

Dunne Technology Academy / Plan summary

# **2018-2020 plan summary**

Team

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| Team meetings       |              |                           |                             |            |
| Date                | Participants |                           | Topic                       |            |

| 02/16/2018                  | Looking @ the CIWP SEF Introduction Selecting Priority Areas                |
|-----------------------------|---|
| 02/20/2018                  | SEF Ratings & Eidence Culture & Structure for<br>Onntinuous Improvement     |
| 02/22/2018                  | SEF Ratings & Evidence Expectatins for Depth & Breadth of Student Learning  |
| 02/26/2018                  | SEF Ratings & Evidence Expectations for Depth & Breadth of Quality teaching |
| 03/01/2018                  | SEF Ratings & Evidence Expectations for Quality & Character of School Life  |
| 03/05/2018                  | Setting CIWP Goals  |
| 03/08/2018                  | Developing Strategies & Action plans  |
| 03/12/2018                  | Developing Strategies & Action Plans  |
| 03/15/2018                  | Updating the Fund Compliance  |
| 03/19/2018                  | Parent Involvement Policy & Compact   |
| 03/21/2018                  | Editing CIWP Draft  |
| 03/22/2018                  | Editing CIWP Draft  |
| 04/05/2018                  | Organizing Presentation   |
| 04/10/2018                  | Presenting to the LSC & CIWP Approval                                       |
| 04/11/2018                  | Presenting to the PAC/PTO   |
| School Excellence Framework |   |

#### Leadership & Collective Responsibility:

Leadership & Collective Responsibility is characterized by an unwavering commitment to fulfilling a shared vision of success. There is a clear focus and high expectations for staff and students, motivating the entire school community to continue striving for success for every student.

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Based on our 5 Essential survey, teachers reported a 62% rating for sharing a strong sense of responsibility for student development, school improvement and professional growth. They also reported 99% rating for Innovation-having a strong orientation toward improvement and a willingness to be a part of the learning environment. Unfortunately, on 39% of teachers agreed that teachers are deeply committed to the school. This data suggests most teacher feel a sense of commitment to student and school improvement, but may not feel their colleagues share the same sentiment.

#### Guide for Leadership & Collective Responsibility

- Set the direction and create a sense of purpose by building consensus on and implementing a shared vision.
  - Consider the demographics of the school community in developing a shared vision.
  - Help stakeholders understand the relationship between the school's vision and their initiatives and priorities.
  - Consistently use informal and formal opportunities to champion and articulate the vision.
  - Act in ways that consistently reflect the school's core values, beliefs, and priorities in order to establish trust.
  - Ensure the school's identity, vision, and mission drive school decisions.
  - Use the Multi-Tiered System of Support framework as a standard for how to distribute leadership and make significant decisions both academically and social-emotionally.
- . Inspire a culture of collective responsibility for the success of ALL students in the whole school (not solely teacher's own students).
- Empower others to make or influence significant decisions.
  - Build shared leadership structures and opportunities for job-embedded leadership training and development.
  - · Capitalize on the leadership skills of others.
  - Constantly listen and synthesize what is heard, and learn from all sources.
- Employ the skills to effectively manage change.
  - Master skills associated with large-scale strategic planning processes and implementation of such plans.
  - Steer through the challenges associated with making improvements, both large and small.
- · Create and sustain a coherent instructional program (coordinated and consistent) with learning goals.
- Use the CPS Framework for Teaching to ground instructional guidance and coaching.
  - Model ambitious goals for teaching and learning for all students, including priority groups.
  - Draw from the best available evidence to inform instructional improvement decisions.
- Enable staff to focus and prioritize what matters most.
  - Buffer staff from external distractions to the school's priorities and goals.
  - Limit school improvement goals to a few high leverage activities.
  - Prioritize teaching challenging content, engaging students in learning, rigor and ways to raise achievement.

#### Evidence, Measures, and Standards

| Suggested Evidence                                 | School's vision, beliefs, and how it is shared (e.g. presentations to community, promotional materials) Five Essentials – Program Coherence  |  |  |  |  |
|--|--|--|--|--|--|
| Measures   | √ Five Essentials  |  |  |  |  |
| Five Essentials                                    | Effective Leaders<br>Collaborative Teachers  |  |  |  |  |
| CPS Framework for<br>Teaching                      | 4d. Growing and Developing Professionally 4e. Demonstrating Professionalism  |  |  |  |  |
| CPS Performance<br>Standards for School<br>Leaders | A1. Assesses the Current State of School Performance and Develops a CIWP     A2. Implements Data Driven Decision Making and Data Driven Instruction     A5. School Vision and Mission Drive Decision-Making     D4. Demonstrates Change Management |  |  |  |  |

#### Instructional Leadership Team:

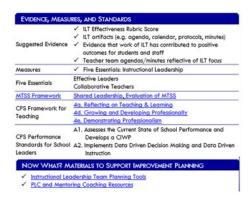
The ILT is characterized by having a consistent structure for teacher leadership that is focused on creating and implementing the theories of action that improve teaching and learning. ILT meetings are a productive forum to identify challenges, collect and review evidence, exchange ideas, and propose and implement solutions to challenges to school improvement.

Our Leadership Team is comprised of specific roles for members. We have a lead team member for reading and math, STEM, MTSS which align to our school goals. In addition, each member of the team is empowered to make informed and necessary shifts based on data to support their suggestions/decisions. Our ILT attends Network PD and leads grade level team meetings which are aligned to school priorities. The STEM Specialist and Counselor also leads grade level team meetings and ILT team meetings monthly to share best practices and resources. According to our 5 Essentials data, 57% of teachers reported the leadership team sets high standards for teaching and learning.

#### Guide for Instructional Leadership Team

- Engage in on-going inquiry (e.g. continuous improvement cycles) as a basis for improvement.
  - Gain productive insight and take substantial new action or adjust strategy that clearly addresses root causes.
  - Relentlessly ask, "Is it working?" about every program, initiative, and strategy in the school.
  - Vet Initiatives and strategies on the basis of their direct or proven impact on outcomes.
  - Monitor if previous actions were implemented (fidelity) and working as intended. Ask, "If not, why not?"
- Share leadership for improving teaching and learning with representative school members.
  - Organize the team around a common understanding of team's purpose and instructional priorities.
  - Represent all relevant specialty content areas, programs, related services, and grade bands/department teams and is an appropriate size.
  - Represent a balance of work styles (e.g. task-oriented, provides push-back, synthesizes, etc.)
- · Use protocols and ask probing questions.
  - Ask questions focused on factors within sphere of control and avoid a focus on student factors.
  - Use appropriate protocols and level of analysis (grade, school-wide, individuals) for meeting purpose.
  - Systematically consider root cause(s) based on thorough review of evidence.
- Use timely and relevant data/evidence sources.
  - Gather and use current and relevant local student, school, teacher performance (e.g. attendance data, assessment results), and operational data formatively to review and revise school and classroom practices as needed.
  - Disaggregate data for priority student groups (e.g. English learners, diverse learners).
- Schedule and structure frequent meetings.
  - Meet regularly (2-4 times per month).
  - Use an agenda with a clear focus.
- Collaborate effectively, value transparency, and inform and engage stakeholders.
  - All team members have equity of voice and are actively engaged in asking questions.
  - Celebrate small wins and improvements.
  - Regularly inform and engage stakeholders of key data and work of the ILT.
- . Build the capacity of teacher teams to lead cycles of learning and problem solving focused on student learning data and student work.

### Evidence, Measures, and Standards



#### **Professional Learning:**

Professional Learning includes sufficient time, support, and 'safe practice' space to internalize new knowledge to change practice and beliefs. Adults persevere in collaboration with their colleagues to innovate and improve implementation of new practices.

According to our school PD plan, we have aligned our objectives to the school's priorities, committing time for STEM PD, Restorative Practices, and data analysis for reading and math. Our school also participates in quarterly Network PD and STEM and Network walkthroughs to ensure learning is being implemented timely and consistently. For data analysis, our school creates internal trackers for monitoring student mastery on interim and teacher created assessments. This data is used to determine reteach objectives for standards and to measure effectiveness of reteach plans. According to our 5 Essentials data, teachers reported a 56% rating for quality professional development.

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- Select and design professional learning (PL) to achieve school-wide improvement, including closing priority group achievement gaps.
  - Use data to identify performance and practice gaps to inform PL plan.
  - Use research about best practices to identify potential learning and subject matter experts to support.
  - Solicit feedback from staff to inform selection of PL opportunities.
  - Provide PL relevant to the cultural and linguistic needs of students.
  - Provide both whole staff and differentiated PL to individual teacher levels.
- Implement and sustain on-going, job-embedded professional learning (PL) (e.g. coaching, peer learning opportunities, action research)
  - Recommend and/or provide PL opportunities directly related to individuals' specific areas of need and professional growth goals.
  - Encourage staff to broaden networks to bring new knowledge and resources to learning environment.
  - Teachers initiate opportunities for professional growth and proactively seek opportunities to enhance content knowledge and pedagogical skill.
- Structure time for teachers to collaborate and learn together.
  - Create schedules and systems to conduct peer observations, and coaching. Reflect on its impact.
  - Teachers provide and accept collegial support and feedback to/from colleagues.
  - Teachers participate in and facilitate professional inquiry in teams to advance student learning.
- Make 'safe practice' an integral part of professional learning.
  - Allow teachers ample time to try new strategies, refine skills, grapple with implementation problems, and share knowledge and experience.
  - Provide support that addresses the specific challenges of changing classroom practice. Provide coaching/mentoring support to validate continuing to work through struggles.
- Monitor implementation to ensure staff uses new knowledge to improve practice and it is having the desired effect on practice and student outcomes.
  - Conduct frequent non-REACH observations to provide coaching and actionable feedback.
- Provide induction and support for new teachers.
  - Assign each new teacher a mentor who is skilled in pedagogy and is an open, collaborative colleague.
  - Schedule a series of 'learning experiences' for new teachers that helps them navigate important initiatives (e.g. REACH) and provides information on school specific goals and resources.

|   | √ School's PD Plan – review for goal alignment – does the<br>plan advance the school's improvement agenda?                               |  |  |  |  |  |  |
|---|--|--|--|--|--|--|--|
| Suggested Evidence  | ✓ PD agendas, PD feedback surveys  |  |  |  |  |  |  |
|   | <ul> <li>Teacher practice improving on the Framework for Teaching<br/>(e.g. Basic&gt;Proficient, Proficient&gt;Distinguished)</li> </ul> |  |  |  |  |  |  |
| Measures  | ✓ SQRP Attainment and Growth   |  |  |  |  |  |  |
| measures  | ✓ Five Essentials: Collaborative Teachers  |  |  |  |  |  |  |
| Five Essentials   | Effective Leaders  |  |  |  |  |  |  |
| rive Essentidis   | Collaborative Teachers   |  |  |  |  |  |  |
| MTSS Framework  | Shared Leadership, Curriculum & Instruction  |  |  |  |  |  |  |
| CPS Framework for   | 4a. Reflecting on Teaching & Learning  |  |  |  |  |  |  |
| Teaching  | 4d. Growing and Developing Professionally  |  |  |  |  |  |  |
| reaching  | 4e. Demonstrating Professionalism  |  |  |  |  |  |  |
| CPS Performance<br>Standards for School<br>Leaders  | 82. Observes and Evaluates Staff and Gives Feedback to Staff<br>B6. Professional Development Provided for Staff                          |  |  |  |  |  |  |
| NOW WHAT? M   | ATERIALS TO SUPPORT IMPROVEMENT PLANNING   |  |  |  |  |  |  |
| ✓ Teaching the Teac   | there  |  |  |  |  |  |  |
|   |  |  |  |  |  |  |  |
|   |  |  |  |  |  |  |  |
| ✓ Making Better Use ✓ Uncoming Profess ✓ Uncom | ional Learning Opportunities   |  |  |  |  |  |  |

#### Aligned Resources:

Resources (e.g. time, budget, staff, and community resources) are aligned to school priorities. Improving achievement guides resource allocation. Making the most of student time and staffing is a priority. The school organizes resources school-wide through schedules and staffing plans that target additional time and individual attention to those students who need it most and to highest priority subject areas.

Our school works to ensure resources are aligned to school priorities. To increase student achievement in reading and math, funds have been allocated to support after-school professional development for teachers. The school also allocates funds for the after school student achievement program. Human Capital to support student achievement is also a priority for our school. Positions are funded based on student and school needs. Resources are also aligned to support our STEM program. Funding is allocated for materials for the Lego Robotics Team, as well as Engineering classes beginning at the Kindergarten level.

#### Guide for Aligned Resources

- $\circ~$  Design a school day that is responsive to student needs.
  - Use CPS Instructional Time Guidelines to maximize instructional time.
  - Use CPS Instructional Block Guidelines to maximize academic-engaged time.
- Align the budget to the CIWP priorities and the mission of the school.
  - Avoid overemphasis on the purchase of products/programs that are not research based or do not respond to SEF needs.
  - Leverage strategic source vendors to maximize dollars.
  - Seek and obtain grants to support articulated needs.
  - Use grant funds strategically to support areas of highest need.
  - Maximize the use of supplemental funding to close any priority group achievement gaps.

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- · Streamline purchase procedures to minimize lapses between ordering and receiving materials.
- · Evaluate, to the extent possible, the consequences for student learning of resource allocation decisions to develop an evidence base of outcomes of particular uses of resources.
- · Have a 'hiring team' and collaborative hiring process with clear selection criteria to identify and select best available candidates.
  - Actively work to build a pool of potential staff members, particularly difficult to fill positions (e.g. staff to serve English learners).
  - Use an interview process including a protocol for questioning and select highly qualified candidates.
  - Require a classroom lesson demonstration to assess candidate expertise, philosophy and commitment.
  - Check teachers' previous performance at CPS schools.
- · Strategically assign teachers to grade and content areas to create a balanced team with a variety of strengths.
  - Ensure all students have fair access to high-quality teachers in the school.
- Effectively utilize Related Service Providers at the classroom level.
- Use data including teacher evaluations and exit interviews to inform a retention strategy.
  - Create a positive climate and working conditions for teaching that attracts and retains educator talent.
  - Create opportunities for growth including opportunities for staff to assume additional leadership roles or pursue personal growth goals.
  - Track retention rates over time and use this information to isolate staffing strengths and identify opportunities to improve.
  - Solicit information from staff using exit interviews/surveys to understand reasons for leaving school or district.
- Make outreach efforts to engage community members as partners and resources.
- Partner with one or more organizations that share the values of the school and have a complementary mission to the school's vision.
  - · Monitor the impact of partner organizations' activity.

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|---|---|
| Suggested Evidence  | RES, AND STANDARDS  - Schedules  - Teacher retention rates  - Stoff exit interviews/surveys (data on reasons for leaving school or district)  - Candidate interview protocol documents  - List of community-based organizations that partner with the school and description of services  - Evidence of effectiveness of the services that community-based organizations provide  - Budget analysis and CIVIP |
| Measures  | ✓ Five Essentials   |
| Five Essentials   | Effective Leaders, Collaborative Teachers   |
| MTSS Framework  | Shared Leadership, Curriculum & Instruction, Family & Community Engagment   |
| CPS Framework for<br>Teaching                               | 4a. Reflecting on Teaching & Learning 4e. Demonstrating Professionalism   |
| CPS Performance<br>Standards for School<br>Leaders          | B4. Hires and Retains Highly Effective Teachers   |
|   |   |
| ✓ CPS Instructional ✓ CPS Instructional ✓ CPS Instructional | Time Guidelines: Elementary School Overview Time Guidelines: High School Overview Black Guidance: K-2 Literacy Block Toolkins: Math   |

Expectations for depth & breadth of Student Learning

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#### Curriculum:

The curriculum - what students should know and be able to do - makes standards come alive for students. All students have access to an academically rigorous curriculum that inspires students to think and contribute high quality work to authentic audiences beyond the classroom. The curriculum fully integrates academic and social emotional learning opportunities for all students, including diverse learners, English learners, and advanced learners. The school regularly examines the curriculum to check alignment to standards and opportunities for all students to meet those standards.

Over the past 5 years, our school PD has worked to deepen our understanding of Common Core State Standards (CCSS) and the instructional shifts aligned to the standards. Currently, all core curriculum is aligned with CCSS. In math we use Engage NY modules, and in reading, teachers use pacing guides that have been created by the Network Office. According to our 5 Essentials data, teachers reported a moderate program coherence (53%). Many of the aforementioned curricular shifts were in response to last year's SQRP data (overall a level 2 school) which suggested a need for a more rigorous and cohesive curricular design at our school.

#### Guide for Curriculum

- Align units of instruction (horizontally/vertically) to scope and sequence maps and pace units and lessons appropriately.
  - Focus so units can be adequately addressed in the time available.
  - Examine formative data to determine mastery and pace. Discuss how much time it takes to adequately address the essential elements, and the viability of documents that articulate essential content and timing of delivery (e.g. pacing guides, curriculum maps).

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- Utilize the 'big ideas' that should be taught to determine whether students are being taught the body of knowledge, the understandings and the skills expected.
  - Identify the essential understandings what students should learn in greater depth. In other words, know 'covering everything but learning nothing' does not work.
- Expose and extend opportunities for all students to grade appropriate levels of text complexity in all types of texts, including informational
  in all content areas.
  - Articulate language goals that are separate from and support content goals. Literacy reading, writing and speaking are essential 'learning tools'
    across the curriculum (disciplinary literacy).
- Engage all learners in content areas by fully integrating opportunities for all learners, including:
  - Diverse learners to demonstrate core knowledge and skills.
  - English Learners to develop academic language to demonstrate mastery.
    - Use English and native language development standards in addition to content standards to differentiate instruction and assessments for English learners, to ensure meaningful access to content, regardless of English language proficiency.
    - Understand research and implement programs to develop native language literacy for English learners.
  - Advanced learners to extend core knowledge and skills.
- Integrate academic and social emotional learning.
- Connection to real world, authentic application of learning. For example,
  - Provide opportunities for meaningful project-based learning.
  - Integrate field-based learning through partnerships with city institutions (e.g. museums), colleges, universities, and community based organizations.
- Curriculum is culturally relevant/sustaining and provides opportunities to explore and celebrate students' communities, culture, history, and language.
  - Curriculum is tailored to the strengths, needs, and interests of each student.



Instructional Materials:

Guidelines 2.0)

Materials to present learning content and what the learner uses to demonstrate are characterized by variability and flexibility.

Materials are identified and adapted to increase access to learning for all students. Materials include multimedia and embedded, just-in-time supports; varied tools and supports; alternative pathways, and varied levels of support and challenge. (adapted from UDL

Each classroom has at least 2 desk top computers and access to lap top carts for student use. As a result, 100% of our students have access to technology within their classrooms. In addition, our STEM Specialist provides instruction to our 6th - 8th grade students in the Innovations Lab which allows students to access technology and new computer software and programming for Engineering on a weekly basis. Also, our students have access to Lego Robotics and Illinois Math and Science Academy (IMSA). For reading instructional materials, Primary teachers have accounts to Reading A to Z which provides access to various leveled texts for students. For math instructional materials, our school created Engage NY binders for every grade level to provide ambitious CCSS aligned instruction for all students. Also, our 4th-8th grade students engage in Science Lab with Highly Qualified Science teachers. For science instructional materials, we purchased STEMScopes which is aligned with New Generation Science Standards (NGSS) for our students.

#### **Guide for Instructional Materials**

Instructional materials (including technology) are.....

- . Aligned to curricular plans and expectations of the standards.
- Varied and flexible.
  - Are selected and adapted based on learning objectives and learner needs.

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- Include a variety of quality media, manipulatives and supplies to achieve valued learning outcomes.
- Intentionally planned by identifying or adapting appropriate tools (including technology) for specific instructional needs.
  - Student outcomes and developmental appropriateness determine when and who will use the materials.
  - Materials are updated/upgraded in response to new information and understandings.
- Equitably available and accessible to all teachers and students.
  - Teachers and students have available a variety of high quality, standards-aligned instructional materials and resources.
  - Materials are in English and native language for English learners.
  - Reference and resource materials are readily available and circulated throughout the school.
- Include multimedia and embedded, just-in-time supports (e.g. hyperlinked glossaries, background information, and on-screen coaching) for conveying conceptual knowledge.
  - Students interact with instructional materials to engage all modalities in the learning process.
  - Technology is integral to students learning experiences.
  - Units and lessons include grade-appropriate levels of texts and other materials so every student can access the content/skills.
- Include tools and supports needed to access, analyze, organize, synthesize, and demonstrate understanding in varied ways for learning and expression of knowledge.
  - The needs of the students at different performance levels are met by using a variety of instructional materials that allow students to draw on all of their learning capacities.
  - The teacher models effective use of various materials.
  - Students understand that materials are a means to acquire language, knowledge, and competencies.
  - Technology enhances students' higher order, creative thinking and problem solving.
  - Materials connect subject area content to real life applications.
- Include alternative pathways including choice of content, varied levels of support and challenge, and options for recruiting and sustaining interest and motivation – for engaging and learning.
  - Students make choices about instructional materials as part of learning.
  - Materials address the needs of the total child: cognitive, linguistic, social, emotional, physical, and aesthetic.
  - Consumables are often non-print supplies that promote active, hands-on learning.

|   | ✓ Cross-section of materials from a variety of content areas   |
|---|--|
| Suggested Evidence                      | and grade levels  Evidence of scaffolding and differentiation for all students to access the content/skills  Description of materials in curriculum and/or lesson plans  Presence of varied rexts, supplementary media (e.g. videos) |
| Measures                                | ✓ SQRP Attainment and Growth   |
| Five Essentials                         | Ambitious instruction Supportive Environment   |
| MTSS Framework                          | Curriculum & Instruction   |
| CPS Framework for<br>Teaching           | Demonstrating Knowledge of Content and Pedagogy     D. Demonstrating Knowledge of Students     Selecting Learning Objectives     Designing Coherent Instruction  |
| CPS Performance<br>Standards for School | A3. Allocates Resources to Support Student Learning, Prioritizing  |
| NOW WHAT? M                             | ATERIALS TO SUPPORT IMPROVEMENT PLANNING   |
| ✓ UDL PD Modules                        | for Learning Guidelines 2.0<br>  |

#### Rigorous Student Tasks:

The school regularly examines student work - what students are being asked to do on in their classrooms - across grades or courses in all content areas. Examining the texts and tasks students experience provides the necessary insight to gauge rigor and illuminate how the standards are actualized prompting the question whether or not approaches support the true spirit of college and career readiness. (adapted from The Education Trust – Equity in Motion Series)

According to our 2017-2018 School Quality Rating Report (SQRP) data, our Reading Attainment scores are at the 60th percentile for grades 3-8 and the 46th percentile for 2nd grade. Math Attainment scores are at the 21st percentile for grades 3-8 and at the 17th percentile for 2nd grade. Our reading growth scores are at the 24th percentile for reading and the 1st percentile for math. In contrast to our growth and attainment data, our students report Ambitious Instruction is STRONG at our school (77%). Our summative assessment data indicates a need to examine the tasks students are expected to complete in class. To address this area of growth, our school participates in regular reflective data meetings in which teachers examine student work, analyze student data, create reteach plans to address student misconceptions and reassess to monitor student progress toward meeting learning goals. Our next level of work includes creating and utilizing Student Work Protocols to measure the rigor of tasks students are completing.

### Guide for Rigorous Student Tasks

- Begin with the belief that all students can learn. (see Culture for Learning)
  - . Convey high learning expectations for all students and develop structures that enable practice and perseverance for each individual student.
  - Create an environment where students assume responsibility for high-quality work by persevering, initiating improvements, addressing critiques,

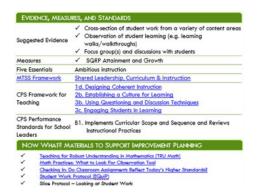
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making revisions, adding detail and/or helping peers.

- Communicate the necessity of attendance and engagement everyday in order to succeed.
- Plan and assign tasks that are cognitively challenging for individual students and require students to provide evidence of their reasoning.
  - Align tasks with standards-based learning objectives that reflect the depth of knowledge expectations.
  - Tasks are Integrative to draw on multiple standards.
  - Teach for Robust Understanding in Mathematics (TRU Math). Engage students with important mathematical ideas, not simply receiving knowledge, requiring students to engage in productive struggle.
- Tasks reflect the key shifts in literacy.
  - Complexity: Tasks reward close reading of complex text; Focus on comprehension of academic language, not obscure vocabulary.
  - Evidence: Cite evidence from text and write to sources, not decontextualized prompts.
  - Knowledge (non-fiction): Tasks embed reading and writing across disciplines with a variety of literary and informational complex texts and tasks and demonstrate comprehension through speaking, listening.
- Tasks reflect the key shifts in mathematics.
  - Focus: Tasks reflect a curricular and instructional focus on the major work in (e.g. operational fluency and number sense in K-2).
  - Coherence: Multi-grade progressions stress key beginnings (e.g. ratios in 6th grade) and key end points (e.g. fluency with multiplication in 3rd);
  - Rigor: Problems require construction of mathematical reasoning and critiques of other possible solutions.
- Provide opportunities for students to create authentic work for real audiences (beyond the teacher) to motivate them to meet standards and engage in critique and revision.
- · Examine student work to identify and showcase the qualities of strategic thinking that are both rich in content and relevant for students.
  - Analyze models with students to build a vision of quality.
  - Use protocols to collectively reflect regularly on the level of cognitive demand asked of students across the school, particularly priority group students, to think strategically as speakers, listeners, readers, and writers.
  - Analyze student work samples as part of professional learning to best support students' attainment of quality work and standards.

#### Evidence, Measures, and Standards



#### Transitions, College & Career Access & Persistence:

The school creates pathways to success built on a vision in which all students leave secondary school with a clear plan for their initial postsecondary destination, whether in apprenticeship training, work, or college. All students have equal access to college preparatory curriculum to be successful. The school is characterized by structures for developing early postsecondary awareness and the knowledge and skills that lay the foundation for the academic rigor and social development necessary for college and career success. Students are equipped with the confidence in their ability to implement and adapt their plan throughout their lives as they and the world around them change. This vision sees students as the architects of their own lives.(adapted from Creating Pathways to Success, Ontario)

According to our 5 Essentials data, our students report Ambitious Instruction is STRONG at our school (77%). While this data is strong, our NWEA growth data remain an area of focus and immediate attention (24th percentile for reading and 1st percentile for math). According to our 8th grade projection data, 100% of our 8th grade students received high school projections by January 2018. According to our SQRP, our attendance rate was 95.2%. our YTD attendance is 95.8%.

In order to build our students' college readiness skills, we have implemented the STEM Habits of Mind which are critical skills for college and career ready people- Collaboration, Creativity, Communication, and Critical Thinking. our STEM program also promotes Stem careers and Identity in every classroom.

### Guide for Transitions, College & Career Access & Persistence

- TRANSITIONS Have structures and processes in place to ensure successful transitions (e.g. into school, grade to grade, school to school, school to post-secondary).
  - Mitigate the adverse effects experienced by some students in transition such as arriving part-way through the school year that can cause students
    to fall behind or become disengaged from school.
  - Monitor the progress of English learners after transition from services.
  - Provide programs and interventions that help students as they move from middle school through Freshmen year, including but not limited to: High

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School Investigation Days, CTE recruitment fairs, Freshmen Connection program (where budget allows), and a robust Freshmen Orientation program. Implement targeted holistic student supports the entire Freshmen year.

- Provide sustained summer learning experiences to minimize learning loss and support key transition periods (e.g. summers before Kindergarten, HS, and college).
  - Use student data and best practices research to develop focused programs.
    - Expand access beyond students who are struggling academically.
    - Provide school counseling and postsecondary advising transition support and follow-up during "Summer Melt" and the first year of college.

#### • AWARENESS - Expose students early to academic/professional worlds beyond K-12.

- Provide students opportunities to discover personal talents and skills, identify career interests, and pursue coursework/activities necessary to reach
  personal, academic and career goals. Expose students to CTE Pathways around career options
- Expose students to a range of career paths and the educational requirements of each to improve long-term planning and goal-setting.
- Start the conversation about college in primary grades.
- Make parents aware of academic opportunities and supports for their child.

#### • READINESS - Ensure equitable access to college preparatory curriculum.

- Provide access to 8<sup>th</sup> Grade Algebra to all eligible 8<sup>th</sup> grade students.
- Provide access to early college and career coursework and credential opportunities while in HS (e.g. AP credit, Dual credit, industry credentials (CTE),
   Seal of Biliteracy)
- Teach students to analyze their transcripts and test scores, as well as connect course selection, attendance, and grades to their continued success and access to postsecondary options, and adjust their actions and behavior to make progress toward graduation and their top postsecondary choice. Provide support and motivation to encourage B's or better and improving attendance.
- Create opportunities for students to explore college and career knowledge, mindsets, and skills necessary for academic planning and goal setting.
- Find opportunities to work with all students on academic and personal behaviors, including persistence, engagement, work habits/organization, communication/ collaboration, and self-regulation.
- In Naviance, develop an Individual Learning Plan that tracks coursework, college and career assessments, goal setting, 6th-12th grade milestones completion that culminates in a concrete postsecondary plan.
- Provide opportunities for Dual Credit/Dual Enrollment
- SUCCESS Provide direct assistance to all students and families through every stage of the college selection, application, and entry process (Transition to College (HS)) including, but not limited to academic planning/advising to assist with:
  - Selecting colleges with the best institutional graduation rates for their level of qualifications. (Students of all qualification levels are more likely to graduate from college if they attend a postsecondary institution with high graduation rates
  - Researching/comparing options including short and long-term financial outcomes, comparing college graduation rates, and other statistics to narrow down options.
  - Researching living wage options such as an apprenticeship or certification programs for students who wish to work after high school and/or want to delay college.
  - Applying to multiple colleges—generally three or more.
  - Navigating financial aid and capitalizing on grant and scholarship opportunities.
  - Equipping students and families with persistence strategies. (College Persistence Toolkit)
  - Help families learn about existing CTE career pathways, apprenticeships/pre-apprenticeship programs

#### Evidence, Measures, and Standards



Expectations for depth & breadth of Quality Teaching

3 of 3 complete

Instruction:

The teachers have finely honed instructional skills. They can shift from one approach to another as the situation demands by carefully monitoring the effect of their teaching on student learning. They seamlessly incorporate ideas and concepts from other parts of the curriculum into their explanations and activities. Their questions probe student thinking and serve to extend understanding. They promote the emergence of self-directed learners.

Score

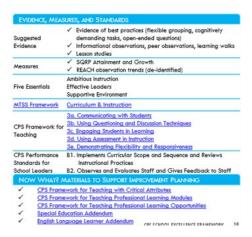
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According to our 5 Essentials data, teachers reported Ambitious Instruction is VERY STRONG with a student rating of 78% for academic press. This suggests student believe their teachers expect them to do their best and to meet academic goals. According to our most recent REACH data, in Domain 3: Communicating with students, less than 1% are at a Basic Level, 36% at Proficient and 54% are at a Distinguished level. In Domain 3: Using Questioning and Discussion techniques, 18% are at a Basic Level, 27% at Proficient and 54% were rated at Distinguished. In Domain 3: Engaging students in learning, 18% are at Basic, 27% at proficient and 54% at a Distinguished level. In Domain 3: Using Assessment in instruction, less than 1% were rated at Unsatisfactory, 27% at Proficient, less than 1% at Proficient and 54% at Distinguished. Based on these relevant data points, Instruction does not appear to be an area of priority at this time.

#### Guide for Instruction

- Plan a range of effective pedagogical approaches suitable to student learning of the content/skills taught and anticipate student misconceptions.
- Effectively communicate with students.
  - Guide students to articulate the relevance of the objective(s) to learning.
  - Anticipate possible student misunderstanding.
  - Enable students to develop a conceptual understanding of content while making connections to their interests, knowledge, and experience.
  - Enable students to contribute to extending the content by explaining concepts to their classmates.
  - Build on students' language development and understanding of content.
  - Use vocabulary appropriately for students' ages and development. Students contribute to the correct use of academic vocabulary.
- Use questioning and discussion as techniques to deepen student understanding and challenge.
  - Use a variety of low- and high-level, open-ended, and developmentally appropriate questions to challenge students cognitively, advance high level thinking and discourse, and promote metacognition.
  - Use techniques that enable students to engage each other in authentic discussions about content. And, enable students to formulate their own
    questions and respectfully challenge one another using viable arguments based on evidence.
  - Encourage student responsibility for ensuring all voices are heard in the discourse and that all students are listening and responding to questions and answers from their teacher and peers.
  - Require students to cite textual evidence to support/develop a claim.
- Engage students in learning.
  - Scaffold instruction to ensure all students, including diverse learners and English Learners, access complex texts and engage in complex tasks.
  - Provide targeted supports to individual students or groups of students based on their identified needs.
  - Provide instruction designed to develop language domains for English learners.
- Monitor the effect of teaching on student learning and integrate formative assessment into instruction.
  - Monitor progress and check for understanding for individual students
  - Change instructional practice based on analysis of current data.
  - Use universally designed assessments that allow for multiple pathways for students to demonstrate understanding of the objective(s.
  - Also see Balanced Assessment.
- · Persist in adjusting instruction so individual student misunderstandings or advanced needs are successfully accommodated.
  - Intervene in a timely and effective way to help students who are struggling.
  - When formative assessments show a need for intervention or enrichment, make effective impromptu adjustments that individualize instruction.
  - Use progress monitoring data to trace effectiveness of interventions and student response to intervention.
- · Foster student ownership. Create opportunities for students to have voice and choice in instructional tasks.

#### Evidence, Measures, and Standards



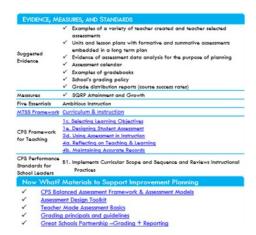
3

For every assignment students are required to complete there is a rubric outlining the criteria for grading. Teachers have been trained to create rubrics that reflect the level of rigor expected from students. Classroom assessments are monitored bi-weekly by administration to ensure individual student progress and misconceptions are informed. Teacher reteach and reassess based on this data. Teachers also use Exit Slips daily. According to our 5 Essentials survey day 78% of teachers report that teachers regularly review assessment data independently, with colleagues, an with the Principal.

#### Guide for Balanced Assessment & Grading

- . Use multiple measures (i.e. a range of assessment types and at multiple points in time) to supplement district-centralized assessments with other formative assessments to provide a more comprehensive picture of student learning.
- Use screening, diagnostic, and progress monitoring assessment to correctly identify specific gaps and monitor improvement, especially for students receiving Tier 2 and 3 services, in addition to Tier 1 core instruction. (also see MTSS and Instruction)
- Make assessments accessible to students, including diverse learners and English Learners through employing features of universal design and use of accommodations and, where needed, modifications.
  - Provide accommodations in presentation (i.e. how assessment text and tasks are presented to students), response (i.e. how students provide their answers), and/or setting/timing (i.e. scheduling/location of assessment).
- · Utilize assessments that reflect the key shifts in literacy and mathematics in teacher created or selected assessments. (see Rigorous Student Tasks)
- Utilize assessments that measure the development of academic language for English learners.
- · Have access to and analyze school-wide, teacher team, and classroom assessment data to determine instructional effectiveness and subsequent learning needs
- Improve and promote assessment literacy.
  - Work together on building common assessments within a department, course, or grade level team.
  - Invest resources in helping teachers evaluate and improve the quality of formative assessments. For example, use the Assessment Design Toolkit.
  - Use common protocols and calibrate on scoring and grading in teacher teams.
  - Analyze quality and alignment of assessments and tasks to ensure they meet the expectations of the standards and embed various levels of
- Have a grading system that clearly, accurately, consistently, and fairly communicates learning progress and achievement to students, families, postsecondary institutions, and prospective employers.
  - Ensure that students, families, teachers, counselors, advisors, and support specialists have the detailed information they need to make important decisions about a student's education
  - Measure, report, and document student progress and proficiency:
    - Against a set of clearly defined cross-curricular and content-area standards and learning objectives collaboratively developed with staff.
    - Separately from work habits, character traits, and behaviors, so that educators, counselors, advisors, and support specialists can accurately determine the difference between learning needs and behavioral or work-habit needs. academic mindsets and behaviors (CCSR).
  - Ensure consistency and fairness in the assessment of learning, and assignment of scores and proficiency levels against the same learning standards, across students, teachers, assessments, learning experiences, content areas, and time.
  - Ensure grades are not used as a form of punishment, control, or compliance.

#### Evidence, Measures, and Standards



#### Multi-Tiered System of Supports:

The school is characterized by full implementation a system of academic and social emotional (SEL) supports for all students. Every day, in all classrooms, all teachers provide: Universal instruction in the core curriculum - academic & SEL (Tier 1) to all students; additional targeted academic and SEL supports (Tier 2) where needed; and deep and intense supports (Tier 3) based on individual

and small group needs. The school also monitors On Track data (grades/GPA and attendance (ES), and course credits (HS)) to provide interventions/supports for students at risk for failure and/or truancy.

Based on our 42% decrease in student discipline infractions, our school has been successful at implementing several MTSS Systems of Support for both academics and behavior. To build our MTSS-SEL program, our school implements the Second Step SEL curriculum. All students receive explicit SEL lessons once a week and 6-8 grades receive an additional SEL lesson from the counselor weekly. Our school has also focused on Tier 1 school-wide strategies such as implementing Kagan Strategies to instill a common language and to build a positive, nurturing environment in the classrooms. Other Tier 1 Classroom Management strategies include positively framing directions and expectations, positive narration, visual tracking system for student behavior, positive phone calls to parents, Calm Down Corner in every classroom, Morning Meetings, Dunne Dollars for Attendance and Uniform and STEM Student of the Month Breakfast of Champions. As Tier 2 strategies, we have After-School Girls and Boys Mentoring Programs to address the social/emotional needs of our students. Also, we have implemented a Check-In-Check-Out System for students exhibiting the need for Tier 2 support. Our next step is to create Tier 3 systems of support for a few of our students. In order to build our MTSS-Academic Program, we have implemented a Tier 1 small group instructional block in reading and math to support individualized learning for all students. We have also implemented a Tier 2 Intervention Program in which students receive targeted small group instruction based on their individual needs.

#### Guide for Multi-Tiered System of Supports

- TIER 1 Persist in adjusting instruction so individual student misunderstandings or advanced needs are successfully accommodated. (3e)
  - Intervene in a timely and effective way to help students who are struggling.
  - When formative assessments show a need for intervention or enrichment, teachers make effective impromptu adjustments that individualize instruction for students.
  - Use progress monitoring data to trace effectiveness of interventions and student response to intervention.
- TIER 1 Customize the learning environment, pace, and approach of teaching and curriculum in order to meet each learners' individual needs ('Personalized Learning').
  - Empower student to advance their learning.
  - Use up-to-date individual student profiles that include strengths, needs, motivations, and outlines an individualized path to reach his/her goals.
  - Classrooms are student-centered with student agency.
  - Each student has the opportunity to advance upon demonstrating mastery.
- ON TRACK Provide universal supports to prevent failing and absenteeism and targeted interventions for grades below "C" or chronic absenteeism. (On Track)
  - Identify students off track due to low attendance and poor course performance and provide intensive supports to address root causes of why students have low grades and poor attendance.
- TIER 2 & 3 Collaborate and work as teams of teachers and Related Service Providers (RSP) to plan and monitor targeted student support with varied instructional strategies and SEL support of varying degrees of intensity for all students.
  - Monitor students requiring and receiving targeted and intensive instruction/interventions.
  - Use the Problem Solving Process to plan Tier 2 and 3 instruction/interventions.
  - Determine appropriate interventions for students or groups of students not making adequate progress.
  - Use progress monitoring data to track effectiveness of interventions and student response to intervention.
- TIER 2 & 3 Implement Personal Learning Plans (PLP) goals and intervention strategies for students requiring school year supports as described in Elementary School Promotion Policy (Board Report 09-1028-PO2).
  - Ensure implementation of these plans, review subsequent 5 week data, determine the effectiveness of the strategies and adjust plans as needed.
- Communicate to parents/guardians the additional supports and/or interventions provided for their child to better align school and home environments.

Evidence, Measures, and Standards

| Suggested<br>Evidence                              | Y Evidence of multi-tiered system of supports (e.g. progress monitoring data, menu of available interventions in use, teacher team protocols in use) Y Evidence of Personal Learning Plan (PLP) implementation Integrated data system that informs instructional choices Y Flexible learning environments Y Use of student learning plans Use of competency-based assessments V Use of personalized learning rubric |
|--|---|
|  | ✓ Evidence of On Track monitoring and supports  |
| Measures   | <ul> <li>✓ SQRP Attainment and Growth</li> <li>✓ Attendance Rates</li> <li>✓ Course success rates (e.g. grade distributions, pass/failure rates)</li> </ul>   |
|  | Ambitious Instruction   |
| Five Essentials                                    | Collaborative Teachers Supportive Environment   |
|  | 1a. Demonstrating knowledge of content and pedagogy   |
|  | 1b. Demonstrating Knowledge of Students   |
| CPS Framework for                                  | 1d. Designing Coherent Instruction  |
| Crs rramework for<br>Teaching                      | 2d. Managing Student Behavior   |
| reaching   | 3d. Using Assessment in Instruction   |
|  | 3e. Demonstrating Flexibility and Responsiveness  |
|  | 4b. Maintaining Accurate Records  |
| CPS Performance<br>Standards for<br>School Leaders | 83. MTSS Implemented Effectively in School  |

Expectations for Quality & Character of School Life

6 of 6 complete

#### **Culture for Learning:**

A culture for learning is characterized by a school atmosphere that reflects the educational importance of the work undertaken by both students and staff. It describes the norms that govern the interactions among individuals about the mindsets (e.g. ability/confidence to grow with effort), academic behaviors (e.g. attending classes, completing assignments), the learning strategies and skills, the value of perseverance despite challenges and obstacles, and the general tone of the school. The classroom is characterized by high cognitive energy, by a sense that what is happening there is important, and that it is essential to "get it right." There are high expectations for all students. The classroom is a place where teachers and students value learning and hard work, and students take visible delight in accomplishing their work. Staff believe they can make a difference, that their hard work is the fundamental cause of student achievement, and are invested in student outcomes.

According to our 5 Essentials data, students report a 64% rating for Academic Personalism. This indicates that students feel teachers connect with them in the classroom and support them in achieving their goals. Our REACH data for Establishing a Culture for Learning reports 63% of our students at performing at a Distinguished level for this component and 36% are performing at a proficient level. This data suggests that we work to ensure we are establishing a culture for learning at our school.

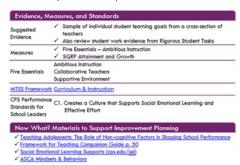
#### Guide for Culture for Learning

- Create a culture that reflects a shared belief in the importance of learning and hard work.
  - Use strategies to reinforce and cultivate student curiosity.
  - Make learning goals relevant to students, and inspire students to stay committed to their learning goals.
  - Consistently communicate the expectation that all students can achieve at high levels.
  - Utilize strategies to encourage daily and timely attendance.
- Convey high learning expectations for all students and develop structures that enable practice and perseverance for each individual student.
  - Clearly display school-wide expectations for academic and personal success throughout the building.
  - Set high expectations according to grade-appropriate learning objectives.
  - Differentiate expectations so all students stretch to not only meet but exceed personal learning goals.
  - Recognize high levels of student achievement. All students receive recognition.
  - Encourage student resilience and hard work.
  - Ensure students feel safe to share misunderstandings and struggles.
- Encourage students to take ownership and pride in their work where students assume responsibility for high-quality work by persevering, initiating improvements, addressing critiques, making revisions, adding detail and/or helping peers.
  - Students self-assess (e.g. checking own work before giving to teacher) to develop a reflective habit of mind essential for improvement. This ensures students take responsibility for their own learning, focuses attention on criteria for success, and increases effort and persistence.
- Provide students frequent, informative feedback.
  - Tell/show students what they have done well (through positive reinforcement) and what they need to do to improve, including clarifying criteria and goals.
  - Give feedback on the task, the processes used to complete the task, and on the student's ability to self-regulate their own learning.

Score

2 **3** 4

- · Develop academic mindsets and behaviors.
  - Teach a growth mindset that over time with effort and practice, students can learn and succeed.
  - Encourage students' sense of belonging to the school and classroom community (see Relational Trust).
  - Employ strategies including ongoing monitoring and support of students' academic behaviors.
  - Praise effort and process. For example, "Good job, that must have taken a lot of effort" instead of, "Good job. You must be really smart."



Relational Trust:

The school is characterized by high levels of relational trust between all school participants - the "glue" or the essential element that coordinates and supports the processes essential to effective school improvement. Interactions, both between the teacher and students and among students, are highly respectful, reflecting genuine warmth and caring. Students contribute to high levels of civility. Interactions are sensitive to students as individuals, appropriate to the ages and development of individual students, and to the context of the class. The net result of interactions is that of academic and personal connections among students and adults.

According to our 5 Essentials data, our overall teacher response is 47% (Neutral) for Collaborative Teachers. Specifically, teachers reported teacher-teacher trust at 31%. Teachers also reported teacher-principal trust at 37%. According to Supportive Environment, students reported 34% for student-teacher trust. This data suggests our school needs to strategically and intentionally provide structures to build trusting relationships school-wide.

#### Guide for Relational Trust

- Develop trusting relationships with students so each student has at least one trusted adult in the school.
  - Adults are responsible for occasional check-ins or serve as mentors.
- $\ \, \text{o} \ \, \text{Adult-student interactions are positive, caring, and respectful.} \\$ 
  - Ensure a greater proportion of interactions are positive (as opposed to corrective) between staff and student consistently school-wide.
- Student interactions are mutually supportive and respectful, with strong norms for positive behavior.
  - Create opportunities for students to build positive relationships with peers.
  - Create opportunities for older students to mentor younger students
- Understand diversity and its impact on student learning; recognize and integrate the learning opportunities that come from a diverse community.
  - Create opportunities for students to learn about the community they serve (e.g. culture and neighborhoods).
  - Have mutual respect for individual differences (e.g. gender, race, culture, etc.) at all levels of the school—student-student; adult-student; adult-adult and overall norms for tolerance.

Score

1 **2** 3

- Provide training to engage diverse families and communities.
- · Support and respect one another, personally and professionally (Teacher-Teacher Trust, Teacher-Principal Trust)
  - Respect other teachers who take the lead in school improvement efforts.
  - · Respect colleagues who are experts at their craft.
  - Exchanges are marked by genuinely listening to what each person has to say and by taking these views into account in subsequent actions. Even when people disagree, individuals can still feel valued if others respect their opinions.
  - Personal regard springs from a collective willingness to extend beyond the formal requirements of a job definition or a union contract (e.g. openness or reaching out to others).
- Utilize relationships as a means of deterring truant behavior brought on by unspoken hurdles a child may be facing.

Evidence, Measures, and Standards

| Suggested<br>Evidence                              | <ul> <li>✓ Five Essentials/My Voice, My School Survey</li> <li>✓ School Climate Standards Self-Assessment</li> </ul>  |  |  |  |  |
|--|---|--|--|--|--|
| Measures   | ✓ Five Essentials   |  |  |  |  |
| Five Essentials                                    | Collaborative Teachers Supportive Environment   |  |  |  |  |
| MTSS Framework                                     | Shared Leadership, Family & Community Engagment   |  |  |  |  |
| CPS Framework for<br>Teaching                      | 1b. Demonstrating Knowledge of Students 2a. Creating an Environment of Respect and Rapport  |  |  |  |  |
| CPS Performance<br>Standards for<br>School Leaders | D2. Creates, develops and sustains relationships that result in<br>active student engagement in the learning process<br>E1. Creates a Culturally Responsiveness Climate |  |  |  |  |
| Now WHAT? M  | aterials to Support Improvement Planning  |  |  |  |  |
|  | tional Learning Supports (cps.edu/sel)<br>sools: A Core Resource for School Reform (ASCD)<br>School Community (ASCD)  |  |  |  |  |

#### Student Voice, Engagement, & Civic Life:

Students are interested and engaged in learning, invested in their school, and contributing to their community. The school provides early and ongoing exposure to a wide range of extracurricular activities and rigorous courses and programming.

At our school, we offer after school programs to provide academic and behavioral support to Tier 2 and Tier 3 students. Students that scored below the 41st percentile in reading and/or math receive intervention during and after school. They are also participants in a mentoring program as a part of After-School All Stars. To promote Agency, Authority and Identity (AAI), students are involved in annual Earth Day projects around the school environment. In order to engage more student voice, the SEL team distributes a survey to gauge the incentives students are interested in for Dunne Dollar winners and students with perfect attendance.

#### Score

1 2 3 4

#### Guide for Student Voice, Engagement, & Civic Life

#### Study politics

- · Teachers teach about the structure and function of government as well as local, national, and international political structures and power dynamics.
- Teachers invite students to reflect on their own role in the political landscape, engage in analyses of power, and identify strategies they can use to utilize civic power as an individual and as a member of a community.
- Become informed voters and participants in the electoral process
  - Students learn about the history and structures of the local and national voting process and ballot issues and candidates.
  - The school supports non-partisan engagement in all parts of the electoral process, including voter education, voter mobilization and registration.
  - There are a variety of school/classroom activities or simulations that support student voter preparation and participation in the electoral process.
- Engage in discussions about current and controversial issues.
  - Students prepare for discussions, learn about issues that matter to them through deliberation, evaluate evidence from a range of sources, consider competing views, develop arguments, and deepen their viewpoints.
  - With teachers' support, students learn how to engage in and lead respectful and productive democratic discussions where everyone expresses their viewpoints, shares evidence, and listens to one another.
  - Teachers teach how to find different points of view online and instruct how to engage in respectful, informed, and productive online dialogue.
- Explore their identities and beliefs
  - Teachers design learning experiences that enable students to explore how their identities influence their lived experiences and their perspectives.
  - Students are encouraged to learn about and understand the perspectives of those who have different identities and beliefs.
  - School staff reflect on their own identities and consider how that impacts their role and support of teaching and learning with youth.
- Exercise student voice
  - Students can participate on multiple decision/policy making bodies and their perspectives are regularly included in decisions at their school.
  - Student Voice Committee represents the diversity of the school, addresses school-based issues, and regularly gathers input from their peers to inform and impact school policy and decisions.
  - Teachers respond to and integrate students' lived experiences, perspectives, and interests in class.
  - Authentically interact with civics leaders
  - Students learn about community, city, state, and national civic leaders and their roles in civil society.
  - School staff support engagement with civic leaders by inviting them into classrooms/the school and identifying face-to-face or online avenues for students to share their feedback and perspectives with civic leaders.
- Engage with their community
  - Students complete at least 2 service learning projects before graduation in which they gain exposure to civic organizations, leaders, and careers. Students gain tools to work cooperatively in partnership with peers, community members, and organizations to advance a specific cause
- Take informed action where they work together to propose and advocate for solutions.
  - Students research and analyze issues that matter to them, identify root causes, develop a theory of action, determine relevant audiences, outline specific goals, implement a response, and reflect before, during and after experiences.
  - Students use social and digital platforms to raise awareness about issues, produce and circulate multimedia content, and mobilize involvement.
- Experience a Schoolwide civics cultur
  - School leaders articulate a commitment to and vision for the importance of civic learning; students are civic leaders in the school.
  - Schools integrate civic learning across the curriculum, including projects that address relevant issues in their schools and communities.
  - School staff have professional development, collaboration time, and curriculum resources to infuse civic learning across disciplines.
  - Systems and structures exist where students are invited to participate in shaping school's policies, goals, instruction, and climate.



#### Safety & Order:

The school is characterized by high levels of safety and order. Students feel physically and emotionally safe from harm, and adults work to actively maintain a safe, orderly school environment.

According to our 5 Essentials data, our students reported a 26% for safety within the Supportive Environment category. We currently have parent patrol, parent volunteers, and miscellaneous employees to help keep the environment within and around the school safe for student. We are also focusing on social emotional learning, restorative practices and implementing Tier 1 and Tier 2 strategies to in order to foster a safe and orderly environment.

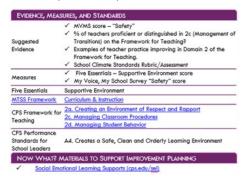
## Score

1 **2** 3

#### Guide for Safety & Order

- Ensure students and adults feel physically, socially, intellectually, and emotionally safe throughout the school.
- Provide clear procedures for reporting and responding to safety concerns.
- Manage efficient and orderly transitions between activities.
  - Manage classroom routines and procedures to maximize instructional time.
  - Orchestrate the environment so students contribute to the management of classroom routines (e.g. transitions) without disruption of learning).
  - Arrival, dismissal, and other school-wide transitions are safe, efficient, and orderly.
- Provide a framework for positive behavior throughout the school based on shared values and expectations.
  - Have shared expectations for positive behavior. (See Restorative Approaches to Discipline)
- Teach, model, and reinforce (by all staff members) clear behavior expectations for all areas of the school.
  - All adults use active supervision (move, scan, and interact) in all settings.
- Have a voice and take informed action.
  - Students are included in key conversations about their learning experience and work with the principal and staff to identify issues and implement solutions. (e.g. student voice committee).
  - Students initiate and lead some school improvement initiatives.
  - Students participate in democratic decision-making at the school level.
  - Students identify and research issues of relevance and work together to propose/advocate for solutions.
- Emphasize proactive, instructive, and restorative approaches to student behavior and minimize punitive consequences through policies and procedures. (See Restorative Approaches to Discipline)
  - Adults correct misbehavior in ways that reinforce established expectations and cause minimal disruption to learning.
- Clarify criteria for office referrals versus classroom managed behavior.

#### Evidence, Measures, and Standards



**3** 4

According Dashboard Misconduct report, we have a 10.62% misconducts per every 100 incidences. We have implemented Tier 1 and Tier 2 strategies school-wide which includes, but is not limited to a Calm Down corner in every classroom, weekly morning meetings, staff restorative practices professional development, and proactive approaches to solving conflicts.

#### Guide for Restorative Approaches to Discipline

- PROACTIVE Reinforce positive student behavior with clear expectations, routines, and procedures.
  - A team meets regularly to organize systems that support a restorative environment.

effectively changes student behavior using a menu of instructive, corrective and restorative responses.

- Develop, reinforce, and model shared agreements and clear, positively stated expectations.
- Well-managed routines and transitions maximize instructional time.
- Engage families as partners.
- Contact families frequently to inform them of positive student behavior and progress.
- Vary acknowledgements and provide both short and long term opportunities for reinforcement for all students.
- INSTRUCTIVE Integrate universal SEL skills instruction and core content.
  - Intentionally teach competencies outlined in SEL Standards. Use discipline as opportunity to teach these skills.
  - Use a Multi-tiered System of Supports (MTSS) for social, emotional, and behavioral growth.
  - Use data to determine which behaviors should be retaught or more heavily reinforced.
  - Explicitly teach expected behavior and positively reinforce consistently school-wide.
  - Avoid power struggles with students by offering choices. Redirect students privately and respectfully.
- RESTORATIVE Employ a discipline system that guides students to take ownership, resolve conflict, and learn from their actions.
  - Support all staff to engage in restorative conversations and respond to behavior incidents in ways that de-escalate conflict, reteach expectations, build social & emotional skills, repair relationships, and cause minimal disruption to learning.
  - Support staff in understanding the impact of trauma on student behaviors and using trauma-sensitive approaches to discipline.
  - Identify clear disciplinary procedures for classroom-managed behaviors and office-managed behaviors. Develop a continuum of interventions and logical consequences that address the root cause of behavior and align to MTSS processes.
  - Ensure discipline systems minimize the use of punitive responses, including removing students from the classroom or school community.
  - Respond equitably to students in all subgroups. Implement processes that address and meet the needs of students who are impacted by behavior incidents.
  - Designate an administrator, such as a dean or restorative practices coordinator, responsible for leading centrally-managed response to behaviors
    using consistent, restorative processes.
  - Provide opportunities for students to take responsibility for repairing harm caused by their actions, generate solutions, and resolve conflicts with peers
    or staff.

### Evidence, Measures, and Standards



#### Parent and Family Partnership:

All schools have authentic partnerships with parents or family members that lead to a sense of shared responsibility for the academic, physical, and social emotional development of their students. Through meaningful consultation with parents, these partnerships include creating an intentional process to foster and sustain school-wide procedures, programs, and activities which involve and empower parents or family members and are responsive to student and family's needs. Schools provide a variety of parent volunteer opportunities (both in and out of school) and leadership opportunities (ie - PACs, BACs and PLNs), which support school operations, instructional programs and community partnerships. Research shows that when families, schools and communities partner in promoting learning and healthy development for all students schools thrive and student outcomes increase. The development and implementation of effective outreach and communication strategies will be inclusive of all families and school staff, creating a two-way feedback loop process which will lead to an increase in the home-school connection to identify, problem-solve and design actions which target instructional and student programs.

Score

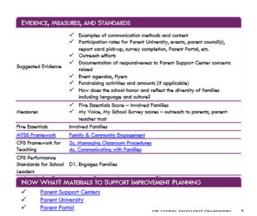
**2** 3 4

According to our 5 Essentials data, our teacher reported a 46% for involved families, with teacher-parent trust scoring at 52%, parent involvement in school at 37%, and parent influence on decision-making at 50%. To ensure and sustain parent involvement we have an active Parent Advisory Council (PAC) and Local Student Council (LSC) that meets monthly to discuss areas of interest for our parents and provide workshops and trainings based on their self-identified needs. In addition, we currently have 23 partnerships with local organizations. Parents are continuously engaged with teachers during parent-teacher conferences, family academic nights, community events and academic presentations during PAC meetings.

#### Guide for Parent and Family Partnership

- Establish a non-threatening, welcoming environment that is warm, inviting, and helpful.
- Provide frequent, high quality, well publicized opportunities for families and community to participate in authentic and engaging activities in the school community (e.g. student performances/ exhibitions, literacy or math events).
- Provide multiple opportunities for parents to ask questions, raise concerns, and give feedback.
  - Respond to families' concerns and requests for information professionally and in a timely manner, providing resources and solutions to address the
    concerns.
- Solicit the support and engagement of families as partners in the instructional program (e.g. volunteering, working at home with their child, involvement in class and school projects in and out of school, and parent workshops).
  - Host events for parents to share with other parents how home and school complement each other.
  - Share best practices around learning and development with parents to support students at home.
  - Inform parents of grade level standards and expectations and grading policies with a clear description of what meeting the standard looks like.
  - Inform parents of attendance expectations and the impact of attendance on a student's trajectory.
  - Assist parents to volunteer in the school and/or participate on teams/committees.
  - Promote the use of Parent Portal and Parent University to connect and engage parents with school.
- · Frequently communicate with families about class and individual activities and individual student's progress.
  - Regularly inform parents of their child's progress across all relevant measures: attendance, discipline, academics, social-emotional learning, and health and wellness
  - Send regular, positive, personalized communication from a staff member.
  - Use a variety of consistent communication methods (e.g. calls, text, newsletter, website, face to face) sensitive to cultural norms and needs.
- Conduct intensive outreach to families in need of specialized support through home visits and collaboration with social services agencies.
  - School responses to student excessive absences and/or tardiness includes outreach to families.
- Provide proactive communication (e.g. parent handbook and resources).
- Partner equitably with parents speaking languages other than English.
  - Information is provided to parents in their native language.
  - Parent meetings scheduled with interpreters present to facilitate participation.

### Evidence, Measures, and Standards



#### School Excellence Framework Priorities

Score Framework dimension and category

2 Culture of & Structure for Continuous Improvement: Leadership & Collective Responsibility

1 2 3 4 5 0

2 Expectations for depth & breadth of Student Learning: Rigorous Student Tasks

1 2 3 4 5 0

| 2                                | Expectations for Quality & Character of School Life: Parent and Family Partners  | ship                |                     | 1                   | 2  | 3 | 4                   | 5    | 0                         |
|----------------------------------|--|---------------------|---------------------|---------------------|----|---|---------------------|------|---------------------------|
| 2                                | Expectations for Quality & Character of School Life: Relational Trust  |                     |                     | 1                   | 2  | 3 | 4                   | 5    | Ø                         |
| 2                                | Expectations for Quality & Character of School Life: Safety & Order  |                     |                     | 1                   | 2  | 3 | 4                   | 5    | Ø                         |
| 2                                | Expectations for Quality & Character of School Life: Student Voice, Engagement   | t, & Civic Life     |                     | 1                   | 2  | 3 | 4                   | 5    | 0                         |
| 3                                | Culture of & Structure for Continuous Improvement: Aligned Resources   |                     |                     | 1                   | 2  | 3 | 4                   | 5    | 0                         |
| 3                                | Culture of & Structure for Continuous Improvement: Instructional Leadership Te   | am                  |                     | 1                   | 2  | 3 | 4                   | 5    | 0                         |
| 3                                | Culture of & Structure for Continuous Improvement: Professional Learning   |                     |                     | 1                   | 2  | 3 | 4                   | 5    |                           |
| 3                                | Expectations for depth & breadth of Quality Teaching: Balanced Assessment &  | Grading             |                     | 1                   | 2  | 3 | 4                   | 5    | 0                         |
| 3                                | Expectations for depth & breadth of Quality Teaching: Instruction  |                     |                     | 1                   | 2  | 3 | 4                   | 5    | 0                         |
| 3                                | Expectations for depth & breadth of Quality Teaching: Multi-Tiered System of S   | upports             |                     | 1                   | 2  | 3 | 4                   | 5    | 0                         |
| 3                                | Expectations for depth & breadth of Student Learning: Curriculum   |                     |                     | 1                   |    | 3 | 4                   | 5    | 0                         |
| 3                                | Expectations for depth & breadth of Student Learning: Instructional Materials  |                     |                     | 1                   | 2  | 3 | 4                   | 5    | 0                         |
| 3                                | Expectations for depth & breadth of Student Learning: Transitions, College & C   | areer Access 8      | k                   |                     |    |   |                     |      |                           |
|                                  | Persistence  |                     |                     | 1                   | 2  | 3 | 4                   | 5    | 0                         |
| 3                                | Expectations for Quality & Character of School Life: Culture for Learning  |                     |                     | 1                   | 2  | 3 | 4                   | 5    | 0                         |
| 3                                | Expectations for Quality & Character of School Life: Restorative Approaches to   | Discipline          |                     | 1                   | 2  | 3 | 4                   | 5    | 0                         |
| Goals                            |  |                     |                     |                     |    |   |                     |      |                           |
| Required                         | metrics (Elementary)   |                     |                     |                     |    |   |                     | 18 o | f 18 comple               |
|                                  |  | 2016-2017<br>Actual | 2017-2018<br>Actual | 2017<br>SQR<br>Goal |    | S | 018-2<br>QRP<br>oal | 019  | 2019-2020<br>SQRP<br>Goal |
| National S                       | School Growth Percentile - Reading   |                     |                     | 000.                |    | Ū |                     |      |                           |
| 2018 sch<br>growth ta<br>on comm | d on the SQRP the Reading growth on NWEA for {3-8} was 24%. For the 2017-nool year we have set the goal of 50% of our students will achieve their EOY argets. We will accomplish this goal by providing grade-level instruction based non core objectives, small group instruction, evaluating assessment data and the e learning continuum, SPR and other NWEA resources. | 99.00               | 24.00               | 50.                 | 00 |   | 60.00               |      | 70.00                     |
| National S                       | School Growth Percentile - Math  |                     |                     |                     |    |   |                     |      |                           |
| year we                          | d on the SQRP, the Math growth on NWEA was 1%. For the 2017-2018 school have set the goal of 35% our students will meet their Math growth target. We will ish this goal by improving the teacher's capacity to deliver high quality math on and assessments based on the Common Core State Standards, the  | 50.00               | 1.00                | 50.                 | 00 |   | 60.00               |      | 70.00                     |

 $\label{lem:matter-def} \mbox{Mathematical Shifts and the various components of the Engage New York math program.}$ 

| As stated on the SQRP 40.6% of our students met their growth target for 2016-2017 school year. Our goal for SY17-18 is 50% due to the fact several of our students were on the cusp of meeting or exceeding their goals.   | 59.40                 | 40.60           | 50.00                  | 60.00                  | 70.00                  |
|--|-----------------------|-----------------|------------------------|------------------------|------------------------|
| African-American Growth Percentile - Reading   |                       |                 |                        |                        |                        |
| From carefully analyzing the data and providing differentiated instruction according to each student's RIT, our goal for the SY17-18 IS 50%. By exposing the students to complex text, small group instruction, evaluating student work and assessments and progress monitoring students will make receive the support needed to meet academic goals.  | 99.00                 | 25.00           | 50.00                  | 60.00                  | 70.00                  |
| lispanic Growth Percentile - Reading   |                       |                 |                        |                        |                        |
| N/A  | (Blank)               | (Blank)         | 0.00                   | 0.00                   | 0.00                   |
| inglish Learner Growth Percentile - Reading  |                       |                 |                        |                        |                        |
| N/A  | (Blank)               | (Blank)         | 0.00                   | 0.00                   | 0.00                   |
| Diverse Learner Growth Percentile - Reading  |                       |                 |                        |                        |                        |
| Based on school-wide data the Diverse Learners' goal is 50% of our students will show growth in accordance to their IEP's on the NWEA.   | (Blank)               | (Blank)         | 40.00                  | 50.00                  | 60.00                  |
| African-American Growth Percentile - Math  |                       |                 |                        |                        |                        |
| Based on the SQRP 1% of the African American students for 2016-2017 showed growth in Math. By providing students with a deeper understanding of math concepts and the instructional focus students will show greater improvement in math on the NWEA.  | 48.00                 | 1.00            | 50.00                  | 60.00                  | 70.00                  |
|  |                       |                 |                        |                        |                        |
| Hispanic Growth Percentile - Math  |                       |                 |                        |                        |                        |
| lispanic Growth Percentile - Math  | (Blank)               | (Blank)         | 0.00                   | 0.00                   | 0.00                   |
| N/A  | (Blank)               | (Blank)         | 0.00                   | 0.00                   | 0.00                   |
| N/A  | (Blank)               | (Blank)         | 0.00                   | 0.00                   | 0.00                   |
| N/A<br>English Learner Growth Percentile - Math  |                       |                 |                        |                        |                        |
| N/A English Learner Growth Percentile - Math   |                       |                 |                        |                        |                        |
| N/A  English Learner Growth Percentile - Math  N/A  Diverse Learner Growth Percentile - Math  Based on the school-wide Diverse Learner data, the goal for 2017-2018 is 40% of our students will show growth in Math on the NWEA.   | (Blank)               | (Blank)         | 0.00                   | 0.00                   | 0.00                   |
| N/A  English Learner Growth Percentile - Math  N/A  Diverse Learner Growth Percentile - Math  Based on the school-wide Diverse Learner data, the goal for 2017-2018 is 40% of our students will show growth in Math on the NWEA.   | (Blank)               | (Blank)         | 0.00                   | 0.00                   | 0.00                   |
| Inglish Learner Growth Percentile - Math  N/A  Diverse Learner Growth Percentile - Math  Based on the school-wide Diverse Learner data, the goal for 2017-2018 is 40% of our students will show growth in Math on the NWEA.  Ilational School Attainment Percentile - Reading (Grades 3-8)  Based on the SQRP, 60% of students in grades 3-8 achieved attainment, for 2016-2017 school year. our goal for SY 17-18 is 65% of our students will achieve attainment in grade 3-8 through rigorous and comprehensive ELA instruction.   | (Blank)               | (Blank)         | 0.00                   | 0.00                   | 0.00                   |
| English Learner Growth Percentile - Math  N/A  Diverse Learner Growth Percentile - Math  Based on the school-wide Diverse Learner data, the goal for 2017-2018 is 40% of our students will show growth in Math on the NWEA.  Idational School Attainment Percentile - Reading (Grades 3-8)  Based on the SQRP, 60% of students in grades 3-8 achieved attainment, for 2016-2017 school year. our goal for SY 17-18 is 65% of our students will achieve attainment in grade 3-8 through rigorous and comprehensive ELA instruction.   | (Blank)               | (Blank)         | 0.00                   | 0.00                   | 0.00                   |
| English Learner Growth Percentile - Math  N/A  Diverse Learner Growth Percentile - Math  Based on the school-wide Diverse Learner data, the goal for 2017-2018 is 40% of our students will show growth in Math on the NWEA.  Idational School Attainment Percentile - Reading (Grades 3-8)  Based on the SQRP, 60% of students in grades 3-8 achieved attainment, for 2016-2017 school year. our goal for SY 17-18 is 65% of our students will achieve attainment in grade 3-8 through rigorous and comprehensive ELA instruction.  Idational School Attainment Percentile - Math (Grades 3-8)  Based on the SQRP, 21% of students in grades 3-8 achieved attainment, for 2016-2017 school year. Our goal for SY 17-18 is 40% of our students will achieve attainment in | (Blank) (Blank) 78.00 | (Blank) (Blank) | 0.00<br>35.00<br>65.00 | 0.00<br>50.00<br>70.00 | 0.00<br>60.00<br>75.00 |

National School Attainment Percentile - Math (Grade 2)

Based on the SQRP 17% of 2nd grade students achieved math attainment for the 2016-17 school year. Because students are being exposed to high-quality math instruction and intervention our goal for the 2017-18 school year is 35%. % of Students Making Sufficient Annual Progress on ACCESS

22.00 17.00 35.00 50.00 60.00

N/A (Blank) (Blank) 0.00 0.00 0.00

#### **Average Daily Attendance Rate**

The school will continue to promote healthy attendance practices by careful monitoring, providing incentives and enforcing attendance procedures.

95.70 95.20 96.00 96.50 97.00

#### My Voice, My School 5 Essentials Survey

According to the 2016-2017 5 Essentials survey data, our school was rated Moderately Organized. Our goal is to improve the learning environment to ensure students fell safe, nurtured and supported. For Supportive Environment, our students reported a 38% (Moderate).

In addition, according to the Five Essentials data for 2016-2017 school year, our school scored a 46% for Involved Families. Therefore, we will also prioritize this area for the 2017-2018 school year. Our goal is to improve these areas so we may return to a Well Organized status.

(Blank) (Blank) (Blank) (Blank) (Blank)

Custom metrics 0 of 0 complete

> 2016-2017 2017-2018 2017-2018 2018-2019 2019-2020 SQRP SORP SORP Actual Actual Goal Goal Goal

#### Strategies

#### Strategy 1

If we do... ...then we see... ...which leads to ...

If we implement Consistent Literacy and Mathematical complex tasks that reflect Depth of Knowledge Levels 3 & 4 to ensure a rigorous curriculum that promotes Strategic and Extended Thinking to deepen understanding.

then we will see teachers reflecting on the key shifts in literacy and math . As well as Classrooms with a culture of rigor promoting student agency which provides opportunities for each student to demonstrate learning at high levels and increases in student understanding and achievement.

Teachers providing opportunities for students to create authentic work, which leads to students providing evidentiary support and reasoning, investigating and creating viable arguments and critiques, and engaging in student discourse to justify thinking and demonstrate authority over the content and positive identities as learners.

Tags: Area(s) of focus: 21st century skills

Responsible Status Action step Timeframe

Teachers will develop two week instructional plans which will include rigorous tasks driven by common core state standards.

Sep 6, 2018 to **ELA Teachers** On-Track Jun 20, 2019 Math Teachers

Teachers will analyze data to develop bi-weekly small group instructional plans to provide targeted, differentiated learning based on student need.

Sep 6, 2018 to **ELA Teachers** Jun 20, 2019 Math Teachers

On-Track

Implement Kagan strategies to promote and support student discourse.

ELA Teachers
Math Teachers

Sep 6, 2018 to
Jun 20, 2019

On-Track

Math teachers will incorporate daily math fluency practices and math talks to build a deeper conceptual understanding.

Math Teachers

Sep 6, 2018 to
Jun 20, 2019

On-Track

#### Strategy 2

If we do... ...then we see... ...which leads to...

If we implement a school-wide framework that provides tiered support for students' academic and social-emotional needs.

then we will see teachers providing effective core (Tier 1) instructional and behavioral supports for all students. For Tier 2 & 3 students the teachers will identify academic and behavioral interventions including consistent school-wide norms and expectations.

Teachers and the MTSS Team monitoring and documenting the students receiving support and interventions to meet academic and behavioral goals. As the students are working towards their behavioral and academic goal while maintaining a positive culture and climate throughout the building.

Tags: Area(s) of focus: 21st century skills 2

Action step Responsible Timeframe Status

Provide Professional Development for Teachers and Support Personnel.

Teachers, RSP, Asst. Principal, Principal, MTSS Interventionist, Case Manager, Counselor Oct 9, 2017 to Jun 15, 2018

On-Track

Analyze behavior and academic data to determine the Tier level for each student.

Administration MTSS Team Sep 7, 2018 to Sep 7, 2018

Not started

Develop an evaluation system to monitor the progress and effectiveness of MTSS tiered supports.

MTSS Team, Teacher, RSP Oct 5, 2017 to Jun 15, 2018

Not started

Use the MTSS logging tool regularly to record interventions and measure the effectiveness of the strategies.

MTSS Team, RSP, Teachers & Admin. Oct 5, 2017 to Jun 15, 2018

Not started

Communicate with parents the level of Tiered Instruction their child is receiving.

MTSS Team, RSP, Teachers & Admin. Oct 5, 2017 to Jun 15, 2018

Not started

#### Strategy 3

If we do... ...then we see... ...which leads to...

If we implement activities to promote and develop family and community engagement.

then we will see Teachers and parents/ families, school and communities working together to achieve mutually desired outcomes. We will also see partnerships created to support shared responsibility and ownership of student's progress.

an increase in parental engagement in curriculum nights, parent/teacher conferences, and LSC/PAC meetings.
Parents utilizing parent portal to monitor students on-going academic progress.
Student monitoring student portal and taking

ownership of their learning

Area(s) of focus: Tags: Responsible Timeframe Status Action step Sep 22, 2017 to The school will regularly communicate with families and community Admin. Team, Case On-Track Jun 18, 2018 members to promote school activities through social media, school flyers, Manager, and electronic marquee. Counselor, Parent Coordinator. Sep 5, 2017 to On-Track Create opportunities for parents to become active participants in their Admin. Team Jun 15, 2018 child's academic career by attending curriculum nights, parent/teacher conferences and LSC/PAC meetings. Strategy 4 If we do... ...then we see... ...which leads to... If we implement a range of Balanced Then we see teachers using assessment data Teachers providing specificity in their teaching Assessments; screenings, diagnostics, to inform instruction, grouping practices, and practices, Which leads to an increased number Progress Monitoring, Formative intervention. of students meeting mastery. More students Benchmark/Interim and Summative scoring at their growth targets and performing Assessments to use as critical monitoring tools above grade level. for students' progress toward meeting academic goals.

Tags: Area(s) of focus:

Action step Responsible Timeframe Status

Teachers will use accessment data to identify areas of strength/weekness.

Teachers BSB.

Sep 19, 2017 to

Teachers will use assessment data to identify areas of strength/weakness to inform instructional priorities and interventions.

Teachers, RSP, Admin. Team

Teachers, RSP, Admin. Team

On-Track

Dunne STEM Academy will adopt a 3rd-8th grade interim assessment.

Teachers, Admin.

Sep 19, 2017 to
Jun 8, 2018

On-Track

Action Plan

Strategy 1

ON-TRACK

Teachers will develop two week instructional plans which will include rigorous tasks driven by common core state standards."

Sep 06, 2018 to Jun 20, 2019 - ELA Teachers Math Teachers

### Status history

May 21

ON-TRACK

May 21, 2018 Evidence

Authentic student work products aligned to DOK levels 3 and 4 which demonstrate higher order thinking and understanding.

ON-TRACK

Teachers will analyze data to develop bi-weekly small group instructional plans to provide targeted, differentiated learning based on student need."

Sep 06, 2018 to Jun 20, 2019 - ELA Teachers Math Teachers

### Status history

May 21

ON-TRACK

May 21, 2018

#### Evidence

Completed small group instructional plans.

ON-TRACK

Implement Kagan strategies to promote and support student discourse."

Sep 06, 2018 to Jun 20, 2019 - ELA Teachers Math Teachers

### Status history

May 21

ON-TRACK

May 21, 2018

#### Evidence

Use of Kagan strategies to promote collaborative practices.

ON-TRACK

Math teachers will incorporate daily math fluency practices and math talks to build a deeper conceptual understanding."

Sep 06, 2018 to Jun 20, 2019 - Math Teachers

### Status history

May 21

ON-TRACK

May 21, 2018 Evidence

Math fluency strategies evident during "Do Now"

#### Strategy 2

ON-TRACK

Provide Professional Development for Teachers and Support Personnel."

Oct 09, 2017 to Jun 15, 2018 - Teachers, RSP, Asst. Principal, Principal, MTSS Interventionist, Case Manager, Counselor

### Status history

May 21

ON-TRACK

May 21, 2018

#### Evidence

Staff members using common language and strategies to support students academically and behaviorally.

NOT STARTED

Analyze behavior and academic data to determine the Tier level for each student."

Sep 07, 2018 to Sep 07, 2018 - Administration MTSS Team

### Status history

May 21

NOT STARTED

#### Evidence

established school-wide behavior expectations/ norms. Provide targeted interventions for academic/ behavior for students in Tier 2 & 3 . Reduction in Behavioral infractions and suspensions.

NOT STARTED

Develop an evaluation system to monitor the progress and effectiveness of MTSS tiered supports."

Oct 05, 2017 to Jun 15, 2018 - MTSS Team, Teacher, RSP

### Status history

May 21

NOT STARTED

May 21, 2018

Evidence

Teacher submitting the MTSS Documentation form bi -weekly .

NOT STARTED

Use the MTSS logging tool regularly to record interventions and measure the effectiveness of the strategies."

Oct 05, 2017 to Jun 15, 2018 - MTSS Team, RSP, Teachers & Admin.

### Status history

May 21

NOT STARTED

May 21, 2018

Evidence

Personal Learning Plans with goals and interventions. Updated interventions every 5 weeks.

NOT STARTED

Communicate with parents the level of Tiered Instruction their child is receiving."

Oct 05, 2017 to Jun 15, 2018 - MTSS Team, RSP, Teachers & Admin.

### Status history

May 21

NOT STARTED

May 21, 2018 Evidence

Letters sent home to inform parents of PLP's.

#### Strategy 3

ON-TRACK

The school will regularly communicate with families and community members to promote school activities through social media, school flyers, and electronic marquee."

Sep 22, 2017 to Jun 18, 2018 - Admin. Team, Case Manager, Counselor, Parent Coordinator,

### Status history

May 21

ON-TRACK

May 21, 2018

Evidence

Increased School/ Community Partnerships, Increased parental participation in school activities. Increased student achievement.

ON-TRACK

Create opportunities for parents to become active participants in their child's academic career by attending curriculum nights, parent/teacher conferences and LSC/PAC meetings."

Sep 05, 2017 to Jun 15, 2018 - Admin. Team

### Status history



ON-TRACK

May 21, 2018

#### Evidence

Increased parent Portal applications. Increased numbers in Report Card Pick-up data. Increased parent participants in LSC /PAC meeting.

#### Strategy 4

ON-TRACK

Teachers will use assessment data to identify areas of strength/weakness to inform instructional priorities and interventions."

Sep 19, 2017 to May 28, 2018 - Teachers, RSP, Admin. Team

### Status history



ON-TRACK

May 21, 2018

#### Evidence

improved student grades.Improved NWEA test scores. Students meeting their NWEA goal. Increased Growth & Attainment Increased number of students scoring above the grade level norm.

ON-TRACK

Dunne STEM Academy will adopt a 3rd-8th grade interim assessment."

Sep 19, 2017 to Jun 08, 2018 - Teachers, Admin.

### Status history



ON-TRACK

May 21, 2018

Evidence

Submitted 2- week cycle of teacher created assessments and data analysis plan.

#### **Fund Compliance**

### Supplemental General State Aid(SGSA)

My school receives SGSA funds

By checking the above box, the school is verifying that the attendance center complies with the statement regarding the use of SGSA funds:

- 1. The attendance center allocation is correctly based on the number of students eligible to receive free and reduced lunch and breakfast.
- 2. The attendance center has an approced plan, developed in consultation with teachers, administrators, and other appropriate personnel, and parents of thes tudents attending the attendance center.
- 3. The attendance center's plan is approved by the LSC and CPS.
- 4. SGSA funded activities fall within the allowable program categories: early childhood education, reduced class size, enrichment programs, remedial assistance, attendance improvement, and other educationally beneficial expenditures which supplement the regular programs as determined by the illinois state board of education.
- 5. SGSA Funds supplement and do not suppland non-categorical and other categorical funds allocated to the attendance center.
- 6. SGSA funds are supporting only those activities specified in the school's approved plan/amendment.
- 7. SGSA funds are not used for capital expenditures. 8. SGSA funds are not used for any political or lobbying activities by the attendance center.

### ESSA Program

ESSA Schoolwide Program

(Not available to schools receiving NCLB funds for the first time) [Title 1/SW].

The school annually reviews the schoolwide plan/program. The schoolwide program plan is available to CPS, parents, and the public, and the information in the

plan is in an understandable and uniform format, and to the extent practicable in a language the parents can understand.

ESSA Targeted Assistance Program Title I funded staff participate in the school's general professional development and school planning activities. Title I funded staff assume limited duties that are assigned to similar personnel including duties beyond the classroom, or that do not benefit Title I students, as long as the amount of time spent on such duties is the same proportion of the total work time with respect to similar staff.

Non-title school that does not receive any Title funds

### Parent Involvement in Targeted Assistance and Schoolwide Programs

I verify that the statement below is correct

Every Student Succeeds Act (ESSA), the reauthorization of the Elementary and Secondary Act of 1965 continues a legislative commitment to parental involvement. Central features of prior reauthorizations, such as school-parent compacts, parent involvement policies, and the parent involvement funding formula remain unaltered. However, the ESSA reauthorization represents a notable shift in the role of parental involvement in the schools. It includes new provisions increasing parental notification requirements, parental selection of educational options, and parental involvement in governance. It envisions parents as informed and empowered decision makers in their children's education.

Parent and Family Plan

#### Parent and Family Engagement Policy

Complete

Schools must involve parents and family in the joint development and periodic review and revision of the ESSA, Title I school parental and family engagement plan and policy, and in the process of school review and improvement. Please describe how this will be accomplished.

We will work in conjunction with the PAC and LSC in a collaborative effort to ensure they have a voice in the decision-making process. Dunne has an established parental involvement program that meets regularly to host informational meetings both during the school day and after school. Frequently, the parents are provided training workshops on-site. Periodically, a teacher will present an interactive workshop to provide parents with the salient parts of the NCLB law and instructional practices. The NCLB parent workshop will equip parents with the information that they need to engage in the process of school review and improvement.

The school will hold an annual meeting at a time convenient to parents and families during the first month of school to inform them of the school's participation in ESSA, Title I programs and to explain the Title I requirements and their right to be involved in the Title I programs. The school will also offer a number of additional parental and family engagement meetings, including school PAC meetings, at different times and will invite all parents and key family members of children participating in the ESSA, Title I program to these meetings, and encourage them to attend. Please describe how this will be accomplished. Please list the projected date of your Title I Annual Meeting and your Title I PAC Organizational Meeting

Title I Annual Meeting and the Title I Organizational Meeting were held on October 31, 2019. Our Parent Coordinator will provide monthly parent meetings and activities to encourage parents to attend and participate in workshops to help improve their student's achievement. As an on-going forum for parental involvement conversations, Dunne will continue to host monthly parent meetings in Dunne STEM Academy's Parent Resource Room. The parent coordinator and administration will lead these meetings and guide parents in a collaborative conversation focused on the direct words and spirit of the NCLB law. We have established the practice of hosting an annual STEM family night to highlight our Science, Technology, Engineering and Math initiatives. The event has been structured on the "break-out room" concept and allow parents to choose an informational meeting session that particularly interest them.

At the request of parents and family members, schools will provide opportunities for regular meetings, including the School Parent Advisory Council meetings, for parents and family members to formulate suggestions and to participate, as appropriate, in decisions about the education of their children. Please describe how the school will immediately respond to any such suggestions.

At Open House, Parent Articulation Meetings, Report Card Pick- Up and Parent Conferences, parents will be made aware of the assessment tools and the academic requirements of their students. Dunne has the technological capacity to inform parents in a timely manner about its Title 1 program by sharing relevant information regarding curricula, assessments and the proficiency levels students are expected to achieve. For homes unable to access the internet, Dunne will provide access to the internet via the parent resource room during and after school.

Schools will provide parents a report of their child's performance on the State assessment in at least math, language arts and reading. Please describe how this will be accomplished.

Dunne will provide parents with a 5-week progress report, report cards and daily progress updates via Parent Portal. Dunne gathers extensive student performance data in Math and ELA to provide opportunities for parents and teachers to discuss students' progress at report card pick up days built into the calendar. Data conferences with teachers and students are also conducted quarterly and the information is shared with parents. As a feature of Dunne STEM Academy's open door policy, parents are welcomed to make an appointment to meet with a teacher either before or after school to discuss any matter related to a student's academic, social or emotional health.

Schools will provide parents timely notice when their child has been assigned to, or taught by, a teacher who is not "highly qualified," as defined in the Title I Final Regulations, for at least four (4) consecutive weeks. Please describe how this will be accomplished.

Dunne STEM Academy will provide parents timely notices when their child has been assigned to, or taught by a teacher who is not "highly qualified" as defined in the Title 1 "Right to ask" Final Regulations, for at least four consecutive weeks through written correspondence to the student's home.

Schools will assist parents of participating ESSA Title I children in understanding: the state's academic content standards; the state's student academic

achievement standards; the state and local academic assessments including alternate assessments; the requirements of Title I, Part A; how to monitor their child's progress; and how to work with educators. Please describe how this will be accomplished.

Dunne will continue to host Open House, Parent Articulation meetings, State of the School Address, Report Card Pick-up and conferences on improving students' academic performance. Dunne STEM Academy will assist parents in participating in NCLB Title 1 "Children in Understanding: The State's Academic Content Standards"; the state and local academic assessment including alternate assessments; the requirements of Title 1, Part A; "How to Monitor Their Child's Progress". Parents will learn how to work with educators through the creation of regular information sharing and collaborative conversational workshops. Parents will have an open window into the curricular plan at Dunne, and will be provided with training opportunities to be actively engaged with educators and their child's academic performance.

Schools will provide information, resources, materials and training, including literacy training and technology, as appropriate, to assist parents and family members in working with their children to improve their academic achievement, and to encourage increased parental involvement. Please describe how this will be accomplished.

The Parent Resource Center will coordinate activities with our community partners to provide parents an opportunity to participate in activities/programs of interest, information, resources, materials and training. Dunne will build on the collaborative literacy and STEM partnerships. The media/library center was created and resourced to provide parents and students with multiple reading/writing and thinking experiences.

Schools will educate all staff in the value and utility of contributions by parents and family and in how to reach out to, communicate and work with, parents and family as equal partners in the education of their children and in how to implement and coordinate parent and family programs and build ties with parents and family members. Please describe how this will be accomplished.

We will continue to provide workshops and professional development for parents focusing on how to assist their child to meet the required state standards and assessments. Dunne will educate all staff and parents to work as equal partners in the education of their children. We will also continue to coordinate parent workshop series that will train parents to provide in-class support to assist with the learning process.

Schools will, to the extent feasible and appropriate, coordinate and integrate parent and family programs and activities with Head Start, Reading First, Early Reading First involvement, Even Start, Home Instruction Programs for Preschool Youngsters, the Parents as Teachers Program, public preschool, and other programs, to further encourage and support parents and families in more fully participating in their children's education. Please describe how this will be accomplished.

Parents will share the responsibility for building a partnership to further encourage the improvement of student's academic achievement. To further encourage and support parents in more fully participating in their children's education, Dunne will seek out information on Home Instruction and programs for Preschool youngsters and prepare at least one informational workshop to provide parents with information that will enable them to be well- informed about programs that may provide additional support to their child.

Schools will ensure that information related to the school and parent and family programs, meetings, and other activities is sent to parents in understandable and uniform formats, including language. Please describe how this will be accomplished.

Dunne will increase communication to improve the home/school connection through newsletters, notes home, out calling and our digital Marquee. We will ensure that the information relates to the school and parent programs, meetings and other activities is communicated to parents in several ways. Dunne regularly provides important meetings to the parents on the school's marquee in English {the language spoken by all of Dunne's students}.

Policy Implementation Activities

The LSC will approve the school improvement plan and monitor the CIWP.

V

In the CIWP, the school identifies current parental and family engagement practices and outlines activities related to expanding parent and family partnership programs.

V

The school will coordinate the parent and family engagement programs identified in the CIWP.

V

The school will evaluate the Parent and Family Engagement Policy for effectiveness and make improvements as necessary.

Explain why any of the boxes above are unchecked: (type "n/a" if all are checked)

n/a

School-Parent Compact Complete

The school will provide high-quality curriculum and instruction in a supportive and effective learning environment that enables the participating student to meet

the State's student academic achievement standards. Describe how the school will provide high-quality curriculum and instruction in a supportive environment. (Restate the school mission.)

Dunne STEM Academy provides a coherent curriculum focused on Science, Technology, Engineering, Math, in addition to a focus on Literacy to ensure that all students are instructed at high levels. Our environment fosters high expectations for students, staff, parents and the community. We believe it is our responsibility to develop all students' ability to learn effectively to reach their academic potential and function as constructive members of our society.

The school will hold parent-teacher conferences. Describe the kinds of parent-teacher conferences that will be held and the dates on which they are scheduled.

Parent-teacher conferences will be held throughout the school year as needed. Formal conferences will be held on November 15, 2017 and April 18, 2018.

The school will provide parents with frequent reports on their children's progress. Describe when and how the school will provide reports to parents.

Parents will be provided with a report on their child's academic progress every 5 weeks. Parents will also have access to Parent Portal which is an on-line tool that gives them a up-to-date picture of their child's academic performance.

The school will provide parents access to staff. Describe when, where and how staff will be available for consultations with parents.

Parents may call the main office to schedule a conference at the teacher's availability (usually before or after school), or email the teacher directly. Administrators will be available to sit-in conferences at the parent's or teacher's request.

The school will provide parents opportunities to volunteer and participate in their children's classes. Describe how and when parents and family members may volunteer, participate, and observe classroom activities.

It is our goal for parents to be active participants in their child's educational career. We have a parent resource room that is open daily from 8:30 am to 4:00 pm. It is equipped with a part-time parent coordinator/community liasion to bridge the gap between home, school, and the community. Parents are welcome to volunteer in the parent resource room, volunteer in classrooms, work as parent patrols in the morning and/or after school or help with special projects and events through out the school year.

The parents will support their children's learning. Describe how the parents will assist learning (i.e. monitoring attendance, homework completion).

Through the parent resource center, Dunne provides a plethora of conferences/workshops for parents to increase their skills and support their students at home. The Instructional Leadership Team also facilitates Family Nights for literacy, math, STEM and the NWEA to inform parents of instructional strategies and to equip them with strategies to increase student achievement.

The parents will participate in decisions relating to the education of their children. Describe when, where and how parents will consult with the school.

It is our goal to provide an inclusive environment in which parents have a voice and are active participants in the decision-making process. Parents are encouraged to participate in the PAC and LSC. Parents can also have a voice through the 5 Essentials survey. The administrative team also has an open door policy in which parents are able to discuss concerns and make recommendations for their child's academic career.

The students will share the responsibility for improved student academic achievement. Describe how the students will assure academic achievement (i.e. good attendance, positive attitude, class preparation).

The students will achieve academic success by becoming accountable for their learning. Students are expected to be active participants in the classroom, arrive to school on time, eliminate excessive absence, display good behavior, be prepared for learning and ready to receive quality instruction on a daily basis. Teachers also conduct quarterly data conferences with students that encourages them to take ownership for their learning and progress.

Parent Budget Complete

Goals: Indicate goals, timeline of activities and training topics that are designed to assist parents and families with increasing their students' academic achievement. The overarching goal is to increase student academic achievement through parental and family engagement involvement; specify your goals.

Our goals are to use Title 1 funds to increase parents knowledge of instructional practices, give parents voice and access to the school environment, nurture valued partnerships and ultimately increase student achievement.

Allocate your Mandated Title 1 Parent and Family Engagement Funds to support your Parent and Family Engagement Program.

Account(s) Description Allocation

#### 51130, Teacher Presenter/ESP Extended Day

52130

For Teacher presenter, ESP Extended Day, please remember to put money on the benefits line. Non-Instructional pay rate applies.

| \$ Amount | .00 |
|-----------|-----|
|-----------|-----|

| 53405                | <b>Supplies</b> In addition to supplies for parent program, please use this account to also purchase books for parents only. Use this account for equipment with a per unit cost of less than \$500.         | \$<br>250    | .00  |
|----------------------|--|--------------|------|
| 53205                | Refreshments Allocation CAN NOT EXCEED 25% of the Parent Budget. Refreshments must be used for Title 1 PAC meetings, trainings and workshops.  | \$<br>300    | .00  |
| 64125                | Consultants For Parent Training Only. Consultant must have a CPS vendor number and paid with a Purchase Order after service is rendered (NO CHECKS ARE ALLOWED)  | \$<br>1000   | .00  |
| 4505                 | Admission and Registration Fees, Subscriptions and memberships For Parents use only.   | \$<br>Amount | .00  |
| p>54205              | /pFravel Buses for Parents use. Overnight Conference travel- schools must follow the CPS Travel Policy. The CPS Parent Overnight Travel Approval Form and Conference Travel Form must be completed.          | \$<br>100    | .00. |
| p>54565 <sup>,</sup> |  | \$<br>Amount | .00  |
| p>53510·             | Postage  Must be used for parent and family engagement programs only.  | \$<br>Amount | .00  |
| 3306                 | Software Must be educational and for parent use only.  | \$<br>Amount | .00  |
| 55005                | Furniture and Equipment  Must have a parent room or a secure place to keep furniture/equipment. Cannot be placed in the main office or where staff and students have access too. To by used only by parents. | \$<br>Amount | .00  |