

Lake Calumet Elementary Network

630 E 131st St Chicago, IL 60827

ISBE ID: 150162990252054

School ID: 609848 Oracle ID: 22641



#### **Mission Statement**

Our mission at Aldridge is to provide a school environment that supports a strong quality instructional program, whereas data is utilized to implement collaborative professional development to support an effective learning community. To ensure that all students have structure and authentic learning experiences in all subjects. To form partnerships with teachers, students, retired teachers, univerisities and the broader community which will aid in the process of futher improving academic instruction in the core subjects areas of reading, math, science social science, inergration of technology and the RTI (Response to Intervention) monitoring tool. These partnerships will empower our students to compete successfully in global society of the 21 century.

#### **Strategic Priorities**

- 1. Improve school-wide literature through the use of techniques and variety of literary works; namely nonfiction.
- 2. Implement school wide instructural strategies to improve mathematic skills, specificlly measurement.
- 3. Improve school-wide attendance by implementing programs and strategies
- 4. To improve upon implementation of instructional strategies, that will improve school-wide academics.

#### School Performance Goals

#### **Literacy Performance Goals Math Performance Goals** ■SY2011 ■SY2012 ■SY2013 ■SY2014 SY2011 SY2012 SY2013 SY2014 100% 100% 62.7 <sup>68.7</sup> <sup>73.4</sup> <sup>78.9</sup> 90% 90% 60.9 64.9 70.0 <sup>75.0</sup> 80% 80% 70% 70% 60% 60% 29.8 35.2 42.0 20.0 25.0 32.0 39.0 21.2 26.8 31.0 37.0 50% 41.0 50% 20.7 25.3 30.0 35.0 26.0 33.0 40% 40% 2.5 7.0 12.0 17.0 30% 30% 20% 20% 10% 10% 0% Early Literacy Gr3-5 Reading **Gr6-8 Reading Gr8 Explore** Early Math Gr3-5 Math Gr6-8 Math **Gr8 Explore**



## Continuous Improvement Work Plan 2012 - 2014



#### Overview

The Continuous Improvement Work Plan (CIWP) is a stream-lined, strategic planning process for schools that also meets the state and federal requirements of a school improvement plan. The CIWP uses previous goal and priority setting completed by the schools from the Scorecard metrics, School Effectiveness Framework and Theory of Action. Please see the CIWP Planning Guide at <a href="https://www.cps.edu/CIWP">www.cps.edu/CIWP</a> for detailed instructions on completing the tool.

School Name	
To get started, please select your school's name from the drop down list:	Ira F Aldridge Elementary School

## **Developing a CIWP Team**

A CIWP team consists of 6 – 12 committed stakeholders that act as the steering committee for the entire CIWP planning process. The principal should serve as the chairperson of the CIWP Team, appointing other team members from the school and community, which can include members from the ILT and/or LSC. These CIWP Team members should have strengths in collaboration and consensus-building. While the CIWP Team needs to remain small, it should include people with a variety of perspectives.

CIWP Team	
Name (Print)	Title/Relationship
Deborah Jackson	Principal
Robert Cain	Assistant Principal
Renee Butala	Classroom Teacher
Rodney Weems	Special Education Faculty
Frederick Baker	Support Staff
Lashanda McCullough	LSC Member
Vanessa Patterson	Counselor/Case Manager





# **Elementary Goal Setting**

**Instructions:** Your school's data is organized by Scorecard categories. Using your current performance data and your SY2012 goals, determine the SY2013 & SY2014 performance goals for each metric. Note: ISAT scores include all students in the aggregates, including English Language Learners.

## **Academic Achievement**

Pre-K - 2nd Grade	SY2011 Score	SY2012 Goal	SY2013 Goal	SY2014 Goal		SY2011 Score	SY2012 Goal	SY2013 Goal	s
Early Literacy % of students at Benchmark on DIBELS, IDEL	62.7	68.7	73.4	78.9	Early Math % of students at Benchmark on mClass	60.9	64.9	70.0	
3rd - 5th Grade									
Grade Level Performance - Reading % of students at or above grade level on Scantron/NWEA	20.2	26.0	33.0	41.0	Grade Level Performance - Math % of students at or above grade level on Scantron/NWEA	20.7	25.3	30.0	
Keeping Pace - Reading % of students making growth targets on Scantron/NWEA	46.7	51.7	57.3	64.0	Keeping Pace - Math % of students making growth targets on Scantron/NWEA	40.9	45.1	50.0	
6th - 8th Grade									
Grade Level Performance - Reading % of students at or above grade level on Scantron/NWEA	29.8	35.2	42.0	50.0	Grade Level Performance - Math % of students at or above grade level on Scantron/NWEA	21.2	26.8	31.0	
Keeping Pace - Reading % of students making growth targets on Scantron/NWEA	60.2	66.8	73.0	79.9	Keeping Pace - Math % of students making growth targets on Scantron/NWEA	37.4	42.6	47.0	
8th Grade									
Explore - Reading % of students at college readiness benchmark	20.0	25.0	32.0	39.0	<b>Explore - Math</b> % of students at college readiness benchmark	2.5	7.0	12.0	





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## **Climate & Culture**

All Grades	SY2011	SY2012 Goal	SY2013 Goal	SY2014 Goal		SY2011	SY2012 Goal	SY2013 Goal	SY2014 Goal
Attendance Rate Average daily attendance rate	92.9	95.0	97.9	98.9	Misconducts Rate of Misconducts (any) per 100	49.0	45.0	40.0	35.0

## **State Assessment**

II Grades Meets & Exceeds	SY2011 Score	SY2012 Goal	SY2013 Goal	SY2014 Goal	All Grades % Exceeds	SY2011 Score	SY2012 Goal	SY2013 Goal	
SAT - Reading 6 of students meeting or exceeding tate standards	67.1	69.9	75.1	80.0	ISAT - Reading % of students exceeding state standards	7.2	9.8	11.0	
ISAT - Mathematics % of students meeting or exceeding state standards	60.9	68.1	74.3	80.0	ISAT - Mathematics % of students exceeding state standards	7.7	9.2	11.0	
ISAT - Science % of students meeting or exceeding state standards	57.6	63.4	68.0	72.0	ISAT - Science % of students exceeding state standards	1.7	2.2	3.0	



### School Effectiveness Framework

**Instructions:** Evaluate your school from 1-4 on each of the Effective Practices of the School Effectiveness Framework in the drop down box under "Evaluation". Cite evidence from observations, any available data, surveys, etc. NOTE: 2= Typical School and 4 = Effective School **TIP: When entering text, press Alt + Enter to start a new paragraph.** 

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Typical School	Effective School	Evidence Evaluation
Goals and theory of action		> <u>1</u>
<ul> <li>The school has established goals for student achievement that are aimed at making incremental growth and narrowing of achievement gaps.</li> <li>The school has a plan but may have too many competing priorities.</li> </ul>	<ul> <li>The school has established clear, measurable goals for student achievement aimed at aggressively narrowing the achievement gap and ensuring college and career readiness of all students at the school, grade, and classroom levels.</li> <li>The school has established a clear theory of action or strategic plan that outlines the school's priorities (derived from analysis of data) and key levers along with the anticipated impact when implemented with fidelity.</li> </ul>	Although we have many competing priorities, strict monitoring of DIBELS, Scantron Performance Assessment Data and Slosson Orac reading Assessment, will help us narrow the achievement gap are aim at making incremental growth in all grade levels.
Principal Leadership		
Professional learning is organized through whole	Principal creates a professional learning system that	Professional learning is organized through whole staff
staff development but it is not tightly linked to what	evaluates teacher need and interest and builds	development. Evidence can be found in the unit plans, lesson
happens in teacher team meetings or 1:1 coaching	opportunities for growth in content knowledge and	plans, teachers modeling instructional lessons to other teachers.
cycles.	leadership	Walk throughs are frequent, to observe classroom instruction ar
Principal monitors instructional practice for teacher	Principal clarifies a vision for instructional best practice,	how the teacher has integrated instructional best practices.
evaluations.	works with each staff member to determine goals and	
School-wide or class specific vision is not	benchmarks, monitors quality and drives continuous	A system has been created to empower families and the
consistently focused on college and career readiness	improvement.	community. Evidence can be seen at LSC meetings, PAC meeting
Principal provides basic information for families on	Principal establishes and nurtures a culture of college and	Parent volunteer programs, Open house and a community
school events and responds to requests for	career readiness through clarity of vision, internal and	informational bulletin board that display jobs, classes and
information. Families and community are engaged	external communications and establishment of systems to	community meetings. A room is available to accommodate pare
through occasional school-wide events such as open houses or curriculum nights.	support students in understanding and reaching these goals.  • Principal creates a system for empowered families and	that need to use the computer and the printer.

communities through accurate information on school performance, clarity on student learning goals, and

opportunities for involvement.





### School Effectiveness Framework

Typical School	Effective School	Evidence	Evaluation
Teacher Leadership		>	3
<ul> <li>A core group of teachers performs nearly all leadership duties in the school.</li> <li>A few voices tend to contribute to the majority of decision-making at the ILT and teacher team levels.</li> <li>Teacher learning and expertise is inconsistently shared after engagement in professional learning activities.</li> </ul>	Each teacher is invested in the success of the school through leadership in one or more areas, including (but not limited to):     -ILT membership     -Grade/Course team lead     - RtI team     -Committee chair or membership     -Mentor teacher     -Curriculum team     -Coach     -Family liaison     -Data team     -Bilingual lead     -SIPAAA/CWIP team     -Union representative     -Grant writer     • Each teacher has equity of voice in grade/course, ILT and whole staff meetings     • Each teacher is encouraged to share learning about effective practice from PD or visits to other schools	Due to a small staff size, each teacher has invested in the school through some form of leadership. Evidence ILT membership, grade Team leaders, Family liaison, Clunion representative, grant writers. Evidence of leade instruction can be found in teachers who have obtaine National Board Certification, which will empower teachering about effective practice from Professional deand other class experiences. Hopefully all teachers winationally board certified.	is as follows: IWP team, ership in ed their thers to share velopment

### School Effectiveness Framework

Typical School	Effective School	Evidence Evaluation
Instructional Leadership Team (ILT)		
<ul> <li>The ILT represents some or most grade levels or departments, but may not include critical areas of expertise, like special education, bilingual education or counseling.</li> <li>The ILT splits time and focus between improving teaching and learning and solving day-to-day operational concerns.</li> <li>The ILT organizes some whole staff professional development activities. Development at the teacher team or teacher level is not coordinated by the ILT. ILT decision-making is carried out in isolation, or without a clear process for staff-wide engagement.</li> <li>ILT engages in changes to practice in response to voiced concerns.</li> <li>ILT analyzes student test data if new data is available.</li> </ul>	knowledge and expertise needed to make decisions for all students and staff.  • The ILT leads the work of improving teaching and learning school-wide  • The ILT leads the school's approach to professional development – whole staff PD, teacher teams, and coaching.  • The ILT facilitates two-way communication and engages all staff in participating in decision-making that advances the	Evidence of an effective ILT is not present at Aldridge. Although the ILT represents most grade levels including areas of expertise, organize some whole staff professional development activities and engage in change to practice in response to voiced concerns of the staff, the ILT is weak in leading the work of improving teaching and learning school-wide. The ILT is also weak in analyzing student test data. We are in the process of making sure the ILT has a stronger voice school-wide. We will facilitate two-way communication and make sure the ILT is engaged in all decision-making.
Monitoring and adjusting		3
Data for district assessments is occasionally analyzed at the school level, typically when new reports are made available. Analysis may lead to instructional practice.	The school has a systematic approach to analyzing data relative to the school's theory of action on an ongoing basis—at the school level, department/grade level, and classroom level—in order to make adjustments to their focus and to target support for particular teachers and students.	We have a systematic approach to analyzing data. Our protocol is as follows: After receiving the data, it is desegregated analyzed and distributed to staff members at staff meetings. It is discussed and further analyzed in cycle, grade level meetings and individual classrooms. Teachers are then asked to make adjustments to the grouping of their students and adjust their instructional focus or change their instructional practices.

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Typical School	Effective School	Evidence	Evaluati
Curriculum		>	1
nstruction or follows what is suggested by the pacing provided in instructional materials.  Text used for instruction exposes some students to	<ul> <li>Each grade level or course team has a year-long scope and sequence that maps out what Common Core or other state standards teachers should teach and in what order in core subject areas.</li> <li>Each grade level or course team develops/uses common units of instruction aligned to the standards.</li> <li>Text used for instruction exposes all students to a grade-appropriate level of complexity and informational texts to at least the CCSS-recommended levels by grade band.</li> <li>Short and long term plans include the supports necessary to ensure that students with disabilities and ELLs are able to gain core content knowledge and skills.</li> </ul>	Aldridge has only one class per grade. Each teacher de her/his own units of instruction. Although; textbooks us tudents to heavily focused fiction, we have purchased literacy to expose students to instruction that is gradecomplexity. At Aldridge, students with disabilities are a core content knowledge and skills also.	ised exp non fict approp
nstructional materials		·>	3
ingle textbook with little exposure to standards- ligned supplemental materials.	<ul> <li>Each grade level or course team has a set of instructional materials that are aligned with standards.</li> <li>Instructional materials are supportive of students with disabilities as well as varying language proficiency levels of ELLs (including native language and bilingual supports).</li> </ul>	The current instructional materials are aligned with cor standards. A variety of supplemental materials are avai support differentiated instruction among all students. also supportive of students with disabilities.	ilable to

materials needed to help implement the Common Core State Standards in the upcoming school year.





### School Effectiveness Framework

Typical School	Effective School	Evidence	Evaluation
Assessment		>	3
<ul> <li>School wide data is available to the ILT. Teacher team or classroom data is not always available when teachers need it—or teachers inconsistently bring it to teacher team meetings.</li> <li>Each grade level or course team administers the required district assessments but there may be gaps in the kind of assessment tools available to them.</li> <li>Assessments are focused on a particular form of assessment and may not adequately provide a complete picture of student learning.</li> <li>Most assessments are designed to be identical for all students, without accommodation for learner need.</li> </ul>	each assessment. • Each grade level or course team uses a comprehensive set of assessments – screening, diagnostic, benchmark,	Teachers have acess to Scantron performance Series Assessment, DIBELS, ISAT, Slosson assessment data and weekly formative assessment data to monitor student Students with disabilities; IEPs are created to ensure t are met, and their accomodations and modifications a appropriate and academic learning is evident.	progress. heir needs



### School Effectiveness Framework

Typical School	Effective School	Evidence	Evaluation
Instruction		>	3
<ul> <li>Communication of the learning objective is inconsistent or lesson objectives do not consistently align to standards.</li> <li>Questioning is more heavily aimed at assessing basic student understanding and comprehension.</li> <li>Sequencing of lessons in most classes is primarily driven by the pacing suggested in instructional materials.</li> <li>Instruction is most often delivered whole-group with few opportunities for scaffolding learning or the level of rigor is not consistently high.</li> <li>Formative assessment during instruction is used occasionally or inconsistently between teachers.</li> </ul>	<ul> <li>Each teacher clearly communicates with students the standards-based learning objective, directions and procedures, as well as the relevance of the learning.</li> <li>, Each teacher uses low- and high-level questioning techniques that promote student thinking and understanding.</li> <li>Each teacher purposefully sequences and aligns standards-based objectives to build towards deep understanding and mastery of the standards.</li> <li>Each teacher scaffolds instruction to ensure all students, including students with disabilities and English language learners access complex texts and engage in complex tasks.</li> <li>Each teacher regularly uses formative assessment during instruction to monitor student progress and check for understanding of student learning.</li> </ul>	Each teacher is required to post the objective for the diboard Every classroom has a large display of blooms t which is used to promote higher order thinking skills for students. Teachers use unit assessments, weekly assestudent projects to monitor progress. Students sit in githerefore working together ensures struggling students students with disabilites are focused and engaged in le	axonomy, or all ssments and groups s as well as



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Typical School	Effective School	Evidence	Evaluation
Intervention		>	4
Decision-making about how to determine which students are in need of intervention, what interventions they receive and how to determine the success of interventions is not regularly monitored. The intervention options are limited (sometimes one-size-fits-all), making it difficult to find a targeted solution to address a particular student's needs. Intervention monitoring and adjustments are left to teacher discretion without school-wide systems.	academic intervention.  The school has a systematic approach to administering diagnostic assessments to identify particular skills gaps.  Interventions at the elementary level include in-class, small group instruction, push-in support provided by specialists, one on one support and additional supports outside of the classroom.  Interventions at the secondary school level include small	All students are given the Slosson Oral Reading Assessive beginning of the school year to identify students in need academic intervention. There is a Read 180 lab in place at-risk students. All first and second grade students pathe Funnix program which differentiates teaching stud. This program is administered by a state certified retire specialist. The use of this program has yielded a higher on the Slosson oral Reading Assessment as well as on some scrantron data when compared to the previous groups. Additional outside school support is administered by a By The Hands Club for Kids.	ed of to support articipate in ents phonics. ed reading r success rate second grade r respectively.

#### Whole staff professional development

- Whole staff professional development occurs regularly but is not tightly aligned to the school's priorities.
   Quality, effectiveness or relevance of professio development is not monitored. regularly but is not tightly aligned to the school's
  - · Quality, effectiveness or relevance of professional
- The school has a year-long, focused plan for whole staff professional development aligned to school-wide priorities and growth goals.
- The school has a method for continually monitoring the effectiveness of all professional development (including coaching and teacher collaboration).
- School-wide structures ensure that professional development is ongoing, job-embedded and relevant to teachers.

Whole staff professional development is aligned to school's priorities and relevant to teachers. Professional development occurs weekly. An agenda and sign in sheet is always available to monitor teachers. Walk throughs are the methods used to monitor the effectiveness of professional development. Teachers show evidence of knowledge by modeling lessons to teachers at professional development meetings. Teachers are also encouraged to visit other teachers rooms and observe a lesson being taught, and collaborating with that teacher for input and suggestions.

**Professional** 



## School Effectiveness Framework

Typical School	Effective School	Evidence Evaluation
Grade-level and/or course teams		> 2
activities—planning, professional development, and lata analysis—that may change from week to week. Teachers do not have a regular opportunity to liscuss progress monitoring data to track effectiveness of student intervention. Ownership for student learning results lies primarily with individual teachers.	<ul> <li>Teachers collaborate in regular cycles: quarterly for long-term unit planning, weekly to analyze formative assessment data and plan weekly instruction.</li> <li>Teachers and specialists meet approximately every six weeks to discuss progress-monitoring data for students receiving intervention.</li> <li>Teacher teams share ownership for results in student learning.</li> <li>Teams are inclusive of general education, special education, bilingual teachers and other specialists.</li> <li>Teams are supported by an ILT member, team leader, or "expert", as appropriate.</li> <li>Teachers have protocols or processes in place for team collaboration.</li> </ul>	Teachers meet regulalrly but it is focused on a mix of activities meet the time. According to the cycle teams logs that are turned in the administration weekly. Teachers meet every quarter with outside services provided by By The Hand Club for Kids to discuss progress and monitoring data for students receiving intervention. They also have an on-going relationship with the counselor. The cycle teams consist of a special education teacher at every cycle. The cycle logs indicate the team leader is leading the meetings a supporting the teachers.
nstructional coaching		
district-sponsored induction.  Professional development decisions are not systematized and left to teacher initiative/discretion.  Teachers occasionally receive quality feedback to support individual growth.	<ul> <li>Every school has a coaching plan that identifies teacher needs, who provides the coaching, and how frequently.</li> <li>New teachers are provided with effective induction support.</li> <li>Teachers have individual professional development plans tailored to their needs.</li> <li>Teachers consistently receive quality feedback that supports their individual growth.</li> <li>Peer coaching and cross classroom visitation is also used as a form of coaching.</li> </ul>	New teachers are provided with effective support by staff and administration. Teachers come together to help make sure the physical environment of the classroom is conducive to learning. Teachers use their prep time to help the new teacher in protcol a procedures. All walk throughs are documented and notes are taken to ensure immediate quality feedback that supports teacher's individual growth. During quality feedback to teachers, visitation to other classrooms is always recommended as a form coaching. Evidence can be seen in the administration's walk through and observation notes



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Typical School	Effective School	Evidence Evaluation
High expectations & College-going culture		> <b>4</b>
Some staff members reinforce expectations for all students to aspire to college and career ready standards, or expectations are only reinforced for some students.	students to aspire to college and career-ready standards.  • The school has developed and is executing an intentional plan to build and maintain a college-going culture.  • Every student has opportunities for authentic leadership and student voice	We have a bulletin board entitled, ARE YOU GOING MY WAY COLLEGE READINESS. It has banners from over twenty colleges displayed on a wall stand. Students can see all the colleges at thei discretion. Another board is entitled career readiness. Students will make their own banner depicting their career choice and why. We are in the early stage of collaborating with an expert team on college tours and college students visitng Aldridge and talking to the students about career choices and college life.
Relationships		> 3
<ul> <li>Some students form bonds with adult advocates.</li> <li>Patterns of interaction between adults and students and among students are inconsistent</li> <li>Students with disabilities are typically confined to a special education classroom with few opportunities to interact with peers.</li> <li>Student home language and culture is often overlooked.</li> </ul>	<ul> <li>Patterns of interactions, both between adults and students and among students, are respectful, with appropriate, fair responses to disrespectful behavior</li> <li>Students with disabilities are engaged in the school community, including both physical and social integration.</li> <li>Students' classroom experiences demonstrate value of home language and culture.</li> </ul>	All students have advocates they can go to for support instructionally, emotionally and mentally. The school counselor has started a pull-out program that addresses the issues of grief, family issues and peer pressure. The administration has formed a positive bond with students that need to voice their opinion in a positive manner. They know there is an open door policy wheneve they need to talk to us. All classroom's physical environment reflects the culture and home value of the students, and they have expressed that they are comfortable in their educational surroundings.
Behavior& Safety		3
<ul> <li>Discipline violations and positive behavior supports are handled differently between teachers without school wide norms.</li> <li>School environment occasionally leads to situations un-conducive to learning.</li> </ul>	<ul> <li>The school has a common, consistent school-wide approach to student discipline and tiered approach to behavioral intervention that recognizes and builds on positive behavior.</li> <li>Staff establishes and maintains a safe, welcoming school environment.</li> </ul>	There is a systematic approach to discipline at Aldridge. We have implemented an in-house detention program, which is an alternative to suspension. Every classroom has classroom expectations with consequences and rewards for all students. There are bell schedules and walking in a straight line on one side of the hall established to help maintain a safe and welcoming school enviroment.

Date Stamp November 22, 2012



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Typical School	Effective School	Evidence Evaluation Evaluation
Expectations		> 1
Principal provides information to families on school performance in response to parent requests.  Teachers provide information to families on their grading system, but families may be unclear on what successfully meeting the standard would look like.  Families can learn about the transition process if they reach out to the school for information.	<ul> <li>Principal provides clear information for families on school performance and accurately explains this information so that families understand its relevance to their children as well as the plan for improvement.</li> <li>Teachers provide clear information for families on what students are expected to achieve in a given grade level or course and examples of what meeting the standards looks like.</li> <li>Schools proactively provide information regarding school choices to families looking to relocate or to students in transition grades.</li> </ul>	All parents have been given their child's portal access. Although directions may go home and information has been dissemenated parents have not been formally trained on how to assess or use information.
Ongoing communication		> 3
<ul> <li>Communication to families is typically conducted only during report card pick-up and in cases of behavior/academic concerns.</li> </ul>	• Teachers and other school staff engage in ongoing, two- way communication with families so that they know how their child is doing relative to grade-level expectations and how the families can support their child's learning at home, but also so that school staff can learn from the families about their child's strengths and needs.	Parents are encouraged to come to the school or phone for any information they may need. Aldridge has an open door policy f parents and community. Teacher communicate with parents on daily basis via phone, home visits or school conferences before a after school. Every student receives a school notebook that list the rules and regulations of the school. it also states how paren can support their child at home. The student is able to write down
Bonding		> 4
The school has a business-like atmosphere.  School staff provides occasional opportunities for families and community members to participate in authentic and engaging activities in the school community like student performances, exhibitions, literacy or math events, etc.	<ul> <li>The school establishes and non-threatening, welcoming environment.</li> <li>The principal leads the work to empower and motivate families and community to become engaged.</li> <li>School staff provides frequent opportunities for families and community members to participate in authentic and engaging activities in the school community like student performances, exhibitions, literacy or math events, etc.</li> </ul>	Our school has established a non-threatening welcoming environment. There is an open door policy. Parent are always at the school. They are allowed to look through the window of the classroom to see what their child is doing without disturbing the students' instruction. They are allowed to pickup and drop off students and obtain an early dismissal at anytime. We have parents that volunteer to help teachers in the classroom. parent are welcome to attend our Science Fair, plays and talent shows. they also help us with birthday parties and school dances after school

Date Stamp November 22, 2012





### School Effectiveness Framework

Typical School	Effective School	Evidence E	valuatio
Specialized support		>	4
he school building/typical school hours.	• School staff conducts intensive outreach to families in need of specialized support through home visits and collaboration with social services agencies.	School staff conducts home visits when parents have chaldridge partners with UCAN, a social service agency that families in need of specialized support.	_
College & Career Exploration and election		>	4
provided.	decisions when selecting a college or career that connects to academic preparation and future aspirations.	We are starting the implementation of partnering with and Associates. They will provide us with trips to nearby and students will get to talk with college students who the school. Also people with careers will talk with the stabout their career and making positive career choices.	colleges will visit
Academic Planning		>	1
or some students. Information and opportunities to explore paths of interest are limited.  The school encourages high performing students to plan on taking advanced courses.		At this point, the school has not implemented support for planning, preparation in their college and career.	or studen
Enrichment & Extracurricular Engagement		>	2
·	The school ensures equitable exposure to a wide range of extracurricular and enrichment opportunities that build	Aldridge participates in the CPS sports program; Basketball as an extracurricular program. The school also partners with a social pr	ogram aft





### School Effectiveness Framework

Typical School	Effective School	Evidence	Evaluation
College & Career Assessments		>	1
Students do not participate in college and career ready assessments	The school promotes preparation, participation, and performance in college and career assessments.	Students do not participate in college and career read assessments.	У
College & Career Admissions and Affordability		>	1
• Students in 11th and 12th grade are provided information on college options, costs and financial aid.	The school provides students and families with comprehensive information about college options and costs (HS only) The school ensures that students and families have an early and ongoing understanding of the college and career application and admission processes, including information on financial aid and scholarship eligibility.		
Transitions		>	1
Transitions between key grades provide families with the required minimum paperwork/information.	<ul> <li>The school works to ensure effective transitions—into Kindergarten, at each "benchmark" grade, and from 8th to 9th.</li> <li>(HS only) The school connects students to school and community resources to help them overcome barriers and ensure the successful transition from high school to college.</li> </ul>	All assessments are given to the Kindergarten teacher preschool teacher. There is on-going collaboration bet two teachers. Parents receive key grades, test scores and school records for each benchmark grade.	ween the





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Typical School	Effective School	Evidence Evaluati
Use of Discretionary Resources		
<ul> <li>School discretionary funding is inconsistently aligned to identified needs and priorities.</li> <li>Outside funding or community partnerships are primarily limited to opportunities that present themselves to the school.</li> <li>Funding of non-priority initiatives is common throughout the year.</li> </ul>	outside funding or community partnerships to help meet	The school purchases text books, supplies and materials from discretionary funds to enhance student learning. At this time th school is courting a college and career readiness program, that we give students in grades six through eight readiness support, information and opportunities.
Building a Team		> 4
<ul> <li>Hiring is conducted after a vacancy or expected vacancy is identified.</li> <li>All or nearly all applicants have little to no prior connection to the school.</li> <li>Interviews typically consist of an interview with the principal or a team from the school, but there are no opportunities to demonstrate knowledge or skill in the classroom.</li> <li>Grade/course teams are not intentionally designed.</li> </ul>	School actively works to build a pool of potential staff	There is a three step interviewing process. Candidates are verba interviewed by the interviewing team. Teachers and LSC member are part of the team. This gives us an idea of their knowledge and expertise in the field they are interviewing for. Candidates are given a walk through of the school. They get to meet the studen and staff and get a first hand view of every day activities. Lastly, candidates are asked to come back to the school to demonstrate lesson to see if they fit into our school vison and do they demonstrate a commitment to the school and students.
Use of Time		3
<ul> <li>School schedule is designed based on number of minutes per subject or course.</li> <li>Teacher collaboration time is limited or occurs only before/after school.</li> <li>Intervention for struggling students happens at the discretion/initiative of individual teachers, during core courses.</li> </ul>	Struggling students receive structured intervention in	Our right -fit schedule includes one hour of instructional time in the major core subjects. Teachers are able to collaborate during their aligned prep periods. Primary preps are the same time, intermediate preps are the same time, and upper grade preps are the same time.  Struggling students attend READ 180, Funnix and Reading intervention lab based on students needs.

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### Mission & Strategic Priorities

Instructions: Write in your Mission Statement. Using your key levers from the Theory of Action, develop 3 - 5 strategic priorities you will focus on over the next two years. Provide a Rationale using these guiding questions: What data (student achievement, school effectiveness framework, etc.) did you use to determine the priority? How does this priority impact instruction? How does this priority help you to achieve your goals? **Tip: When entering text, press Alt+Enter to start a new paragraph.** 

#### Mission Statement

Our mission at Aldridge is to provide a school environment that supports a strong quality instructional program, whereas data is utilized to implement collaborative professional development to support an effective learning community. To ensure that all students have structure and authentic learning experiences in all subjects. To form partnerships with teachers, students, retired teachers, univerisities and the broader community which will aid in the process of futher improving academic instrucion in the core subjects areas of reading, math, science social science, inergration of technology and the RTI (Response to Intervention) monitoring tool. These partnerships will empower our students to compete successfully in global society of the 21 century.

St	rate	gic Priorities	
	#	Priority Description: Write in the description of your priority.	Rationale: Write in your rationale (see instructions for guiding questions).
	1		At Aldridge, literature is below meet growth target. By improving our approach to teching literture, we will ensure all students are able to grow in reading proficiency.
	2	Implement school wide instructural strategies to improve mathematic skills,specificlly measurement.	A large percentage of students are not meetingor exceeding at college readiness benchmark in math; therefore we have a need to improve our approach to teaching math by promoting a variety of instructional strategies
	3	, , , , , , , , , , , , , , , , , , , ,	Our attendance rate is 92.7%. We have a need to implement a rigorous attendant plan . Our goal is to reach 96% and above.
	4		We are below meeting growth target in literacy, math and science. By improvingour school -wide instructional strategies, we are contributing to student's learning and academic growth.
	5	Optional	





## Strategic Priority 1

**Instructions:** Develop milestones for each strategic priority that you will implement. Milestones are significant steps that a school must accomplish in the implementation of the strategic priority. Milestones are SMART (Specific, Measurable, Attainable, Realistic, and Time-bound). Indicate the category and group of students to which the milestone applies, the responsible party and the timeline. You will update the status and next steps throughout the year as part of your continuous improvement cycle.

Strategic Priority Description	Rationale
	At Aldridge, literature is below meet growth target. By improving our approach to teching literture, we will ensure all students are able to grow in reading proficiency.

Action Plan Monitoring

Milestones	Category	Target Group	Responsible Party	Start	Completed	Status	Comments & Next Steps
In each class room conducrt an audit of existing texts aligned to CC standards and invest in supplemental nonfiction texts.	Instructional Materials	All	School Manager	Quarter 1	Quarter 2	Completed	
professional Development for discussing and implementing common core aligned literature instruction.	Professional Development	All	administration	Quarter 1	On-going	On-Track	
Conduct teacher observation in all grades during a literature instructional activity.	Instruction	All	administration	Quarter 2	Quarter 4	On-Track	





Strategic Priority 1				





## Strategic Priority 2

Instructions: Develop milestones for each strategic priority that you will implement. Milestones are significant steps that a school must accomplish in the implementation of the strategic priority. Milestones are SMART (Specific, Measurable, Attainable, Realistic, and Time-bound). Indicate the category and group of students to which the milestone applies, the responsible party and the timeline. You will update the status and next steps throughout the year as part of your continuous improvement cycle.

Strategic Priority Description	Rationale
	A large percentage of students are not meetingor exceeding at college readiness benchmark in math; therefore we have a need to improve our approach to teaching math by promoting a variety of instructional strategies

Action Plan Monitoring

Milestones	Category	Target Group	Responsible Party	Start	Completed	Status	Comments & Next Steps
In each classroom establish an inspection of existing math manipulatives aligned to common core standards and purchase more where necessary.	Instructional Materials	All	School manager	Quarter 2	On-going	On-Track	
Promote effective collaboration among teachers.	Professional Development	All	ILT/cycle teams	Quarter 1	On-going	On-Track	
Conduct teacher observation in all grades during a math insructional activity	Instruction	All	administration	Quarter 1	On-going	On-Track	
Using a rubric, monitor the physical environment of the classroom to make sure it is conductive to mathematical instruction.	Instruction	All	administration	Quarter 1	On-going	On-Track	
I							





Strategic Priority 2							





## Strategic Priority 3

**Instructions:** Develop milestones for each strategic priority that you will implement. Milestones are significant steps that a school must accomplish in the implementation of the strategic priority. Milestones are SMART (Specific, Measurable, Attainable, Realistic, and Time-bound). Indicate the category and group of students to which the milestone applies, the responsible party and the timeline. You will update the status and next steps throughout the year as part of your continuous improvement cycle.

Strategic Priority Description	Rationale
, , , , , , , , , , , , , , , , , , , ,	Our attendance rate is 92.7%. We have a need to implement a rigorous attendant plan . Our goal is to reach 96% and above.

Action Plan Monitoring

Milestones	Category	Target Group	Responsible Party	Start	Completed	Status	Comments & Next Steps
Implement a school-wide in-house /detention program to improve attendance.	Staffing	All	Assistant principal	Summer 2012	On-going	On-Track	
Establish a program to reward students with good attendance.	Supplies	All	Assistant Principal	Summer 2012	Quarter 4	On-Track	
Provide winter clothes, school supplies and uniforms to students in need to increase the attendance rate.	LSC/ PAC/ PTA	All	homeless coordinator	Quarter 1	Quarter 4	On-Track	





## Strategic Priority 4

**Instructions:** Develop milestones for each strategic priority that you will implement. Milestones are significant steps that a school must accomplish in the implementation of the strategic priority. Milestones are SMART (Specific, Measurable, Attainable, Realistic, and Time-bound). Indicate the category and group of students to which the milestone applies, the responsible party and the timeline. You will update the status and next steps throughout the year as part of your continuous improvement cycle.

Strategic Priority Description	Rationale
	We are below meeting growth target in literacy, math and science. By improvingour school -wide instructional strategies, we are contributing to student's learning and academic growth.

Action Plan Monitoring

Milestones	Category	Target Group	Responsible Party	Start	Completed	Status	Comments & Next Steps
Data analysis of students performance on standard based	Professional	All	ILT/cycle teams	Quarter 1	Quarter 4	On-Track	
assessments.	Development						
Fulfil the need for a school wide science lab.	Staffing	All	Administration	Summer 2012	On-going	Completed	
Implement a school-wide program that remediate,	Staffing	All	Administration	Quarter 1	Quarter 4	Completed	
enhance and enrich vocabulary skills.						<u>'</u>	
Create small group instruction in the primary grades to	Instruction	All	Assistant Principal	Quarter 1	Quarter 4	On-Track	
ensure student growth in phonetics.							
Implement a school wide program to enhance reading comprehension	Staffing	All	Administration	Quarter 1	Quarter 4	Completed	
comprehension							





Strategic Priority 4