history



May 21

NOT STARTED

May 21, 2018

Evidence

Informal Observations, Learning Walks and On-Track Rate

NOT STARTED

Utilize Second Step and Classroom Circles and Morning Meeting to build school and classroom community and support staff and students with monitoring behavior through learning walk tools self-assessments."

Sep 04, 2018 to Jun 18, 2019 - Culture and Climate Lead and Teacher Teams

Status history

May 21

NOT STARTED

May 21, 2018

Evidence

Culture and Climate Assessment, Learning walks, Lesson Plans reflective of SEL Standards

NOT STARTED

Implement monitoring strategies such as the Culture and Climate assessment to ensure that adults are using restorative practices to support SEL for all students."

Nov 01, 2018 to Feb 01, 2019 - Culture and Climate Lead and Admin.

Status history

May 21

NOT STARTED

May 21, 2018

Evidence

Culture and Climate Assessment, MVMS Data, Observations of Domain 2

NOT STARTED

Use data to identify students who need targeted or intensive support for SEL and ensure that appropriate Tier 2/3 Supports are provided."

Oct 02, 2018 to Jun 18, 2019 - ILT and Admin.

Status history

May 21

NOT STARTED

May 21, 2018

Evidence

Dashboard Misconducts

NOT STARTED

Clinicians will provide PD to teachers to define interventions for Tier 2/3 students and to provide clear procedures and protocols to for reporting and responding to safety concerns or students in crisis."

Sep 17, 2018 to Nov 02, 2018 - Clinicians, Culture and Climate Lead and Admin.

Status history

May 21

NOT STARTED

May 21, 2018

Evidence

Culture and Climate Assessment, MVMS

NOT STARTED

Grade level teams will review school -wide expectations for common areas and collaborate on routines and procedures for classrooms."

Aug 27, 2018 to Aug 31, 2018 - Teacher Teams

Status history

May 21

NOT STARTED

May 21, 2018

Evidence

Culture and Climate Assessment, MVMS, Observations of Domain 2

NOT STARTED

Collaborate with teachers teams during team meetings to identify students with significant behavioral and learning challenges during monthly MTSS meetings."

Sep 17, 2018 to Jun 18, 2019 - Culture and Climate Lead

Status history



May 21

NOT STARTED

May 21, 2018
Evidence
PD Calendar

NOT STARTED

Implement Student Voice Committee to advocate for students and contribute ideas for school improvement through monthly meetings and student led activities."

Nov 01, 2018 to Jun 18, 2019 - ILT

Status history



May 21

NOT STARTED

May 21, 2018
Evidence
MVMS, Observations of Domain 2

NOT STARTED

Develop structures to celebrate students who are demonstrating behaviors that reflect the values of SOAR."

Sep 10, 2018 to Nov 09, 2018 - Admin. and Culture and Climate Lead

Status history



May 21

NOT STARTED

May 21, 2018
Evidence
Dashboard Data

Strategy 4

NOT STARTED

Utilize 5-week assessment data including grades, Dashboard On-Track, and Verify Data to Intervene in a timely and effective way to help all students who are off-track."

Oct 01, 2018 to Jun 19, 2019 - Teachers

Status history



May 21

NOT STARTED

May 21, 2018
Evidence
Progress Monitoring Data; Use of Problem Solving Process

NOT STARTED

Empower Tier 1 students to advance their learning by creating classrooms that are student-centered with student agency to promote a positive school climate where social and emotional growth is being addressed."

Oct 01, 2018 to Jun 19, 2019 - Teachers

Status history



May 21

NOT STARTED May 21, 2018
Evidence
Flexible Learning Environments; On-Track Reports

NOT STARTED
Determine appropriate interventions for students or groups of students not making adequate progress by analyzing progress monitoring data to track the effectiveness of the interventions and adjusting instruction for individuals and groups of students."
Oct 01, 2018 to Jun 14, 2019 - Teachers

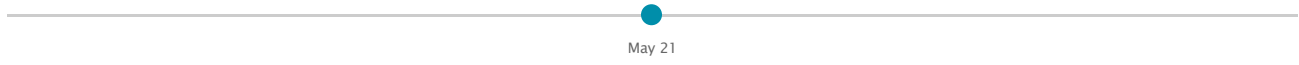
Status history



NOT STARTED May 21, 2018
Evidence
Menu of Interventions; Progress Monitoring Data

NOT STARTED
Implement Personal Learning Plans goals and intervention strategies for students requiring academic supports per the CPS promotion policy, review plans, and student progress every 5-weeks to determine the overall effectiveness of the intervention strategies and make adjustments"
Oct 01, 2018 to Jun 14, 2019 - Teachers, Counselor, MTSS leads

Status history



NOT STARTED May 21, 2018
Evidence
Menu of Interventions; PLPs, Progress Monitoring Data

Strategy 5

NOT STARTED
Use multiple measures of assessment including STRIDE to supplement district-centralized assessments with other other formative assessments to provide a more comprehensive picture of learning to make assessment accessible to all students including diverse learners and English Language Learners."
Oct 01, 2018 to Jun 19, 2019 - Teachers and Admin.

Status history



NOT STARTED May 21, 2018
Evidence
Formative and Interim assessments; Gradebook

NOT STARTED
Utilize assessments that reflect the key shifts in literacy and mathematics by working together to build common assessments within a department, course, or grade level team."
Oct 01, 2018 to Jun 19, 2019 - Teachers and Admin.

Status history



NOT STARTED May 21, 2018
Evidence
Assessment Calendar; Formative Assessments; Gradebook

NOT STARTED

Implement a grading system that clearly, accurately, consistently, and fairly communicates learning progress and achievement to students, families, post-secondary institutions, teachers, and counselors to ensure students stay On-Track and make informed educational decisions"

Aug 27, 2018 to Jun 19, 2019 - Teachers and Admin.

Status history

May 21

NOT STARTED

May 21, 2018

Evidence

Gradebook, Dashboard On-Track

Fund Compliance

Supplemental General State Aid(SGSA)

My school receives SGSA funds

By checking the above box, the school is verifying that the attendance center complies with the statement regarding the use of SGSA funds:

1. The attendance center allocation is correctly based on the number of students eligible to receive free and reduced lunch and breakfast.
2. The attendance center has an approved plan, developed in consultation with teachers, administrators, and other appropriate personnel, and parents of these students attending the attendance center.
3. The attendance center's plan is approved by the LSC and CPS.
4. SGSA funded activities fall within the allowable program categories: early childhood education, reduced class size, enrichment programs, remedial assistance, attendance improvement, and other educationally beneficial expenditures which supplement the regular programs as determined by the Illinois state board of education.
5. SGSA Funds supplement and do not supplant non-categorical and other categorical funds allocated to the attendance center.
6. SGSA funds are supporting only those activities specified in the school's approved plan/amendment.
7. SGSA funds are not used for capital expenditures. 8. SGSA funds are not used for any political or lobbying activities by the attendance center.

ESSA Program

ESSA Schoolwide Program

(Not available to schools receiving NCLB funds for the first time) [Title 1/SW].

The school annually reviews the schoolwide plan/program. The schoolwide program plan is available to CPS, parents, and the public, and the information in the plan is in an understandable and uniform format, and to the extent practicable in a language the parents can understand.

ESSA Targeted Assistance Program Title I funded staff participate in the school's general professional development and school planning activities. Title I funded staff assume limited duties that are assigned to similar personnel including duties beyond the classroom, or that do not benefit Title I students, as long as the amount of time spent on such duties is the same proportion of the total work time with respect to similar staff.

Non-title school that does not receive any Title funds

Parent Involvement in Targeted Assistance and Schoolwide Programs

I verify that the statement below is correct

Every Student Succeeds Act (ESSA), the reauthorization of the Elementary and Secondary Act of 1965 continues a legislative commitment to parental involvement. Central features of prior reauthorizations, such as school-parent compacts, parent involvement policies, and the parent involvement funding formula remain unaltered. However, the ESSA reauthorization represents a notable shift in the role of parental involvement in the schools. It includes new provisions increasing parental notification requirements, parental selection of educational options, and parental involvement in governance. It envisions parents as informed and empowered decision makers in their children's education.

Parent and Family Plan

Parent and Family Engagement Policy

Complete

Schools must involve parents and family in the joint development and periodic review and revision of the ESSA, Title I school parental and family engagement plan and policy, and in the process of school review and improvement. Please describe how this will be accomplished.

At the PAC meeting parents will be involved in the development and review of the parent involvement plan. The CIWP will be a standard item on the LSC agenda and will be reviewed monthly as described in the Principal's Report. Parents will be a part of the reviewing process. The Title I Annual Meeting and the Title I PAC Organizational Meeting was held on September 27, 2018.

The school will hold an annual meeting at a time convenient to parents and families during the first month of school to inform them of the school's participation in ESSA, Title I programs and to explain the Title I requirements and their right to be involved in the Title I programs. The school will also offer a number of additional parental and family engagement meetings, including school PAC meetings, at different times and will invite all parents and key family members of children participating in the ESSA, Title I program to these meetings, and encourage them to attend. Please describe how this will be accomplished. Please list the projected date of your Title I Annual Meeting and your Title I PAC Organizational Meeting

The Title I Annual Meeting and the Title I PAC Organizational Meeting will be held on September 27, 2018. Monthly PAC meetings will be held for all parents during Schol Years 18-20 . Parent notifications will be sent home prior to each monthly meeting. Parents will receive quarterly recognition for participation in meetings, workshops and for volunteering at the school.

At the request of parents and family members, schools will provide opportunities for regular meetings, including the School Parent Advisory Council meetings, for parents and family members to formulate suggestions and to participate, as appropriate, in decisions about the education of their children. Please describe how the school will immediately respond to any such suggestions.

Parents will receive a monthly school calendar that will include Title I activities. At the first Title I meeting the Principal will provide parents with information regarding the curriculum, academic assessments and the proficiency levels students are expected to meet. Parents will be provided with strategies to support students at home. Communication with parents will also be included in the school Newsletter and through the automated calling voice blast system. Parents will be able to schedule teacher parent conferences, in addition to the Parent Teacher Conferences that occur during Report Card Pick-Up.

Schools will provide parents a report of their child's performance on the State assessment in at least math, language arts and reading. Please describe how this will be accomplished.

Our school will provide parents with a report of their child's performance on the district and state assessments. Parents will also be able to set up conferences with teachers for further conversation regarding the results. Parents will be provided training on Parent Portal set up and given information regarding the school progress through the State of the School presentation.

Schools will provide parents timely notice when their child has been assigned to, or taught by, a teacher who is not "highly qualified," as defined in the Title I Final Regulations, for at least four (4) consecutive weeks. Please describe how this will be accomplished.

Letters will be sent home upon parent request of teacher qualifications based on the "Right to Ask" notifications. The school will send a letter home to parents to inform them that their child has not been taught by a highly qualified teacher for four consecutive weeks.

Schools will assist parents of participating ESSA Title I children in understanding: the state's academic content standards; the state's student academic achievement standards; the state and local academic assessments including alternate assessments; the requirements of Title I, Part A; how to monitor their child's progress; and how to work with educators. Please describe how this will be accomplished.

The Principal will attend PAC meeting to discuss issues with parents and possible solutions. The meeting will include a question and answer segment. The school will also hold parent meetings whereby teachers will share information regarding standards, assessments and how to partner with your child's teacher in helping your child at home.

Schools will provide information, resources, materials and training, including literacy training and technology, as appropriate, to assist parents and family members in working with their children to improve their academic achievement, and to encourage increased parental involvement. Please describe how this will be accomplished.

Langston Hughes will partner with Metropolitan Family Services and the Office of Early Childhood Education. Through these programs they will train parents on how to help students with school work as well as participate in school activities such as volunteering and school support.

Schools will educate all staff in the value and utility of contributions by parents and family and in how to reach out to, communicate and work with, parents and family as equal partners in the education of their children and in how to implement and coordinate parent and family programs and build ties with parents and family members. Please describe how this will be accomplished.

The Principal will utilize time during the school's professional development days to address building a partnerships with parents.

Schools will, to the extent feasible and appropriate, coordinate and integrate parent and family programs and activities with Head Start, Reading First, Early Reading First involvement, Even Start, Home Instruction Programs for Preschool Youngsters, the Parents as Teachers Program, public preschool, and other programs, to further encourage and support parents and families in more fully participating in their children's education. Please describe how this will be accomplished.

Through the LSC, PAC, and the Parent Organizations, the school will keep the lines of communication open through monthly meetings and distribution of literature that encourages parents to participate in their child's education.

Schools will ensure that information related to the school and parent and family programs, meetings, and other activities is sent to parents in understandable and uniform formats, including language. Please describe how this will be accomplished.

Parents will receive a monthly school calendar of events including Title I activities. Our voice blast system, school Newsletters and marquee will also be used to update parents.

Policy Implementation Activities

The LSC will approve the school improvement plan and monitor the CIWP.

In the CIWP, the school identifies current parental and family engagement practices and outlines activities related to expanding parent and family partnership programs.

The school will coordinate the parent and family engagement programs identified in the CIWP.

The school will evaluate the Parent and Family Engagement Policy for effectiveness and make improvements as necessary.

Explain why any of the boxes above are unchecked: (type "n/a" if all are checked)

N/A

School-Parent Compact

Complete

The school will provide high-quality curriculum and instruction in a supportive and effective learning environment that enables the participating student to meet the State's student academic achievement standards. Describe how the school will provide high-quality curriculum and instruction in a supportive environment. (Restate the school mission.)

The mission of Langston Hughes STEM School is to provide meaningful learning experienced that will equip our students with 21st century skills and prepare our learning community to be lifelong learners through rigorous and relevant instruction, ongoing professional development, and opportunities for self-improvement in order to become positive contributors to humanity.

The school will hold parent-teacher conferences. Describe the kinds of parent-teacher conferences that will be held and the dates on which they are scheduled.

Langston Hughes will hold its two formal parent teacher conference on November 2018, April 2019, November 2019, and April 2020. Parents will be able to schedule conferences with teachers Monday through Friday by scheduling an appointment.

The school will provide parents with frequent reports on their children's progress. Describe when and how the school will provide reports to parents.

Parents will receive regular 5 week progress reports. Progress reports for students in grades K-8 will be sent home through the students. Parents will sign the Progress Report indicating it was reviewed and return it to the teacher.

The school will provide parents access to staff. Describe when, where and how staff will be available for consultations with parents.

Appointments are required for teacher conferences. Parents can complete a Parent Teacher Conference form located in the main office. Before school, after school hours and at scheduled prep times are encouraged.

The school will provide parents opportunities to volunteer and participate in their children's classes. Describe how and when parents and family members may volunteer, participate, and observe classroom activities.

Parents must submit the required CPS Volunteer Information on-line. Parents will volunteer their services through classroom support for students, lunchroom supervision, hall monitoring, playground supervision, and extracurricular activities.

The parents will support their children's learning. Describe how the parents will assist learning (i.e. monitoring attendance, homework completion).

Parents will ensure that their children are at school daily and on time. Parents will monitor homework and technology use. Parents will be proactive and request teacher conferences to discuss their child's progress. Parents will sign up for Parent Portal to monitor grades and student performance.

The parents will participate in decisions relating to the education of their children. Describe when, where and how parents will consult with the school.

Langston Hughes will hold its two annual formal parent teacher conferences on November 2018, April 2019, November 2019 and April 2020. Parents will be able to schedule conferences with teachers Monday through Friday by scheduling an appointment. Parents will also be able to schedule conferences with teachers by completing a Parent-Teacher Conference Form. Parents will also provide a signature on 5 Week Progress Reports and indicate the need for a conference. The Title I Annual Meeting and the Title I PAC Organizational Meeting will be held on September 27, 2018.

The students will share the responsibility for improved student academic achievement. Describe how the students will assure academic achievement (i.e. good attendance, positive attitude, class preparation).

Students will participate in Langston Hughes Assemblies to review expectations for academics and behavior. Students will collaborate with classroom teachers during Morning Meetings to share and discuss student responsibility for attendance, positive attitude and improved achievement. Each morning students will recite a pledge committing themselves to Hughes Habits.

Parent Budget

Complete

Goals: Indicate goals, timeline of activities and training topics that are designed to assist parents and families with increasing their students' academic achievement. The overarching goal is to increase student academic achievement through parental and family engagement involvement; specify your goals.

It is our goal and commitment to encourage our families and the community to assist in preparing our students in becoming college and career ready. Parent Compact will be developed and adjusted with parent input.

Allocate your Mandated Title 1 Parent and Family Engagement Funds to support your Parent and Family Engagement Program.

Account(s)	Description	Allocation	
51130, 52130	Teacher Presenter/ESP Extended Day For Teacher presenter, ESP Extended Day, please remember to put money on the benefits line. Non-Instructional pay rate applies.	\$ 0	.00
53405	Supplies In addition to supplies for parent program, please use this account to also purchase books for parents only. Use this account for equipment with a per unit cost of less than \$500.	\$ 1000	.00
53205	Refreshments Allocation CAN NOT EXCEED 25% of the Parent Budget. Refreshments must be used for Title 1 PAC meetings, trainings and workshops.	\$ 500	.00
54125	Consultants For Parent Training Only. Consultant must have a CPS vendor number and paid with a Purchase Order after service is rendered (NO CHECKS ARE ALLOWED)	\$ 0	.00
54505	Admission and Registration Fees, Subscriptions and memberships For Parents use only.	\$ 600	.00
<p>54205</p>	Travel Buses for Parents use. Overnight Conference travel- schools must follow the CPS Travel Policy. The CPS Parent Overnight Travel Approval Form and Conference Travel Form must be completed.	\$ 400	.00
<p>54565</p>	Reimbursements Allocation CAN NOT EXCEED 25% OF THE Parent Budget. All Parent Reimbursements related to Title 1 parent and family engagement must be paid from this account. Receipts must be clear unaltered and itemized. School must keep all receipts.	\$ 0	.00
<p>53510</p>	Postage Must be used for parent and family engagement programs only.	\$ 100	.00

53306 **Software**
Must be educational and for parent use only.

\$	0	.00
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55005 **Furniture and Equipment**
Must have a parent room or a secure place to keep furniture/equipment. Cannot be placed in the main office or where staff and students have access too. To by used only by parents.

\$	1000	.00
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