



VOISE Academy High School (/school-plans/641) / Plan summary

2016-2018 plan summary

Team

Name	Role	Email	Access
Patricia Harper Reynolds	Principal	pharper@cps.edu	Has access
Brian Kelly	Assistant Principal	bkelly2@cps.edu	Has access
Roxanne Deluca	Teacher	rldeluca@cps.edu	Has access
Lucy Scott	LSC Chair	ldeleon@mfgren.org	No Access
Alyson Stout	Teacher	ahstout@cps.edu	Has access
Stefanie Wu-Suderski	Teacher	sawu@cps.edu	Has access
Kelly Williamson	Parent Advisory Council Chair	kwilliamson1@cps.edu	Has access
Jean Harmon	Counselor	jaharmon@cps.edu	Has access

Team meetings

Date	Participants	Topic
10/20/2016	Williamson, Harper Reynolds, Scott, Stout,	Revising the CIWP and Parent Funding Sections
11/04/2016	Harper Reynolds, Ansari	Revising the Goals and Priorities
04/24/2017	Harper-Reynolds, Kelly, Ansari	Revising the Goals and Priorities

School Excellence Framework

Culture of & Structure for Continuous Improvement

4 of 4 complete

Leadership & Collective Responsibility:

Leadership & Collective Responsibility is characterized by an unwavering commitment to fulfilling a shared vision of success. There is a clear focus and high expectations for staff and students, motivating the entire school community to continue striving for success for every student.

Score

1 2 3 4

Austin conducted a comprehensive evaluation of student academic and behavioral performance over a three year period in the areas of Literacy, Mathematics, and School Culture. This evaluation yielded that there was a need for intensive supports for the aforementioned areas. An Instructional Leadership Team (ILT) consisting of teachers, counselors and administrators was convened to review student achievement, attendance, and student, staff and community survey data.

Lastly the school formed a Climate and Culture Team that developed school-wide discipline procedures and common expectations for students and staff. The Climate and Culture Team administered School Climate Surveys to identify areas of strength and weakness and developed strategies.

At the start of SY16-17, a new administration team was hired. Since then, we have worked to collectively establish a shared mission and vision for the newly consolidated Austin College and Career Academy. Through our focus on quality teaching and learning through training and new hire supports, developing teacher collaborative teams (GLT's, PLCs), and creating common understandings of quality instruction (GRR), instructional planning (UbD) and classroom management (CHAMPS) we hope to see improved, standards-aligned instruction, classrooms with minimal behavioral distractions and, transparent discourse among staff and students on instruction rather than student behavior. We believe this will lead to improved core instruction, increased teacher quality, improved on-track/ on-pace as measured by MTSS grade and data tracking, PSAT, SAT and SQRP. This will also impact the professional culture of the staff and lead to data driven discussions on student achievement, a results oriented Instructional Leadership Team, uniform classroom expectations and an overall culture of transparency and reflection.

Some trends that have surfaced with respect to teacher needs from the instructional walkthrough and classroom observations is the need for some shared learning on creating rigorous standards-aligned objectives and facilitating instruction that is grounded in CCSS, NGSS, PSAT/SAT and CRS. Additionally, there is a need for solid instruction in the Gradual Release of Responsibility model.

Guide for Leadership & Collective Responsibility

- **Set the direction and create a sense of purpose by building consensus on and implementing a shared vision.**
 - Consider the demographics of the school community in developing a shared vision.
 - Help stakeholders understand the relationship between the school's vision and their initiatives and priorities.
 - Consistently use informal and formal opportunities to champion and articulate the vision.
 - Act in ways that consistently reflect the school's core values, beliefs, and priorities in order to establish trust.
 - Ensure the school's identity, vision, and mission drive school decisions.
- **Inspire a culture of collective responsibility for the success of ALL students in the whole school (not solely teacher's own students).**
- **Empower others to make or influence significant decisions.**
 - Build shared leadership structures and opportunities for job-embedded leadership training and development.
 - Capitalize on the leadership skills of others.
 - Constantly listen and synthesize what is heard, and learn from all sources.
- **Employ the skills to effectively manage change.**
 - Master skills associated with large-scale strategic planning processes and implementation of such plans.
 - Steer through the challenges associated with making improvements, both large and small.
- **Create and sustain a coherent instructional program (coordinated and consistent) with learning goals.**
- **Use the CPS Framework for Teaching to ground instructional guidance and coaching.**
 - Model ambitious goals for teaching and learning for all students, including priority groups.
 - Draw from the best available evidence to inform instructional improvement decisions.
- **Enable staff to focus and prioritize what matters most.**
 - Buffer staff from external distractions to the school's priorities and goals.
 - Limit school improvement goals to a few high leverage activities.
 - Prioritize teaching challenging content, engaging students in learning, rigor and ways to raise achievement.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ School's vision, beliefs, and how it is shared (e.g. presentations to community, promotional materials) ✓ Five Essentials – Program Coherence
Measures	<ul style="list-style-type: none"> ✓ Five Essentials
Five Essentials	<ul style="list-style-type: none"> Effective Leaders Collaborative Teachers
CPS Framework for Teaching	<ul style="list-style-type: none"> 4d. Growing and Developing Professionally 4e. Demonstrating Professionalism
CPS Performance Standards for School Leaders	<ul style="list-style-type: none"> A1. Assesses the Current State of School Performance and Develops a CIWP A2. Implements Data Driven Decision Making and Data Driven Instruction A5. School Vision and Mission Drive Decision-Making D4. Demonstrates Change Management

Instructional Leadership Team:

The ILT is characterized by having a consistent structure for teacher leadership that is focused on creating and implementing the

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theories of action that improve teaching and learning. ILT meetings are a productive forum to identify challenges, collect and review evidence, exchange ideas, and propose and implement solutions to challenges to school improvement.

At the start of SY16-17, the ILT

Guide for Instructional Leadership Team

- **Engage in on-going inquiry (e.g. continuous improvement cycles) as a basis for improvement.**
 - Gain productive insight and take substantial new action or adjust strategy that clearly addresses root causes.
 - Relentlessly ask, "Is it working?" about every program, initiative, and strategy in the school.
 - Vet Initiatives and strategies on the basis of their direct or proven impact on outcomes.
 - Monitor if previous actions were implemented (fidelity) and working as intended. Ask, "If not, why not?"
- **Share leadership for improving teaching and learning with representative school members.**
 - Organize the team around a common understanding of team's purpose and instructional priorities.
 - Represent all relevant specialty content areas, programs, related services, and grade bands/department teams and is an appropriate size.
 - Represent a balance of work styles (e.g. task-oriented, provides push-back, synthesizes, etc.)
- **Use protocols and ask probing questions.**
 - Ask questions focused on factors within sphere of control and avoid a focus on student factors.
 - Use appropriate protocols and level of analysis (grade, school-wide, individuals) for meeting purpose.
 - Systematically consider root cause(s) based on thorough review of evidence.
- **Use timely and relevant data/evidence sources.**
 - Gather and use current and relevant local student, school, teacher performance (e.g. attendance data, assessment results), and operational data formatively to review and revise school and classroom practices as needed.
 - Disaggregate data for priority student groups (e.g. English learners, diverse learners).
- **Schedule and structure frequent meetings.**
 - Meet regularly (2-4 times per month).
 - Use an agenda with a clear focus.
- **Collaborate effectively, value transparency, and inform and engage stakeholders.**
 - All team members have equity of voice and are actively engaged in asking questions.
 - Celebrate small wins and improvements.
 - Regularly inform and engage stakeholders of key data and work of the ILT.
- **Build the capacity of teacher teams to lead cycles of learning and problem solving focused on student learning data and student work.**

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ ILT Effectiveness Rubric Score ✓ ILT artifacts (e.g. agenda, calendar, protocols, minutes) ✓ Evidence that work of ILT has contributed to positive outcomes for students and staff ✓ Teacher team agendas/minutes reflective of ILT focus
Measures	✓ Five Essentials: Instructional Leadership
Five Essentials	Effective Leaders Collaborative Teachers
CPS Framework for Teaching	4a. Reflecting on Teaching & Learning 4d. Growing and Developing Professionally 4e. Demonstrating Professionalism
CPS Performance Standards for School Leaders	A1. Assesses the Current State of School Performance and Develops a CIWP A2. Implements Data Driven Decision Making and Data Driven Instruction B5. Supports Teacher Teams

Professional Learning:

Professional Learning includes sufficient time, support, and 'safe practice' space to internalize new knowledge to change practice and beliefs. Adults persevere in collaboration with their colleagues to innovate and improve implementation of new practices.

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Professional Learning opportunities for staff was planned and scheduled through the master schedule. Professional development schedule for staff was implemented at the beginning of 2016-2017SY. Teachers were given collaborative planning times with other teachers from their grade level where they received professional learning on standards-based instruction, instructional best practices, data protocols, and assessments.

Guide for Professional Learning

- **Select and design professional learning (PL) to achieve school-wide improvement, including closing priority group achievement gaps.**
 - Use data to identify performance and practice gaps to inform PL plan.

- Use research about best practices to identify potential learning and subject matter experts to support.
- Solicit feedback from staff to inform selection of PL opportunities.
- Provide PL relevant to the cultural and linguistic needs of students.
- Provide both whole staff and differentiated PL to individual teacher levels.
- **Implement and sustain on-going, job-embedded professional learning (PL) (e.g. coaching, peer learning opportunities, action research)**
 - Recommend and/or provide PL opportunities directly related to individuals' specific areas of need and professional growth goals.
 - Encourage staff to broaden networks to bring new knowledge and resources to learning environment.
 - Teachers initiate opportunities for professional growth and proactively seek opportunities to enhance content knowledge and pedagogical skill.
- **Structure time for teachers to collaborate and learn together.**
 - Create schedules and systems to conduct peer observations, and coaching. Reflect on its impact.
 - Teachers provide and accept collegial support and feedback to/from colleagues.
 - Teachers participate in and facilitate professional inquiry in teams to advance student learning.
- **Make 'safe practice' an integral part of professional learning.**
 - Allow teachers ample time to try new strategies, refine skills, grapple with implementation problems, and share knowledge and experience.
 - Provide support that addresses the specific challenges of changing classroom practice. Provide coaching/mentoring support to validate continuing to work through struggles.
- **Monitor implementation to ensure staff uses new knowledge to improve practice and it is having the desired effect on practice and student outcomes.**
 - Conduct frequent non-REACH observations to provide coaching and actionable feedback.
- **Provide induction and support for new teachers.**
 - Assign each new teacher a mentor who is skilled in pedagogy and is an open, collaborative colleague.
 - Schedule a series of 'learning experiences' for new teachers that helps them navigate important initiatives (e.g. REACH) and provides information on school specific goals and resources.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ School's PD Plan – review for goal alignment – does the plan advance the school's improvement agenda? ✓ PD agendas, PD feedback surveys ✓ Teacher practice improving on the Framework for Teaching (e.g. Basic>Proficient, Proficient>Distinguished)
Measures	<ul style="list-style-type: none"> ✓ SQRP Attainment and Growth ✓ Five Essentials: Collaborative Teachers
Five Essentials	<ul style="list-style-type: none"> Effective Leaders Collaborative Teachers
CPS Framework for Teaching	<ul style="list-style-type: none"> 4a. Reflecting on Teaching & Learning 4d. Growing and Developing Professionally 4e. Demonstrating Professionalism
CPS Performance Standards for School Leaders	<ul style="list-style-type: none"> B2. Observes and Evaluates Staff and Gives Feedback to Staff B6. Professional Development Provided for Staff

Aligned Resources:

Resources (e.g. time, budget, staff, and community resources) are aligned to school priorities. Improving achievement guides resource allocation. Making the most of student time and staffing is a priority. The school organizes resources school-wide through schedules and staffing plans that target additional time and individual attention to those students who need it most and to highest priority subject areas.

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School budget was aligned to 2015 - 2016 CIWP. Behavioral Health Team coordinates community resources and partners to target highest social and emotional student needs. Through meeting schedules, candidate interview protocols, and community based organizations, Austin has made tremendous strides in aligning resources to key priority areas.

Guide for Aligned Resources

- **Design a school day that is responsive to student needs.**
 - Use CPS Instructional Time Guidelines to maximize instructional time.
 - Use CPS Instructional Block Guidelines to maximize academic-engaged time.
- **Align the budget to the CIWP priorities and the mission of the school.**
 - Avoid overemphasis on the purchase of products/programs that are not research based or do not respond to SEF needs.
 - Leverage strategic source vendors to maximize dollars.
 - Seek and obtain grants to support articulated needs.
 - Use grant funds strategically to support areas of highest need.
 - Maximize the use of supplemental funding to close any priority group achievement gaps.
- **Streamline purchase procedures to minimize lapses between ordering and receiving materials.**
- **Evaluate, to the extent possible, the consequences for student learning of resource allocation decisions to develop an evidence base of outcomes of particular uses of resources.**
- **Have a 'hiring team' and collaborative hiring process with clear selection criteria to identify and select best available candidates.**

- Actively work to build a pool of potential staff members, particularly difficult to fill positions (e.g. staff to serve English learners).
- Use an interview process including a protocol for questioning and select highly qualified candidates.
- Require a classroom lesson demonstration to assess candidate expertise, philosophy and commitment.
- Check teachers' previous performance at CPS schools.
- **Strategically assign teachers to grade and content areas to create a balanced team with a variety of strengths.**
 - Ensure all students have fair access to high-quality teachers in the school.
- **Effectively utilize Related Service Providers at the classroom level.**
- **Use data including teacher evaluations and exit interviews to inform a retention strategy.**
 - Create a positive climate and working conditions for teaching that attracts and retains educator talent.
 - Create opportunities for growth including opportunities for staff to assume additional leadership roles or pursue personal growth goals.
 - Track retention rates over time and use this information to isolate staffing strengths and identify opportunities to improve.
 - Solicit information from staff using exit interviews/surveys to understand reasons for leaving school or district.
- **Make outreach efforts to engage community members as partners and resources.**
- **Partner with one or more organizations that share the values of the school and have a complementary mission to the school's vision.**
 - Monitor the impact of partner organizations' activity.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Schedules
	✓ Teacher retention rates
	✓ Staff exit interviews/surveys (data on reasons for leaving school or district)
	✓ Candidate interview protocol documents
	✓ List of community-based organizations that partner with the school and description of services
Measures	✓ Evidence of effectiveness of the services that community-based organizations provide
	✓ Budget analysis and CIWP
Measures	✓ Five Essentials
Five Essentials	Effective Leaders Collaborative Teachers
CPS Framework for Teaching	4a. Reflecting on Teaching & Learning 4e. Demonstrating Professionalism
CPS Performance Standards for School Leaders	A3. Allocates Resources to Support Student Learning, Prioritizing Time B4. Hires and Retains Highly Effective Teachers

Expectations for depth & breadth of Student Learning

4 of 4 complete

Curriculum:

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The curriculum – what students should know and be able to do - makes standards come alive for students. All students have access to an academically rigorous curriculum that inspires students to think and contribute high quality work to authentic audiences beyond the classroom. The curriculum fully integrates academic and social emotional learning opportunities for all students, including diverse learners, English learners, and advanced learners. The school regularly examines the curriculum to check alignment to standards and opportunities for all students to meet those standards.

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The scope and sequence for ELA and Math is based on common core standards and teaching framework of CPS to ensure that students are not just exposed to the standards but have a deeper understanding of what is expected of them. Additionally, The scope and sequence for core content areas were designed based on Common Core, NGSS and Fine Arts standards with the assistance of an external partner who guided staff members in the design and development of unit plans.

Guide for Curriculum

- **Adhere to the CPS Content Frameworks** (Math (<https://sites.google.com/a/cps.edu/kc/curriculum/content-area-subpages/library-science/cps-virtual-library/math-content-framework--virtual-library>), Science (<https://sites.google.com/a/cps.edu/kc/curriculum/content-area-subpages/science/cps-science-content-framework>), Social Science (<https://sites.google.com/a/cps.edu/kc/curriculum/content-area-subpages/social-science-1/social-science-content-framework-3-0>), and Literacy (<https://sites.google.com/a/cps.edu/kc/curriculum/content-area-subpages/literacy/cps-literacy-content-framework-2-0>)) **to ensure alignment of scope and text and task complexity.**
 - Provide a range and depth to knowledge and understanding of learning experiences that are language and content rich.
- **Align units of instruction (horizontally/vertically) to scope and sequence maps and pace units and lessons appropriately.**
 - Focus so units can be adequately addressed in the time available.
 - Examine formative data to determine mastery and pace. Discuss how much time it takes to adequately address the essential elements, and the viability of documents that articulate essential content and timing of delivery (e.g. pacing guides, curriculum maps).
- **Utilize the 'big ideas' that should be taught to determine whether students are being taught the body of knowledge, the understandings and**

the skills expected.

- Identify the essential understandings – what students should learn in greater depth. In other words, know ‘covering everything but learning nothing’ does not work.
- **Expose and extend opportunities for all students to grade appropriate levels of text complexity in all types of texts, including informational in all content areas.**
 - Articulate language goals that are separate from and support content goals. Literacy - reading, writing and speaking are essential ‘learning tools’ across the curriculum (disciplinary literacy).
- **Engage all learners in content areas by fully integrating opportunities for all learners, including:**
 - Diverse learners to demonstrate core knowledge and skills.
 - English Learners to develop academic language to demonstrate mastery.
 - Use English and native language development in addition to content standards to differentiate for English learners.
 - Understand research and implement programs to develop native language literacy for English learners.
 - Advanced learners to extend core knowledge and skills.
- **Distinguish qualitatively and quantitatively between ‘regular courses’ and ‘advanced courses’ (e.g. AP** (<http://apcentral.collegeboard.com/home>), **gifted** (<https://docs.google.com/a/cps.edu/viewer?a=v&pid=sites&srcid=Y3BzLmVkdXrY3xneDoyYjIINGI4MmY3YTlxYTgz>), etc.)
- **Integrate academic and social emotional learning.**
- **Reach outside of the classroom for real world (or simulated) application. For example,**
 - Incorporate web capabilities for interactivity and information sharing.
 - Integrate field-based learning through partnerships with city institutions (e.g. museums (<https://sites.google.com/a/cps.edu/kc/home/teachers/museum-resources>)), colleges, universities, and community based organizations.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ Curriculum maps, vertical/horizontal ✓ Sequencing and pacing guides ✓ Thematic units which cover multiple disciplines ✓ Comprehensive unit plans including assessments
Measures	<ul style="list-style-type: none"> ✓ SQRP Attainment and Growth
Five Essentials	<ul style="list-style-type: none"> Ambitious Instruction Effective Leaders Collaborative Teachers
CPS Framework for Teaching	<ul style="list-style-type: none"> 3a. Communicating with Students 3c. Engaging Students in Learning 1a. Demonstrating knowledge of content and pedagogy 1d. Designing Coherent Instruction
CPS Performance Standards for School Leaders	<ul style="list-style-type: none"> B1. Implements Curricular Scope and Sequence and Reviews Instructional Practices C1. Creates a Culture that Supports Social Emotional Learning and Effective Effort

Instructional Materials:

Materials to present learning content and what the learner uses to demonstrate are characterized by variability and flexibility. Materials are identified and adapted to increase access to learning for all students. Materials include multimedia and embedded, just-in-time supports; varied tools and supports; alternative pathways, and varied levels of support and challenge. (adapted from UDL Guidelines 2.0)

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Unit plans were developed during the previous year and refined in SY15-16. Mathematics department adopted curriculum and materials for Algebra I and Geometry.

Guide for Instructional Materials

Instructional materials (including technology) are.....

- **Aligned to curricular plans and expectations of the standards.**
- **Varied and flexible.**
 - Are selected and adapted based on learning objectives and learner needs.
 - Include a variety of quality media, manipulatives and supplies to achieve valued learning outcomes.
- **Intentionally planned by identifying or adapting appropriate tools (including technology) for specific instructional needs.**
 - Student outcomes and developmental appropriateness determine when and who will use the materials.
 - Materials are updated/updated in response to new information and understandings.
- **Equitably available and accessible to all teachers and students.**
 - Teachers and students have available a variety of high quality, standards-aligned instructional materials and resources.
 - Materials are in English and native language for English learners.
 - Reference and resource materials are readily available and circulated throughout the school.
- **Include multimedia and embedded, just-in-time supports (e.g. hyperlinked glossaries, background information, and on-screen coaching) – for conveying conceptual knowledge.**

- Students interact with instructional materials to engage all modalities in the learning process.
- Technology is integral to students learning experiences.
- Units and lessons include grade-appropriate levels of texts and other materials so every student can access the content/skills.
- **Include tools and supports needed to access, analyze, organize, synthesize, and demonstrate understanding in varied ways – for learning and expression of knowledge.**
 - The needs of the students at different performance levels are met by using a variety of instructional materials that allow students to draw on all of their learning capacities.
 - The teacher models effective use of various materials.
 - Students understand that materials are a means to acquire language, knowledge, and competencies.
 - Technology enhances students' higher order, creative thinking and problem solving.
 - Materials connect subject area content to real life applications.
- **Include alternative pathways including choice of content, varied levels of support and challenge, and options for recruiting and sustaining interest and motivation – for engaging and learning.**
 - Students make choices about instructional materials as part of learning.
 - Materials address the needs of the total child: cognitive, linguistic, social, emotional, physical, and aesthetic.
 - Consumables are often non-print supplies that promote active, hands-on learning.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ Cross-section of materials from a variety of content areas and grade levels ✓ Evidence of scaffolding and differentiation for all students to access the content/skills ✓ Description of materials in curriculum and/or lesson plans ✓ Presence of varied texts, supplementary media (e.g. videos)
Measures	✓ SQRP Attainment and Growth
Five Essentials	<ul style="list-style-type: none"> Ambitious instruction Supportive Environment
CPS Framework for Teaching	<ul style="list-style-type: none"> 1.a. Demonstrating Knowledge of Content and Pedagogy 1.b. Demonstrating Knowledge of Students 1.c. Selecting Learning Objectives 1.d. Designing Coherent Instruction
CPS Performance Standards for School Leaders	A3. Allocates Resources to Support Student Learning, Prioritizing Time

Rigorous Student Tasks:

The school regularly examines student work - what students are being asked to do on in their classrooms - across grades or courses in all content areas. Examining the texts and tasks students experience provides the necessary insight to gauge rigor and illuminate how the standards are actualized prompting the question whether or not approaches support the true spirit of college and career readiness. (adapted from The Education Trust – Equity in Motion Series)

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Standards are used to drive instruction in various ways. By ensuring that instructional tasks/objectives are aligned to standards is one indicator that we to make sure that students are receiving quality instruction. An additional way is to ensure that assessments are also aligned to those standards so that teachers and students both are aware of what students should know and be able to do.

Guide for Rigorous Student Tasks

- **Begin with the belief that all students can learn. (see *Culture for Learning*)**
 - Convey high learning expectations for all students and develop structures that enable practice and perseverance for each individual student.
 - Create an environment where students assume responsibility for high-quality work by persevering, initiating improvements, addressing critiques, making revisions, adding detail and/or helping peers.
 - Communicate the necessity of attendance and engagement everyday in order to succeed.
- **Plan and assign tasks that are cognitively challenging for individual students and require students to provide evidence of their reasoning.**
 - Align tasks with standards-based learning objectives that reflect the depth of knowledge expectations.
 - Tasks are Integrative to draw on multiple standards.
 - Teach for Robust Understanding in Mathematics (TRU Math ([https://sites.google.com/a/cps.edu/kc/curriculum/content-area-subpages/math/tru-math-dimensions/TRU%20Math%20-%20Conversation%20Guide%20\(Short%20Version\).pdf?attredirects=0&d=1](https://sites.google.com/a/cps.edu/kc/curriculum/content-area-subpages/math/tru-math-dimensions/TRU%20Math%20-%20Conversation%20Guide%20(Short%20Version).pdf?attredirects=0&d=1))). Engage students with important mathematical ideas, not simply receiving knowledge, requiring students to engage in productive struggle.
- **Tasks reflect the key shifts in literacy.**
 - **Complexity:** Tasks reward close reading of complex text; Focus on comprehension of academic language, not obscure vocabulary.
 - **Evidence:** Cite evidence from text and write to sources, not decontextualized prompts.
 - **Knowledge (non-fiction):** Tasks embed reading and writing across disciplines with a variety of literary and informational complex texts and tasks and demonstrate comprehension through speaking, listening.
- **Tasks reflect the key shifts in mathematics.**
 - **Focus:** Tasks reflect a curricular and instructional focus on the major work in (e.g. operational fluency and number sense in K-2).

- **Coherence:** Multi-grade progressions stress key beginnings (e.g. ratios in 6th grade) and key end points (e.g. fluency with multiplication in 3rd);
- **Rigor:** Problems require construction of mathematical reasoning and critiques of other possible solutions.
- **Provide opportunities for students to create authentic work for real audiences (beyond the teacher) to motivate them to meet standards and engage in critique and revision.**
- **Examine student work to identify and showcase the qualities of strategic thinking that are both rich in content and relevant for students.**
 - Analyze models with students to build a vision of quality.
 - Use protocols to collectively reflect regularly on the level of cognitive demand asked of students across the school, particularly priority group students, to think strategically as speakers, listeners, readers, and writers.
 - Analyze student work samples as part of professional learning to best support students' attainment of quality work and standards.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ Cross-section of student work from a variety of content areas ✓ Observation of student learning (e.g. learning walks/walkthroughs) ✓ Focus group(s) and discussions with students
Measures	✓ SQRP Attainment and Growth
Five Essentials	Ambitious instruction
CPS Framework for Teaching	1d. Designing Coherent Instruction 2b. Establishing a Culture for Learning 3b. Using Questioning and Discussion Techniques 3c. Engaging Students in Learning
CPS Performance Standards for School Leaders	B1. Implements Curricular Scope and Sequence and Reviews Instructional Practices

Transitions, College & Career Access & Persistence:

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The school creates pathways to success built on a vision in which all students leave secondary school with a clear plan for their initial postsecondary destination, whether in apprenticeship training, work, or college. All students have equal access to college preparatory curriculum to be successful. The school is characterized by structures for developing early postsecondary awareness and the knowledge and skills that lay the foundation for the academic rigor and social development necessary for college and career success. Students are equipped with the confidence in their ability to implement and adapt their plan throughout their lives as they and the world around them change. This vision sees students as the architects of their own lives. (adapted from Creating Pathways to Success, Ontario)

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Austin took an aggressive approach to post-secondary activities for students. Through dual enrollment courses being offered to mentoring and internships, the students of Austin have a wide array of tangible post-secondary options both college and career pathways.

Guide for Transitions, College & Career Access & Persistence

- **TRANSITIONS - Have structures and processes in place to ensure successful transitions (e.g. into school , grade to grade, school to school, school to post-secondary).**
 - Mitigate the adverse effects experienced by some students in transition – such as arriving part-way through the school year – that can cause students to fall behind or become disengaged from school.
 - Monitor the progress of English learners after transition from services.
 - Provide programs and interventions that help students as they move from middle school through Freshmen year, including but not limited to: High School Investigation Days, Freshmen Connection program (where budget allows), and a robust Freshmen Orientation program. Implement targeted holistic student supports the entire Freshmen year.
 - Provide sustained summer learning experiences to minimize learning loss and support key transition periods (e.g. summers before Kindergarten, HS, and college).
 - Use student data and best practices research to develop focused programs.
 - Expand access beyond students who are struggling academically.
 - Provide school counseling and postsecondary advising transition support and follow-up during “Summer Melt” and the first year of college.
- **AWARENESS - Expose students early to academic/professional worlds beyond K-12.**
 - Provide students opportunities to discover personal talents and skills, identify career interests, and pursue coursework/activities necessary to reach personal, academic and career goals.
 - Expose students to a range of career paths and the educational requirements of each to improve long-term planning and goal-setting.
 - Start the conversation about college in primary grades.
 - Make parents aware of academic opportunities and supports for their child.
- **READINESS – Ensure equitable access to college preparatory curriculum.**
 - Provide access to 8th Grade Algebra to all eligible 8th grade students.
 - Provide access to early college and career coursework and credential opportunities while in HS (e.g. AP credit, Dual credit, industry credentials (CTE), Seal of Biliteracy)
 - Teach students to analyze their transcripts and test scores, as well as connect course selection, attendance, and grades to their continued success and access to postsecondary options, and adjust their actions and behavior to make progress toward graduation and their top postsecondary choice. Provide support and motivation to encourage B’s or better and improving attendance.

- Create opportunities for students to explore college and career knowledge, mindsets, and skills necessary for academic planning and goal setting.
- Find opportunities to work with all students on academic and personal behaviors, including persistence, engagement, work habits/organization, communication/ collaboration, and self-regulation.
- In Naviance, develop an Individual Learning Plan that tracks coursework, college and career assessments, goal setting, 6th-12th grade milestones completion that culminates in a concrete postsecondary plan.
- **SUCCESS - Provide direct assistance to all students and families through every stage of the college selection, application, and entry process (Transition to College (HS))** including, but not limited to academic planning/advising to assist with:
 - Selecting colleges with the best institutional graduation rates for their level of qualifications. (Students of all qualification levels are more likely to graduate from college if they attend a postsecondary institution with high graduation rates)
 - Researching/comparing options including short and long-term financial outcomes, comparing college graduation rates, and other statistics to narrow down options.
 - Researching living wage options such as an apprenticeship or certification programs for students who wish to work after high school and/or want to delay college.
 - Applying to multiple colleges—generally three or more.
 - Navigating financial aid and capitalizing on grant and scholarship opportunities.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ Data on college visits and college fair information ✓ Naviance Monthly Data ✓ Scholarships earned ✓ Artifacts, plans, or timelines related to successful transitions structures ✓ To & Through data
Measures	<ul style="list-style-type: none"> ✓ College Enrollment, Persistence, Drop Out, and Attendance Rates ✓ Early College and Career Credentials
Five Essentials	Ambitious Instruction Supportive Environment
CPS Framework for Teaching	2b. Establishing a Culture for Learning
CPS Performance Standards for School Leaders	C1. Creates a Culture that Supports Social Emotional Learning and Effective Effort C2. Builds a culture of high aspirations and achievement for every student.

Expectations for depth & breadth of Quality Teaching

3 of 3 complete

Instruction:

The teachers have finely honed instructional skills. They can shift from one approach to another as the situation demands by carefully monitoring the effect of their teaching on student learning. They seamlessly incorporate ideas and concepts from other parts of the curriculum into their explanations and activities. Their questions probe student thinking and serve to extend understanding. They promote the emergence of self-directed learners.

Score

1 **2** 3 4

Guided weekly common planning time for teachers.

Common instructional practices are developed through weekly common planning time by administrators and teachers and is progressed monitored through continuous data analysis and adjustment are made based on student achievement outcomes

Guide for Instruction

- **Plan a range of effective pedagogical approaches suitable to student learning of the content/skills taught and anticipate student misconceptions.**
- **Effectively communicate with students.**
 - Guide students to articulate the relevance of the objective(s) to learning.
 - Anticipate possible student misunderstanding.
 - Enable students to develop a conceptual understanding of content while making connections to their interests, knowledge, and experience.
 - Enable students to contribute to extending the content by explaining concepts to their classmates.
 - Build on students' language development and understanding of content.
 - Use vocabulary appropriately for students' ages and development. Students contribute to the correct use of academic vocabulary.
- **Use questioning and discussion as techniques to deepen student understanding and challenge.**
 - Use a variety of low- and high-level, open-ended, and developmentally appropriate questions to challenge students cognitively, advance high level thinking and discourse, and promote metacognition.
 - Use techniques that enable students to engage each other in authentic discussions about content. And, enable students to formulate their own questions and respectfully challenge one another using viable arguments based on evidence.
 - Encourage student responsibility for ensuring all voices are heard in the discourse and that all students are listening and responding to questions and answers from their teacher and peers.
 - Require students to cite textual evidence to support/develop a claim.

- **Engage students in learning.**
 - Scaffold instruction to ensure all students, including diverse learners and English Learners, access complex texts and engage in complex tasks.
 - Provide targeted supports to individual students or groups of students based on their identified needs.
 - Provide instruction designed to develop language domains for English learners.
- **Monitor the effect of teaching on student learning and integrate formative assessment into instruction.**
 - Monitor progress and check for understanding for individual students.
 - Change instructional practice based on analysis of current data.
 - Use universally designed assessments that allow for multiple pathways for students to demonstrate understanding of the objective(s).
 - Also see *Balanced Assessment*.
- **Persist in adjusting instruction so individual student misunderstandings or advanced needs are successfully accommodated.**
 - Intervene in a timely and effective way to help students who are struggling.
 - When formative assessments show a need for intervention or enrichment, make effective impromptu adjustments that individualize instruction.
 - Use progress monitoring data to trace effectiveness of interventions and student response to intervention.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ Evidence of best practices (flexible grouping, cognitively demanding tasks, open-ended questions) ✓ Informational observations, peer observations, learning walks ✓ Lesson studies
Measures	<ul style="list-style-type: none"> ✓ SQRP Attainment and Growth ✓ REACH observation trends (de-identified)
Five Essentials	Ambitious Instruction Effective Leaders Supportive Environment
CPS Framework for Teaching	3a. Communicating with Students 3b. Using Questioning and Discussion Techniques 3c. Engaging Students in Learning 3d. Using Assessment in Instruction 3e. Demonstrating Flexibility and Responsiveness
CPS Performance Standards for School Leaders	B1. Implements Curricular Scope and Sequence and Reviews Instructional Practices B2. Observes and Evaluates Staff and Gives Feedback to Staff

Multi-Tiered System of Support:

The school is characterized by full implementation a system of academic and social emotional (SEL) supports for all students. Every day, in all classrooms, all teachers provide: Universal instruction in the core curriculum - academic & SEL (Tier 1) to all students; additional targeted academic and SEL supports (Tier 2) where needed; and deep and intense supports (Tier 3) based on individual and small group needs. The school also monitors On Track data (grades/GPA and attendance (ES), and course credits (HS)) to provide interventions/supports for students at risk for failure and/or truancy.

Score

1 2 3 4

Teacher assessments are reviewed during Austin's 5 week data review cycle unless their are some indicators that require them to be reviewed before that time.

Guide for Multi-Tiered System of Support

- **TIER 1 - Persist in adjusting instruction so individual student misunderstandings or advanced needs are successfully accommodated. (3e)**
 - Intervene in a timely and effective way to help students who are struggling.
 - When formative assessments show a need for intervention or enrichment, teachers make effective impromptu adjustments that individualize instruction for students.
 - Use progress monitoring data to trace effectiveness of interventions and student response to intervention.
- **TIER 1 - Customize the learning environment, pace, and approach of teaching and curriculum in order to meet each learners' individual needs ('Personalized Learning').**
 - Empower student to advance their learning.
 - Use up-to-date individual student profiles that include strengths, needs, motivations, and outlines an individualized path to reach his/her goals.
 - Classrooms are student-centered with student agency.
 - Each student has the opportunity to advance upon demonstrating mastery.
- **ON TRACK - Provide universal supports to prevent failing and absenteeism and targeted interventions for grades below "C" or chronic absenteeism. (On Track)**
 - Identify students off track due to low attendance and poor course performance and provide intensive supports to address root causes of why students have low grades and poor attendance.
- **TIER 2 & 3 - Collaborate and work as teams of teachers and Related Service Providers (RSP) to plan and monitor targeted student support with varied instructional strategies and SEL support of varying degrees of intensity for all students.**
 - Monitor students requiring and receiving targeted and intensive instruction/interventions.
 - Use the Problem Solving Process to plan Tier 2 and 3 instruction/interventions.
 - Determine appropriate interventions for students or groups of students not making adequate progress.
 - Use progress monitoring data to track effectiveness of interventions and student response to intervention.

- **TIER 2 & 3 – Implement Personal Learning Plans (PLP** (<https://sites.google.com/a/cps.edu/kc/curriculum/instructional-supports/school-year-supports---personal-learning-plans>)) **goals and intervention strategies for students requiring school year supports as described in Elementary School Promotion Policy (Board Report 09-1028-PO2).**
 - Ensure implementation of these plans, review subsequent 5 week data, determine the effectiveness of the strategies and adjust plans as needed.
- **Communicate to parents/guardians the additional supports and/or interventions provided for their child to better align school and home environments.**

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Evidence of multi-tiered system of supports (e.g. progress monitoring data, menu of available interventions in use, teacher team protocols in use)
	✓ Evidence of Personal Learning Plan (PLP) implementation
	✓ Integrated data system that informs instructional choices
	✓ Flexible learning environments
	✓ Use of student learning plans
	✓ Use of competency-based assessments
	✓ Use of personalized learning rubric
Measures	✓ Evidence of On Track monitoring and supports
	✓ SQRP Attainment and Growth
	✓ Attendance Rates
Five Essentials	✓ Course success rates (e.g. grade distributions, pass/failure rates)
	Ambitious Instruction
	Collaborative Teachers
CPS Framework for Teaching	Supportive Environment
	1a. Demonstrating knowledge of content and pedagogy
	1b. Demonstrating Knowledge of Students
	1d. Designing Coherent Instruction
	2d. Managing Student Behavior
	3d. Using Assessment in Instruction
CPS Performance Standards for School Leaders	3e. Demonstrating Flexibility and Responsiveness
	4b. Maintaining Accurate Records
	B3. MTSS Implemented Effectively in School

Balanced Assessment & Grading:

A balanced assessment system effectively measures the depth and breadth of student learning and monitors student progress towards college and career readiness. It also produces actionable data to inform planning for instruction, academic supports, and resource allocation. To meet these goals, a balanced assessment system must include multiple measures and be responsive to the needs of all students, including diverse learners and English learners.

Score

1 2 3 4

The overall expectation of assessments at Austin is critical to student achievement because it is the lever that determines student understanding of the standards that they are receiving instruction on. This checking for understanding is monitored both informally and formally of the REACH Framework, 3d. This allows the Administrative Team to accurately monitor how frequently and how well students are being assessed for formatively and summatively.

Guide for Balanced Assessment & Grading

- **Use multiple measures (i.e. a range of assessment types and at multiple points in time) to supplement district-centralized assessments with other formative assessments to provide a more comprehensive picture of student learning.**
- **Use screening, diagnostic, and progress monitoring assessment to correctly identify specific gaps and monitor improvement, especially for students receiving Tier 2 and 3 services, in addition to Tier 1 core instruction. (also see MTSS and Instruction)**
- **Make assessments accessible to students, including diverse learners and English Learners through employing features of universal design** (<http://www.udlcenter.org/aboutudl/udlcurriculum>) **and use of accommodations and, where needed, modifications.**
 - Provide accommodations in presentation (i.e. how assessment text and tasks are presented to students), response (i.e. how students provide their answers), and/or setting/timing (i.e. scheduling/location of assessment).
- **Utilize assessments that reflect the key shifts in literacy and mathematics in teacher created or selected assessments.** (see Rigorous Student Tasks)
- **Utilize assessments that measure the development of academic language for English learners.**
- **Have access to and analyze school-wide, teacher team, and classroom assessment data to determine instructional effectiveness and subsequent learning needs**
- **Improve and promote assessment literacy.**
 - Work together on building common assessments within a department, course, or grade level team.
 - Invest resources in helping teachers evaluate and improve the quality of formative assessments. For example, use the Assessment Design Toolkit (<http://www.csai-online.org/spotlight/assessment-design-toolkit>).
 - Use common protocols and calibrate on scoring and grading in teacher teams.
 - Analyze quality and alignment of assessments and tasks to ensure they meet the expectations of the standards and embed various levels of

- complexity.
- **Have a grading system that clearly, accurately, consistently, and fairly communicates learning progress and achievement to students, families, postsecondary institutions, and prospective employers.**
 - Ensure that students, families, teachers, counselors, advisors, and support specialists have the detailed information they need to make important decisions about a student's education.
 - Measure, report, and document student progress and proficiency:
 - Against a set of clearly defined cross-curricular and content-area standards and learning objectives collaboratively developed with staff.
 - Separately from work habits, character traits, and behaviors, so that educators, counselors, advisors, and support specialists can accurately determine the difference between learning needs and behavioral or work-habit needs. academic mindsets and behaviors (CCSR).
 - Ensure consistency and fairness in the assessment of learning, and assignment of scores and proficiency levels against the same learning standards, across students, teachers, assessments, learning experiences, content areas, and time.
 - Ensure grades are not used as a form of punishment, control, or compliance.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ Examples of a variety of teacher created and teacher selected assessments ✓ Units and lesson plans with formative and summative assessments embedded in a long term plan ✓ Evidence of assessment data analysis for the purpose of planning ✓ Assessment calendar ✓ Examples of gradebooks ✓ School's grading policy ✓ Grade distribution reports (course success rates)
Measures	✓ SQRP Attainment and Growth
Five Essentials	Ambitious Instruction
CPS Framework for Teaching	1c. Selecting Learning Objectives 1e. Designing Student Assessment 3d. Using Assessment in Instruction 4a. Reflecting on Teaching & Learning 4b. Maintaining Accurate Records
CPS Performance Standards for School Leaders	B1. Implements Curricular Scope and Sequence and Reviews Instructional Practices

Expectations for Quality & Character of School Life

6 of 6 complete

Culture for Learning:

A culture for learning is characterized by a school atmosphere that reflects the educational importance of the work undertaken by both students and staff. It describes the norms that govern the interactions among individuals about the mindsets (e.g. ability/confidence to grow with effort), academic behaviors (e.g. attending classes, completing assignments), the learning strategies and skills, the value of perseverance despite challenges and obstacles, and the general tone of the school. The classroom is characterized by high cognitive energy, by a sense that what is happening there is important, and that it is essential to "get it right." There are high expectations for all students. The classroom is a place where teachers and students value learning and hard work, and students take visible delight in accomplishing their work. Staff believe they can make a difference, that their hard work is the fundamental cause of student achievement, and are invested in student outcomes.

Score

1 2 3 4

Austin has developed and continues to refine a culture of learning wherein students, teachers and parents are locked into a commitment of academic excellence. This commitment has yielded great results for the students at Austin. Through Student Success Sessions, the students at Austin have the opportunities to conference with their teachers once every three to ensure that they are on track for success which give students more ownership of their grades.

Guide for Culture for Learning

- **Create a culture that reflects a shared belief in the importance of learning and hard work.**
 - Use strategies to reinforce and cultivate student curiosity.
 - Make learning goals relevant to students, and inspire students to stay committed to their learning goals.
 - Consistently communicate the expectation that all students can achieve at high levels.
 - Utilize strategies to encourage daily and timely attendance.
- **Convey high learning expectations for all students and develop structures that enable practice and perseverance for each individual student.**
 - Clearly display school-wide expectations for academic and personal success throughout the building.
 - Set high expectations according to grade-appropriate learning objectives.
 - Differentiate expectations so all students stretch to not only meet but exceed personal learning goals.
 - Recognize high levels of student achievement. All students receive recognition.

- Encourage student resilience and hard work.
- Ensure students feel safe to share misunderstandings and struggles.
- **Encourage students to take ownership and pride in their work where students assume responsibility for high-quality work by persevering, initiating improvements, addressing critiques, making revisions, adding detail and/or helping peers.**
 - Students self-assess (e.g. checking own work before giving to teacher) to develop a reflective habit of mind essential for improvement. This ensures students take responsibility for their own learning, focuses attention on criteria for success, and increases effort and persistence.
- **Provide students frequent, informative feedback.**
 - Tell/show students what they have done well (through positive reinforcement) and what they need to do to improve, including clarifying criteria and goals.
 - Give feedback on the task, the processes used to complete the task, and on the student's ability to self-regulate their own learning.
- **Develop academic mindsets and behaviors.**
 - Teach a growth mindset that over time with effort and practice, students can learn and succeed.
 - Encourage students' sense of belonging to the school and classroom community (see Relational Trust).
 - Employ strategies including ongoing monitoring and support of students' academic behaviors.
 - Praise effort and process. For example, "Good job, that must have taken a lot of effort" instead of, "Good job. You must be really smart."

Evidence, Measures, and Standards

Evidence, Measures, and Standards	
Suggested Evidence	✓ Sample of individual student learning goals from a cross-section of teachers
	✓ Also review student work evidence from Rigorous Student Tasks
Measures	✓ Five Essentials – Ambitious Instruction
	✓ SQRP Attainment and Growth
Five Essentials	Ambitious Instruction Collaborative Teachers Supportive Environment
CPS Framework for Teaching	2b. Establishing a Culture for Learning
CPS Performance Standards for School Leaders	C1. Creates a Culture that Supports Social Emotional Learning and Effective Effort

Relational Trust:

The school is characterized by high levels of relational trust between all school participants - the "glue" or the essential element that coordinates and supports the processes essential to effective school improvement. Interactions, both between the teacher and students and among students, are highly respectful, reflecting genuine warmth and caring. Students contribute to high levels of civility. Interactions are sensitive to students as individuals, appropriate to the ages and development of individual students, and to the context of the class. The net result of interactions is that of academic and personal connections among students and adults.

Score

1 2 3 4

VOISE Academy has a strong culture of collective responsibility, teacher collaboration, and personalized learning. Our school is still working to make progress in creating a culture of restorative justice (reducing out of school suspensions from over 800 in the SY 2013-2014 school year to less than 300 in the SY 2014-2015 school year) and deep community and family engagement. During the last year, high teacher turnover, a leadership change, and deep collaboration with our co-located schools has made it a challenge to maintain some of these strengths – particularly collaboration – but has offered a chance to improve our restorative practices and family engagement. Throughout the recent school year, a Campus Climate & Culture team has worked together to create a collaborative and collegial environment across VOISE and its partner schools. The team analyzed school data to decide what were the most common

Guide for Relational Trust

- **Develop trusting relationships with students so each student has at least one trusted adult in the school.**
 - Adults are responsible for occasional check-ins or serve as mentors.
- **Adult-student interactions are positive, caring, and respectful.**
 - Ensure a greater proportion of interactions are positive (as opposed to corrective) between staff and student consistently school-wide.
- **Student interactions are mutually supportive and respectful, with strong norms for positive behavior.**
 - Create opportunities for students to build positive relationships with peers.
 - Create opportunities for older students to mentor younger students.
- **Understand diversity and its impact on student learning; recognize and integrate the learning opportunities that come from a diverse community.**
 - Create opportunities for students to learn about the community they serve (e.g. culture and neighborhoods).
 - Have mutual respect for individual differences (e.g. gender, race, culture, etc.) at all levels of the school—student-student; adult-student; adult-adult and overall norms for tolerance.
 - Provide training to engage diverse families and communities.
- **Support and respect one another, personally and professionally (Teacher-Teacher Trust, Teacher-Principal Trust)**
 - Respect other teachers who take the lead in school improvement efforts.
 - Respect colleagues who are experts at their craft.
 - Exchanges are marked by genuinely listening to what each person has to say and by taking these views into account in subsequent actions. Even when people disagree, individuals can still feel valued if others respect their opinions.

- Personal regard springs from a collective willingness to extend beyond the formal requirements of a job definition or a union contract (e.g. openness or reaching out to others).
- **Utilize relationships as a means of deterring truant behavior brought on by unspoken hurdles a child may be facing.**

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	<ul style="list-style-type: none"> ✓ Five Essentials/My Voice, My School Survey ✓ School Climate Standards Self-Assessment
Measures	<ul style="list-style-type: none"> ✓ Five Essentials
Five Essentials	<ul style="list-style-type: none"> Collaborative Teachers Supportive Environment
CPS Framework for Teaching	<ul style="list-style-type: none"> 1b. Demonstrating Knowledge of Students 2a. Creating an Environment of Respect and Rapport
CPS Performance Standards for School Leaders	<ul style="list-style-type: none"> D2. Creates, develops and sustains relationships that result in active student engagement in the learning process E1. Creates a Culturally Responsiveness Climate

Student Voice, Engagement, & Civic Life:

Students are interested and engaged in learning, invested in their school, and contributing to their community. The school provides early and ongoing exposure to a wide range of extracurricular activities and rigorous courses and programming.

Score

1 2 3 4

Through the use of a Student Advisory Council and Senior Senate, students have access to decision making about what they see in their school.

Guide for Student Voice, Engagement, & Civic Life

Students...

- **Have equitable access to a wide range of extracurricular and enrichment opportunities that build leadership, nurture talents and interests, and increase attendance and engagement with the school.**
 - Student needs, interest, and input are solicited for student programming.
 - Impact and quality of extracurricular and enrichment activities are measured regularly.
- **Have equitable access to rigorous courses/programming (e.g. AP, IB, magnet, dual credit, CTE).**
 - Student needs, interest, and input are solicited for student programming.
- **Have a choice.**
 - Respectful student questioning and inquiry is embraced. Students choose issues of concern, research topics relevant to their lives, and develop their own plans to address them.
 - Learning activities are personalized to match students' needs and interests, and students are involved in decisions that affect their learning.
- **Have a voice and take informed action.**
 - Students are included in key conversations about their learning experience and work with the principal and staff to identify issues and implement solutions. (e.g. student voice committee).
 - Students initiate and lead some school improvement initiatives.
 - Students participate in democratic decision-making at the school level.
 - Students identify and research issues of relevance and work together to propose/advocate for solutions.
- **Connect to decision-makers.**
 - Students learn about the structures and roles of government and civil society. They learn how to engage with elected officials and decision makers, and learn they have power and practice using it.
 - Students learn about issues and candidates, prepare voter education materials and get involved.
 - All eligible students are asked to register to vote.
- **Make positive contributions to the school and community.**
 - Civic engagement is the project of entire school. Teachers and school staff collaborate across disciplines and grade levels to align and embed civic skills and content in curriculum.
 - Curriculum based projects, including service learning experiences, are present in various disciplines, and link students to community resources and partners.
 - Incorporate writing for audience beyond the teacher (presentation based learning).
- **Learn to evaluate and consider multiple viewpoints by discussing current and controversial topics.**
- **Consider how people in a democratic society effect change.**
- **Consider their roles and responsibilities as a member of the community.**
- **In high school, students are enrolled in Civics courses.**

Evidence, Measures, and Standards

Evidence, Measures, and Standards	
Suggested Evidence	✓ Extracurricular offering info (e.g. descriptions of sports and clubs, list of partner organizations, participation data)
	✓ Student interest surveys (and/or other avenue for student input)
	✓ Policies regarding student engagement in decision making
	✓ Student government or committee charter and responsibilities
Measures	✓ MVMS Student Survey completion rates and results
	✓ Five Essentials – Supportive Environment
Five Essentials	Supportive Environment
CPS Framework for Teaching	1b. Demonstrating Knowledge of Students
	2a. Creating an Environment of Respect and Rapport
	3c. Engaging Students in Learning
CPS Performance Standards for School Leaders	D3. Utilizes Feedback from Multiple Stakeholders for School Improvement
Content Standards	Social Science 3.0 Social Emotional Learning Standards

Safety & Order:

The school is characterized by high levels of safety and order. Students feel physically and emotionally safe from harm, and adults work to actively maintain a safe, orderly school environment.

Score

1 2 **3** 4

Austin has worked tirelessly to ensure that it's environment is one of safety and order. Through common behavioral expectations and uniformed practices, Austin has transformed its school into a place where teaching and learning is the focal point for students and staff. This focal point was only achieved through teachers efforts in the classroom with support of leadership.

Guide for Safety & Order

- **Ensure students and adults feel physically, socially, intellectually, and emotionally safe throughout the school.**
- **Provide clear procedures for reporting and responding to safety concerns.**
- **Manage efficient and orderly transitions between activities.**
 - Manage classroom routines and procedures to maximize instructional time.
 - Orchestrate the environment so students contribute to the management of classroom routines (e.g. transitions) without disruption of learning).
 - Arrival, dismissal, and other school-wide transitions are safe, efficient, and orderly.
- **Provide a framework for positive behavior throughout the school based on shared values and expectations.**
 - Have shared expectations for positive behavior. (See Restorative Approaches to Discipline)
- **Teach, model, and reinforce (by all staff members) clear behavior expectations for all areas of the school.**
 - All adults use active supervision (move, scan, and interact) in all settings.
- **Emphasize proactive, instructive, and restorative approaches to student behavior and minimize punitive consequences through policies and procedures. (See Restorative Approaches to Discipline)**
 - Adults correct misbehavior in ways that reinforce established expectations and cause minimal disruption to learning.
- **Clarify criteria for office referrals versus classroom managed behavior.**

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ MVMS score – “Safety”
	✓ % of teachers proficient or distinguished in 2c (Management of Transitions) on the Framework for Teaching?
	✓ Examples of teacher practice improving in Domain 2 of the Framework for Teaching.
	✓ School Climate Standards Rubric/Assessment
Measures	✓ Five Essentials – Supportive Environment score
	✓ My Voice, My School Survey “Safety” score
Five Essentials	Supportive Environment
CPS Framework for Teaching	2a. Creating an Environment of Respect and Rapport
	2c. Managing Classroom Procedures
	2d. Managing Student Behavior
CPS Performance Standards for School Leaders	A4. Creates a Safe, Clean and Orderly Learning Environment

Restorative Approaches to Discipline:

The school is characterized by having and implementing policies and procedures that emphasize proactive, instructive, and restorative approaches minimizing punitive consequences. Discipline practices primarily focus on shaping behavior as opposed to punishing behavior. The school only uses out-of-school suspension as a last resort and utilizes a systems-change approach to bring

Score

1 2 **3** 4

about a more restorative culture. The school is also characterized by strong and consistent school and classroom climates. The school reinforces positive behaviors and responds to misbehaviors in calm, respectful, and thoughtful ways, teaching students important social and emotional skills that enable them to get along with others, make responsible decisions, and focus on learning. When misbehavior occurs, the school seeks to understand the underlying reasons (root cause) in order to design a response that effectively changes student behavior using a menu of instructive, corrective and restorative responses.

Austin implemented many restorative practices through its Behavioral Health Team to ensure that students diverse emotional needs were addressed through other avenues beyond student discipline. Through partnerships with internal and external agencies Austin has reduced student altercations and incidences of rude and disrespectful behavior.

Guide for Restorative Approaches to Discipline

- **PROACTIVE - Reinforce positive student behavior with clear expectations, routines, and procedures.**
 - A team meets regularly to organize systems that support a restorative environment.
 - Post and refer to clear, positively stated expectations and model expected behaviors.
 - Create routines and procedures central to the learning environment.
 - Engage families as partners.
 - Contact families frequently to inform them of positive student behavior and progress.
 - Vary acknowledgements and provide both short and long term opportunities for reinforcement for all students.
- **INSTRUCTIVE - Integrate universal SEL skills instruction and core content.**
 - Intentionally teach competencies outlined in SEL Standards. Use discipline as opportunity to teach these skills.
 - Use a Multi-tiered System of Supports (MTSS) for social, emotional, and behavioral growth.
 - Use data to determine which behaviors should be retaught or more heavily reinforced.
 - Explicitly teach expected behavior and positively reinforce consistently school-wide.
 - Avoid power struggles with students by offering choices. Redirect students privately and respectfully.
- **RESTORATIVE - Employ a continuum of responses to behavior to effectively change student behavior.**
 - Ensure classroom instruction continues when problem behavior occurs.
 - Prefer responses that do not remove students from regular instructional setting or after school activities.
 - Respond to behavior to address the cause, reteach expectations, build social emotional skills, and repair relationships with staff or peers.
 - Designate an administrator, such as a dean or restorative practices coordinator, responsible for leading centrally-managed response to behaviors using consistent, restorative procedures.
 - Support teachers to engage in restorative conversations or respond to behavior incidents.
 - Provide opportunities for students to take responsibility for repairing harm caused by their actions.
 - Assign detention and ISS only for students who have a pattern of misbehavior and have not responded to non-exclusionary interventions, or when separation is a logical response to the behavior.
 - Include specific interventions to address social and emotional skill development, communicate with teachers to repair relationships, maintain classroom work, and connect to behavioral intervention services as necessary.
 - Establish a clear procedure for obtaining assignments from teachers to mitigate the impact of lost instruction for students assigned to ISS.
 - Designate space and consistent staff to support implementation of ISS.
 - (Optional) Develop a Behavioral Health Team to coordinate appropriate behavioral interventions.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Misconduct data (Dashboard)
Evidence	✓ My Voice, My School survey responses
Measures	✓ Five Essentials – Supportive Environment
Five Essentials	Supportive Environment
CPS Framework for Teaching	2a. Creating an Environment of Respect and Rapport 2d. Managing Student Behavior 4c. Communicating with Families
CPS Performance Standards for School Leaders	C3. Staff/Student Behavior Aligned to Mission and Vision of School
Content Standards	Social Emotional Learning Standards

Parent Partnership:

The school develops strong parent partnerships characterized by involving parents in the instructional program, messaging expectations, fostering a better connection between the school and home, and inspiring participation and high levels of collaboration with families. The school provides opportunities for families to volunteer, build its parent community, and support the school's operations through activities including but not limited to participation on parent councils (e.g. PACs, BACs and PLNs). There are high levels of communication between schools and families is mutual and two-way. Families have a way to voice concerns and schools address and respond to input.

Score

1 2 3 4

Austin has employed many parent engagement strategies, however, parental involvement remains comparatively low.

Guide for Parent Partnership

- **Establish a non-threatening, welcoming environment that is warm, inviting, and helpful.**
- **Provide frequent, high quality, well publicized opportunities for families and community to participate in authentic and engaging activities in the school community (e.g. student performances/ exhibitions, literacy or math events).**
- **Provide multiple opportunities for parents to ask questions, raise concerns, and give feedback.**
 - Respond to families' concerns and requests for information professionally and in a timely manner, providing resources and solutions to address the concerns.
- **Solicit the support and engagement of families as partners in the instructional program (e.g. volunteering, working at home with their child, involvement in class and school projects in and out of school, and parent workshops).**
 - Host events for parents to share with other parents how home and school complement each other.
 - Share best practices around learning and development with parents to support students at home.
 - Inform parents of grade level standards and expectations and grading policies with a clear description of what meeting the standard looks like.
 - Inform parents of attendance expectations and the impact of attendance on a student's trajectory.
 - Assist parents to volunteer in the school and/or participate on teams/committees.
 - Promote the use of **Parent Portal** and **Parent University** to connect and engage parents with school.
- **Frequently communicate with families about class and individual activities and individual student's progress.**
 - Regularly inform parents of their child's progress across all relevant measures: attendance, discipline, academics, social-emotional learning, and health and wellness.
 - Send regular, positive, personalized communication from a staff member.
 - Use a variety of consistent communication methods (e.g. calls, text, newsletter, website, face to face) sensitive to cultural norms and needs.
- **Conduct intensive outreach to families in need of specialized support through home visits and collaboration with social services agencies.**
 - School responses to student excessive absences and/or tardiness includes outreach to families.
- **Provide proactive communication (e.g. parent handbook and resources).**
- **Partner equitably with parents speaking languages other than English.**
 - Information is provided to parents in their native language.
 - Parent meetings scheduled with interpreters present to facilitate participation.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Examples of communication methods and content
	✓ Participation rates for Parent University, events, parent council(s), report card pick-up, survey completion, Parent Portal, etc.
	✓ Outreach efforts
	✓ Documentation of responsiveness to Parent Support Center concerns raised
	✓ Event agendas, flyers
Measures	✓ Fundraising activities and amounts (if applicable)
	✓ How does the school honor and reflect the diversity of families including language and culture?
	✓ Five Essentials Score – Involved Families
Five Essentials	Involved Families
CPS Framework for Teaching	2c. Managing Classroom Procedures 4c. Communicating with Families
CPS Performance Standards for School Leaders	D1. Engages Families

School Excellence Framework Priorities

Score	Framework dimension and category	Area of focus ☐ = Not of focus
1	Expectations for depth & breadth of Student Learning: Rigorous Student Tasks	1 2 3 4 5 ☐
2	Culture of & Structure for Continuous Improvement: Leadership & Collective Responsibility	1 2 3 4 5 ☐
2	Culture of & Structure for Continuous Improvement: Professional Learning	1 2 3 4 5 ☐
2	Expectations for depth & breadth of Quality Teaching: Balanced Assessment & Grading	1 2 3 4 5 ☐

2	Expectations for depth & breadth of Quality Teaching: Instruction	1	2	3	4	5	⊘
2	Expectations for depth & breadth of Quality Teaching: Multi-Tiered System of Support	1	2	3	4	5	⊘
2	Expectations for depth & breadth of Student Learning: Curriculum	1	2	3	4	5	⊘
2	Expectations for depth & breadth of Student Learning: Instructional Materials	1	2	3	4	5	⊘
2	Expectations for Quality & Character of School Life: Culture for Learning	1	2	3	4	5	⊘
2	Expectations for Quality & Character of School Life: Parent Partnership	1	2	3	4	5	⊘
2	Expectations for Quality & Character of School Life: Relational Trust	1	2	3	4	5	⊘
2	Expectations for Quality & Character of School Life: Student Voice, Engagement, & Civic Life	1	2	3	4	5	⊘
3	Culture of & Structure for Continuous Improvement: Aligned Resources	1	2	3	4	5	⊘
3	Culture of & Structure for Continuous Improvement: Instructional Leadership Team	1	2	3	4	5	⊘
3	Expectations for depth & breadth of Student Learning: Transitions, College & Career Access & Persistence	1	2	3	4	5	⊘
3	Expectations for Quality & Character of School Life: Restorative Approaches to Discipline	1	2	3	4	5	⊘
3	Expectations for Quality & Character of School Life: Safety & Order	1	2	3	4	5	⊘

Goals

Required metrics (Highschool)

12 of 13 complete

	2014-2015 Actual	2015-2016 Actual	2016-2017 Goal	2017-2018 Goal
My Voice, My School 5 Essentials Survey				
Austin College and Career Academy (ACCA) is creating systems and structures to move from survival to sustainability. The new administrative team dedicated SY 16/17 building school pride, completing learning walks, and building relationships with all stakeholders. The instructional support team has completed a needs assessment to identify our instructional strengths and areas of growth. The data collected will shape our next steps for SY 17/18 as we develop a curriculum to prepare students for college, careers, and beyond.	(Blank)	(Blank)	(Blank)	(Blank)
National School Growth Percentile on the EXPLORE, PLAN and ACT Assessments				
ACCA used academic approach curriculum to prep our students for the SAT. Our students completed three SAT practice exams and the staff used the data to discuss teacher practice, student achievement and how we can create units plans that are embed with relevant skills, content, and formative assessments that will build test stamina and enhance our student outcomes.	23.00	(Blank)	23.00	(Blank)
African-American National School Growth Percentile on the EXPLORE, PLAN and ACT Assessments				
The school wide approach to curriculum enhancement should lead to improved student outcomes for the majority of the population.	29.00	(Blank)	29.00	0.00
Hispanic National School Growth Percentile on the EXPLORE, PLAN and ACT Assessments				

Our Latino population is less than ten-percent, which is not significant enough to consider a subgroup. However, with the targeted approach towards instruction growth and attainment is anticipated.	(Blank)	(Blank)	0.00	0.00
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English Learner National School Growth Percentile on the EXPLORE, PLAN and ACT Assessments

NA	(Blank)	(Blank)	0.00	0.00
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Diverse Learner National School Growth Percentile on the EXPLORE, PLAN and ACT Assessments

Our diverse learner population was exposed to the same rigor as their general population peers. The data collected from the academic approach was used to modify their individual educational plans to ensure that the proper accommodations are being provided.	50.00	(Blank)	52.00	55.00
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National School Attainment Percentile on the EXPLORE, PLAN and ACT Assessments

ACCA is in transition and we are looking at a variety of curriculums to meet the needs and challenge our current population as we exposed them to the skills required to have success on the SAT.	10.00	(Blank)	10.00	15.00
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Freshmen On-Track Rate

ACCA FOT rate has increased through data analysis, targeted interventions, and strategic mentoring to support our most vulnerable students .	70.30	68.30	73.00	77.00
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4-Year Cohort Graduation Rate

ACCA will develop systems and structures cultivate academic, attendance and behavioral supports for our students that are identified as at-risk.	74.50	66.70	73.00	76.00
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1-Year Dropout Rate

ACCA has worked diligently to implement academic intervention meetings and leveraged our vendors to decrease the dropout-rate through identification, monitoring, and supporting of our at-risk students.	1.30	4.50	2.00	1.00
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College Enrollment Rate

ACCA continues to develop its college going culture by providing students with college tours, college mentoring, college and career curriculum, individual academic intervention meetings and grade-level meetings.	46.80	57.50	65.00	70.00
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College Persistence Rate

ACCA will implement vertically aligned curriculums across all content areas that will enhance student capacity and build stamina to ensure college readiness.	47.90	54.50	60.00	80.00
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Average Daily Attendance Rate

ACCA has developed strategies to improve attendance over the course of the year and we will examine the effectiveness of our work to ensure that students feel like they belong and enjoy coming to school.	81.00	86.30	88.00	90.00
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Custom metrics

1 of 1 complete

	2014-2015 Actual	2015-2016 Actual	2016-2017 Goal	2017-2018 Goal
Decrease of Behavioral Infractions				
Through its restorative practices Austin has decreased out of school suspension and continues to develop strategies to students can benefit from.	336.00	266.00	180.00	100.00

Strategies

Strategy 1

If we do...

Implement MTSS with fidelity by ensuring that a common-language and common-understanding exists around the rationale for and the purpose and expected outcomes of implementation. Ensure that faculty can clearly identify who has the responsibility for what and how those individuals will be held accountable

...then we see...

students provided with sufficient supports that meet their individual tier I, tier II and tier III needs

...which leads to...

higher student achievement, a reduction in behavior infractions and an increase in positive interactions

Tags:

Academic gain, Academic supports, Academic perfor, Academic learning

Area(s) of focus:

1, 3

Action step ⓘ

Responsible ⓘ

Timeframe ⓘ

Evidence for status ⓘ

Status

Provide professional development on the MTSS process and ensure that all teachers and MTSS service providers are aware of the tiering bands

Administration/ILT

Sep 5, 2016 to Jun 30, 2017

We had the initial MTSS meeting at the start of the school year to kick off the process. Tuesday meetings are developed around the process loop and the problem solving process

On-Track

Academic gain, Academic expectations, Academic supports, Academic perfor, Academic rigor

Schedule three-week student/staff data meetings to monitor academic, social emotional and attendance progress.

Administration/ILT

Sep 19, 2016 to Jun 30, 2017

Sessions currently take place on Tuesdays during grade level meetings

Completed

Academic gain, Academic expectations, Academic supports, Academic perfor, Academic rigor

Hold three-week student/staff data meetings to monitor academic, social emotional and attendance progress.

Administration/ILT

Nov 8, 2016 to Jun 6, 2017

Sessions currently take place on Tuesdays during grade level meetings. Meetings are specifically designed to discuss the tiering of students and the work around shifting all students to tier I

On-Track

Accommodation, Academic mtss, Academic interventions

Strategy 2

If we do...

Implement professional development including cycles of learning delivered around advancing teacher practice, MTSS and teacher collaboration that addresses trends and deficiencies in SQRP and provides enrichment for areas of strength

...then we see...

improved instructional practices, cross collaborative instruction, conversations about teaching and learning, shared practices and school-wide shared language and vision for learning

...which leads to...

increased student achievement and teacher efficacy

Tags:

Academic gain, Classroom rigor, Best practice, Academic perfor

Area(s) of focus:

4

Action step ⓘ

Responsible ⓘ

Timeframe ⓘ

Evidence for status ⓘ

Status

Create professional development plan with time for teachers to collaborate and unpack teaching and learning standards and expectations

Administration/ILT/ISL

Sep 6, 2016 to Nov 4, 2016

The plan has been created and includes meetings on both Tuesdays and Thursdays. Tuesdays are devoted to MTSS and student data sets. Thursdays are devoted to instructions and advancing instructional practices.

Completed

Academic perfor, Academic rigor, Teacher planning, Teacher pd

Admin/ILT and ISL will provide weekly professional development on teaching and implementing CCSS/NGSS in all content areas

Administration/ILT/ISL

Sep 5, 2016 to Jun 30, 2017

Sessions are currently taking place weekly on Thursdays during grade level meetings

On-Track

Academic perfor, Academic rigor, Teacher planning, Teacher pd

Ensure all teachers are aware of the MTSS tiers and processes and provide professional development and resources around identifying tiered supports and resources for small groups.

Administration/ILT

Sep 19, 2016 to Jun 30, 2017

Sessions currently take place on Tuesdays during grade level meetings

On-Track

Academic perfor, Academic rigor, Teacher planning, Teacher pd

Create/ Provide professional learning opportunities to teachers on project-based learning.

ISL/Admin

Sep 19, 2016 to Jun 30, 2017

The in-house Instructional Support Leader leads the work around project based learning and collaboration in large and individual settings

On-Track

Academic perfor, Academic rigor, Teacher planning, Teacher pd

Provide teaching staff with weekly professional reading around best practices, professional conversations, instructional rounds etc. to engage in professional conversations around teaching and learning

Administration/ILT

Oct 3, 2016 to Jun 26, 2017

Teachers are provided with weekly professional readings. We could do better with implementing the readings into the professional development cycle

On-Track

Academic perfor, Academic rigor, Teacher planning, Teacher pd

Identify and implement a school wide instructional strategy to increase the level of academic discourse heard in classrooms and provide professional development around the process and progress assessment

Teachers/ILT/Admin

Nov 10, 2016 to Feb 3, 2017

The goal is to identify a strategy that can be used across content areas to increase the level of academic language being used in classrooms

On-Track

Accountable talk, Academic language, Professional development

Monitor and track student behavior, attendance and grades using the MTSS process, data walls and Respond-ability tracking

Teachers, Counselors, Admin, ISL, Partners

Nov 22, 2016 to Jun 6, 2017

The goal is to use progress data to track, monitor and be proactive around student academic performance and SEL needs

On-Track

Strategy 3

If we do...

Create school climate standards and expectations that integrate research from multiple sources, social emotional learning, academic, crisis and risk prevention

...then we see...

culture that reflects high expectations and

...which leads to...

high academic performance

Tags:

Climate and Culture, Student performance

Area(s) of focus:

2

Action step ⓘ

Responsible ⓘ

Timeframe ⓘ

Evidence for status ⓘ

Status

Analyze teacher feedback and misconduct data to identify specific classroom behaviors to target with consistent expectations.

Administration/ILT

Sep 5, 2016 to Jun 26, 2017

(Blank)

On-Track

Best practice, Behavior supports;

Develop classroom expectations, procedures, & misconduct protocol

Climate and Culture Team

Aug 22, 2016 to Sep 5, 2016

(Blank)

Completed

Best practice, Behavior supports;

Select Grade Level Team Leads

Administration/ILT

Aug 23, 2016 to Aug 26, 2016

Ms. Harris - 9th (10th grade support)
Ms. Stout - 10th Grade
Dr. Erica Jordan - 11th and 12th Grades (formally Mrs. Harmon)
Data is tracked weekly in Respond-ability

Completed

Best practice, Behavior supports;

Communicate expectations to teachers & staff

Administration/ILT

Aug 29, 2016 to Aug 31, 2016

Weekly MTSS and curriculum meetings take place on Tuesday and Thursday. Each staff member has been PDed on the expectations and provided necessary feedback to support implementation.

Completed

Best practice, Behavior supports;

Produce visual evidence of classroom expectations and procedures for every classroom.

Climate and Culture Team

Aug 29, 2016 to Sep 2, 2016

Each staff member has been PDed on CHAMPS and Trauma Informed Schools. They were provided the text, Discipline in the Secondary Classroom for reference.

Completed

Best practice, Behavior supports;

Determine schedule for data tracking and public recognition.

Climate and Culture Team

Aug 23, 2016 to Sep 2, 2016

We began tracking student data using data walls. The schedule was created and as we began to look at student data, we recognized that we had a Tier I instructional flaw. As a result, we revisited the plan to support teachers with instruction.

Completed

Best practice, Behavior supports

(Blank)

(Blank)

select

(Blank)

Behind

Strategy 4

If we do...

scope and sequence that is aligned to the CCSS

...then we see...

rigorous experience for all students at different skill levels

...which leads to...

75% of sophomore and junior students will make expected gains on PSAT and SAT. 75% freshman will meet or exceed standards on PARCC

Tags:

Area(s) of focus:

Action step ⓘ

Responsible ⓘ

Timeframe ⓘ

Evidence for status ⓘ

Status

Teachers will refine their scope and sequence that is aligned to CCSS from CPS Framework.

(Blank)

select

(Blank)

Behind

Teachers will implement regular DDI cycles to target instruction toward closing student gaps in learning and unraveling misconceptions of standards.

(Blank)

select

(Blank)

Behind

Team will vertically align content and skills and identify gaps in curriculum

(Blank)

select

(Blank)

Behind

Design internal assessment tools and systems that inform faculty on student progress towards expected gains

(Blank)

select

(Blank)

Behind

Identify a target group of students by grade level who need interventions.

(Blank)

select

(Blank)

Behind

All English and History teachers will align their curriculum to CCSS. The anchor standards for reading, writing, language, speaking and listening, will be included in each grade level curriculum map. (The CPS Literacy Framework is a resource.)

(Blank)

select

(Blank)

Behind

Action Plan

District priority and action step	Responsible	Start	End	Status
<p>✚ Provide professional development on the MTSS process and ensure that all teachers and MTSS service providers are aware of the tiering bands</p> <p>Tags: Academic gain, Academic supports, Academic perfor, Academic learning, Academic gain, Academic expectations, Academic supports, Academic perfor, Academic rigor</p>	Administration/ILT	Sep 5, 2016	Jun 30, 2017	On-Track
<p>✚ Schedule three-week student/staff data meetings to monitor academic, social emotional and attendance progress.</p> <p>Tags: Academic gain, Academic supports, Academic perfor, Academic learning, Academic gain, Academic expectations, Academic supports, Academic perfor, Academic rigor</p>	Administration/ILT	Sep 19, 2016	Jun 30, 2017	Completed
<p>✚ Hold three-week student/staff data meetings to monitor academic, social emotional and attendance progress.</p> <p>Tags: Academic gain, Academic supports, Academic perfor, Academic learning, Accommodation, Academic mtss, Academic interventions</p>	Administration/ILT	Nov 8, 2016	Jun 6, 2017	On-Track
<p>✚ Create professional development plan with time for teachers to collaborate and unpack teaching and learning standards and expectations</p> <p>Tags: Academic gain, Classroom rigor, Best practice, Academic perfor, Academic perfor, Academic rigor, Teacher planning, Teacher pd</p>	Administration/ILT/ISL	Sep 6, 2016	Nov 4, 2016	Completed
<p>✚ Admin/ILT and ISL will provide weekly professional development on teaching and implementing CCSS/NGSS in all content areas</p> <p>Tags: Academic gain, Classroom rigor, Best practice, Academic perfor, Academic perfor, Academic rigor, Teacher planning, Teacher pd</p>	Administration/ILT/ISL	Sep 5, 2016	Jun 30, 2017	On-Track
<p>✚ Ensure all teachers are aware of the MTSS tiers and processes and provide professional development and resources around identifying tiered supports and resources for small groups.</p> <p>Tags: Academic gain, Classroom rigor, Best practice, Academic perfor, Academic perfor, Academic rigor, Teacher planning, Teacher pd</p>	Administration/ILT	Sep 19, 2016	Jun 30, 2017	On-Track
<p>✚ Create/ Provide professional learning opportunities to teachers on project-based learning.</p> <p>Tags: Academic gain, Classroom rigor, Best practice, Academic perfor, Academic perfor, Academic rigor, Teacher planning, Teacher pd</p>	ISL/Admin	Sep 19, 2016	Jun 30, 2017	On-Track
<p>✚ Provide teaching staff with weekly professional reading around best practices, professional conversations, instructional rounds etc. to engage in professional conversations around teaching and learning</p> <p>Tags: Academic gain, Classroom rigor, Best practice, Academic perfor, Academic perfor, Academic rigor, Teacher planning, Teacher pd</p>	Administration/ILT	Oct 3, 2016	Jun 26, 2017	On-Track
<p>✚ Identify and implement a school wide instructional strategy to increase the level of academic discourse heard in classrooms and provide professional development around the process and progress assessment</p> <p>Tags: Academic gain, Classroom rigor, Best practice, Academic perfor, Accountable talk, Academic language, Professional development</p>	Teachers/ILT/Admin	Nov 10, 2016	Feb 3, 2017	On-Track

District priority and action step	Responsible	Start	End	Status
<p>✦ Monitor and track student behavior, attendance and grades using the MTSS process, data walls and Respond-ability tracking Tags: Academic gain, Classroom rigor, Best practice, Academic perfor</p>	Teachers, Counselors, Admin, ISL, Partners	Nov 22, 2016	Jun 6, 2017	On-Track
<p>✦ Analyze teacher feedback and misconduct data to identify specific classroom behaviors to target with consistent expectations. Tags: Climate and Culture, Student performance, Best practice, Behavior supports;</p>	Administration/ILT	Sep 5, 2016	Jun 26, 2017	On-Track
<p>✦ Develop classroom expectations, procedures, & misconduct protocol Tags: Climate and Culture, Student performance, Best practice, Behavior supports;</p>	Climate and Culture Team	Aug 22, 2016	Sep 5, 2016	Completed
<p>✦ Select Grade Level Team Leads Tags: Climate and Culture, Student performance, Best practice, Behavior supports;</p>	Administration/ILT	Aug 23, 2016	Aug 26, 2016	Completed
<p>✦ Communicate expectations to teachers & staff Tags: Climate and Culture, Student performance, Best practice, Behavior supports;</p>	Administration/ILT	Aug 29, 2016	Aug 31, 2016	Completed
<p>✦ Produce visual evidence of classroom expectations and procedures for every classroom. Tags: Climate and Culture, Student performance, Best practice, Behavior supports;</p>	Climate and Culture Team	Aug 29, 2016	Sep 2, 2016	Completed
<p>✦ Determine schedule for data tracking and public recognition. Tags: Climate and Culture, Student performance, Best practice, Behavior supports</p>	Climate and Culture Team	Aug 23, 2016	Sep 2, 2016	Completed
<p>✦ Tags: Climate and Culture, Student performance</p>				Behind
<p>✦ Teachers will a refine their scope and sequence that is aligned to CCSS from CPS Framework.</p>				Behind
<p>✦ Teachers will implement regular DDI cycles to target instruction toward closing student gaps in learning and unraveling misconceptions of standards.</p>				Behind
<p>✦ Team will vertically align content and skills and identify gaps in curriculum</p>				Behind
<p>✦ Design internal assessment tools and systems that inform faculty on student progress towards expected gains</p>				Behind
<p>✦ Identify a target group of students by grade level who need interventions.</p>				Behind
<p>✦ All English and History teachers will align their curriculum to CCSS. The anchor standards for reading, writing, language, speaking and listening, will be included in each grade level curriculum map. (The CPS Literacy Framework is a resource.)</p>				Behind

Fund Compliance

Supplemental General State Aid(SGSA)

My school receives SGSA funds

By checking the above box, the school is verifying that the attendance center complies with the statement regarding the use of SGSA funds:

1. The attendance center allocation is correctly based on the number of students eligible to receive free and reduced lunch and breakfast.
2. The attendance center has an approved plan, developed in consultation with teachers, administrators, and other appropriate personnel, and parents of the students attending the attendance center.
3. The attendance center's plan is approved by the LSC and CPS.
4. SGSA funded activities fall within the allowable program categories: early childhood education, reduced class size, enrichment programs, remedial assistance, attendance improvement, and other educationally beneficial expenditures which supplement the regular programs as determined by the Illinois state board of education.
5. SGSA Funds supplement and do not supplant non-categorical and other categorical funds allocated to the attendance center.

- 6. SGSA funds are supporting only those activities specified in the school's approved plan/amendment.
- 7. SGSA funds are not used for capital expenditures. 8. SGSA funds are not used for any political or lobbying activities by the attendance center.

NCLB Program

NCLB Schoolwide Program

(Not available to schools receiving NCLB funds for the first time) [Title I/SW].

The school annually reviews the schoolwide plan/program. The schoolwide program plan is available to CPS, parents, and the public, and the information in the plan is in an understandable and uniform format, and to the extent practicable in a language the parents can understand.

NCLB Targeted Assistance Program Title I funded staff participate in the school's general professional development and school planning activities. Title I funded staff assume limited duties that are assigned to similar personnel including duties beyond the classroom, or that do not benefit Title I students, as long as the amount of time spent on such duties is the same proportion of the total work time with respect to similar staff.

Non-title school that does not receive any Title funds

Parent Involvement in Targeted Assistance and Schoolwide Programs

I verify that the statement below is correct

No Child Left Behind (NCLB), the reauthorization of the Elementary and Secondary Act of 1965 continues a legislative commitment to parental involvement. Central features of prior reauthorizations, such as school-parent compacts, parent involvement policies, and the parent involvement funding formula remain unaltered. However, the NCLB reauthorization represents a notable shift in the role of parental involvement in the schools. It includes new provisions increasing parental notification requirements, parental selection of educational options, and parental involvement in governance. It envisions parents as informed and empowered decision makers in their children's education.

Parent Plan

Parent Involvement Policy

Complete

Schools must involve parents in the joint development and periodic review and revision of the NCLB, Title I school parental involvement plan and policy, and in the process of school review and improvement. Please describe how this will be accomplished.

Austin's Title I-NCLB Parent Meetings and all related activities will always be centered on parental input and involvement. During these meetings parents will be provided with knowledge about school policies and processes. In collaboration with the school's Senior Leadership Team parents will be empowered to have a voice in the decision making processes involving the school. These decisions will be determined utilizing the following data: assessments (PARCC/ACT), attendance data, Freshman/Sophomore On-Track Rates, Graduation Rates, and student behavior (SCC violations Groups 4-6).

The school will hold an annual meeting at a time convenient to parents during the first month of school to inform them of the school's participation in NCLB, Title I programs and to explain the Title I requirements and their right to be involved in the Title I programs. The school will also offer a number of additional parental involvement meetings, including school PAC meetings, at different times and will invite all parents of children participating in the NCLB, Title I program to these meetings, and encourage them to attend. Please describe how this will be accomplished. Please list the projected date of your Title I Annual Meeting and your Title I PAC Organizational Meeting

Austin's Title I NCLB Annual meetings will be held monthly throughout the school year. Topics discussed in the monthly parent meetings are based upon topics/suggestions selected by the Parent Advisory Council (when assembled). Parents will also receive information about activities and programs through mailings, all call messages, Parent Nights, FASFA Nights, and the school's website: www.austinbusinessacademy.net Austin will hold the Annual Principal Information Meeting on Thursday, September 22, 2016 at 4:20 pm. Austin will hold it's Annual Organizational Meeting on Thursday, September 22, 2016 at 5:00 pm

Schools will provide parents information in a timely manner about its Title I program, including a description and explanation of the curriculum, the academic assessment tools used to measure children's progress, and the proficiency levels students are expected to meet. Please describe how this will be accomplished.

Information will be distributed to parents via school wide mailings, Quarterly progress reports, Parent Night/Open House events, and report card pick-up. Information will also be distributed via the Impact Parent Portal and parent conferences. Parents will receive information meetings dates via the school's website. Lastly, parent meetings dates will be displayed on the school's electronic marquee five days prior to the meeting date.

At the request of parents, schools will provide opportunities for regular meetings, including the School Parent Advisory Council meetings, for parents to formulate suggestions and to participate, as appropriate, in decisions about the education of their children. Please describe how the school will immediately respond to any such suggestions.

"At the beginning of the school year, the Title I NCLB PAC will meet in order to elect officers and determine monthly meeting dates and times. Parents will be provided with a variety of year round workshops designed to empower and educate them on methods to work with their children and other parents to foster a productive educational environment. Special call meetings will be scheduled to address any immediate parent concerns. If needed, representatives of the PAC are welcomed to schedule meetings with the schools administration to also address any immediate parent concerns.
"

Schools will provide parents a report of their child's performance on the State assessment in at least math, language arts and reading. Please describe how this will be accomplished.

Parents will receive information regarding their child's academic performance in addition to the school's Report Card during Open House events, parent-teacher-counselor conferences, report- card pick-up. Junior Parent Nights are scheduled to inform both students and parents about ACT test preparation, how to read test score reports, scores colleges require, and lastly student transcript review. Senior Parent Nights are scheduled for parents and students to review student transcripts (determine graduation status), complete student FAFSA and college applications. Information regarding student performance can also be accessed via the Impact Parent Portal.

Schools will provide parents timely notice when their child has been assigned to, or taught by, a teacher who is not "highly qualified," as defined in the Title I Final Regulations, for at least four (4) consecutive weeks. Please describe how this will be accomplished.

The Chicago Board of Education will notify the parents of all students enrolled in classes taught by teachers who are deemed to be not "highly qualified". These letters will be mailed to parents.

Schools will assist parents of participating NCLB Title I children in understanding: the state's academic content standards; the state's student academic achievement standards; the state and local academic assessments including alternate assessments; the requirements of Title I, Part A; how to monitor their child's progress; and how to work with educators. Please describe how this will be accomplished.

Parent meetings such as Open Houses, Parent Nights are held throughout the school year to provide parents with information regarding State standards in addition to testing information. Workshops are scheduled during Parent Nights to provide additional training on core courses and working with teachers.

Schools will provide information, resources, materials and training, including literacy training and technology, as appropriate, to assist parents in working with their children to improve their academic achievement, and to encourage increased parental involvement. Please describe how this will be accomplished.

The Parent Advisory Council will recruit and invite parents to attend all scheduled and called PAC meetings. School based personnel will invite and encourage parents to attend meetings while conducting home visits and community outreach initiatives. The PAC will distribute information to all parents to encourage them to attend workshops and training sessions scheduled by the PAC. The training and workshops will be determined by the PAC and based upon parent interest and need. The PAC and school personnel invite and encourage parents to attend school sporting events, activities, and participate in school programs."

Schools will educate all staff in the value and utility of contributions by parents and in how to reach out to, communicate and work with, parents as equal partners in the education of their children and in how to implement and coordinate parent programs and build ties with parents. Please describe how this will be accomplished.

Professional Developments are scheduled throughout the school year to provide teachers with information and training about Title 1 Part A. During these trainings teachers will receive information regarding parental involvement programs terms and standards. This training will include strategies for building relationships, information regarding difficult conversations, and training on the utilizing the Parent Portal system. Teachers will also receive training on strategies to conduct productive parent conferences.

Schools will, to the extent feasible and appropriate, coordinate and integrate parent programs and activities with Head Start, Reading First, Early Reading First involvement, Even Start, Home Instruction Programs for Preschool Youngsters, the Parents as Teachers Program, public preschool, and other programs, to further encourage and support parents in more fully participating in their children's education. Please describe how this will be accomplished.

"All parents are encouraged to attend Title 1- NCLB PAC meetings and Open Houses. Parents receive grade level information intended to assist them with assisting their children. This information will include grade and attendance reports, assessment results (EPAS suite), school activities and programs, scholarship opportunities, and Service Learning requirements. Parents are also encouraged to attend all Title 1-NCLB PAC conferences.
"

Schools will ensure that information related to the school and parent programs, meetings, and other activities is sent to parents in understandable and uniform formats, including language. Please describe how this will be accomplished.

Information in understandable language and uniform formats is posted through-out the school, sent home with students, placed on the school's website, distributed during Open Houses and Parent Conference nights, and mailed as needed through-out the school year.

Policy Implementation Activities

- The LSC will approve the school improvement plan and monitor the CIWP.
- In the CIWP, the school identifies current parental involvement practices and outlines activities related to expanding parent partnership programs.
- The school will coordinate the parent involvement programs identified in the CIWP.
- The school will evaluate the parent involvement policy for effectiveness and make improvements as necessary.

Explain why any of the boxes above are unchecked: (type "n/a" if all are checked)

NA

Parent Compact

Complete

The school will provide high-quality curriculum and instruction in a supportive and effective learning environment that enables the participating student to meet the State's student academic achievement standards. Describe how the school will provide high-quality curriculum and instruction in a supportive environment. (Restate the school mission.)

To provide high quality curriculum and instruction Austin Campus teachers will create unit and lesson plans utilizing the Backward Design format. All units and lesson plans are geared toward moving students across the various score ranges contained in the College Readiness Standards and Common Core State Standards. Teachers are provided data indicating students current ranges (based upon EPAS assessments) and provided training on utilizing Common Core State Standards. All teachers are part of a weekly coaching cycle that focuses on Domains 1, 2, and 3 in the CPS Framework for Teaching rubric. In addition to weekly coaching cycles, teachers are provided professional development sessions focused on tiering lessons (based upon interim assessment data) as well as other instructional best practices.

The school will hold parent-teacher conferences. Describe the kinds of parent-teacher conferences that will be held and the dates on which they are scheduled.

Parent teacher conferences will be held through-out the year at the request of parents, teachers, and administrative staff. Report Card conferences are held at three different times during the school year (at the end of the 1st quarter, the end of the First Semester, and the end of the 3rd quarter). Report Card conference dates are reflected on the school calendar.

The school will provide parents with frequent reports on their children's progress. Describe when and how the school will provide reports to parents.

Progress reports are distributed quarterly to parents. Teachers are required to maintain parental contact weekly via telephone and/or email. Parents may speak with teachers before school, after-school, and at scheduled times during the school day. Parent conferences for students requiring intense interventions will be held as needed.

The school will provide parents access to staff. Describe when, where and how staff will be available for consultations with parents.

Teachers are required to maintain parental contact weekly via telephone and/or email. Evidence of parental contact must be recorded in teacher phone logs. Parents may speak with teachers before school, after-school, and at scheduled times during the school day. Parents can also contact teachers via e-mail utilizing the schools website.

The school will provide parents opportunities to volunteer and participate in their children's classes. Describe how and when parents may volunteer, participate, and observe classroom activities.

Parents are encouraged to volunteer to participate in all school activities (field trips, sporting events, school assemblies, and after-school tutoring sessions). Parents wishing to volunteer at ABEA must complete a Volunteer Packet. This packet can be downloaded from the CPS website or obtained at Central Office. Once a volunteer packet has been issued and approved by CPS Human Resources, and the school Principal, parents are allowed to volunteer in the classrooms and the school year round.

The parents will support their children's learning. Describe how the parents will assist learning (i.e. monitoring attendance, homework completion).

Parents are encouraged to support the school in believing that all students can achieve. To that end parents are encouraged to require that their children attend after-school tutoring sessions (SES, Tutorial Sessions, and YES Scholars). Parents can view student grades utilizing the parent portal system and communicate with teachers (via school website) with any concerns regarding student performance. Parents can also download student assignments utilizing the school's website. Parents are notified of student's current attendance percentages and strategies to increase those percentages. Lastly, parents are encouraged to schedule conferences with teachers and counselors to discuss strategies to ensure that all students are performing at high levels. The Senior Leadership Team meets weekly to discuss strategies geared toward meeting the school's key performance indicators (50% students meeting and exceeded expected gains, on track rates, student attendance, and interim assessment growth).

The parents will participate in decisions relating to the education of their children. Describe when, where and how parents will consult with the school.

Parents will participate in decisions relating to the education of their children by attending PAC meetings, scheduled conferences with teachers, counselors, and administration, attending monthly Parent meetings, via e-mail, and telephone conferences.

The students will share the responsibility for improved student academic achievement. Describe how the students will assure academic achievement (i.e. good attendance, positive attitude, class preparation).

Students receive weekly progress updates from teachers to inform them of their academic progress. Students receive instruction on how to read academic, attendance, and behavior data, are informed on the areas in which they need improvement, and receive strategies for academic improvement. Student attendance percentages are posted monthly to encourage students to take ownership of their daily attendance. Students are aware of incentives based upon maintaining a positive attendance percentage.

Parent Budget

Complete

Goals: Indicate goals, timeline of activities and training topics that are designed to assist Parents with increasing their students' academic achievement. The overarching goal is to increase student academic achievement through parental involvement; specify your goals.

As a result of increased parent involvement, students will feel more connected to school as evidenced by improved attendance, achievement and a decrease in disciplinary referrals.

Allocate your Mandated Title 1 Parent Involvement Funds to support your Parent Involvement Program.

Account(s)	Description	Allocation
51130, 52130	Teacher Presenter/ESP Extended Day For Teacher presenter, ESP Extended Day, please remember to put money on the benefits line. Non-Instructional pay rate applies.	\$ 0 .00
53405	Supplies In addition to supplies for parent program, please use this account to also purchase books for parents only. Use this account for equipment with a per unit cost of less than \$500.	\$ 100 .00
53205	Refreshments Allocation CAN NOT EXCEED 25% of the Parent Budget. Refreshments must be used for Title 1 PAC meetings, trainings and workshops.	\$ 371 .00
54125	Consultants For Parent Training Only. Consultant must have a CPS vendor number and paid with a Purchase Order after service is rendered (NO CHECKS ARE ALLOWED)	\$ 0 .00
54505	Admission and Registration Fees, Subscriptions and memberships For Parents use only.	\$ 514 .00
54205	Travel Buses for Parents use. Overnight Conference travel- schools must follow the CPS Travel Policy. The CPS Parent Overnight Travel Approval Form and Conference Travel Form must be completed.	\$ Amount .00
54565	Reimbursements Allocation CAN NOT EXCEED 25% OF THE Parent Budget. All Parent Reimbursements related to Title 1 Parent Involvement must be paid from this account. Receipts must be clear unaltered and itemized. School must keep all receipts.	\$ 0 .00
53510	Postage Must be used for parent involvement programs only.	\$ Amount .00
53306	Software Must be educational and for parent use only.	\$ 500 .00
55005	Furniture and Equipment Must have a parent room or a secure place to keep furniture/equipment. Cannot be placed in the main office or where staff and students have access too. To be used only by parents.	\$ 0 .00