Lawndale Elementary Community Academy (/school-plans/254) / Plan summary

2016-2018 plan summary

Team

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Team meetings

Date	Participants	Topic
01/22/2016	ILT Team	Introduction of New CIWP form/process
02/10/2016	ILT Team	Framework Priorities/Strategies
04/19/2016	ILT	CIWP Planning
05/23/2016	ILT Team	CIWP Planning
06/07/2016	ILT TEAM	Roles and responsibilities aligned to CIWP plan

06/14/2016	ILT Team	Strategy Revisions
06/28/2016	ILT Team	Priorities and Strategies

School Excellence Framework

Culture of & Structure for Continuous Improvement

Leadership & Collective Responsibility:

Leadership & Collective Responsibility is characterized by an unwavering commitment to fulfilling a shared vision of success. There is a clear focus and high expectations for staff and students, motivating the entire school community to continue striving for success for every student.

Score

1   2   **3**   4

> Lawndale 2015-2016 goals are continually at the forefront of every conversation and decision made. Grade bands continuously review NWEA data based on each the Fall and winter cycles in order to prepare for the Spring testing goals for growth and attainment. Strategic groups are developed to meet the needs of individual students as well as the collective. The online programs such as Language Live and I Ready reading also support the data driven decision making. Progress monitoring is continuously implemented to gage the collaboration for the teachers and the utilization of the strategic plan.

Guide for Leadership & Collective Responsibility

- **Set the direction and create a sense of purpose by building consensus on and implementing a shared vision.**
  - Consider the demographics of the school community in developing a shared vision.
  - Help stakeholders understand the relationship between the school's vision and their initiatives and priorities.
  - Consistently use informal and formal opportunities to champion and articulate the vision.
  - Act in ways that consistently reflect the school's core values, beliefs, and priorities in order to establish trust.
  - Ensure the school's identity, vision, and mission drive school decisions.
- **Inspire a culture of collective responsibility for the success of ALL students in the whole school (not solely teacher's own students).**
- **Empower others to make or influence significant decisions.**
  - Build shared leadership structures and opportunities for job-embedded leadership training and development.
  - Capitalize on the leadership skills of others.
  - Constantly listen and synthesize what is heard, and learn from all sources.
- **Employ the skills to effectively manage change.**
  - Master skills associated with large-scale strategic planning processes and implementation of such plans.
  - Steer through the challenges associated with making improvements, both large and small.
- **Create and sustain a coherent instructional program (coordinated and consistent) with learning goals.**
- **Use the CPS Framework for Teaching to ground instructional guidance and coaching.**
  - Model ambitious goals for teaching and learning for all students, including priority groups.
  - Draw from the best available evidence to inform instructional improvement decisions.
- **Enable staff to focus and prioritize what matters most.**
  - Buffer staff from external distractions to the school's priorities and goals.
  - Limit school improvement goals to a few high leverage activities.
  - Prioritize teaching challenging content, engaging students in learning, rigor and ways to raise achievement.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ School's vision, beliefs, and how it is shared (e.g. presentations to community, promotional materials) ✓ Five Essentials – Program Coherence
Measures	✓ Five Essentials
Five Essentials	Effective Leaders Collaborative Teachers
CPS Framework for Teaching	4d. Growing and Developing Professionally 4e. Demonstrating Professionalism
CPS Performance Standards for School Leaders	A1. Assesses the Current State of School Performance and Develops a CIWP A2. Implements Data Driven Decision Making and Data Driven Instruction A5. School Vision and Mission Drive Decision-Making D4. Demonstrates Change Management

Instructional Leadership Team:

The ILT is characterized by having a consistent structure for teacher leadership that is focused on creating and implementing the theories of action that improve teaching and learning. ILT meetings are a productive forum to identify challenges, collect and review evidence, exchange ideas, and propose and implement solutions to challenges to school improvement.

Score

1   2   **3**   4

The instructional leadership team meets at least twice a month. We review current data for trends and establish strategic strategies to address the goal of advancing student learning other SQRP goals set for the year. ILT team members serve as teacher leaders amoung grade level bands and take the responsibility of returning school wide and Network instructional initiatives to the various teams,

Guide for Instructional Leadership Team

- **Engage in on-going inquiry (e.g. continuous improvement cycles) as a basis for improvement.**
  - Gain productive insight and take substantial new action or adjust strategy that clearly addresses root causes.
  - Relentlessly ask, "**Is it working?"** about every program, initiative, and strategy in the school.
  - Vet Initiatives and strategies on the basis of their direct or proven impact on outcomes.
  - Monitor if previous actions were implemented (fidelity) and working as intended. Ask, "**If not, why not?"**
- **Share leadership for improving teaching and learning with representative school members.**
  - Organize the team around a common understanding of team's purpose and instructional priorities.
  - Represent all relevant specialty content areas, programs, related services, and grade bands/department teams and is an appropriate size.
  - Represent a balance of work styles (e.g. task-oriented, provides push-back, synthesizes, etc.)
- **Use protocols and ask probing questions.**
  - Ask questions focused on factors within sphere of control and avoid a focus on student factors.
  - Use appropriate protocols and level of analysis (grade, school-wide, individuals) for meeting purpose.
  - Systematically consider root cause(s) based on thorough review of evidence.
- **Use timely and relevant data/evidence sources.**
  - Gather and use current and relevant local student, school, teacher performance (e.g. attendance data, assessment results), and operational data formatively to review and revise school and classroom practices as needed.
  - Disaggregate data for priority student groups (e.g. English learners, diverse learners).
- **Schedule and structure frequent meetings.**
  - Meet regularly (2-4 times per month).
  - Use an agenda with a clear focus.
- **Collaborate effectively, value transparency, and inform and engage stakeholders.**
  - All team members have equity of voice and are actively engaged in asking questions.
  - Celebrate small wins and improvements.
  - Regularly inform and engage stakeholders of key data and work of the ILT.
- **Build the capacity of teacher teams to lead cycles of learning and problem solving focused on student learning data and student work.**

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ ILT Effectiveness Rubric Score ✓ ILT artifacts (e.g. agenda, calendar, protocols, minutes) ✓ Evidence that work of ILT has contributed to positive outcomes for students and staff ✓ Teacher team agendas/minutes reflective of ILT focus
Measures	✓ Five Essentials: Instructional Leadership
Five Essentials	Effective Leaders Collaborative Teachers
CPS Framework for Teaching	4a. Reflecting on Teaching & Learning 4d. Growing and Developing Professionally 4e. Demonstrating Professionalism
CPS Performance Standards for School Leaders	A1. Assesses the Current State of School Performance and Develops a CIWP A2. Implements Data Driven Decision Making and Data Driven Instruction B5. Supports Teacher Teams

Professional Learning:

Professional Learning includes sufficient time, support, and 'safe practice' space to internalize new knowledge to change practice and beliefs. Adults persevere in collaboration with their colleagues to innovate and improve implementation of new practices.

Score

1 **2** 3 4

An active professional development calendar has bee created centered around the SQRP assessment internal data collected. We continuously review external coaching and administration data to provide the needed professional development for teachers. Adjustments to the calendar are made when observation and teacher feedback reveals a specific need to improve student learning. District professional development is also provided to support the teacher and the learning environment.

Guide for Professional Learning

- **Select and design professional learning (PL) to achieve school-wide improvement, including closing priority group achievement gaps.**

- Use data to identify performance and practice gaps to inform PL plan.
- Use research about best practices to identify potential learning and subject matter experts to support.
- Solicit feedback from staff to inform selection of PL opportunities.
- Provide PL relevant to the cultural and linguistic needs of students.
- Provide both whole staff and differentiated PL to individual teacher levels.

- **Implement and sustain on-going, job-embedded professional learning (PL) (e.g. coaching, peer learning opportunities, action research)**
  - Recommend and/or provide PL opportunities directly related to individuals' specific areas of need and professional growth goals.
  - Encourage staff to broaden networks to bring new knowledge and resources to learning environment.
  - Teachers initiate opportunities for professional growth and proactively seek opportunities to enhance content knowledge and pedagogical skill.
- **Structure time for teachers to collaborate and learn together.**
  - Create schedules and systems to conduct peer observations, and coaching. Reflect on its impact.
  - Teachers provide and accept collegial support and feedback to/from colleagues.
  - Teachers participate in and facilitate professional inquiry in teams to advance student learning.
- **Make 'safe practice' an integral part of professional learning.**
  - Allow teachers ample time to try new strategies, refine skills, grapple with implementation problems, and share knowledge and experience.
  - Provide support that addresses the specific challenges of changing classroom practice. Provide coaching/mentoring support to validate continuing to work through struggles.
- **Monitor implementation to ensure staff uses new knowledge to improve practice and it is having the desired effect on practice and student outcomes.**
  - Conduct frequent non-REACH observations to provide coaching and actionable feedback.
- **Provide induction and support for new teachers.**
  - Assign each new teacher a mentor who is skilled in pedagogy and is an open, collaborative colleague.
  - Schedule a series of 'learning experiences' for new teachers that helps them navigate important initiatives (e.g. REACH) and provides information on school specific goals and resources.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ School's PD Plan – review for goal alignment – does the plan advance the school's improvement agenda? ✓ PD agendas, PD feedback surveys ✓ Teacher practice improving on the Framework for Teaching (e.g. Basic>Proficient, Proficient>Distinguished)
Measures	✓ SQRP Attainment and Growth ✓ Five Essentials: Collaborative Teachers
Five Essentials	Effective Leaders Collaborative Teachers
CPS Framework for Teaching	4a. Reflecting on Teaching & Learning 4d. Growing and Developing Professionally 4e. Demonstrating Professionalism
CPS Performance Standards for School Leaders	B2. Observes and Evaluates Staff and Gives Feedback to Staff B6. Professional Development Provided for Staff

Aligned Resources:

Resources (e.g. time, budget, staff, and community resources) are aligned to school priorities. Improving achievement guides resource allocation. Making the most of student time and staffing is a priority. The school organizes resources school-wide through schedules and staffing plans that target additional time and individual attention to those students who need it most and to highest priority subject areas.

Score

1 **2** 3 4

> Classroom teacher retention has been a priority. We have established a core set of teachers and we are continuously searching through such organizations as Teachers For America, recent university graduates (Chicago State and National Louis)and qualified candidates from the district to support the few positions with high turnaround rates. We have developed a rigorous interview process that includes a model lesson with administration and coaching, previous and current instructional administration interview and expectations as well as previous ratings and data. We have developed relationships with such external organizations as Jump Start, Wiks, Urban Initiatives and The Woods Family Foundation who support our efforts to inform the community about the work happening for students at Lawndale, the need for parents support and parenting support and community outreach within our area.

Guide for Aligned Resources

- **Design a school day that is responsive to student needs.**
  - Use CPS Instructional Time Guidelines to maximize instructional time.
  - Use CPS Instructional Block Guidelines to maximize academic-engaged time.
- **Align the budget to the CIWP priorities and the mission of the school.**
  - Avoid overemphasis on the purchase of products/programs that are not research based or do not respond to SEF needs.
  - Leverage strategic source vendors to maximize dollars.
  - Seek and obtain grants to support articulated needs.

- Use grant funds strategically to support areas of highest need.
- Maximize the use of supplemental funding to close any priority group achievement gaps.
- **Streamline purchase procedures to minimize lapses between ordering and receiving materials.**
- **Evaluate, to the extent possible, the consequences for student learning of resource allocation decisions to develop an evidence base of outcomes of particular uses of resources.**
- **Have a 'hiring team' and collaborative hiring process with clear selection criteria to identify and select best available candidates.**
  - Actively work to build a pool of potential staff members, particularly difficult to fill positions (e.g. staff to serve English learners).
  - Use an interview process including a protocol for questioning and select highly qualified candidates.
  - Require a classroom lesson demonstration to assess candidate expertise, philosophy and commitment.
  - Check teachers' previous performance at CPS schools.
- **Strategically assign teachers to grade and content areas to create a balanced team with a variety of strengths.**
  - Ensure all students have fair access to high-quality teachers in the school.
- **Effectively utilize Related Service Providers at the classroom level.**
- **Use data including teacher evaluations and exit interviews to inform a retention strategy.**
  - Create a positive climate and working conditions for teaching that attracts and retains educator talent.
  - Create opportunities for growth including opportunities for staff to assume additional leadership roles or pursue personal growth goals.
  - Track retention rates over time and use this information to isolate staffing strengths and identify opportunities to improve.
  - Solicit information from staff using exit interviews/surveys to understand reasons for leaving school or district.
- **Make outreach efforts to engage community members as partners and resources.**
- **Partner with one or more organizations that share the values of the school and have a complementary mission to the school's vision.**
  - Monitor the impact of partner organizations' activity.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Schedules ✓ Teacher retention rates ✓ Staff exit interviews/surveys (data on reasons for leaving school or district) ✓ Candidate interview protocol documents ✓ List of community-based organizations that partner with the school and description of services ✓ Evidence of effectiveness of the services that community-based organizations provide ✓ Budget analysis and CIWP
Measures	✓ Five Essentials
Five Essentials	Effective Leaders Collaborative Teachers
CPS Framework for Teaching	4a. Reflecting on Teaching & Learning 4e. Demonstrating Professionalism
CPS Performance Standards for School Leaders	A3. Allocates Resources to Support Student Learning, Prioritizing Time B4. Hires and Retains Highly Effective Teachers

Expectations for depth & breadth of Student Learning

4 of 4 complete

Curriculum:

The curriculum – what students should know and be able to do - makes standards come alive for students. All students have access to an academically rigorous curriculum that inspires students to think and contribute high quality work to authentic audiences beyond the classroom. The curriculum fully integrates academic and social emotional learning opportunities for all students, including diverse learners, English learners, and advanced learners. The school regularly examines the curriculum to check alignment to standards and opportunities for all students to meet those standards.

Score

1   2   **3**   4

All teachers have district CCSS Units. Grade levels meet to align CCSS planning. Teachers use district scopes and sequence but we are planning to meet and develop our own in Science. All grades have a full literacy block incorporating language, vocabulary and writing components. Math has a new curriculum of Go Math. There is technology components included for all students. Diverse learning accommodations and modifications are included in the development and planning of each lesson. Lesson plans are checked for alignment to the given scope and sequence.

Guide for Curriculum

- **Adhere to the CPS Content Frameworks (**Math (https://sites.google.com/a/cps.edu/kc/curriculum/content-area-subpages/library-science/cps-virtual-library/math-content-framework---virtual-library), Science (https://sites.google.com/a/cps.edu/kc/curriculum/content-area-subpages/science/cps-science-content-framework), Social Science (https://sites.google.com/a/cps.edu/kc/curriculum/content-area-subpages/social-science-1/social-science-content-framework-3-0), and Literacy (https://sites.google.com/a/cps.edu/kc/curriculum/content-area-subpages/literacy/cps-literacy-content-framework-2-0)) **to**

ensure alignment of scope and text and task complexity.
- Provide a range and depth to knowledge and understanding of learning experiences that are language and content rich.
- **Align units of instruction (horizontally/vertically) to scope and sequence maps and pace units and lessons appropriately.**
  - Focus so units can be adequately addressed in the time available.
  - Examine formative data to determine mastery and pace. Discuss how much time it takes to adequately address the essential elements, and the viability of documents that articulate essential content and timing of delivery (e.g. pacing guides, curriculum maps).
- **Utilize the 'big ideas' that should be taught to determine whether students are being taught the body of knowledge, the understandings and the skills expected.**
  - Identify the essential understandings – what students should learn in greater depth. In other words, know 'covering everything but learning nothing' does not work.
- **Expose and extend opportunities for all students to grade appropriate levels of text complexity in all types of texts, including informational in all content areas.**
  - Articulate language goals that are separate from and support content goals. Literacy - reading, writing and speaking are essential 'learning tools' across the curriculum (disciplinary literacy).
- **Engage all learners in content areas by fully integrating opportunities for all learners, including:**
  - Diverse learners to demonstrate core knowledge and skills.
  - English Learners to develop academic language to demonstrate mastery.
    - Use English and native language development in addition to content standards to differentiate for English learners.
    - Understand research and implement programs to develop native language literacy for English learners.
  - Advanced learners to extend core knowledge and skills.
- **Distinguish qualitatively and quantitatively between 'regular courses' and 'advanced courses' (e.g. AP (http://apcentral.collegeboard.com/home), gifted (https://docs.google.com/a/cps.edu/viewer?a=v&pid=sites&srcid=Y3BzLmVkdXxrY3xneDoyYjlINGI4MmY3YTlxYTgz), etc.)**
- **Integrate academic and social emotional learning.**
- **Reach outside of the classroom for real world (or simulated) application. For example,**
  - Incorporate web capabilities for interactivity and information sharing.
  - Integrate field-based learning through partnerships with city institutions (e.g. museums (https://sites.google.com/a/cps.edu/kc/home/teachers/museum-resources)), colleges, universities, and community based organizations.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Curriculum maps, vertical/horizontal ✓ Sequencing and pacing guides ✓ Thematic units which cover multiple disciplines ✓ Comprehensive unit plans including assessments
Measures	✓ SQRP Attainment and Growth
Five Essentials	Ambitious Instruction Effective Leaders Collaborative Teachers
CPS Framework for Teaching	3a. Communicating with Students 3c. Engaging Students in Learning 1a. Demonstrating knowledge of content and pedagogy 1d. Designing Coherent Instruction
CPS Performance Standards for School Leaders	B1. Implements Curricular Scope and Sequence and Reviews Instructional Practices C1. Creates a Culture that Supports Social Emotional Learning and Effective Effort

Instructional Materials:

Score

1   2   **3**   4

Materials to present learning content and what the learner uses to demonstrate are characterized by variability and flexibility. Materials are identified and adapted to increase access to learning for all students. Materials include multimedia and embedded, just-in-time supports; varied tools and supports; alternative pathways, and varied levels of support and challenge. (adapted from UDL Guidelines 2.0)

Materials are available for all teachers. Go Math for grades Prek-8th have been purchased as whole sets. Literacy teachers are provided with whole novel sets and chapter books. The base curriculum is Common Core Standards with the basil Story Town. Teachers have access to Reading A-Z, guided/leveled book sets. Language Live has been provided for a literacy support in 5-8th grades. Teachers are provided with common core standards and units for their current grade level and the grade before and after them.

Guide for Instructional Materials

Instructional materials (including technology) are…..

- **Aligned to curricular plans and expectations of the standards.**
- **Varied and flexible.**
  - Are selected and adapted based on learning objectives and learner needs.

- Include a variety of quality media, manipulatives and supplies to achieve valued learning outcomes.
  - **Intentionally planned by identifying or adapting appropriate tools (including technology) for specific instructional needs.**
    - Student outcomes and developmental appropriateness determine when and who will use the materials.
    - Materials are updated/upgraded in response to new information and understandings.
  - **Equitably available and accessible to all teachers and students.**
    - Teachers and students have available a variety of high quality, standards-aligned instructional materials and resources.
    - Materials are in English and native language for English learners.
    - Reference and resource materials are readily available and circulated throughout the school.
  - **Include multimedia and embedded, just-in-time supports (e.g. hyperlinked glossaries, background information, and on-screen coaching) – for conveying conceptual knowledge.**
    - Students interact with instructional materials to engage all modalities in the learning process.
    - Technology is integral to students learning experiences.
    - Units and lessons include grade-appropriate levels of texts and other materials so every student can access the content/skills.
  - **Include tools and supports needed to access, analyze, organize, synthesize, and demonstrate understanding in varied ways – for learning and expression of knowledge.**
    - The needs of the students at different performance levels are met by using a variety of instructional materials that allow students to draw on all of their learning capacities.
    - The teacher models effective use of various materials.
    - Students understand that materials are a means to acquire language, knowledge, and competencies.
    - Technology enhances students' higher order, creative thinking and problem solving.
    - Materials connect subject area content to real life applications.
  - **Include alternative pathways including choice of content, varied levels of support and challenge, and options for recruiting and sustaining interest and motivation – for engaging and learning.**
    - Students make choices about instructional materials as part of learning.
    - Materials address the needs of the total child: cognitive, linguistic, social, emotional, physical, and aesthetic.
    - Consumables are often non-print supplies that promote active, hands-on learning.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Cross-section of materials from a variety of content areas and grade levels ✓ Evidence of scaffolding and differentiation for all students to access the content/skills ✓ Description of materials in curriculum and/or lesson plans ✓ Presence of varied texts, supplementary media (e.g. videos)
Measures	✓ SQRP Attainment and Growth
Five Essentials	Ambitious instruction Supportive Environment
CPS Framework for Teaching	1a. Demonstrating Knowledge of Content and Pedagogy 1b. Demonstrating Knowledge of Students 1c. Selecting Learning Objectives 1d. Designing Coherent Instruction
CPS Performance Standards for School Leaders	A3. Allocates Resources to Support Student Learning, Prioritizing Time

Rigorous Student Tasks:

The school regularly examines student work - what students are being asked to do on in their classrooms - across grades or courses in all content areas. Examining the texts and tasks students experience provides the necessary insight to gauge rigor and illuminate how the standards are actualized prompting the question whether or not approaches support the true spirit of college and career readiness. (adapted from The Education Trust – Equity in Motion Series)

Score

1 **2** 3 4

> The school regularly examines student work during grade level meetings. Planning units and rigorous task to support standards is improving among all teachers. Teachers are moving away from worksheets to more authentic writing task for each activities. The requirement is for all lessons to have an extension of a writing piece. Teachers are creating more measurable objectives to the actual standard being taught and developing questions to prove thinking and to prepare students for college and career. Student attainment levels are low but are on an upward trend.

Guide for Rigorous Student Tasks

- **Begin with the belief that all students can learn. (see *Culture for Learning*)**
  - Convey high learning expectations for all students and develop structures that enable practice and perseverance for each individual student.
  - Create an environment where students assume responsibility for high-quality work by persevering, initiating improvements, addressing critiques, making revisions, adding detail and/or helping peers.
  - Communicate the necessity of attendance and engagement everyday in order to succeed.
- **Plan and assign tasks that are cognitively challenging for individual students and require students to provide evidence of their reasoning.**
  - Align tasks with standards-based learning objectives that reflect the depth of knowledge expectations.

- Tasks are Integrative to draw on multiple standards.
- Teach for Robust Understanding in Mathematics (TRU Math (https://sites.google.com/a/cps.edu/kc/curriculum/content-area-subpages/math/tru-math-dimensions/TRU%20Math%20-%20Conversation%20Guide%20(Short%20Version).pdf?attredirects=0&d=1)). Engage students with important mathematical ideas, not simply receiving knowledge, requiring students to engage in productive struggle.
  - **Tasks reflect the key shifts in literacy.**
    - **Complexity**: Tasks reward close reading of complex text; Focus on comprehension of academic language, not obscure vocabulary.
    - **Evidence**: Cite evidence from text and write to sources, not decontextualized prompts.
    - **Knowledge (non-fiction)**: Tasks embed reading and writing across disciplines with a variety of literary and informational complex texts and tasks and demonstrate comprehension through speaking, listening.
  - **Tasks reflect the key shifts in mathematics.**
    - **Focus**: Tasks reflect a curricular and instructional focus on the major work in (e.g. operational fluency and number sense in K-2).
    - **Coherence**: Multi-grade progressions stress key beginnings (e.g. ratios in 6th grade) and key end points (e.g. fluency with multiplication in 3rd);
    - **Rigor**: Problems require construction of mathematical reasoning and critiques of other possible solutions.
  - **Provide opportunities for students to create authentic work for real audiences (beyond the teacher) to motivate them to meet standards and engage in critique and revision.**
  - **Examine student work to identify and showcase the qualities of strategic thinking that are both rich in content and relevant for students.**
    - Analyze models with students to build a vision of quality.
    - Use protocols to collectively reflect regularly on the level of cognitive demand asked of students across the school, particularly priority group students, to think strategically as speakers, listeners, readers, and writers.
    - Analyze student work samples as part of professional learning to best support students' attainment of quality work and standards.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Cross-section of student work from a variety of content areas ✓ Observation of student learning (e.g. learning walks/walkthroughs) ✓ Focus group(s) and discussions with students
Measures	✓ SQRP Attainment and Growth
Five Essentials	Ambitious instruction
CPS Framework for Teaching	1d. Designing Coherent Instruction 2b. Establishing a Culture for Learning 3b. Using Questioning and Discussion Techniques 3c. Engaging Students in Learning
CPS Performance Standards for School Leaders	B1. Implements Curricular Scope and Sequence and Reviews Instructional Practices

Transitions, College & Career Access & Persistence:

Score

1 2 **3** 4

The school creates pathways to success built on a vision in which all students leave secondary school with a clear plan for their initial postsecondary destination, whether in apprenticeship training, work, or college. All students have equal access to college preparatory curriculum to be successful. The school is characterized by structures for developing early postsecondary awareness and the knowledge and skills that lay the foundation for the academic rigor and social development necessary for college and career success. Students are equipped with the confidence in their ability to implement and adapt their plan throughout their lives as they and the world around them change. This vision sees students as the architects of their own lives.(adapted from Creating Pathways to Success, Ontario)

> The counselor works in collaboration with homeroom teachers to develop individual learning plans (ILPs) for all 6-8th grade students including career interest inventories, as well as college and career navigation and goal setting activities using Naviance. The counselor works in collaboration with homeroom teachers to assist students with developing awareness of high school, college and post secondary interests and options through direct instruction as well as school-events including: a high school fair, visits to local high schools, participation in high school transitioning events like "After School All Stars: Passport to Success" and "High School Investigation Day", college campus visits, visits from former high school and college students, visits from college athletic teams, a financial literacy field trip and a career fair.
> The counselor monitors high school application and admissions using application and enrollment data from Dashboard, as well as keeps a record of student applications and admission to high schools outside of Chicago Public Schools. The counselor also monitors student's application and acceptance to enrichment programs for middle school and high school, as well as scholarships.
> The counselor monitors 6-8th grade eligibility and GPA for selective high schools and programs.
> The case manager creates transition plans in collaboration with special education teachers for all 8th grade students with disabilities.

Guide for Transitions, College & Career Access & Persistence

- **TRANSITIONS - Have structures and processes in place to ensure successful transitions (e.g. into school , grade to grade, school to school, school to post-secondary).**
  - Mitigate the adverse effects experienced by some students in transition – such as arriving part-way through the school year – that can cause students to fall behind or become disengaged from school.

- Monitor the progress of English learners after transition from services.
- Provide programs and interventions that help students as they move from middle school through Freshmen year, including but not limited to: High School Investigation Days, Freshmen Connection program (where budget allows), and a robust Freshmen Orientation program. Implement targeted holistic student supports the entire Freshmen year.
- Provide sustained summer learning experiences to minimize learning loss and support key transition periods (e.g. summers before Kindergarten, HS, and college).
  - Use student data and best practices research to develop focused programs.
  - Expand access beyond students who are struggling academically.
  - Provide school counseling and postsecondary advising transition support and follow-up during "Summer Melt" and the first year of college.
- **AWARENESS - Expose students early to academic/professional worlds beyond K-12.**
  - Provide students opportunities to discover personal talents and skills, identify career interests, and pursue coursework/activities necessary to reach personal, academic and career goals.
  - Expose students to a range of career paths and the educational requirements of each to improve long-term planning and goal-setting.
  - Start the conversation about college in primary grades.
  - Make parents aware of academic opportunities and supports for their child.
- **READINESS – Ensure equitable access to college preparatory curriculum.**
  - Provide access to 8th Grade Algebra to all eligible 8th grade students.
  - Provide access to early college and career coursework and credential opportunities while in HS (e.g. AP credit, Dual credit, industry credentials (CTE), Seal of Biliteracy)
  - Teach students to analyze their transcripts and test scores, as well as connect course selection, attendance, and grades to their continued success and access to postsecondary options, and adjust their actions and behavior to make progress toward graduation and their top postsecondary choice. Provide support and motivation to encourage B's or better and improving attendance.
  - Create opportunities for students to explore college and career knowledge, mindsets, and skills necessary for academic planning and goal setting.
  - Find opportunities to work with all students on academic and personal behaviors, including persistence, engagement, work habits/organization, communication/ collaboration, and self-regulation.
  - In Naviance, develop an Individual Learning Plan that tracks coursework, college and career assessments, goal setting, 6th-12th grade milestones completion that culminates in a concrete postsecondary plan.
- **SUCCESS - Provide direct assistance to all students and families through every stage of the college selection, application, and entry process (Transition to College (HS))** including, but not limited to academic planning/advising to assist with:
  - Selecting colleges with the best institutional graduation rates for their level of qualifications. (Students of all qualification levels are more likely to graduate from college if they attend a postsecondary institution with high graduation rates
  - Researching/comparing options including short and long-term financial outcomes, comparing college graduation rates, and other statistics to narrow down options.
  - Researching living wage options such as an apprenticeship or certification programs for students who wish to work after high school and/or want to delay college.
  - Applying to multiple colleges—generally three or more.
  - Navigating financial aid and capitalizing on grant and scholarship opportunities.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Data on college visits and college fair information ✓ Naviance Monthly Data ✓ Scholarships earned ✓ Artifacts, plans, or timelines related to successful transitions structures ✓ To & Through data
Measures	✓ College Enrollment, Persistence, Drop Out, and Attendance Rates ✓ Early College and Career Credentials
Five Essentials	Ambitious Instruction Supportive Environment
CPS Framework for Teaching	2b. Establishing a Culture for Learning
CPS Performance Standards for School Leaders	C1. Creates a Culture that Supports Social Emotional Learning and Effective Effort C2. Builds a culture of high aspirations and achievement for every student.

Expectations for depth & breadth of Quality Teaching

Instruction:

The teachers have finely honed instructional skills. They can shift from one approach to another as the situation demands by carefully monitoring the effect of their teaching on student learning. They seamlessly incorporate ideas and concepts from other parts of the curriculum into their explanations and activities. Their questions probe student thinking and serve to extend understanding. They promote the emergence of self-directed learners.

Score

1   **2**   3   4

Teachers are categorized in tiers based on capacity and will. Teachers receive support/coaching from instructional coaches and consultants to develop instructional pedagogy. All teachers us the gradual release process. Teachers have received training and technique coaching for this. Teachers are assessed informally using daily walk through sheets and a literacy snap shot tool to assess instructional practices and student learning. Teaches continue to use coaching views to enhance skills. Teachers are still working to strengthen areas of focus in areas of questioning and assessment.

Guide for Instruction

- **Plan a range of effective pedagogical approaches suitable to student learning of the content/skills taught and anticipate student misconceptions.**
- **Effectively communicate with students.**
  - Guide students to articulate the relevance of the objective(s) to learning.
  - Anticipate possible student misunderstanding.
  - Enable students to develop a conceptual understanding of content while making connections to their interests, knowledge, and experience.
  - Enable students to contribute to extending the content by explaining concepts to their classmates.
  - Build on students' language development and understanding of content.
  - Use vocabulary appropriately for students' ages and development. Students contribute to the correct use of academic vocabulary.
- **Use questioning and discussion as techniques to deepen student understanding and challenge.**
  - Use a variety of low- and high-level, open-ended, and developmentally appropriate questions to challenge students cognitively, advance high level thinking and discourse, and promote metacognition.
  - Use techniques that enable students to engage each other in authentic discussions about content. And, enable students to formulate their own questions and respectfully challenge one another using viable arguments based on evidence.
  - Encourage student responsibility for ensuring all voices are heard in the discourse and that all students are listening and responding to questions and answers from their teacher and peers.
  - Require students to cite textual evidence to support/develop a claim.
- **Engage students in learning.**
  - Scaffold instruction to ensure all students, including diverse learners and English Learners, access complex texts and engage in complex tasks.
  - Provide targeted supports to individual students or groups of students based on their identified needs.
  - Provide instruction designed to develop language domains for English learners.
- **Monitor the effect of teaching on student learning and integrate formative assessment into instruction.**
  - Monitor progress and check for understanding for individual students.
  - Change instructional practice based on analysis of current data.
  - Use universally designed assessments that allow for multiple pathways for students to demonstrate understanding of the objective(s.
  - Also see *Balanced Assessment*.
- **Persist in adjusting instruction so individual student misunderstandings or advanced needs are successfully accommodated.**
  - Intervene in a timely and effective way to help students who are struggling.
  - When formative assessments show a need for intervention or enrichment, make effective impromptu adjustments that individualize instruction.
  - Use progress monitoring data to trace effectiveness of interventions and student response to intervention.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Evidence of best practices (flexible grouping, cognitively demanding tasks, open-ended questions) ✓ Informational observations, peer observations, learning walks ✓ Lesson studies
Measures	✓ SQRP Attainment and Growth ✓ REACH observation trends (de-identified)
Five Essentials	Ambitious Instruction Effective Leaders Supportive Environment
CPS Framework for Teaching	3a. Communicating with Students 3b. Using Questioning and Discussion Techniques 3c. Engaging Students in Learning 3d. Using Assessment in Instruction 3e. Demonstrating Flexibility and Responsiveness
CPS Performance Standards for School Leaders	B1. Implements Curricular Scope and Sequence and Reviews Instructional Practices B2. Observes and Evaluates Staff and Gives Feedback to Staff

Multi-Tiered System of Support:

The school is characterized by full implementation a system of academic and social emotional (SEL) supports for all students. Every day, in all classrooms, all teachers provide: Universal instruction in the core curriculum - academic & SEL (Tier 1) to all students; additional targeted academic and SEL supports (Tier 2) where needed; and deep and intense supports (Tier 3) based on individual and small group needs. The school also monitors On Track data (grades/GPA and attendance (ES), and course credits (HS)) to provide interventions/supports for students at risk for failure and/or truancy.

Score

1   2   **3**   4

Teacher leaders and administration meet weekly in grade level meetings to discuss best practices in teaching and learning, as well as methods for differentiating instruction.

The administration and counselor have developed tier 2 academic systems support. The administration has purchased interventionists to work with small groups of students based on individual deficits and academic needs for grades 3-8. The counselor has developed a peer-tutoring system where academically strong 7-8th grade students support K-2 students in small groups. Students are supported between 3-5 days a week for 45 min to and hour daily. Teachers also pull small groups of students for additional support after school.

High-risk students are given more intensive academic interventions for a longer duration. They may receive more than one intervention. The counselor and case manager monitor student progress in city span using ES off-track data from dashboard and regularly update PLPs.

Teachers use progress monitoring data and test scores to group students.

The counselor has created a PBIS system to address student behavior. The school utilizes a Panther Buck system where students can earn incentives for positive behavior. The students that accumulate the most tickets by the end of the month are announced as the citizen of the month. The school also hosts monthly events to encourage positive behavior where students can earn tickets, as well as quarterly awards ceremonies.

For attendance, the classroom with the highest attendance rate is announced and awarded monthly. Daily attendance announcements encourage student improvement.

The counselor addresses social and emotional concerns by identifying areas of need through an assessment given to teachers at the beginning of the year. The counselor hosts school-wide assemblies and provides classroom guidance lessons to support these areas of need. Examples include: Imagination Theater: Show Some Respect Play, Internet Safety Presentations, Grief & Loss lessons, and Conflict Resolution Lessons.

Expectations are posted throughout the school. Expectations are read over the intercom daily.

The counselor provides tier 2 social-emotional support for targeted students based on teacher referral. The counselor provides small group instruction using SS Grin for K-4 and peace circles for grades 5-8. The counselor also works with partnership organizations to support student needs: like a Ray of Hope, Cornerstone Counseling and A Knock At Midnight.

The counselor works with a team of staff members to support student with more intensive behavioral concerns using a daily check-in and incentive system. Mentors are also assigned for specific students.

For attendance, a team of staff members lead by the counselor check-in with students that are chronically absent daily. Students can earn incentives for improvement. Phone calls for absent students are made daily for the entire school.

Behavior plans, counseling referrals, and contracts are created in collaboration with all stakeholders for students needing intensive social-emotional support.

The dean has a system for tracking student behavior. The administrative team also regularly reviews data in verify and dashboard. The administration and counselor regularly review attendance data in dashboard and in SIM.

Guide for Multi-Tiered System of Support
- **TIER 1 - Persist in adjusting instruction so individual student misunderstandings or advanced needs are successfully accommodated. (3e)**
  - Intervene in a timely and effective way to help students who are struggling.
  - When formative assessments show a need for intervention or enrichment, teachers make effective impromptu adjustments that individualize instruction for students.
  - Use progress monitoring data to trace effectiveness of interventions and student response to intervention.
- **TIER 1 - Customize the learning environment, pace, and approach of teaching and curriculum in order to meet each learners' individual needs ('Personalized Learning').**
  - Empower student to advance their learning.
  - Use up-to-date individual student profiles that include strengths, needs, motivations, and outlines an individualized path to reach his/her goals.
  - Classrooms are student-centered with student agency.
  - Each student has the opportunity to advance upon demonstrating mastery.
- **ON TRACK - Provide universal supports to prevent failing and absenteeism and targeted interventions for grades below "C" or chronic absenteeism. (On Track)**
  - Identify students off track due to low attendance and poor course performance and provide intensive supports to address root causes of why students have low grades and poor attendance.
- **TIER 2 & 3 - Collaborate and work as teams of teachers and Related Service Providers (RSP) to plan and monitor targeted student support with varied instructional strategies and SEL support of varying degrees of intensity for all students.**
  - Monitor students requiring and receiving targeted and intensive instruction/interventions.
  - Use the Problem Solving Process to plan Tier 2 and 3 instruction/interventions.
  - Determine appropriate interventions for students or groups of students not making adequate progress.
  - Use progress monitoring data to track effectiveness of interventions and student response to intervention.
- **TIER 2 & 3 – Implement Personal Learning Plans (PLP (https://sites.google.com/a/cps.edu/kc/curriculum/instructional-supports/school-year-supports---personal-learning-plans)) goals and intervention strategies for students requiring school year supports as described in**

Elementary School Promotion Policy (Board Report 09-1028-PO2).
- Ensure implementation of these plans, review subsequent 5 week data, determine the effectiveness of the strategies and adjust plans as needed.
- **Communicate to parents/guardians the additional supports and/or interventions provided for their child to better align school and home environments.**

Evidence, Measures, and Standards

Balanced Assessment & Grading:

A balanced assessment system effectively measures the depth and breadth of student learning and monitors student progress towards college and career readiness. It also produces actionable data to inform planning for instruction, academic supports, and resource allocation. To meet these goals, a balanced assessment system must include multiple measures and be responsive to the needs of all students, including diverse learners and English learners.

Score

1 **2** 3 4

> Teachers use a balanced assessment and grading practice. All students have goal trackers towards their academic goals and behavior contracts. Teachers use in class behavior systems to track behavior, Grades are entered in gradebook weekly. There is a minimum of 2 grades per content area due each week. Teachers are still developing on time practices with submitting all grades timely. Assessment methods can sometimes be inconsistent with tracking student progress and given authentic feedback for student improvement. Measures are being put in place to reinforce student assessment and timely upkeep to gradebook. Personal Learning Plans are required for students not meeting grade standards.

Guide for Balanced Assessment & Grading

- **Use multiple measures (i.e. a range of assessment types and at multiple points in time) to supplement district-centralized assessments with other formative assessments to provide a more comprehensive picture of student learning.**
- **Use screening, diagnostic, and progress monitoring assessment to correctly identify specific gaps and monitor improvement, especially for students receiving Tier 2 and 3 services, in addition to Tier 1 core instruction.** (also see *MTSS* and *Instruction*)
- **Make assessments accessible to students, including diverse learners and English Learners through employing features of** universal design (http://www.udlcenter.org/aboutudl/udlcurriculum) **and use of accommodations and, where needed, modifications.**
  - Provide accommodations in presentation (i.e. how assessment text and tasks are presented to students), response (i.e. how students provide their answers), and/or setting/timing (i.e. scheduling/location of assessment).
- **Utilize assessments that reflect the key shifts in literacy and mathematics in teacher created or selected assessments.** (see Rigorous Student Tasks)
- **Utilize assessments that measure the development of academic language for English learners.**
- **Have access to and analyze school-wide, teacher team, and classroom assessment data to determine instructional effectiveness and subsequent learning needs**
- **Improve and promote assessment literacy.**
  - Work together on building common assessments within a department, course, or grade level team.
  - Invest resources in helping teachers evaluate and improve the quality of formative assessments. For example, use the Assessment Design Toolkit (http://www.csai-online.org/spotlight/assessment-design-toolkit).
  - Use common protocols and calibrate on scoring and grading in teacher teams.
  - Analyze quality and alignment of assessments and tasks to ensure they meet the expectations of the standards and embed various levels of

complexity.
- **Have a grading system that clearly, accurately, consistently, and fairly communicates learning progress and achievement to students, families, postsecondary institutions, and prospective employers.**
  - Ensure that students, families, teachers, counselors, advisors, and support specialists have the detailed information they need to make important decisions about a student's education.
  - Measure, report, and document student progress and proficiency:
    - Against a set of clearly defined cross-curricular and content-area standards and learning objectives collaboratively developed with staff.
    - Separately from work habits, character traits, and behaviors, so that educators, counselors, advisors, and support specialists can accurately determine the difference between learning needs and behavioral or work-habit needs. academic mindsets and behaviors (CCSR).
  - Ensure consistency and fairness in the assessment of learning, and assignment of scores and proficiency levels against the same learning standards, across students, teachers, assessments, learning experiences, content areas, and time.
  - Ensure grades are not used as a form of punishment, control, or compliance.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Examples of a variety of teacher created and teacher selected assessments ✓ Units and lesson plans with formative and summative assessments embedded in a long term plan ✓ Evidence of assessment data analysis for the purpose of planning ✓ Assessment calendar ✓ Examples of gradebooks ✓ School's grading policy ✓ Grade distribution reports (course success rates)
Measures	✓ SQRP Attainment and Growth
Five Essentials	Ambitious Instruction
CPS Framework for Teaching	1c. Selecting Learning Objectives 1e. Designing Student Assessment 3d. Using Assessment in Instruction 4a. Reflecting on Teaching & Learning 4b. Maintaining Accurate Records
CPS Performance Standards for School Leaders	B1. Implements Curricular Scope and Sequence and Reviews Instructional Practices

Expectations for Quality & Character of School Life

Culture for Learning:

A culture for learning is characterized by a school atmosphere that reflects the educational importance of the work undertaken by both students and staff. It describes the norms that govern the interactions among individuals about the mindsets (e.g. ability/confidence to grow with effort), academic behaviors (e.g. attending classes, completing assignments), the learning strategies and skills, the value of perseverance despite challenges and obstacles, and the general tone of the school. The classroom is characterized by high cognitive energy, by a sense that what is happening there is important, and that it is essential to "get it right." There are high expectations for all students. The classroom is a place where teachers and students value learning and hard work, and students take visible delight in accomplishing their work. Staff believe they can make a difference, that their hard work is the fundamental cause of student achievement, and are invested in student outcomes.

Score

1 **2** 3 4

> All teachers are working to include high expectations for all students. Students are provided with daily instruction and materials planned for success. During the literacy and math blocks of the school, students and teachers are busy working to ensure academic success. Some students have had challenges to have the self efficacy to self motivate for success. Teachers are being encouraged to challenge belief and value systems that would not build ALL student success.

Guide for Culture for Learning
- **Create a culture that reflects a shared belief in the importance of learning and hard work.**
  - Use strategies to reinforce and cultivate student curiosity.
  - Make learning goals relevant to students, and inspire students to stay committed to their learning goals.
  - Consistently communicate the expectation that all students can achieve at high levels.
  - Utilize strategies to encourage daily and timely attendance.
- **Convey high learning expectations for all students and develop structures that enable practice and perseverance for each individual student.**
  - Clearly display school-wide expectations for academic and personal success throughout the building.
  - Set high expectations according to grade-appropriate learning objectives.
  - Differentiate expectations so all students stretch to not only meet but exceed personal learning goals.
  - Recognize high levels of student achievement. All students receive recognition.

- Encourage student resilience and hard work.
- Ensure students feel safe to share misunderstandings and struggles.
  - **Encourage students to take ownership and pride in their work where students assume responsibility for high-quality work by persevering, initiating improvements, addressing critiques, making revisions, adding detail and/or helping peers.**
    - Students self-assess (e.g. checking own work before giving to teacher) to develop a reflective habit of mind essential for improvement. This ensures students take responsibility for their own learning, focuses attention on criteria for success, and increases effort and persistence.
  - **Provide students frequent, informative feedback.**
    - Tell/show students what they have done well (through positive reinforcement) and what they need to do to improve, including clarifying criteria and goals.
    - Give feedback on the task, the processes used to complete the task, and on the student's ability to self-regulate their own learning.
  - **Develop academic mindsets and behaviors.**
    - Teach a growth mindset that over time with effort and practice, students can learn and succeed.
    - Encourage students' sense of belonging to the school and classroom community (see Relational Trust).
    - Employ strategies including ongoing monitoring and support of students' academic behaviors.
    - Praise effort and process. For example, "Good job, that must have taken a lot of effort" instead of, "Good job. You must be really smart."

Evidence, Measures, and Standards

Evidence, Measures, and Standards	
Suggested Evidence	✓ Sample of individual student learning goals from a cross-section of teachers ✓ Also review student work evidence from Rigorous Student Tasks
Measures	✓ Five Essentials – Ambitious Instruction ✓ SQRP Attainment and Growth
Five Essentials	Ambitious Instruction Collaborative Teachers Supportive Environment
CPS Framework for Teaching	2b. Establishing a Culture for Learning
CPS Performance Standards for School Leaders	C1. Creates a Culture that Supports Social Emotional Learning and Effective Effort

Relational Trust:

The school is characterized by high levels of relational trust between all school participants - the "glue" or the essential element that coordinates and supports the processes essential to effective school improvement. Interactions, both between the teacher and students and among students, are highly respectful, reflecting genuine warmth and caring. Students contribute to high levels of civility. Interactions are sensitive to students as individuals, appropriate to the ages and development of individual students, and to the context of the class. The net result of interactions is that of academic and personal connections among students and adults.

Score

1 **2** 3 4

> All staff and students have gone through training around Respect Teach Restore. This is a school wide initiative to enhance respect and civility throughout the school. The goal is for all to be restored back in the classroom with a fresh slate and new start. Students are recognized for citizenship and outstanding student award. Respect Teach Restore is the school wide initiative for respectful practices between all stakeholders. The school is still building on this concept. Students are learning what it means to be respectful to peers and to staff. Teachers are also improving on the restore element. The school has brought in different plays and activities to highlight what respect looks like and feel for all.
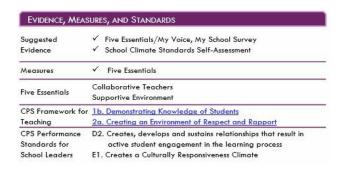
Guide for Relational Trust

- **Develop trusting relationships with students so each student has at least one trusted adult in the school.**
  - Adults are responsible for occasional check-ins or serve as mentors.
- **Adult-student interactions are positive, caring, and respectful.**
  - Ensure a greater proportion of interactions are positive (as opposed to corrective) between staff and student consistently school-wide.
- **Student interactions are mutually supportive and respectful, with strong norms for positive behavior.**
  - Create opportunities for students to build positive relationships with peers.
  - Create opportunities for older students to mentor younger students.
- **Understand diversity and its impact on student learning; recognize and integrate the learning opportunities that come from a diverse community.**
  - Create opportunities for students to learn about the community they serve (e.g. culture and neighborhoods).
  - Have mutual respect for individual differences (e.g. gender, race, culture, etc.) at all levels of the school—student-student; adult-student; adult-adult and overall norms for tolerance.
  - Provide training to engage diverse families and communities.
- **Support and respect one another, personally and professionally (Teacher-Teacher Trust, Teacher-Principal Trust)**
  - Respect other teachers who take the lead in school improvement efforts.
  - Respect colleagues who are experts at their craft.
  - Exchanges are marked by genuinely listening to what each person has to say and by taking these views into account in subsequent actions. Even when people disagree, individuals can still feel valued if others respect their opinions.
  - Personal regard springs from a collective willingness to extend beyond the formal requirements of a job definition or a union contract (e.g. openness or reaching out to others).

- Utilize relationships as a means of deterring truant behavior brought on by unspoken hurdles a child may be facing.

Evidence, Measures, and Standards

EVIDENCE, MEASURES, AND STANDARDS	
Suggested Evidence	✓ Five Essentials/My Voice, My School Survey ✓ School Climate Standards Self-Assessment
Measures	✓ Five Essentials
Five Essentials	Collaborative Teachers Supportive Environment
CPS Framework for Teaching	1b. Demonstrating Knowledge of Students 2a. Creating an Environment of Respect and Rapport
CPS Performance Standards for School Leaders	D2. Creates, develops and sustains relationships that result in active student engagement in the learning process E1. Creates a Culturally Responsiveness Climate

Student Voice, Engagement, & Civic Life:

Students are interested and engaged in learning, invested in their school, and contributing to their community. The school provides early and ongoing exposure to a wide range of extracurricular activities and rigorous courses and programming.

Score

1   2   **3**   4

> Students have a voice in different school activities and sports. There are dances and activities for each special occasion and holiday. The student council plans events for students and ask for student buy in. There are many incentives for students to participate in and offer opportunities for field trips and after school activities.

Guide for Student Voice, Engagement, & Civic Life

Students…

- **Have equitable access to a wide range of extracurricular and enrichment opportunities that build leadership, nurture talents and interests, and increase attendance and engagement with the school.**
  - Student needs, interest, and input are solicited for student programming.
  - Impact and quality of extracurricular and enrichment activities are measured regularly.
- **Have equitable access to rigorous courses/programming (e.g. AP, IB, magnet, dual credit, CTE).**
  - Student needs, interest, and input are solicited for student programming.
- **Have a choice.**
  - Respectful student questioning and inquiry is embraced. Students choose issues of concern, research topics relevant to their lives, and develop their own plans to address them.
  - Learning activities are personalized to match students' needs and interests, and students are involved in decisions that affect their learning.
- **Have a voice and take informed action.**
  - Students are included in key conversations about their learning experience and work with the principal and staff to identify issues and implement solutions. (e.g. student voice committee).
  - Students initiate and lead some school improvement initiatives.
  - Students participate in democratic decision-making at the school level.
  - Students identify and research issues of relevance and work together to propose/advocate for solutions.
- **Connect to decision-makers.**
  - Students learn about the structures and roles of government and civil society. They learn how to engage with elected officials and decision makers, and learn they have power and practice using it.
  - Students learn about issues and candidates, prepare voter education materials and get involved.
  - All eligible students are asked to register to vote.
- **Make positive contributions to the school and community.**
  - Civic engagement is the project of entire school. Teachers and school staff collaborate across disciplines and grade levels to align and embed civic skills and content in curriculum.
  - Curriculum based projects, including service learning experiences, are present in various disciplines, and link students to community resources and partners.
  - Incorporate writing for audience beyond the teacher (presentation based learning).
- **Learn to evaluate and consider multiple viewpoints by discussing current and controversial topics.**
- **Consider how people in a democratic society effect change.**
- **Consider their roles and responsibilities as a member of the community.**
- **In high school, students are enrolled in Civics courses.**

Evidence, Measures, and Standards

Safety & Order:

The school is characterized by high levels of safety and order. Students feel physically and emotionally safe from harm, and adults work to actively maintain a safe, orderly school environment.

Score

1   2   **3**   4

> There is an established structural approach to safety and student control. All floors have aides and security to push in for support and emergency situations. All safety drills have been issued and posted in each classroom. Counselor provides social emotional supports to staff, families, and students. Trackers are created for consistent documentation and support efforts in all ares of support.

Guide for Safety & Order

- **Ensure students and adults feel physically, socially, intellectually, and emotionally safe throughout the school.**
- **Provide clear procedures for reporting and responding to safety concerns.**
- **Manage efficient and orderly transitions between activities.**
  - Manage classroom routines and procedures to maximize instructional time.
  - Orchestrate the environment so students contribute to the management of classroom routines (e.g. transitions) without disruption of learning).
  - Arrival, dismissal, and other school-wide transitions are safe, efficient, and orderly.
- **Provide a framework for positive behavior throughout the school based on shared values and expectations.**
  - Have shared expectations for positive behavior. (See Restorative Approaches to Discipline)
- **Teach, model, and reinforce (by all staff members) clear behavior expectations for all areas of the school.**
  - All adults use active supervision (move, scan, and interact) in all settings.
- **Emphasize proactive, instructive, and restorative approaches to student behavior and minimize punitive consequences through policies and procedures. (See Restorative Approaches to Discipline)**
  - Adults correct misbehavior in ways that reinforce established expectations and cause minimal disruption to learning.
- **Clarify criteria for office referrals versus classroom managed behavior.**

Evidence, Measures, and Standards

Restorative Approaches to Discipline:

The school is characterized by having and implementing policies and procedures that emphasize proactive, instructive, and restorative approaches minimizing punitive consequences. Discipline practices primarily focus on shaping behavior as opposed to

Score

1   2   **3**   4

punishing behavior. The school only uses out-of-school suspension as a last resort and utilizes a systems-change approach to bring about a more restorative culture. The school is also characterized by strong and consistent school and classroom climates. The school reinforces positive behaviors and responds to misbehaviors in calm, respectful, and thoughtful ways, teaching students important social and emotional skills that enable them to get along with others, make responsible decisions, and focus on learning. When misbehavior occurs, the school seeks to understand the underlying reasons (root cause) in order to design a response that effectively changes student behavior using a menu of instructive, corrective and restorative responses.

The counselor addresses social and emotional concerns by identifying areas of need through an assessment given to teachers at the beginning of the year. The counselor hosts school-wide assemblies and provides classroom guidance lessons to support these areas of need. Examples include: Imagination Theater: Show Some Respect Play, Internet Safety Presentations, Grief & Loss lessons, and Conflict Resolution Lessons.

Expectations are posted throughout the school. Expectations are read over the intercom daily.

The counselor provides tier 2 social-emotional support for targeted students based on teacher referral. The counselor provides small group instruction using SS Grin for K-4 and peace circles for grades 5-8. The counselor also works with partnership organizations to support student needs: like a Ray of Hope, Cornerstone Counseling and A Knock At Midnight.

The counselor works with a team of staff members to support student with more intensive behavioral concerns using a daily check-in and incentive system. Mentors are also assigned for specific students.

Students are able to participate in peace circles and conflict resolution by request to talk about issues they are either having within or with other students. Teachers include calm classroom techniques for students to wind down and have alternatives to behavior.

Guide for Restorative Approaches to Discipline

- **PROACTIVE - Reinforce positive student behavior with clear expectations, routines, and procedures.**
  - A team meets regularly to organize systems that support a restorative environment.
  - Post and refer to clear, positively stated expectations and model expected behaviors.
  - Create routines and procedures central to the learning environment.
  - Engage families as partners.
  - Contact families frequently to inform them of positive student behavior and progress.
  - Vary acknowledgements and provide both short and long term opportunities for reinforcement for all students.
- **INSTRUCTIVE - Integrate universal SEL skills instruction and core content.**
  - Intentionally teach competencies outlined in SEL Standards. Use discipline as opportunity to teach these skills.
  - Use a Multi-tiered System of Supports (MTSS) for social, emotional, and behavioral growth.
    - Use data to determine which behaviors should be retaught or more heavily reinforced.
  - Explicitly teach expected behavior and positively reinforce consistently school-wide.
  - Avoid power struggles with students by offering choices. Redirect students privately and respectfully.
- **RESTORATIVE - Employ a continuum of responses to behavior to effectively change student behavior.**
  - Ensure classroom instruction continues when problem behavior occurs.
  - Prefer responses that do not remove students from regular instructional setting or after school activities.
  - Respond to behavior to address the cause, reteach expectations, build social emotional skills, and repair relationships with staff or peers.
  - Designate an administrator, such as a dean or restorative practices coordinator, responsible for leading centrally-managed response to behaviors using consistent, restorative procedures.
  - Support teachers to engage in restorative conversations or respond to behavior incidents.
  - Provide opportunities for students to take responsibility for repairing harm caused by their actions.
  - Assign detention and ISS only for students who have a pattern of misbehavior and have not responded to non-exclusionary interventions, or when separation is a logical response to the behavior.
    - Include specific interventions to address social and emotional skill development, communicate with teachers to repair relationships, maintain classroom work, and connect to behavioral intervention services as necessary.
    - Establish a clear procedure for obtaining assignments from teachers to mitigate the impact of lost instruction for students assigned to ISS.
    - Designate space and consistent staff to support implementation of ISS.
  - (Optional) Develop a Behavioral Health Team to coordinate appropriate behavioral interventions.

Evidence, Measures, and Standards

Parent Partnership:

Score

1 **2** 3 4

The school develops strong parent partnerships characterized by involving parents in the instructional program, messaging expectations, fostering a better connection between the school and home, and inspiring participation and high levels of collaboration with families. The school provides opportunities for families to volunteer, build its parent community, and support the school's operations through activities including but not limited to participation on parent councils (e.g. PACs, BACs and PLNs). There are high levels of communication between schools and families is mutual and two-way. Families have a way to voice concerns and schools address and respond to input.

> Parents are involved in all measures of the school. The school works closely with the parent representatives for incentives and meetings. There are parent incentives includes to encourage parents to attend meetings and attendance. Parents receive communication from teachers weekly regarding student progress. There are parent grade band meetings with teaching teams to provide information about things going in and out of the school. The parent room is set up for parents to enjoy computers and printing options. We are currently trying to get more parents involved in the many initiatives we have available. We will continue to try to develop more parent involved opportunities in the school and to encourage more parents to attend activities sponsored.

Guide for Parent Partnership

- **Establish a non-threatening, welcoming environment that is warm, inviting, and helpful.**
- **Provide frequent, high quality, well publicized opportunities for families and community to participate in authentic and engaging activities in the school community (e.g. student performances/ exhibitions, literacy or math events).**
- **Provide multiple opportunities for parents to ask questions, raise concerns, and give feedback.**
  - Respond to families' concerns and requests for information professionally and in a timely manner, providing resources and solutions to address the concerns.
- **Solicit the support and engagement of families as partners in the instructional program (e.g. volunteering, working at home with their child, involvement in class and school projects in and out of school, and parent workshops).**
  - Host events for parents to share with other parents how home and school complement each other.
  - Share best practices around learning and development with parents to support students at home.
  - Inform parents of grade level standards and expectations and grading policies with a clear description of what meeting the standard looks like.
  - Inform parents of attendance expectations and the impact of attendance on a student's trajectory.
  - Assist parents to volunteer in the school and/or participate on teams/committees.
  - Promote the use of **Parent Portal** and **Parent University** to connect and engage parents with school.
- **Frequently communicate with families about class and individual activities and individual student's progress.**
  - Regularly inform parents of their child's progress across all relevant measures: attendance, discipline, academics, social-emotional learning, and health and wellness.
  - Send regular, positive, personalized communication from a staff member.
  - Use a variety of consistent communication methods (e.g. calls, text, newsletter, website, face to face) sensitive to cultural norms and needs.
- **Conduct intensive outreach to families in need of specialized support through home visits and collaboration with social services agencies.**
  - School responses to student excessive absences and/or tardiness includes outreach to families.
- **Provide proactive communication (e.g. parent handbook and resources).**
- **Partner equitably with parents speaking languages other than English.**
  - Information is provided to parents in their native language.
  - Parent meetings scheduled with interpreters present to facilitate participation.

Evidence, Measures, and Standards

Suggested Evidence	✓ Examples of communication methods and content ✓ Participation rates for Parent University, events, parent council(s), report card pick-up, survey completion, Parent Portal, etc. ✓ Outreach efforts ✓ Documentation of responsiveness to Parent Support Center concerns raised ✓ Event agendas, flyers ✓ Fundraising activities and amounts (if applicable) ✓ How does the school honor and reflect the diversity of families including language and culture?
Measures	✓ Five Essentials Score – Involved Families ✓ My Voice, My School Survey scores – outreach to parents; parent-teacher trust
Five Essentials	Involved Families
CPS Framework for Teaching	2c. Managing Classroom Procedures 4c. Communicating with Families
CPS Performance Standards for School Leaders	D1. Engages Families

School Excellence Framework Priorities

Score	Framework dimension and category	Area of focus ⊘= Not of focus
2	Culture of & Structure for Continuous Improvement: Aligned Resources	1 2 3 4 5 ⊘
2	Culture of & Structure for Continuous Improvement: Professional Learning	1 2 3 4 5 ⊘
2	Expectations for depth & breadth of Quality Teaching: Balanced Assessment & Grading	1 2 3 4 5 ⊘
2	Expectations for depth & breadth of Quality Teaching: Instruction	1 2 3 4 5 ⊘
2	Expectations for depth & breadth of Student Learning: Rigorous Student Tasks	1 **2** 3 4 5 ⊘
2	Expectations for Quality & Character of School Life: Culture for Learning	**1** 2 3 4 5 ⊘
2	Expectations for Quality & Character of School Life: Parent Partnership	1 2 3 4 5 ⊘
2	Expectations for Quality & Character of School Life: Relational Trust	1 2 3 4 5 ⊘
3	Culture of & Structure for Continuous Improvement: Instructional Leadership Team	1 2 3 4 5 ⊘
3	Culture of & Structure for Continuous Improvement: Leadership & Collective Responsibility	1 2 3 4 5 ⊘
3	Expectations for depth & breadth of Quality Teaching: Multi-Tiered System of Support	1 2 3 4 5 ⊘
3	Expectations for depth & breadth of Student Learning: Curriculum	1 2 **3** 4 5 ⊘
3	Expectations for depth & breadth of Student Learning: Instructional Materials	1 2 3 4 5 ⊘
3	Expectations for depth & breadth of Student Learning: Transitions, College & Career Access & Persistence	1 2 3 4 5 ⊘
3	Expectations for Quality & Character of School Life: Restorative Approaches to Discipline	1 2 3 4 5 ⊘

| 3 | Expectations for Quality & Character of School Life: Safety & Order | | 1 | 2 | 3 | **4** | 5 | ⊘ |
| 3 | Expectations for Quality & Character of School Life: Student Voice, Engagement, & Civic Life | | 1 | 2 | 3 | 4 | 5 | **⊘** |

Goals

Required metrics (Elementary)   0 of 18 complete

	2014-2015 Actual	2015-2016 Actual	2016-2017 Goal	2017-2018 Goal
National School Growth Percentile - Reading				
(Blank)	4.00	1.00	70.00	(Blank)
National School Growth Percentile - Math				
(Blank)	11.00	4.00	70.00	(Blank)
% of Students Meeting/Exceeding National Ave Growth Norms				
(Blank)	48.10	(Blank)	70.00	(Blank)
African-American Growth Percentile - Reading				
(Blank)	4.00	1.00	70.00	(Blank)
Hispanic Growth Percentile - Reading				
(Blank)	(Blank)	(Blank)	(Blank)	(Blank)
English Learner Growth Percentile - Reading				
(Blank)	(Blank)	(Blank)	(Blank)	(Blank)
Diverse Learner Growth Percentile - Reading				
(Blank)	1.00	1.00	(Blank)	(Blank)
African-American Growth Percentile - Math				
(Blank)	11.00	4.00	(Blank)	(Blank)
Hispanic Growth Percentile - Math				
(Blank)	(Blank)	(Blank)	(Blank)	(Blank)
English Learner Growth Percentile - Math				
(Blank)	(Blank)	(Blank)	(Blank)	(Blank)
Diverse Learner Growth Percentile - Math				
(Blank)	6.00	1.00	(Blank)	(Blank)
National School Attainment Percentile - Reading (Grades 3-8)				
(Blank)	1.00	1.00	(Blank)	(Blank)
National School Attainment Percentile - Math (Grades 3-8)				

(Blank)	1.00	1.00	(Blank)	(Blank)

National School Attainment Percentile - Reading (Grade 2)

(Blank)	65.00	6.00	(Blank)	(Blank)

National School Attainment Percentile - Math (Grade 2)

(Blank)	33.00	1.00	(Blank)	(Blank)

% of Students Making Sufficient Annual Progress on ACCESS

(Blank)	(Blank)	(Blank)	(Blank)	(Blank)

Average Daily Attendance Rate

(Blank)	90.60	91.50	96.00	(Blank)

My Voice, My School 5 Essentials Survey

(Blank)	(Blank)	(Blank)	(Blank)	(Blank)

Custom metrics
0 of 2 complete

	2014-2015 Actual	2015-2016 Actual	2016-2017 Goal	2017-2018 Goal
SQRP				
(Blank)	(Blank)	(Blank)	75.00	(Blank)
ILT Effectiveness				
(Blank)	(Blank)	(Blank)	(Blank)	(Blank)

Strategies

Strategy 1

If we do...	...then we see...	...which leads to...
implement rigourous instruction including small group instruction, differentiation, math talks, a literacy block with writing and vocabulary and gradual release which includes writing in all content areas aligned to Common Core Standards and college readiness	students develop their identity and authority in the classroom a written response to every lesson grade level meetings with K-8th teams weekly ILT sharing out information to teacher teams weekly during grade level meetings ILT meetings biweekly alignment and cohesiveness in lessons for teaching teams Administration conducting walk-throughs and	lesson plans weekly and cohesive throughout teaching teams authentic feedback to students from teachers through rubrics More ambitious instruction and supportive environment as measured by 5Essentials, a more student center environment that supports high expectations and learning from 95%teachers moving to proficient in 2B-Establishing a culture of Learning on REACH,

over-seeing the mandates and procedures all educators are to follow in order to align planning and pedagogy each day with intentional urgency.

85% parent participation in report card pick up measured by sign in sheets and IMPACT report,
96% attendance rate for students being in school daily measured by SQRP, and higher grades in content areas reported in GRADEBOOK

Tags:
Professional Learning, Teacher Teams/Collaboration, Writing, Academic expectations, Ccss literacy, Ccss math

Area(s) of focus:
1

Action step ❓	Responsible ❓	Timeframe ❓	Evidence for status ❓	Status
Invest in supplemental literacy materials aligned to the common core standards	ILT Team/Mr. Willette	Jul 11, 2016 to Aug 5, 2016	Attended vendor fair and looking at materials	On-Track

Curriculum

Provide monthly Go Math professional development of how to utilize all supplemental materials on online resources to extend to home in all grades K-8th	Ms. Sanchez	Sep 1, 2016 to Jun 23, 2017	Conversation with team and topic development	Not started

Math curriculum, Math professional

Math lead teachers for primary and upper grades will assist with coaching instructional best practices around math and using go math materials.	Ms. Sanchez/Ms. Shula	Sep 6, 2016 to Jun 23, 2017	Teachers are being identified and paired with mentors	Not started

Instructional Coaching, Math curriculum, Peer observation, Coaching support

Ensure all teachers know diverse learners needs and identify tired supports for interventions	Ms. Rissky	Aug 29, 2016 to Aug 31, 2016	Agenda and talking points being developed for opening of school.	Not started

Interventions, Special education, Individualized educational plans

Provide peer observations and instructional method sharing during the day weekly for selected teachers	Administration	Sep 18, 2016 to Jun 23, 2017	Agreed on and being mapped on by team	Not started

Classroom observations, Teach back, Collaborative feedback

The implementation of a school-wide "Word of the Week" (WOTW) vocabulary building strategy The adoption of classroom Tier 1 and Tier 2 interactive word walls in all classrooms Rigorous Vocabulary Stations in all classrooms	Ms. Shula/Dr. Wade-Bey	Sep 12, 2016 to Jun 23, 2017	Current WOTW folder developed	Not started

Culture of learning, Vocabluary, Reading strategies

Strategy 2

If we do...	...then we see...	...which leads to...
Implement lessons based on Depth of knowledge metric for literacy and TRU Math Dimensions Implementation Rubric across all grade levels	designed rigorous activities that are aligned to DOK metrics and are rigorous, designed rigorous activities that are aligned to DOK metrics and are rigorous, A shift in student thinking, a shift n teacher instruction, and a shift in planning and preparation, common language through grade bands of what rigorous instruction and activities look like as detailed in DOK and TRU Math Dimensions Rubric Professional Development offerings, both in and outside of the school, focusing on how to best incorporate DOK strategies for learning. Incorporate technology in reading and mathematics.	Student growth and attainment on NWEA increasing by 7% points on SQRP., 95% of teachers moving to Proficient in 3C Engaging students in learning by providing rigorous and challenging tasks on REACH, common language and expectations for all teachers as it relates to rigorous instruction and activity creation measured by the detailed descriptors of DOK levels checklist for all content areas.

Tags:
Curriculum Design, Instruction, Rigorous tasks, Feedback, Planning, Classroom rigor, Depth of knowledge

Area(s) of focus:
2

Action step ❓	Responsible ❓	Timeframe ❓	Evidence for status ❓	Status
Detailed descriptors of DOK levels checklist explained to the ILT and then disseminated to teacher teams during weekly grade level	Coaches	Aug 29, 2016 to Sep 10, 2016	DOK checklist prepared and ready for discussion	On-Track

Literacy/Reading, Math, Rigorous tasks, Student tasks

TRU Math Dimensions Implementation rubric professional development to all math teachers grade K-8th monthly.	Ms. Sanchez	Aug 28, 2016 to Jun 29, 2017	Information printed and ready for distribution when teachers return	Not started

Math, Peer coaching, Mathematical practices

analyze how students respond to the DOK questions and provide feedback that require students to integrate new learning into their responses as it relates to DOK levels 3 and 4	Grade Level Teacher Leads	Aug 29, 2016 to Jan 28, 2017	Protocol has been developed	Not started

Dok, Data tracking

Strategy 3

If we do...	...then we see...	...which leads to...
unpack CCSS standards and create a scope and sequence to develop a curriculum map for all content areas	common practice and coherence across grade bands with skills being taught in daily lessons, a shared understanding of instruction and best	planning and preparation between grade bands and teachers improve to proficient measured by internal daily observation tracker, A higher

practices, coherence in grade bands teaching the same skill with a common planning focus around the provided scope and sequence, and a vertical alignment school wide

level of collaboration among teachers and ambitious instructions as measured by the My School My Voice survey, Higher student achievement both growth and attainment increasing by 7 percentage points measured by NWEA at EOY

Tags:
Literacy/Reading, Curriculum Design, Curriculum, Common core, Academic expectations, Curriculum maps, Math curriculum

Area(s) of focus:
1

Action step ❓	Responsible ❓	Timeframe ❓	Evidence for status ❓	Status
A clear professional development plan created with specific focus areas and outcomes for the year including hired consultants.	Admin/Coaches	Aug 21, 2016 to Jun 24, 2017	A draft of upcoming PD and consultants developed and the planning process has begun	On-Track

Professional development, Cycles of learning

| Daily classroom checks for scope and sequence alignment and coherence with grade level peer. | Administration | Sep 1, 2016 to Jun 22, 2017 | Observation tracker updated with each teacher coded for daily observation input | Not started |

Accountability, Observations

| undergo consistent grade levels each week for common grade bands for planning lessons aligned to the curriculum map | ILT Leads | Sep 11, 2016 to Jun 23, 2017 | Grade level meeting scheduled devised for Wednesday coming planning | Not started |

Grade level meetings, Planning for instruction

Strategy 4

If we do...	...then we see...	...which leads to...
If we implement a multi-tiered system to support growth in student attendance	more students attending school and being on time	a decrease in off track data, an increase in student achievement, attendance rising to 96%

Tags:
Attendance, School culture, Student attendance

Area(s) of focus:

Action step ❓	Responsible ❓	Timeframe ❓	Evidence for status ❓	Status
Identify interventions to address areas of concern/root causes of poor attendance including school-wide incentives, forming school-based partnerships to support attendance and establishing an attendance team.	ILT Team/MS. Perry	Jun 28, 2016 to Jun 23, 2017	Partnership meetings have already been planned and established	On-Track

Attendance, Interventions, Parental involvement, Partnerships, Attendance incentives

| Identify students at-risk for becoming chronically absent in the beginning of the school year and every 4 weeks using data in dashboard and gradebook. Identify interventions and support for students at-risk for becoming chronically absent. | ILT Team/Ms. Perry | Sep 11, 2016 to Jun 30, 2017 | Looking at previous years of students at | Not started |

Attendance, Data tracking, Attendance plan, Student attendance

Review data in Gradebook and Dashboard daily. Provide daily phone calls or home visits to all absent students. Keep updated contact information in SIM.	Ms. Smith/Ms. Jordan/Mr. Arnold	Sep 7, 2016 to Jun 23, 2017	SECAS have been trained on how to pull information from gradebook	Not started
Provide regular communication to students and families about expectations related to student attendance in the form of mandatory parent meetings, robo calls and letters home (including 5-day and 10-day letters).	Teachers./Ms. Watts	Jul 18, 2016 to Jun 23, 2017	Attendance team developed and budgeted for	Not started

Attendance, Parental involvement, Parent engagement

Daily attendance shout outs/monthly attendance awards, and weekly raffles for attendance recognition	Ms. Perry	Sep 7, 2016 to Jun 24, 2017	Daily shout out will occur regularly	Not started

Attendance, Student achievement, Awards, Attendance incentives

Action Plan

District priority and action step	Responsible	Start	End	Status
✚ Invest in supplemental literacy materials aligned to the common core standards Tags: Professional Learning, Teacher Teams/Collaboration, Writing, Academic expectations, Ccss literacy, Ccss math, Curriculum	ILT Team/Mr. Willette	Jul 11, 2016	Aug 5, 2016	On-Track
✚ Provide monthly Go Math professional development of how to utilize all supplemental materials on online resources to extend to home in all grades K-8th Tags: Professional Learning, Teacher Teams/Collaboration, Writing, Academic expectations, Ccss literacy, Ccss math, Math curriculum, Math professional	Ms. Sanchez	Sep 1, 2016	Jun 23, 2017	Not started
✚ Math lead teachers for primary and upper grades will assist with coaching instructional best practices around math and using go math materials. Tags: Professional Learning, Teacher Teams/Collaboration, Writing, Academic expectations, Ccss literacy, Ccss math, Instructional Coaching, Math curriculum, Peer observation, Coaching support	Ms. Sanchez/Ms. Shula	Sep 6, 2016	Jun 23, 2017	Not started
✚ Ensure all teachers know diverse learners needs and identify tired supports for interventions Tags: Professional Learning, Teacher Teams/Collaboration, Writing, Academic expectations, Ccss literacy, Ccss math, Interventions, Special education, Individualized educational plans	Ms. Rissky	Aug 29, 2016	Aug 31, 2016	Not started
✚ Provide peer observations and instructional method sharing during the day weekly for selected teachers Tags: Professional Learning, Teacher Teams/Collaboration, Writing, Academic expectations, Ccss literacy, Ccss math, Classroom observations, Teach back, Collaborative feedback	Administration	Sep 18, 2016	Jun 23, 2017	Not started
✚ The implementation of a school-wide "Word of the Week" (WOTW) vocabulary building strategy The adoption of classroom Tier 1 and Tier 2 interactive word walls in all classrooms Rigorous Vocabulary Stations in all classrooms Tags: Professional Learning, Teacher Teams/Collaboration, Writing, Academic expectations, Ccss literacy, Ccss math, Culture of learning, Vocabluary, Reading strategies	Ms. Shula/Dr. Wade-Bey	Sep 12, 2016	Jun 23, 2017	Not started

District priority and action step	Responsible	Start	End	Status
✚ Detailed descriptors of DOK levels checklist explained to the ILT and then disseminated to teacher teams during weekly grade level Tags: Curriculum Design, Instruction, Rigorous tasks, Feedback, Planning, Classroom rigor, Depth of knowledge, Literacy/Reading, Math, Rigorous tasks, Student tasks	Coaches	Aug 29, 2016	Sep 10, 2016	On-Track
✚ TRU Math Dimensions Implementation rubric professional development to all math teachers grade K-8th monthly. Tags: Curriculum Design, Instruction, Rigorous tasks, Feedback, Planning, Classroom rigor, Depth of knowledge, Math, Peer coaching, Mathematical practices	Ms. Sanchez	Aug 28, 2016	Jun 29, 2017	Not started
✚ analyze how students respond to the DOK questions and provide feedback that require students to integrate new learning into their responses as it relates to DOK levels 3 and 4 Tags: Curriculum Design, Instruction, Rigorous tasks, Feedback, Planning, Classroom rigor, Depth of knowledge, Dok, Data tracking	Grade Level Teacher Leads	Aug 29, 2016	Jan 28, 2017	Not started
✚ A clear professional development plan created with specific focus areas and outcomes for the year including hired consultants. Tags: Literacy/Reading, Curriculum Design, Curriculum, Common core, Academic expectations, Curriculum maps, Math curriculum, Professional development, Cycles of learning	Admin/Coaches	Aug 21, 2016	Jun 24, 2017	On-Track
✚ Daily classroom checks for scope and sequence alignment and coherence with grade level peer. Tags: Literacy/Reading, Curriculum Design, Curriculum, Common core, Academic expectations, Curriculum maps, Math curriculum, Accountability, Observations	Administration	Sep 1, 2016	Jun 22, 2017	Not started
✚ undergo consistent grade levels each week for common grade bands for planning lessons aligned to the curriculum map Tags: Literacy/Reading, Curriculum Design, Curriculum, Common core, Academic expectations, Curriculum maps, Math curriculum, Grade level meetings, Planning for instruction	ILT Leads	Sep 11, 2016	Jun 23, 2017	Not started
✚ Identify interventions to address areas of concern/root causes of poor attendance including school-wide incentives, forming school-based partnerships to support attendance and establishing an attendance team. Tags: Attendance, School culture, Student attendance, Attendance, Interventions, Parental involvement, Partnerships, Attendance incentives	ILT Team/MS. Perry	Jun 28, 2016	Jun 23, 2017	On-Track
✚ Identify students at-risk for becoming chronically absent in the beginning of the school year and every 4 weeks using data in dashboard and gradebook. Identify interventions and support for students at-risk for becoming chronically absent. Tags: Attendance, School culture, Student attendance, Attendance, Data tracking, Attendance plan, Student attendance	ILT Team/Ms. Perry	Sep 11, 2016	Jun 30, 2017	Not started
✚ Review data in Gradebook and Dashboard daily. Provide daily phone calls or home visits to all absent students. Keep updated contact information in SIM. Tags: Attendance, School culture, Student attendance	Ms. Smith/Ms. Jordan/Mr. Arnold	Sep 7, 2016	Jun 23, 2017	Not started
✚ Provide regular communication to students and families about expectations related to student attendance in the form of mandatory parent meetings, robo calls and letters home (including 5-day and 10-day letters). Tags: Attendance, School culture, Student attendance, Attendance, Parental involvement, Parent engagement	Teachers./Ms. Watts	Jul 18, 2016	Jun 23, 2017	Not started
✚ Daily attendance shout outs/monthly attendance awards, and weekly raffles for attendance recognition Tags: Attendance, School culture, Student attendance, Attendance, Student achievement, Awards, Attendance incentives	Ms. Perry	Sep 7, 2016	Jun 24, 2017	Not started

Fund Compliance

Supplemental General State Aid(SGSA)

☑ My school receives SGSA funds

By checking the above box, the school is verifying that the attendance center complies with the statement regarding the use of SGSA funds:

1. The attendance center allocation is correctly based on the number of students eligible to receive free and reduced lunch and breakfast.
2. The attendance center has an approced plan, developed in consultation with teachers, administrators, and other appropriate personnel, and parents of

thes tudents attending the attendance center.
3. The attendance center's plan is approved by the LSC and CPS.
4. SGSA funded activities fall within the allowable program categories: early childhood education, reduced class size, enrichment programs, remedial assistance, attendance improvement, and other educationally beneficial expenditures which supplement the regular programs as determined by the illinois state board of education.
5. SGSA Funds supplement and do not suppland non-categorical and other categorical funds allocated to the attendance center.
6. SGSA funds are supporting only those activities specified in the school's approved plan/amendment.
7. SGSA funds are not used for capital expenditures. 8. SGSA funds are not used for any political or lobbying activities by the attendance center.

NCLB Program

○ NCLB Schoolwide Program

(Not available to schools receiving NCLB funds for the first time) [Title 1/SW].

The school annually reviews the schoolwide plan/program. The schoolwide program plan is available to CPS, parents, and the public, and the information in the plan is in an understandable and uniform format, and to the extent practicable in a language the parents can understand.

◉ NCLB Targeted Assistance Program Title I funded staff participate in the school's general professional development and school planning activities. Title I funded staff assume limited duties that are assigned to similar personnel including duties beyond the classroom, or that do not benefit Title I students, as long as the amount of time spent on such duties is the same proportion of the total work time with respect to similar staff.

○ Non-title school that does not receive any Title funds

Parent Involvement in Targeted Assistance and Schoolwide Programs

☑ I verify that the statement below is correct

No Child Left Behind (NCLB), the reauthorization of the Elementary and Secondary Act of 1965 continues a legislative commitment to parental involvement. Central features of prior reauthorizations, such as school-parent compacts, parent involvement policies, and the parent involvement funding formula remain unaltered. However, the NCLB reauthorization represents a notable shift in the role of parental involvement in the schools. It includes new provisions increasing parental notification requirements, parental selection of educational options, and parental involvement in governance. It envisions parents as informed and empowered decision makers in their children's education.

Parent Plan

Parent Involvement Policy   Complete

Schools must involve parents in the joint development and periodic review and revision of the NCLB, Title I school parental involvement plan and policy, and in the process of school review and improvement. Please describe how this will be accomplished.

> NWEA will be used to check on student achievement standards and to set goals.

The school will hold an annual meeting at a time convenient to parents during the first month of school to inform them of the school's participation in NCLB, Title I programs and to explain the Title I requirements and their right to be involved in the Title I programs. The school will also offer a number of additional parental involvement meetings, including school PAC meetings, at different times and will invite all parents of children participating in the NCLB, Title I program to these meetings, and encourage them to attend. Please describe how this will be accomplished. Please list the projected date of your Title I Annual Meeting and your Title I PAC Organizational Meeting

> All PAC meetings will be posted and sent home with students through the Lawndale school newsletter. Parents will recive robo calls when meetings are going to take place and to keep them informed of all upcoming meeting times and news. Parents will also have the opportunity to leave concerns and suggestions for school improvements and academic concerns. These items will be communicated in advance for parent attendance and input.,
> Title 1 Parent Meeting 9/14/16 PAC Organizational metting 10/6/16

Schools will provide parents information in a timely manner about its Title I program, including a description and explanation of the curriculum, the academic assessment tools used to measure children's progress, and the proficiency levels students are expected to meet. Please describe how this will be accomplished.

> There will be an open house at the beginning of the year addressing academic measures and assessment criteria for the year. A thorough review of NWEA, promotion, and expectations will be given to all parents and signed off both by teachers, parents, and administration. Throughout the year there will be benchmark grade parent meetings charting their progress and outlining district promotion policies. Teachers will go through goal setting sheets with students and information will be shared during parent nights and report card pick up. There will be literacy night, math night, and science night quarterly for all parents and students.

At the request of parents, schools will provide opportunities for regular meetings, including the School Parent Advisory Council meetings, for parents to formulate suggestions and to participate, as appropriate, in decisions about the education of their children. Please describe how the school will immediately respond to any such suggestions.

Parent voice is important. Parents will be given feedback papers at each meeting and each time they enter the building. The feedback forms will be read and included in daily activities for students. Students will be encouraged to leave feedback and comments in the main office. Additionally, all parent feedback will be communicated at LSC and PAC meetings will be addressed and considered.

Schools will provide parents a report of their child's performance on the State assessment in at least math, language arts and reading. Please describe how this will be accomplished.

All students will have assessment folders and goal sheets. Assessment folders and goals sheets will be distributed to parents at report card pick up and at parent night. There will be a signature requirement for parents, students, teachers, and administration attesting to the receipt of the assessment data, the understanding of the information, and that it was explained.

Schools will provide parents timely notice when their child has been assigned to, or taught by, a teacher who is not "highly qualified," as defined in the Title I Final Regulations, for at least four (4) consecutive weeks. Please describe how this will be accomplished.

Each teacher's and paraprofessional credentials will be pulled from ISBE to ensure alignment to subject taught and NCLB. This information along with the Right To Ask notification will be communicated to parents via home letter and a parent meeting held to answer any questions or concerns.

Schools will assist parents of participating NCLB Title I children in understanding: the state's academic content standards; the state's student academic achievement standards; the state and local academic assessments including alternate assessments; the requirements of Title I, Part A; how to monitor their child's progress; and how to work with educators. Please describe how this will be accomplished.

There will be an open house at the beginning of the year addressing academic measures and assessment criteria for the year. A thorough review of NWEA, promotion, and expectations will be given to all parents and signed off both by teachers, parents, and administration. Throughout the year there will be benchmark grade parent meetings charting their progress and outlining district promotion policies. Teachers will go through goal setting sheets with students and information will be shared during parent nights and report card pick up. There will be literacy night, math night, and science night quarterly for all parents and students. There will be an open house at the beginning of the year addressing academic measures and assessment criteria for the year. A thorough review of NWEA, promotion, and expectations will be given to all parents and signed off both by teachers, parents, and administration. Throughout the year there will be benchmark grade parent meetings charting their progress and outlining district promotion policies. Teachers will go through goal setting sheets with students and information will be shared during parent nights and report card pick up. There will be literacy night, math night, and science night quartely for all parents and students. During open house a training will be available to parents for parent portal. Pin numbers will also be available for parents.

Schools will provide information, resources, materials and training, including literacy training and technology, as appropriate, to assist parents in working with their children to improve their academic achievement, and to encourage increased parental involvement. Please describe how this will be accomplished.

LSC and PAC members will work with parents to encourage parent participation with their children. The parent room 116 will be set up to encourage parents to use the computer and technology. The parent room will have a message and announcement board to keep parents informed of training, materials and resources in the school and community to enhance awareness. Parents will be provided with student user names and pin numbers to participate in online home activities designed to improve student levels on assessments given. At home usage of Go Math, Raz Kids, and Language Live will be available for home usage for parents and students. Along with five week district progress reports, parents will receive 3 week progress reports developed by the school. In those reports a plan for student success will be available for students.

Schools will educate all staff in the value and utility of contributions by parents and in how to reach out to, communicate and work with, parents as equal partners in the education of their children and in how to implement and coordinate parent programs and build ties with parents. Please describe how this will be accomplished.

Parent teams will be developed and used to build ties with parents and school personnel. There will be parent meetings monthly in addition to LSC and PAC meetings. Parent meetings will be used to create consistent communication and parent involvement to build ties between parents and the school. Parent resource room will be available for parent participation and additional resources.

Schools will, to the extent feasible and appropriate, coordinate and integrate parent programs and activities with Head Start, Reading First, Early Reading First involvement, Even Start, Home Instruction Programs for Preschool Youngsters, the Parents as Teachers Program, public preschool, and other programs, to further encourage and support parents in more fully participating in their children's education. Please describe how this will be accomplished.

Head Start programs will be invited to all literacy nights, math nights, and science nights. Resources will be provided to preschool parents to encourage their participation in programs and school activities. Preschool parents will receive the same communication and involvement measures as the entire school.

Schools will ensure that information related to the school and parent programs, meetings, and other activities is sent to parents in understandable and uniform formats, including language. Please describe how this will be accomplished.

All parents will complete the Home Language Survey to ensure that their selected language is being communicated both in written and verbal notification. Parents will receive robo-calls to remind them of parent programs, meetings, and other activities. Parent programs, activities, and meetings will be posted in the parent room for daily reference.

Policy Implementation Activities

☑ The LSC will approve the school improvement plan and monitor the CIWP.

☑ In the CIWP, the school identifies current parental involvement practices and outlines activities related to expanding parent partnership programs.

☑ The school will coordinate the parent involvement programs identified in the CIWP.

☑ The school will evaluate the parent involvement policy for effectiveness and make improvements as necessary.

Explain why any of the boxes above are unchecked: (type "n/a" if all are checked)

> NA

Parent Compact   Complete

The school will provide high-quality curriculum and instruction in a supportive and effective learning environment that enables the participating student to meet the State's student academic achievement standards. Describe how the school will provide high-quality curriculum and instruction in a supportive environment. (Restate the school mission.)

> Lawndale Community Academy, with the help of parents, students and community supporters, provides a safe, motivating, rigorous learning environment for all students. We do this through the utilization of high quality literacy instruction, an inquiry based approach to mathematics and science instruction, and integrating technology throughout the curriculum.

The school will hold parent-teacher conferences. Describe the kinds of parent-teacher conferences that will be held and the dates on which they are scheduled.

> Parent teacher conferences held for the year are as scheduled: . There will be quarterly parent meetings held by the school and parents will receive timely notification. Parents are encouraged to schedule conferences with teachers each morning before 8:45 or after school. There will be monthly 8th grade parent meetings to go over fees, activities, and graduation.

The school will provide parents with frequent reports on their children's progress. Describe when and how the school will provide reports to parents.

> Progress reports are scheduled from CPS calendar Report distribution Lawndale will send biweekly progress reports notifying parents of student progress.Teachers will be responsible for a weekly contact log where they must contact at least 5 parents a week based on attendance and academics.

The school will provide parents access to staff. Describe when, where and how staff will be available for consultations with parents.

> Parents will be provided with teacher's email addresses for notification. Staff is available each day before and after school. Parents may also consult with staff during their prep periods. Teachers will send home monthly newsletter alerting parent of academic concerns and units. Teachers will be responsible for a weekly contact log where they must contact at least 5 parents a week based on attendance and academics.

The school will provide parents opportunities to volunteer and participate in their children's classes. Describe how and when parents may volunteer, participate, and observe classroom activities.

> All parents will be given a volunteer packet to complete for volunteering. Parents are asked to participate daily in head start rooms to assist with breakfast and lunch. Parents are free to volunteer with all school events and activities. Chaperons will be encouraged for trips and extracurricular as well.

The parents will support their children's learning. Describe how the parents will assist learning (i.e. monitoring attendance, homework completion).

> Parents will be included on attendance incentives. Parents will receive acknowledgment and raffled prizes for thier students coming to school. There will be monthly attendance meetings encouraging parents to attend with gift certificates and outside speakers. Parents will be given students Parent Portal information to enroll to check student grades daily.

The parents will participate in decisions relating to the education of their children. Describe when, where and how parents will consult with the school.

> All students will have assessment folders and goal sheets. Assessment folders and goals sheets will be distributed to parents at report card pick up and at parent night. There will be a signature requirement for parents, students, teachers, and administration attesting to the receipt of the assessment data, the understanding of the information, and that it was explained.

The students will share the responsibility for improved student academic achievement. Describe how the students will assure academic achievement (i.e. good attendance, positive attitude, class preparation).

> Parents will be included on attendance and academic incentives. Parents will receive acknowledgment and raffled prizes for their students coming to school. There will be monthly attendance meetings encouraging parents to attend with gift certificates and outside speakers. Parents will receive communication at each academic unit, what their child is working on and what the expectations are.

Parent Budget   Complete

Goals: Indicate goals, timeline of activities and training topics that are designed to assist Parents with increasing their students' academic achievement. The overarching goal is to increase student academic achievement through parental involvement; specify your goals.

The goal is to have more parents involved in the school in order to support all student learning. We plan on doing surveys and having meeting to find out parent interest. We will partner with varios organizations to present workshops that meet the everyday needs of the parents and the community. Through these workshops and meetings we plan on presenting the parental direction of PAC/LSC in Lawndale and the vital roll every parent plays in the success of their students.

Allocate your Mandated Title 1 Parent Involvement Funds to support your Parent Involvement Program.

Account(s)	Description	Allocation
51130, 52130	**Teacher Presenter/ESP Extended Day** For Teacher presenter, ESP Extended Day, please remember to put money on the benefits line. Non-Instructional pay rate applies.	$ _____ .00
53405	**Supplies** In addition to supplies for parent program, please use this account to also purchase books for parents only. Use this account for equipment with a per unit cost of less than $500.	$ 1113 .00
53205	**Refreshments** Allocation CAN NOT EXCEED 25% of the Parent Budget. Refreshments must be used for Title 1 PAC meetings, trainings and workshops.	$ _____ .00
54125	**Consultants** For Parent Training Only. Consultant must have a CPS vendor number and paid with a Purchase Order after service is rendered (NO CHECKS ARE ALLOWED)	$ _____ .00
54505	**Admission and Registration Fees, Subscriptions and memberships** For Parents use only.	$ 250 .00
54205	**Travel** Buses for Parents use. Overnight Conference travel- schoolsmust follow the CPS Tracel Policy. The CPS Parent Overnight Travel Approval Form and Conference Travel Form must be completed.	$ 1113 .00
54565	**Reimbursements** Allocation CAN NOT EXCEED 25% OF THE Parent Budget. All Parent Reimbursements related to Title 1 Parent Involvement must be paid from this account. Receipts must be clear unaltered and itemized. School must keep all receipts.	$ _____ .00
53510	**Postage** Must be used for parent involvement programs only.	$ 100 .00
53306	**Software** Must be educational and for parent use only.	$ _____ .00
55005	**Furniture and Equipment** Must have a parent room or a secure place to keep furniture/equipment. Cannot be placed in the main office or where staff and students have access too. To by used only by parents.	$ _____ .00