

Johann W von Goethe Elementary School

Fullerton Elementary Network 2236 N Rockwell St Chicago, IL 60647 ISBE ID: 150162990252220 School ID: 609942 Oracle ID: 23341

Mission Statement

Goethe will build curricula aligned to the Common Core Standards to support students versatility in reaching college and career readiness paths. Teacher professional development will focus on technology instruction, differentiation, scaffolded strategies and best teaching practices and implementation througjout the curriculum.

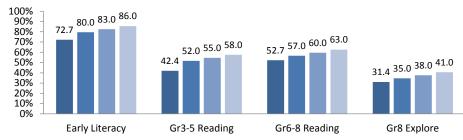
Strategic Priorities

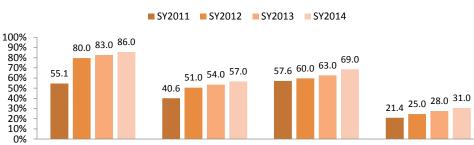
- 1. Develop a comprehensive pre-k through eighth grade balanced literacy curriculum with consistent professional development to support scaffolds of skills, strategies, and benchmark assessments using complex text in fiction and non-fiction to support students learning to read and reading to learn.
- Establish a cohesive school-wide math initiative that builds solid mathematical foundation with ample professional development, skill practice, critical thinking and multistep problem solving that is differentiated across all math strands.
- 3.
- 4. Refine a stronger Response to Intervention program.
- 5. Align instructional practices and assessments to the Common Core Standards across the curricula.

School Performance Goals



SY2011 SY2012 SY2013 SY2014





Gr6-8 Math

Gr8 Explore

Gr3-5 Math

Math Performance Goals

CHICAGO

SCHOOLS

CPS

PUBLIC

Date Stamp November 22, 2012

Early Math

Date Stamp November 22, 2012

CIWP

Continuous Improvement Work Plan 2012 - 2014



Overview

The Continuous Improvement Work Plan (CIWP) is a stream-lined, strategic planning process for schools that also meets the state and federal requirements of a school improvement plan. The CIWP uses previous goal and priority setting completed by the schools from the Scorecard metrics, School Effectiveness Framework and Theory of Action. Please see the CIWP Planning Guide at <u>www.cps.edu/CIWP</u> for detailed instructions on completing the tool.

School Name

To get started, please select your school's name from the drop down list:

Johann W von Goethe Elementary School

Developing a CIWP Team

A CIWP team consists of 6 – 12 committed stakeholders that act as the steering committee for the entire CIWP planning process. The principal should serve as the chairperson of the CIWP Team, appointing other team members from the school and community, which can include members from the ILT and/or LSC. These CIWP Team members should have strengths in collaboration and consensus-building. While the CIWP Team needs to remain small, it should include people with a variety of perspectives.

CIWP Team

Name (Print)	Title/Relationship
Barbara Kargas	Principal
Raquel Gonzalez	Assistant Principal
Lydia Wu	Classroom Teacher
Kate Laible	Special Education Faculty
Laura Lequesne	LSC Member
Allyn Teti	LSC Member
Maria Bonet	ELL Teacher
Cassie Creswell	Parent/ Guardian
Huu Nygen	Parent/ Guardian
Matt Johnson	Other
Elise Doody-Jones	LSC Member
Tamra Thetford	Parent/ Guardian





Elementary Goal Setting

Instructions: Your school's data is organized by Scorecard categories. Using your current performance data and your SY2012 goals, determine the SY2013 & SY2014 performance goals for each metric. Note: ISAT scores include all students in the aggregates, including English Language Learners.

Academic Achievement

Pre-K - 2nd Grade	SY2011 Score	SY2012 Goal	SY2013 Goal	SY2014 Goal		SY2011 Score	SY2012 Goal	SY2013 Goal	SY2014 Goal
Early Literacy % of students at Benchmark on DIBELS, IDEL	72.7	80.0	83.0	86.0	Early Math % of students at Benchmark on mClass	55.1	80.0	83.0	86.0
3rd - 5th Grade									
Grade Level Performance - Reading % of students at or above grade level on Scantron/NWEA	42.4	52.0	55.0	58.0	Grade Level Performance - Math % of students at or above grade level on Scantron/NWEA	40.6	51.0	54.0	57.0
Keeping Pace - Reading % of students making growth targets on Scantron/NWEA	68.6	50.0	53.0	57.0	Keeping Pace - Math % of students making growth targets on Scantron/NWEA	80.2	60.0	63.0	66.0
6th - 8th Grade									
Grade Level Performance - Reading % of students at or above grade level on Scantron/NWEA	52.7	57.0	60.0	63.0	Grade Level Performance - Math % of students at or above grade level on Scantron/NWEA	57.6	60.0	63.0	69.0
Keeping Pace - Reading % of students making growth targets on Scantron/NWEA	59.6	60.0	63.0	66.0	Keeping Pace - Math % of students making growth targets on Scantron/NWEA	71.2	60.0	63.0	66.0
8th Grade									
Explore - Reading % of students at college readiness benchmark	31.4	35.0	38.0	41.0	Explore - Math % of students at college readiness benchmark	21.4	25.0	28.0	31.0





Elementary Goal Setting

Instructions: Your school's data is organized by Scorecard categories. Using your current performance data and your SY2012 goals, determine the SY2013 & SY2014 performance goals for each metric. Note: ISAT scores include all students in the aggregates, including English Language Learners.

Climate & Culture

All Grades	SY2011	SY2012 Goal	SY2013 Goal	SY2014 Goal		SY2011	SY2012 Goal	SY2013 Goal	SY2014 Goal
Attendance Rate Average daily attendance rate	95.8	97.0	97.0	97.0	Misconducts Rate of Misconducts (any) per 100	5.6	4.0	3.0	2.0

State Assessment

All Grades % Meets & Exceeds	SY2011 Score	SY2012 Goal	SY2013 Goal	SY2014 Goal	All Grades % Exceeds	SY2011 Score	SY2012 Goal	SY2013 Goal	SY2014 Goal
ISAT - Reading % of students meeting or exceeding state standards	76.5	79.0	82.0	86.0	ISAT - Reading % of students exceeding state standards	17.6	23.0	27.0	31.0
ISAT - Mathematics % of students meeting or exceeding state standards	89.6	91.0	93.0	95.0	ISAT - Mathematics % of students exceeding state standards	24.9	34.0	41.0	45.0
ISAT - Science % of students meeting or exceeding state standards	82.7	84.0	87.0	90.0	ISAT - Science % of students exceeding state standards	10.0	16.0	21.0	26.0





	Typical School	Effective School	Evidence Eva	aluation
	Goals and theory of action		>	3
idershi	 The school has established goals for student achievement that are aimed at making incremental growth and narrowing of achievement gaps. The school has a plan but may have too many competing priorities. 	 The school has established clear, measurable goals for student achievement aimed at aggressively narrowing the achievement gap and ensuring college and career readiness of all students at the school, grade, and classroom levels. The school has established a clear theory of action or strategic plan that outlines the school's priorities (derived from analysis of data) and key levers along with the anticipated impact when implemented with fidelity. 	 Grades K-2 goals for DIBELS, IDEL and mClass is 80% maste Weekly progress monitoring for students who are in red. Biweekly monitoring for students in yellow. Grades K-2 classroom teachers are progress monitoring st after school targeting transformational and acceleration stu Grades 3-5 NWEA goals are Reading 52%, Math 51%. Grades 6-8 NWEA goals are Reading 57% Math 60%. Grades 3-8 use Compass Learning, Achieve 3000, Raz Kids, Math Score for reading and math differentiated programs. Students are progress monitored. Goal setting meetings follow each term after testing. 	tudents in udents.
M	Principal Leadership		>	3
	 Professional learning is organized through whole 	Principal creates a professional learning system that	Principal Leadership	
	staff development but it is not tightly linked to what	evaluates teacher need and interest and builds	• The administration team oversees the ILT cycles of learnin	ng with
	happens in teacher team meetings or 1:1 coaching	opportunities for growth in content knowledge and	accountability measures that are tracked and recorded.	
	cycles.	leadership	 The administration team meets with staff to set academic 	c and
	• Principal monitors instructional practice for teacher	• Principal clarifies a vision for instructional best practice,	professional goals for the upcoming year.	
	evaluations.	works with each staff member to determine goals and	 Weekly grade level meetings are held. 	
	 School-wide or class specific vision is not 	benchmarks, monitors quality and drives continuous	 Administration has outlined protocols and team meeting r 	notes are
	consistently focused on college and career readiness	improvement.	tracked.	
	Principal provides basic information for families on	• Principal establishes and nurtures a culture of college and	 Student progress is monitored and tracked. 	
	school events and responds to requests for	career readiness through clarity of vision, internal and	 Grade level meetings plan and work on common lesson plan 	lanning.
	information. Families and community are engaged	external communications and establishment of systems to	 Grade level teams review student work. 	
	through occasional school-wide events such as open	support students in understanding and reaching these goals.	 Administration reviews math and reading extended response 	nses and
	houses or curriculum nights.	• Principal creates a system for empowered families and	provide feedback.	
		communities through accurate information on school	 ISAT and NWEA data is analyzed to determine areas of sup 	pport.
		performance, clarity on student learning goals, and	 ISAT and NWEA transformational and acceleration groups 	are
		opportunities for involvement.	formed based on student data.	
			 Weekly progress monitoring of transformational and acce 	eleration





Effective School	Evidence	Evaluation
	>	3
 Each teacher is invested in the success of the school through leadership in one or more areas, including (but not limited to): -ILT membership -Grade/Course team lead - Rtl team -Committee chair or membership -Mentor teacher -Curriculum team -Coach -Family liaison -Data team -Bilingual lead -SIPAAA/CWIP team -Union representative -Grant writer Each teacher has equity of voice in grade/course, ILT and whole staff meetings 	and decision making in the following areas: o ILT o Grade teams o RTI o Collegial observations o Committee chairs o Data team o Social committee o CWIP o Academic and extra-curricula activities o Union representative • Teacher leads will organize activities in various conte within and outside of the school day.	vide planning
	Each teacher is invested in the success of the school through leadership in one or more areas, including (but not limited to): -ILT membership -Grade/Course team lead - Rtl team -Committee chair or membership -Mentor teacher -Curriculum team -Coach -Family liaison -Data team -Bilingual lead -SIPAAA/CWIP team -Union representative -Grant writer - Each teacher has equity of voice in grade/course, ILT and	Each teacher is invested in the success of the school through leadership in one or more areas, including (but not limited to): -ILT membership -Grade/Course team lead - Rtl team - Committee chair or membership - Courriculum team - Coach - Data team - Data team - Data team - Dilingual lead - SIPAAA/CWIP team - Union representative - Grant writer • Each teacher has equity of voice in grade/course, ILT and whole staff meetings - Coach - Data team - Coach - Coach - Coach - Coach - Data team - Coach - Coach - Data team - Coach - Coach - Data team - Coach - Coach - Coach - Data team - Coach - Coach - Data team - Coach - Coach - Coach - Data team - Coach - Coach





School Effectiveness Framework

Typical School	Effective School	Evidence	Evaluation
Instructional Leadership Team (ILT)		>	2
 The ILT represents some or most grade levels or departments, but may not include critical areas of expertise, like special education, bilingual education or counseling. The ILT splits time and focus between improving teaching and learning and solving day-to-day operational concerns. The ILT organizes some whole staff professional development activities. Development at the teacher team or teacher level is not coordinated by the ILT. ILT decision-making is carried out in isolation, or without a clear process for staff-wide engagement. ILT engages in changes to practice in response to voiced concerns. 	 The school's ILT is assembled based on the combination of knowledge and expertise needed to make decisions for all students and staff. The ILT leads the work of improving teaching and learning school-wide The ILT leads the school's approach to professional development – whole staff PD, teacher teams, and coaching. The ILT facilitates two-way communication and engages all staff in participating in decision-making that advances the school's strategic focus. The ILT engages in regular reflection upon its own team processes and effectiveness and takes actions to improve its functioning and progress towards school-wide goals. The ILT regularly analyzes qualitative and quantitative data to monitor the implementation of school's plan and make adjustments accordingly 	 ILT is comprised of representative teachers from each including special education. ILT meets each week for 1 and 15 minutes to set, deve monitor a 6-8 week cycle of learning on an agreed core ILT members report back to their grade level on school initiatives, and plan implementation pieces around a coarea designated for a 6-8 week period. ILT guides and supports the planning in staff development. Participates in the planning of Common Core curriculated evelopment. 	a grade level elop and topic. ol-wide ore content nent. dings. um
Monitoring and adjusting		>	3
instructional practice.	 The school has a systematic approach to analyzing data relative to the school's theory of action on an ongoing basis—at the school level, department/grade level, and classroom level—in order to make adjustments to their focus and to target support for particular teachers and students. 	 Monitoring and Adjusting Monitor data at grade level meetings. Monitor grade books and benchmark testing for fideli adjustments to ensure grade levels are on same page. Monitor NWEA data and provide learning profiles acc students' RIT bands. Create before and after school programs based on stu outcomes. Monitor lesson plans and provide feedback. 	ording to





School Effectiveness Framework

	Typical School	Effective School	Evidence Evalua	tion
	Curriculum		> 2	
Core Instruct	 Curricular pacing/scope and sequence is most often determined by the pacing set forth in instructional materials or by an individual teacher. Each teacher develops his/her own units of instruction or follows what is suggested by the pacing provided in instructional materials. Text used for instruction exposes some students to grade-appropriate complexity and is heavily focused on fiction. Short- and long-term plans do not consistently differentiate by learner need. 	 Each grade level or course team has a year-long scope and sequence that maps out what Common Core or other state standards teachers should teach and in what order in core subject areas. Each grade level or course team develops/uses common units of instruction aligned to the standards. Text used for instruction exposes all students to a grade-appropriate level of complexity and informational texts to at least the CCSS-recommended levels by grade band. Short and long term plans include the supports necessary to ensure that students with disabilities and ELLs are able to gain core content knowledge and skills. 	 Grade levels have a scope and sequence in Math Trailblazers, Comprehension Toolkit, FOSS, SEPUP, Phonics, Writer's Worksho and in a wealth of supplemental materials that are aligned to Illin Standards. Teachers working together on common units of instruction. Teachers use fiction and non-fiction text with appropriate leve 	nois els of de
	Instructional materials		> 3	
	 Core instructional materials vary between teachers of the same grade/course or are focused mainly on a single textbook with little exposure to standards- aligned supplemental materials. Instructional materials support a general curriculum with little differentiation for student learning need. 	 Each grade level or course team has a set of instructional materials that are aligned with standards. Instructional materials are supportive of students with disabilities as well as varying language proficiency levels of ELLs (including native language and bilingual supports). 	 Instructional Materials Grade level teams have a curriculum map for math, writer's workshop, science, social studies, and comprehension toolkit. Grade level teams have common units aligned. Leveled reading resources are available in English and Spanish. Leveled software programs are available in English and Spanish To be implemented Align current resources to Common Core Standards. Order instructional materials for classroom libraries in English 	h.
		s is not a comprehensive inventory of your school's instruction	rying grade level literacy materials by completing the survey at	





Typical School	Effective School	Evidence	Evaluation
Assessment		>	2
 School wide data is available to the ILT. Teacher team or classroom data is not always available when teachers need it—or teachers inconsistently bring it to teacher team meetings. Each grade level or course team administers the required district assessments but there may be gaps in the kind of assessment tools available to them. Assessments are focused on a particular form of assessment and may not adequately provide a complete picture of student learning. Most assessments are designed to be identical for all students, without accommodation for learner need. 	 Each grade level or course team uses a comprehensive set of assessments – screening, diagnostic, benchmark, formative, and summative – to monitor student learning on a frequent basis. Assessment methods (e.g., student work, selected response, constructed response, performance task) are aligned with the standard(s) being assessed (e.g., knowledge mastery, reasoning proficiency, performance skills, ability to create products). Assessment accommodations and modifications are in place to ensure that students with disabilities and ELLs are able to appropriately demonstrate their knowledge and 	 goals. Grade levels review Fountas and Pinnell benchmark a regroup and differentiate accordingly. The following diagnostic assessments are used to detestudents needs on the learning continuum: F&P benchiresults, ISAT, DIBELS, IDEL, mClass. Accommodations are in place for ELLs and students w needs. Lesson plans are evaluated following the accommoda students in conjunction with WIDA Standards for bilinguand IEP goals for special education students. 	equarterly ssessments to ermine marks, NWEA vith special tion plan for
complete picture of student learning. • Most assessments are designed to be identical for all students, without accommodation for learner need.	 aligned with the standard(s) being assessed (e.g., knowledge mastery, reasoning proficiency, performance skills, ability to create products). Assessment accommodations and modifications are in place to ensure that students with disabilities and ELLs are 	results, ISAT, DIBELS, IDEL, mClass. • Accommodations are in place for ELLs and students w needs. • Lesson plans are evaluated following the accommoda students in conjunction with WIDA Standards for bilingu	vith sp tion p ual st





School Effectiveness Framework

Typical School	Effective School	Evidence Evaluation
Instruction		> 3
 Questioning is more heavily aimed at assessing basic student understanding and comprehension. Sequencing of lessons in most classes is primarily driven by the pacing suggested in instructional 	 standards-based learning objective, directions and procedures, as well as the relevance of the learning. , Each teacher uses low- and high-level questioning techniques that promote student thinking and understanding. Each teacher purposefully sequences and aligns standards-based objectives to build towards deep understanding and mastery of the standards. Each teacher scaffolds instruction to ensure all students, including students with disabilities and English language learners access complex texts and engage in complex tasks. Each teacher regularly uses formative assessment during instruction to monitor student progress and check for 	 Instruction Emphasis is placed on instructional plans with a clear teaching point aligned to standards based learning. Teachers' lesson plans contain outcomes of students' learning Inclusion of computer data highlights outcomes of students' learning. Writer's workshop lesson plans follow best teaching practices. Strategy toolkit follows best teaching practices. Lessons include formative assessments through activities, quizzes and performance tasks to highlight learning and inform next instructional steps. Teacher reflections of instructional delivery provide insight into student learning and informs next instructional plan. Observations of instruction show evidence of scaffolds in order to promote students' thinking and understanding of teaching point. Differentiated instruction is provided to meet varying students' needs.





Instructions: Evaluate your school from 1-4 on each of the Effective Practices of the School Effectiveness Framework in the drop down box under "Evaluation". Cite evidence from observations, any available data, surveys, etc. NOTE: 2= Typical School and 4 = Effective School TIP: When entering text, press Alt + Enter to start a new paragraph.

Typical School	Effective School	Evidence Evaluation
Intervention		> 2
• Decision-making about how to determine which students are in need of intervention, what interventions they receive and how to determine the success of interventions is not regularly monitored. The intervention options are limited (sometimes one- size-fits-all), making it difficult to find a targeted solution to address a particular student's needs. Intervention monitoring and adjustments are left to teacher discretion without school-wide systems.	 The school has a systematic approach to administering screening assessments to identify students in need of academic intervention. The school has a systematic approach to administering diagnostic assessments to identify particular skills gaps. Interventions at the elementary level include in-class, small group instruction, push-in support provided by specialists, one on one support and additional supports outside of the classroom. Interventions at the secondary school level include small group instruction, double blocks in literacy and mathematics, push-in support provided by specialists, one on one support and additional supports outside of the classroom. Interventions are closely monitored at the ILT, teacher team and individual teacher level so that adjustments can be made at least every 6 weeks. 	 RTI plan outlines the intervention steps to address students' needs for academic or behavioral interventions with systems in place to monitor student progress. Tier 1 instruction strives to reach 85% student learning outcome Teachers target students who did not achieve understanding. Teachers use small group instruction as a Tier 2 step to provide additional support to students working to understand lesson objectives. Students in Tier 2 are progress monitored weekly using graphs and charts. Students in Tier 3 are identified and given outside classroom support, interventions and progress monitored consistently. For students who are served in Tier 3 that do not meet progress, a domain meeting will be held with the RTI interventionist enocial education staff auxiliary toam to
Whole staff professional development		
 Whole staff professional development Whole staff professional development occurs regularly but is not tightly aligned to the school's priorities. Quality, effectiveness or relevance of professional development is not monitored. 	 The school has a year-long, focused plan for whole staff professional development aligned to school-wide priorities and growth goals. The school has a method for continually monitoring the effectiveness of all professional development (including coaching and teacher collaboration). School-wide structures ensure that professional development is ongoing, job-embedded and relevant to teachers. 	Professional development is planned and aligned to differentiate individual, group and grade cycle needs and school-wide priorities: 1) Phonics professional development for K-2 2)New teacher orientation 3)Extended reading and math K-8 4)Strategy toolkit 5)School-wide seminar with Stephanie Harvey 6)Collegial observations for writer's workshop for new teachers. 7)Administrative coaching for lessons planning and curriculum development for new teachers.





School Effectiveness Framework

Typical School	Effective School	Evidence Evaluation
ហំ Grade-level and/or course teams		> 3
 activities—planning, professional development, and data analysis—that may change from week to week. Teachers do not have a regular opportunity to discuss progress monitoring data to track effectiveness of student intervention. Ownership for student learning results lies primarily with individual teachers. Planning typically takes place with general education teachers only. Special education, bilingual or other specialists typically plan and meet separately or only join the group occasionally. There are meeting agendas, but no clear protocols 	 Teachers collaborate in regular cycles: quarterly for long-term unit planning, weekly to analyze formative assessment data and plan weekly instruction. Teachers and specialists meet approximately every six weeks to discuss progress-monitoring data for students receiving intervention. Teacher teams share ownership for results in student learning. Teams are inclusive of general education, special education, bilingual teachers and other specialists. Teams are supported by an ILT member, team leader, or "expert", as appropriate. Teachers have protocols or processes in place for team collaboration. 	 Teachers meet weekly as a team to plan lessons, evaluate student learning and student work. Teacher teams meet with administrative team to evaluate data. Grade cycles meet for articulation across grade levels. RTI, special education, and classroom teachers meet to analyze student progress with students in Tier 2 and Tier 3 and determine next steps. All grade level team meetings include bilingual, special education and other pertinent staff. ILT members communicate information to each grade level. Protocols for teacher meetings are in place.
Instructional coaching		> 3
 associations or is only focused on a smaller group of teachers. Formal support for new teachers comes from district-sponsored induction. Professional development decisions are not systematized and left to teacher initiative/discretion. Teachers occasionally receive quality feedback to support individual growth. 	 Every school has a coaching plan that identifies teacher needs, who provides the coaching, and how frequently. New teachers are provided with effective induction support. Teachers have individual professional development plans tailored to their needs. Teachers consistently receive quality feedback that supports their individual growth. Peer coaching and cross classroom visitation is also used as a form of coaching. 	 The coaching plan identifies teachers in need. The administrative leadership team works with teachers before, during and after school. New teachers have orientation meetings during the summer for building tours, programs, procedures, and handbook study. Grade level teacher teams and individual teachers attend professional development based on their needs. ie: Math Trailblazers, phonics, Writer's Workshop, guided reading, learning centers, etc. Teachers meet individually or as grade teams with admin. team for pertinent issues that arise. Extra trainings, feedback on lessons or plans are provided to promote teacher growth. Peer collaboration and observations are in place for teachers to view colleagues and promote professional growth.





School Effectiveness Framework

	Typical School	Effective School	Evidence	Evaluation					
	High expectations & College-going culture		>	3					
H	 Some staff members reinforce expectations for all students to aspire to college and career ready standards, or expectations are only reinforced for some students. 	 Every staff member reinforces school expectations for all students to aspire to college and career-ready standards. The school has developed and is executing an intentional plan to build and maintain a college-going culture. Every student has opportunities for authentic leadership and student voice 	 School expectations are reinforced by all staff as teacherstandards of achievement and expectations. Student council serves as a civic model and forum wherepresentatives elected by their peers come to meetings to address issues and plan school-wide activities. The school is developing an intentional plan to build an college going culture: Middle school college readiness program Begin the school year with an open house forum for mistudents and their parents to outline our college career program 	re bimonthly nd maintain a iddle school					
	Relationships> 4								
DIMENSION	 Some students form bonds with adult advocates. Patterns of interaction between adults and students and among students are inconsistent 	 Patterns of interactions, both between adults and students and among students, are respectful, with appropriate, fair 	students will be matched with an adult advisor.	l students nool-wide n the school					
	Behavior& Safety		>	3					





Typical School	Effective School	Evidence Evaluation		
• Discipline violations and positive behavior supports	• The school has a common, consistent school-wide	• The school follows the "Bucket Filling" positive behavior model.		
are handled differently between teachers without	approach to student discipline and tiered approach to	• The school has a differentiated behavioral intervention model		
school wide norms.	behavioral intervention that recognizes and builds on based on student needs that is focused on positiv			
School environment occasionally leads to situations	positive behavior.	• Staff works together to maintain a safe, welcoming school		
un-conducive to learning.	• Staff establishes and maintains a safe, welcoming school	environment.		
	environment.	• The school launches at the beginning of the year a school-wide		
		"meet the faces of Goethe" assembly.		
		• Each classroom teacher outlines the school rules and internal		
		expectations in the beginning of the school year		





School Effectiveness Framework

Typical School	Effective School	Evidence Evaluation		
Expectations		> 3		
 Principal provides information to families on school performance in response to parent requests. Teachers provide information to families on their grading system, but families may be unclear on what successfully meeting the standard would look like. Families can learn about the transition process if they reach out to the school for information. 	 Principal provides clear information for families on school performance and accurately explains this information so that families understand its relevance to their children as well as the plan for improvement. Teachers provide clear information for families on what students are expected to achieve in a given grade level or course and examples of what meeting the standards looks like. Schools proactively provide information regarding school choices to families looking to relocate or to students in transition grades. 	 School begins with an open house . Staff outlines relevant information emphasizing the partnership between home and school. A welcome back to school parent letter and parent handbook are given to all families outlining school policies and procedures. Informational meetings are planned for parents throughout the school year. The school offers opportunities and invites parents to become involved and learn about extra- curricular programs. Eighth grade high school information night provides parents and students with information about the application process and high school entrance requirements. Parent conferences outline CPS promotion policies for benchmar 		
Ongoing communication		> 3		
 Communication to families is typically conducted only during report card pick-up and in cases of behavior/academic concerns. 	• Teachers and other school staff engage in ongoing, two- way communication with families so that they know how their child is doing relative to grade-level expectations and how the families can support their child's learning at home, but also so that school staff can learn from the families about their child's strengths and needs.	 Monthly school-wide newsletter goes home that highlights school and classroom activities. Individual classroom teachers send home letters to parents regarding student progress. Communication efforts are made to parents by the office, administration, counselor, and classroom teachers to communicat student learning, achievement, progress, and behavior. 		
Bonding		> 4		





	Typical School	Effective School	Evidence Evaluation
DIM		 The school establishes and non-threatening, welcoming environment. The principal leads the work to empower and motivate families and community to become engaged. School staff provides frequent opportunities for families and community members to participate in authentic and engaging activities in the school community like student performances, exhibitions, literacy or math events, etc. 	 Goethe has had a open door policy for guests and parents. The administration and staff motivate and encourage families to become engaged. The school hosts various opportunities throughout the year for families and the entire community to participate in activities centered on performances, exhibits, curriculum, celebrations of student achievement and educational parent workshops.





School Effectiveness Framework

	Typical School	Effective School	Evidence	Evaluation
	Specialized support		>	3
	 School provides required services to students within the school building/typical school hours. 	 School staff conducts intensive outreach to families in need of specialized support through home visits and collaboration with social services agencies. 	 Outreach programs offer parents support in areas of s needs: o DePaul Counseling Services provide individual and fan counseling o Illinois Masonic Counseling Services o Youth Guidance Services 	-
	College & Career Exploration and election		>	2
r Readiness Supports	 Information about college or career choices is provided. Academic Planning Support for college and career planning is provided for some students. Information and opportunities to explore paths of interest are limited. The school encourages high performing students to plan on taking advanced courses. 	 The school provides early and ongoing exposure to experiences and information necessary to make informed decisions when selecting a college or career that connects to academic preparation and future aspirations. The school provides support for student planning, preparation, participation, and performance in their college and career aspirations and goals through a rigorous academic program and access to information and opportunities. (HS only) The school regularly evaluates rigorous course-taking and performance patterns (e.g., AP) and removes barriers to access. 	 Student advisory group will counsel middle school stutypes of options available for high school with entrance requirements. Information on both selective enrollment and specialties provided. Develop a rigorous curriculum in preparation for entratier high schools. Through the advisory program, students will receive stheir high school planning and preparation. Middle school presentations will provide advisory on o career bound pathways. Inventory students' strengths in planning for future group of the statement of the strengths in planning for future group of th	y schools wil 2 ance to top upport in college and
	Enrichment & Extracurricular Engagement		>	3
	• Extracurricular activities exist but may be limited in scope or students may not be purposefully involved in activities that align with their strengths and needs.	• The school ensures equitable exposure to a wide range of extracurricular and enrichment opportunities that build leadership, nurture talents and interests, and increase engagement with school.	 Goethe offers the following variety of academic and e before and after school programs for its students: o Sports o Soccer for 3rd -8th graders, flag football, baseball, basebal	





School Effectiveness Framework

	Typical School	Evidence	Evaluation						
	College & Career Assessments>								
	Students do not participate in college and career ady assessments	 The school promotes preparation, participation, and performance in college and career assessments. 	 Our 8th grade students take the Explore Assessment. Goethe school will examine programs and structures t an advisory block that will address performance and col career assessments. 						
Col	llege & Career Admissions and Affordability	· 	>	2					
	Students in 11th and 12th grade are provided formation on college options , costs and financial d.	• The school provides students and families with comprehensive information about college options and costs (HS only) The school ensures that students and families have an early and ongoing understanding of the college and career application and admission processes, including information on financial aid and scholarship eligibility.	· · ·	over topics					
Tre	ransitions		>	3					
	Transitions between key grades provide families th the required minimum paperwork/information.	(HS only) The school connects students to school and community resources to help them overcome barriers and	 Teachers will meet within and across grade levels to d criteria for each grade level with special attention to the at benchmark grades. Teachers at benchmark grades pre-k to kindergarten v early childhood centers that foster the importance of pl children's work. 	e transitions vill maintain					





School Effectiveness Framework

Typical School	Effective School	Evidence Evaluat					
Use of Discretionary Resources>							
aligned to identified needs and priorities. • Outside funding or community partnerships are primarily limited to opportunities that present themselves to the school. • Funding of non-priority initiatives is common throughout the year.	• School actively identifies and pursues opportunities to for outside funding or community partnerships to help meet student and staff needs.	 Discretionary resources are used to staff teachers to lower class size and address priorities through lower student ratios. Outstanding funds are used to purchase resources that align wirprofessional development goals, materials needed, technological needs, and build leveled book collections that align to the curricu School actively pursues opportunities for outside funding throu community partnerships. School evaluates resources needed to support student growth, instructional delivery in all content areas. School has a priority list of needs for technological equipment. 					
Building a Team							
vacancy is identified. • All or nearly all applicants have little to no prior connection to the school. • Interviews typically consist of an interview with the principal or a team from the school, but there are no opportunities to demonstrate knowledge or skill in the classroom.	 A multistep interview process includes a protocol for questioning and classroom lesson demonstrations to assess candidate expertise, philosophy and commitment. Grade/course teams are assembled to include the needed combination of knowledge and expertise. 	 Examine current grade staffing needs. Evaluate current grade level staff for their strengths and needs. Review end-of-the-year grade level staff preferences for upcom school year. Align internal staff with their certifications. Build a pool of potential staff from student teaching candidates Follow multi-step process for hiring new staff. Collect resumes, review them and look on DS2 for candidate reviews. Set-up sets of interviews, where first interview is made with administration and leadership team. Second interview is made with cohort of staff. Third, interview candidate is asked to teach a less when possible. 					





Typical School	Effective School	Evidence Evaluation
 School schedule is designed based on number of 	 School designs a "right fit" schedule based on student 	• Longer day will provide students with more hands-on time-on-task
minutes per subject or course.	needs and school-wide growth goals.	for learning activities.
• Teacher collaboration time is limited or occurs only	• The school schedule allows for regular, meaningful	 Longer recess and lunch periods.
before/after school.	collaboration in teacher teams.	Longer enrichment periods.
 Intervention for struggling students happens at the 	• Struggling students receive structured intervention in	Administration scheduled a 90 minute planning period once a weel
discretion/initiative of individual teachers, during core	dedicated blocks.	for teachers. On the other 4 days, teacher will have 45 minute
courses.		planning periods.
		• Grade teams will have 3 common planning periods each week and
		one administrative team meeting.





Mission & Strategic Priorities

Instructions: Write in your Mission Statement. Using your key levers from the Theory of Action, develop 3 - 5 strategic priorities you will focus on over the next two years. Provide a Rationale using these guiding questions: What data (student achievement, school effectiveness framework, etc.) did you use to determine the priority? How does this priority impact instruction? How does this priority help you to achieve your goals? **Tip: When entering text, press Alt+Enter to start a new paragraph.**

Mission Statement

Goethe will build curricula aligned to the Common Core Standards to support students versatility in reaching college and career readiness paths. Teacher professional development will focus on technology instruction, differentiation, scaffolded strategies and best teaching practices and implementation througjout the curriculum.

Strategic Priorities

#	Priority Description: Write in the description of your priority.	Rationale: Write in your rationale (see instructions for guiding questions).
1		By building and strengthening strategies and skills in vocabulary, reading and writing , and providing consistent professional development, students will be able to meet the challenges of a rigorous curriculum.
2		NWEA math score is at 57%. By providing foundational math with professional development that works to differentiate in order to support student's critical thinking and multi-step problem solving opportunities, student growth will be postively impacted in test result scores.
3		
4		If strong instructional practices are implemented and sound interventions are managed, more students' individual needs will be met and will postively impact students' academic growth.
5		If teaching and learning is driven by Core Standards students will be prepared for college and career paths.





Strategic Priority 1

Instructions: Develop milestones for each strategic priority that you will implement. Milestones are significant steps that a school must accomplish in the implementation of the strategic priority. Milestones are SMART (Specific, Measurable, Attainable, Realistic, and Time-bound). Indicate the category and group of students to which the milestone applies, the responsible party and the timeline. You will update the status and next steps throughout the year as part of your continuous improvement cycle.

	Strategic Priority Description	Rationale
	Develop a comprehensive pre-k through eighth grade balanced literacy curriculum with consistent professional	By building and strengthening strategies and skills in vocabulary, reading and writing , and providing consistent
C	levelopment to support scaffolds of skills, strategies, and benchmark assessments using complex text in fiction and	professional development, students will be able to meet the challenges of a rigorous curriculum.
- I	on-fiction to support students learning to read and reading to learn.	

Action Plan

Monitoring

Milestones	Category	Target Group	Responsible Party	Start	Completed	Status	Comments & Next Steps
ILT cycles of learning will target specific areas within balanced literacy.	ILT/ Teacher Teams	All	K-8 Teachers	On-going	On-going	On-Track	
Launched in September, daily interactive read alouds to model good reading.	Other	All	K-8 Teachers	Quarter 1	Quarter 4		
Establish a pre-k assessment benchmarks in September to determine pre-k mileage markers for the first quarter of the school year.	Other	Other student group	Pre-K Teachers	Quarter 1	Quarter 4		
Progress monitor consistently using pre-k standards.	Instructional Materials	Other student group	Pre-K Teachers	On-going	On-going		
Establish benchmark data for DIBELS and IDEL .	Other	Other student group	K-2 Teachers and students	Quarter 1	Quarter 4		
Weekly progress monitoring for DIBELS/IDEL students in red, biweely for students in yellow throughout the school year.	Other	Other student group	K-2 Teachers and students	On-going	On-going		
Use F&P phonics program with internal assessments and progress monitoring for students to reach end of year goals for grades K-2.	Instructional Materials	Other student group	K-2 Teachers and students	On-going	On-going		
Begin leveled guided reading program using F&P benchmark assessments kits to establish students beginning reading levels in grades K-8.	Instructional Materials	All	K-8 Teachers and students	Quarter 1	Quarter 4		
Use leveled fiction and non-fiction text in guided reading groups in grades K-5.	Instructional Materials	Other student group	K-5 teachers and students	On-going	On-going		
Monitor use of complex non-fiction for reading in the content areas throgh the use of a teacher log.	Instructional Materials	All	K-8 Teachers and students	On-going	On-going		
Develop middle school reader's workshop.	Instruction	Other student group	6-8 Teachers and students	On-going	On-going		
Develop regular assessments aligned to standards in grades K-8.	Other	Other student group	K-8 Teachers and students	On-going	On-going		





Strategic Priority 1

Strategie i nonty I						
Expose middle school students to Common Core Standards with use of literature anthologies and non-fiction text connected to content areas in science and social studies.	Instructional Materials	Other student group	6-8 Teachers and students	On-going	On-going	
Time-on-task independent reading will occur at every grade level to build reading stamina and strenghthen application of reading strategies to deepen comprehension.	Instruction	All	K-8 Teachers	On-going	On-going	
Regular formative and summative assessments will inform reading practices at every grade level.	Other	All	K-8 Teachers	On-going	On-going	
Introduce Comprehension Reading Toolkit strategies with assessments following each strategy taught to monitor student progress.	Other	All	K-8 Teachers	On-going	On-going	
Provide differentiated reading supports through technology that tracks student progress on a weekly basis.	Other	All	K-8 Teachers	On-going	On-going	
Use Common Core, NWEA, DIBLES, IDEL to track and monitor student progress.	Other	All	K-8 Teachers and Students	On-going	On-going	
Grades 1-3 use Words Their Way to establish baseline data to prescribe leveled word work to support reading development.	Other	Other student group	K-3 Teacahers and students	On-going	On-going	
Weekly progress monitoring Words Their Way with tracking.	Other	Other student group	K-3 Teachers and students	On-going	On-going	
Consistent assessment for Words Their Way	Other	Other student group	K-3 Teachers and students	On-going	On-going	
Quarterly evaluations of Words Their Way	Other	Other student group	K-3 Teacahers and students	Quarter 1	Quarter 4	
Begin a vocabulary development program with activities and internal assessments for grades 3-8.	Instructional Materials	Other student group	3-8 Grade Teachers and students	On-going	On-going	
Beginning in pre-school launch Writer's Workshop with baseline assessments and followed by writing instruction activities that will scaffold through grades K-8.	Other	Other student group	Pre-K Teachers	On-going	On-going	
Technology progress monitoring using software to support reading from September through June with daily activities and weekly graphs.	Other	All	K-8 Teachers	On-going	On-going	





Strategic Priority 2

Instructions: Develop milestones for each strategic priority that you will implement. Milestones are significant steps that a school must accomplish in the implementation of the strategic priority. Milestones are SMART (Specific, Measurable, Attainable, Realistic, and Time-bound). Indicate the category and group of students to which the milestone applies, the responsible party and the timeline. You will update the status and next steps throughout the year as part of your continuous improvement cycle.

Strategic Priority Description	Rationale
Establish a cohesive school-wide math initiative that builds solid mathematical foundation with ample professional	NWEA math score is at 57%. By providing foundational math with professional development that works to
development, skill practice, critical thinking and multi-step problem solving that is differentiated across all math	differentiate in order to support student's critical thinking and multi-step problem solving opportunities, student
strands.	growth will be postively impacted in test result scores.

Action Plan

Monitoring

Milestones	Category	Target Group	Responsible Party	Start	Completed	Status	Comments & Next Steps
Kindergarten through grade 2 students in the beginning of year will use mClass assessment to establish baseline data.	Other	Other student group	K-2 Teachers	Quarter 1	Quarter 1		
Weekly math activities to develop skills	Instruction	All	K-8 Teachers	Quarter 1	Year 2		
Weekly progress monitoring for students in red and biveekly progress monitor students students in yellow.	Other	Other student group	K-2 Teachers	Quarter 1	Year 2		
F&P Benchmark assessments at end of each quarter.	Other	Other student group	K-8 Teachers	Quarter 1	Year 2		
Math Score BOY, use benchmark assessments to establish baseline for all K-8 students.	Other	All	K-8 Teachers	Quarter 1	Quarter 1		
	Other	All	K-8 Teachers	On-going	On-going		
Weekly progress monitor Math Score with tracking.	Other	All	K-8 Teachers	Quarter 1	Quarter 4		
K-8 students pre test using Math On Core and are placed according to assessment data.	Instructional Materials	All	K-8 Teachers	Quarter 1	Quarter 1		
Follow unit instruction aligned to Common Core using Math On Core.	Instructional Materials	All	K-8 Teachers	Quarter 1	Year 2		
Implement Math On Core weekly quizzes.	Instructional Materials	All	K-8 Teachers	Quarter 1	Quarter 4		
Implement Math On Core end of unit assessments.	Instructional Materials	All	K-8 Teachers	Quarter 1	Quarter 4		
Implement Math On Core quarterly assessments.	Instructional Materials	All	K-8 Teachers	Quarter 1	Quarter 4		
All grade levels generate common quizzes, tests, and quarterly assessments to track student learning outcomes.	Other	All	K-8 Teachers	Quarter 1	Quarter 4		





Strategic Priority 2				





Strategic Priority 3

Instructions: Develop milestones for each strategic priority that you will implement. Milestones are significant steps that a school must accomplish in the implementation of the strategic priority. Milestones are SMART (Specific, Measurable, Attainable, Realistic, and Time-bound). Indicate the category and group of students to which the milestone applies, the responsible party and the timeline. You will update the status and next steps throughout the year as part of your continuous improvement cycle.

Strategic Priority Description	Rationale

Action Plan

Monitoring

Milestones	Category	Target Group	Responsible Party	Start	Completed	Status	Comments & Next Steps
Professional development on computer technology to align and support instruction and differentiation.	Professional Development	All	Teachers	Quarter 1	Year 2		
Professional development on the overview of Odyssey and how teachers can use it to support instruction.	Professional Development	All	Teachers	Quarter 1	Quarter 4		
Professional development on how to use Odyssey to support and assign individual learning profiles to students connected to their NWEA RIT bands.	Professional Development	All	Teachers	Quarter 1	Quarter 4		
Alignment of technology to the Common Core.	Professional Development	All	Teachers	Quarter 1	Quarter 4		
Professional development on differentiation strategies for Tier 2 and Tier 3 support.	Professional Development	All	Teachers	Quarter 1	Quarter 2		
Supporting our literacy initiative in strategy comprehension.	Professional Development	All	Teachers	Quarter 1	Quarter 4		





Strategic Priority 4

Instructions: Develop milestones for each strategic priority that you will implement. Milestones are significant steps that a school must accomplish in the implementation of the strategic priority. Milestones are SMART (Specific, Measurable, Attainable, Realistic, and Time-bound). Indicate the category and group of students to which the milestone applies, the responsible party and the timeline. You will update the status and next steps throughout the year as part of your continuous improvement cycle.

Strategic Priority Description	Rationale
	If strong instructional practices are implemented and sound interventions are managed, more students' individual needs will be met and will postively impact students' academic growth.

Action Plan

Monitoring

Milestones	Category	Target Group	Responsible Party	Start	Completed	Status	Comments & Next Steps
Evaluate our strengths and weakness of our current RTI model	Other	All	Special Education Teachers, Admin., Case Manager	Summer 2012	Quarter 1		
Meet with RTI team to redefine RTI supports	Other	All	Special Education Teachers, Admin., Case Manager	Summer 2012	Quarter 1		
Develop a binder containing Tier 2 stratgies for classroom support in all curricula areas.	Instructional Materials	All	Teachers	Quarter 1	Year 2		
Define RTI support personnel.	Staffing	All	Administration, Case Manager	Summer 2012	Summer 2012		
Develop an RTI support schedule.	Other	All	Special Education Teachers, Admin., Case Manager	Summer 2012	Summer 2012		
Define Tier 2 and Tier 3 supports	Other	All	Special Education Teachers, Admin.	Summer 2012	Summer 2012		
Professional development on how to track and monitor students' learning to inform intervention plan.	Other	All	Administration, Case Manager	Quarter 1	Quarter 4		
Develop procedures to notify parents of their child receiving interventions.	Parental Involvement	All	Special Education Teachers, Admin., Case Manager	Summer 2012	Summer 2012		
Develop on-going communication system to inform parents of their child's progress in Tier support.	Parental Involvement	All	Special Educaion Teachers, Admin., Case Manager	Quarter 1	On-going		
Appoint teachers to participate on a review board to provide colleagues with assistance and support on Tier 2 documentation.	Other	All	Special Education Teachers, Admin., Teachers	Quarter 1	On-going		
Present staff with revised RTI model	Other	All	Special Education Teachers, Admin.	Quarter 1	Quarter 1		
Provide professional development for teachers on the new RTI model at Goethe and how it will be managed.	Other	All	All	Quarter 1	Quarter 1		
Implement RTI model	Other	All	All	Quarter 1	On-going		





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Strategic Priority 5

Instructions: Develop milestones for each strategic priority that you will implement. Milestones are significant steps that a school must accomplish in the implementation of the strategic priority. Milestones are SMART (Specific, Measurable, Attainable, Realistic, and Time-bound). Indicate the category and group of students to which the milestone applies, the responsible party and the timeline. You will update the status and next steps throughout the year as part of your continuous improvement cycle.

Strategic Priority Description	Rationale
Align instructional practices and assessments to the Common Core Standards across the curricula.	f teaching and learning is driven by Core Standards students will be prepared for college and career paths.

Action Plan

Monitoring

Milestones	Category	Target Group	Responsible Party	Start	Completed	Status	Comments & Next Steps
Provide professional development for teachers on how to deconstruct the Common Core Standards in Literacy.	Professional Development	All	K-8 Teachers	Summer 2012	Quarter 4		
Provide time for teachers to align our current curricula to the CPS Content Literacy Framework.	ILT/ Teacher Teams	All	K-8 Teachers	Summer 2012	Summer 2013		
Provide time for teachers to develop common assessments aligned to Common Core.	ILT/ Teacher Teams	All	K-8 Teachers	Quarter 1	Year 2		
Order content area resources in social studies and science support Common Core Standards.	Instructional Materials	All	K-8 Teachers & Admin.	Summer 2012	On-going		
Provide professional development for teachers on the CPS Literacy Content Framework	Professional Development	All	K-8 Teachers & Admin.	Quarter 1	Quarter 4		
Provide professional development for teachers on the CPS Math Content Framework	Professional Development	All	K-8 Teachers & Admin.	Quarter 1	Quarter 4		
Provide time for teachers to collaborate and develop interdisciplinary units aligned to Common Core.	ILT/ Teacher Teams	All	K-8 Teachers & Admin.	Summer 2012	Year 2		
K-8 teachers will begin implementation of the Common Core State Standards, using unit 1 of the Framework for Content Standards in Literacy.	Other	All	K-8 Teachers & Admin.	Quarter 1	Quarter 2		
6th-8th grade teachers will begin implementation of the Common Core State Standards, using the Framework for Content Standards Math Bridge Plan.	Other	Other student group	6-8 Teachers & Admin.	Quarter 1	Quarter 4		





Strategic Priority 5				